

The information communicated within this announcement is deemed to constitute inside information as stipulated under the Market Abuse Regulations (EU) No. 596/2014 as it forms part of UK domestic law by virtue of the European Union (Withdrawal) Act 2018 ("MAR"), and is disclosed in accordance with the Company's obligations under Article 17 of MAR. Upon the publication of this announcement, this inside information is now considered to be in the public domain.

20 August 2024

For immediate release

Anexo Group plc
('Anexo' or the 'Group')

Interim Results for the six months ended 30 June 2024

"Continued focus on investment, sustainable growth and provision of high-quality legal services"

Anexo Group plc (AIM: ANX), the specialist integrated credit hire and legal services provider, is pleased to report its Interim Results for the six months ended 30 June 2024 ('H1 2024' or the 'period').

It should be noted that, as previously reported, the results for H1 2023 include the contribution from the agreement reached with Volkswagen AG ('VW') in relation to the Emissions Claim. The terms of the agreement (as announced on 5 June 2023) are subject to confidentiality restrictions. The agreement resulted in revenues in H1 2023 outside the normal course of historic business, which should be taken into account when comparing H1 2023 and H1 2024.

To aid comparison of these H1 2024 results with H1 2023 we have provided a divisional breakdown in trading performance below.

Divisional Financial Highlights

Revenues

- Credit Hire revenues increased by 21.8% to £35.2 million (H1 2023: £28.9 million) reflecting higher vehicle activity in the period.
- Legal Services revenues reduced by 31.5% to £33.5 million (H1 2023: £48.9 million), noting the results for H1 2023 include the impact of the agreement reached with VW. The underlying business on a normalised basis grew in H1 2024 compared with H1 2023.

Profit Before Taxation

- Credit Hire reported a strong improvement in profit before tax, reaching £4.1 million (H1 2023: £2.2 million) an increase of 86.4%, reflecting both increased vehicle activity in the period and continued cost control.
- Legal Services profit before tax was £3.3 million (H1 2023: £14.2 million) as the investment in staffing continued (a 10.3% increase in headcount was reported in H1 2024), whilst H1 2023 included the impact of the agreement reached with VW.

Group Financial Highlights

	H1 2024	H1 2023	Movement
Revenues ¹	£68.7 million	£77.8 million	-11.7%
Profit before taxation ¹	£5.9 million	£15.2 million	-61.2%
Cash collections	£83.7 million	£77.4 million	+8.1%
Net debt	£67.9 million	£61.2 million	+10.9%
Basic EPS ¹	3.7 pence	8.6 pence	-57.0%

1. The results for H1 2023 include the impact of the agreement of the VW Emissions Case.

- • Cash collections from settled cases increased 8.1% to £83.7 million (H1 2023: £77.4 million). This includes the legal fees associated with the VW Emissions Claim and

million). This excludes the legal fees associated with the VW Emissions Claim and reflects also the continued investment in staff and infrastructure across the Group.

- The Group generated £4.7 million in Net Cash from Operating Activities (H1 2023: £15.7 million (including the impact of VW); and H2 2023: £1.6 million), an increase of £3.1 million compared with H2 2023.
- A reduction in net debt (including lease liabilities) was reported in 2023 (£5.2 million - including the impact of VW) following the agreement of the VW Emissions Case. Net debt as at 30 June 2024 stood at £67.9 million, unchanged from 31 December 2023 (£67.9 million).
- Revenue from Credit Hire and Housing Disrepair increased by 21.8% and 15.3% respectively in H1 2024. Group revenue was £68.7 million in H1 2024 (H1 2023: £77.8 million (including the impact of VW); and H2 2023: £71.6 million), reflecting growth across our core business activities, noting Group performance was supported in H1 2023 by the impact of the agreement with VW.
- Profit before tax remains in line with management expectations at £5.9 million in H1 2024 in what is traditionally our quieter half (H1 2023: £15.2 million (including the impact of VW); and H2 2023: £7.8 million). The results for H1 2024 reflect an increased level of investment in new vehicle claims (13.2%) and staff within legal services (10.3%) which will drive growth in future cash collections and performance.

