

The 2023 Annual Report and Notice of Annual General Meeting

Melrose Industries PLC (the "Company") announces that its Annual Report and financial statements for the year ended 31 December 2023 (the "Annual Report"), Notice of Annual General Meeting (the "AGM"), and Form of Proxy for the AGM have each been sent to or otherwise made available to shareholders and are available to view or download from the Company's website at <https://www.melroseplc.net/investors/>.

The Company's AGM will be held at 11.00 a.m. on 2 May 2024 at Butchers' Hall, 87 Bartholomew Close, London EC1A 7EB.

The Company confirms that, in compliance with Listing Rule 9.6.1, an electronic copy of each of the Company's Annual Report for the year ended 31 December 2023, Notice of AGM, Form of Proxy for the AGM and PSP Rules have been submitted to the National Storage Mechanism, appointed by the Financial Conduct Authority, and will be available shortly for inspection at <https://data.fca.org.uk/#/nsm/nationalstoragemechanism>.

In compliance with Disclosure & Transparency Rule 6.3.5(1A), the regulated information required under Disclosure & Transparency Rule 6.3.5 is available in unedited full text within the Annual Report as uploaded and available on the National Storage Mechanism and on the Company's website as noted above.

Enquiries:

Montfort Communications: +44 (0) 20 3514 0897

Nick Miles +44 (0) 7739 701 634 / Charlotte McMullen +44 (0) 7921 881 800

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