Operational Highlights

	H1 2024	H1 2023	% movement
Credit Hire			
Revenues (£'000s)	35,205	28,856	+22.0%
Vehicles on hire at the period end (no)	1,772	1,961	-9.6%
Average vehicles on hire for the period (no)	2,028	1,634	+24.1%
Number of hire cases settled	4,394	4,369	+0.6%
New cases funded (no)	5,770	4,920	+13.2%
Legal Services			
Revenues (£'000s) ¹	33,529	48,916	-31.5%
Housing disrepair claims ongoing (no)	3,880	3,291	+17.9%
Housing disrepair claims settled (no)	1,127	884	+27.5%
Legal staff at the period end (no)	761	690	+10.3%
Average number of legal staff (no)	739	693	+6.6%
Total senior fee earners at period end (no)	287	243	+18.1%
Average senior fee earners (no)	283	250	+13.2%

1. The results for H1 2023 include the impact of the agreement of the VW Emissions Case.

- Vehicle numbers continued to be managed against forecast activity levels to maximise efficient use of working capital, supporting the stabilisation of net debt in the period. This prudent management nevertheless allowed the Group to increase the average number of vehicles on the road (+24.1%), new claims funded (+13.2%) and revenues from Credit Hire (+22.0%). This process has continued into H2 2024, noting the second half has traditionally been positively impacted by seasonality and an increase in activity levels.
- The average number of Group vehicles on the road in H1 2024 reached 2,028, some 24.1% above that seen in H1 2023 (1,634). As at 30 June 2024, vehicle numbers stood at 1,772.
- The Group has reported a robust performance within legal services, driving the increase in cash collections. Staff numbers have risen to 761 as at 30 June 2024. As previously reported, Housing Disrepair continues to be an ever-increasing contributor to the division, with revenues increasing by 14% in the period. The HDR division settled 1,127 claims in H1 2024 (H1 2023: 884) and now has a portfolio of 3,880 claims (H1 2023: 3,291). The costs of acquisition are written off as incurred, supporting future claim settlements and revenues.
- The Group has continued its investment in diesel emissions claims in H1 2024, resulting in active claims against manufacturers including Mercedes Benz, Vauxhall, BMW/Mini, Peugeot/Citroen and

Renault/Nissan. By the end of June 2024, the Group had secured claims against Mercedes Benz (where court proceedings have been issued) from approximately 12,000 clients, and a further 25,000 claims against other manufacturers. The potential settlement of these claims is expected to significantly enhance profitability and cashflows, while importantly reducing net debt, although the timing of any negotiations remains uncertain.

Commenting on the Interim Results, Alan Sellers, Executive Chairman of Anexo Group plc, said:

"The Group has demonstrated an improvement in performance in the core business, excluding the impact of VW from H1 2023. This is particularly pleasing with a reported 13% increase in new vehicle claims funded and 10% increase in legal staff, the associated costs being expensed as incurred. The results presented here are testament to the quality and expertise of our people, the diversity of the Group's activities and our commitment to investment into future growth and opportunities for the business."

"We are immensely proud to be able to offer social justice and full legal support to our clients and members of the public. Anexo provides assistance to people who find themselves in an invidious position through no fault of their own, whether through being deprived of an essential vehicle or through living in substandard housing conditions, along with the other problems which may be exacerbated by such situations. We remain committed to providing help to those who might otherwise be unable to obtain redress. The credit hire and housing disrepair teams continue to perform with both strength and with a high level of legal expertise, and carry out invaluable work for members of the public in difficult situations, who would not otherwise have access to justice."

"This is an exciting time for the Group, with continued growth in our core business and huge opportunities in class actions and other litigation. As reported today, the Group has secured a meaningful increase in headroom across all our principal funding facilities, allowing the Board to react to opportunities to drive additional shareholder returns. The Board looks to the second half of 2024 and beyond with optimism."

- Ends -

Results Conference Call

Alan Sellers, Executive Chairman, and Mark Bringloe, Chief Financial Officer, will provide a live presentation via Investor Meet Company on 20 Aug 2024 at 09:00 BST.

The presentation is open to all existing and potential shareholders. Questions can be submitted pre-event via your Investor Meet Company dashboard up until 19 Aug 2024, 09:00 BST, or at any time during the live presentation.

Investors can sign up to Investor Meet Company for free and add to meet Anexo Group plc via:

<https://www.investormeetcompany.com/anexo-group-plc/register-investor>

Investors who already follow Anexo Group plc on the Investor Meet Company platform will automatically be invited. An audio webcast of the conference call with analysts will be available after 12:00 BST today on the Company's website: www.anexo-group.com

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Fraser Marshall / Simon Johnson (Corporate Broking)

Notes to Editors:

Anexo is a specialist integrated credit hire and legal services provider. The Group has created a unique business model by combining a direct capture Credit Hire business with a wholly owned Legal Services firm. The integrated business targets the impecunious not at fault motorist, referring to those who do not have the financial means or access to a replacement vehicle.

Through its dedicated Credit Hire sales team and network of 1,100 plus active introducers around the UK, Anexo provides customers with an end-to-end service including the provision of Credit Hire vehicles, assistance with repair and recovery, and claims management services. The Group's Legal Services division, Bond Turner, provides the legal support to maximise the recovery of costs through settlement or court action as well as the processing of any associated personal injury claim.

Bond Turner incorporates a number of other specialist legal divisions. One deals with housing disrepair claims acting for clients living in conditions where there is disrepair, damp and mould, and concentrates mainly on the social housing sector. Another focuses on large loss claims, including professional and clinical negligence and complex medical claims.

Bond Turner is also involved in group actions including diesel emissions and is currently pursuing claims against Mercedes and several other major manufacturers.

The Group was admitted to trading on AIM in June 2018 with the ticker ANX. For additional information please visit: www.anexo-group.com

Executive Chairman's Statement

On behalf of the Board, I am pleased to present Anexo's results for the six-month period ended 30 June 2024. The Group has continued to demonstrate the effectiveness of its business model, concentrating firmly on driving growth and investment in new claims, across multiple disciplines, without the need for meaningful increases in borrowings. Vehicle numbers within the credit hire division continue to be actively managed to forecast levels, while increased case settlements within the legal services division, including HDR, have driven the improvement in cash collections.

H1 2024 Group Performance

The Board has remained focused on the effective use of working capital and has actively managed the business to attain its stated goals of driving growth and improving the conversion of profits to free cash. The Group has delivered a strong performance, in line with management expectations, across all key financial metrics and KPIs over the first six months of the year. Whilst we have reported a reduction in revenues and profitability, reflecting the timing of the agreement of the VW Emissions Claim in H1 2023, which is subject to confidentiality arrangements, the underlying businesses have continued to perform well.

Legal Services Division

The Group remains committed to its strategy of increasing its claim settlement capacity, thereby maximising cash collections. Accordingly, the Group continued to expand the number of legal staff, which increased by over 10% in the period, reaching 761 at 30 June 2024 (30 June 2023: 690). This figure includes the total of senior fee earners during the period, which stood at 287 as at 30 June 2024 (an increase of over 18% in the period). Investment in new staff inevitably impacts reported performance as costs are incurred on appointment and, as always, revenues from settlements do not reach maturity for some months.

Investment in earlier periods has underpinned continued growth in cash collections, which rose 8% in H1 2024 to £83.8 million (H1 2023: £77.4 million). Revenues from the Legal Services division, which strongly converts to cash, reduced in the period (H1 2024: £33.5 million, H1 2023: £48.9 million) reflecting the impact of the VW agreement in H1 2023, excluding which revenues would show an increase over that reported in H1 2023. First half performance was impacted by the 10% increase in headcount, alongside investment in HDR claims (which increased by 17% in the period) and continued investment in diesel emissions claims.

Housing Disrepair

The Group's HDR division continues to report growth in claim numbers and settlements driving revenues. The number of ongoing claims currently stands at approximately 3,900. HDR continued to be cash generative, with the value of fee income generated from settled claims exceeding the investment in staff and marketing costs for the generation of new claims. Net cash generation totalled £1.4 million in H1 2024 (H1 2023: Net cash inflow £0.4 million).

Emissions Litigation

Following the positive impact of the Group has felt from its involvement in the Diesel Emissions claims to date, the Group has continued to invest in the marketing of these claims. Bond Turner is now acting for claimants in claims against Mercedes Benz, Vauxhall, BMW/Mini, Peugeot/Citroen and Renault/Nissan.

In each of the claims against each of the respective Manufacturer group of defendants, a Group Litigation Order ("GLO") has been made by the Court and Bond Turner's clients will form part of the respective GLOs, which should facilitate a more efficient legal process to achieve a quicker resolution to the cases.

The Court is case managing all of the emissions claims in a co-ordinated manner, using the Mercedes Case as a 'lead' GLO case, with the intention that it will set precedent for the resolution of the other manufacturer cases. The Court has further appointed three other cases to be Additional Lead GLO's ('ALGLO's'). These are essentially cases which will progress alongside Mercedes to act as reserve cases in the event that Mercedes settles, and to involve additional issues that Mercedes does not but which are relevant to the Group Litigation as a whole. The ALGLOs appointed are Ford, Nissan/Renault and Peugeot/Citroën. There has been a consolidated costs management hearing at which budgets were set for all parties for future costs.

By June 2024, court proceedings had been issued and served by Bond Turner against the Mercedes defendants in approximately 12,000 claims, and approximately 25,000 claims against Vauxhall, BMW/Mini, Peugeot/Citroen and Renault/Nissan. All of these cases will be added to the respective GLO Register of Claimants over the summer. Settlement of these claims is expected to significantly enhance profitability and cashflows although the timing of any negotiations remains uncertain.

The Court is keen to progress these cases as quickly as possible and has set a rigid timetable to do so: disclosure is underway and several trial dates have been set with the first being heard in October 2024 involving several manufacturers (Mercedes, BMW, Renault, and Vauxhall), dealing specifically with the issue of whether decisions by the German regulatory body (responsible for giving the vehicles 'type approval' to be manufactured and sold) are binding in England and Wales.

In October 2025 liability will be determined raising legal and factual issues of whether the vehicles contained prohibited defeat devices. To assist the Court, this will include the selection and testing of sample vehicles across several manufacturers including Mercedes, Ford, Renault/Nissan and Peugeot/Citroën manufacturers.

Finally in October 2026 a trial will address causation and loss issues. This trial will involve all manufacturers.

Credit Hire Division

The Group has continued its policy of accepting only those claims generating best value for the Group and has actively managed the number of new claims accepted to levels which are in line with forecasts and which maintain a conversion of profitability to operating cash flows whilst supporting funding into other group activities such as HDR and emissions.

Having ended 2023 with record activity levels, and with cash collections rising to new record levels, the Group has increased the number of claims funded throughout H1 2024 compared to H1 2023. Claim acceptances increased by 13.2% from 4,920 in H1 2023 to 5,770 in H1 2024 contributing to the strong growth in revenues which are reported at £35.2 million in H1 2024 (H1 2023: £28.9 million). The strong start to the year means that activity in the second half can continue to be managed with the aim of driving growth without the need for significant increases in borrowings. Credit hire remains the mainstay of the Groups' overall performance and vehicle activity is fundamental to managing revenues and profits. The current position and ongoing level of opportunities supports the Group's expectation of strong performance in the second half of the year.

Dividend

The Group continues to invest heavily in future opportunities including HDR, Large Loss and Emissions and the Board has therefore resolved that the interests of the Group and its shareholders would be best served by considering the position with regards to payment of a dividend following the preparation of the Group's full year results.

Outlook

The focus in the first half of 2024 has been firmly on the conversion of profits to operating cash flows and managing claim acceptances in line with cash collections. The second half of the year is always more significant as a result of seasonality; this has been factored into our forecasts, which indicate that performance in the second half will outperform that of the first half.

The continued growth in cash collections, following ongoing investment in the legal teams and IT infrastructure, allows the Group to increase activity, without the need for significant increases in net debt. Management look to the second half of 2024 and beyond with optimism.

Post Balance Sheet Events

In August 2024 the Group agreed a £30m loan facility with Callodine Commercial Finance LLC. The Group has drawn down £20m of this facility, to provide further headroom and to repay the loan provided by BlazeHill Capital Limited, the refinancing significantly reducing the overall cost of capital to the Group.

In August 2024 the Group also agreed an increase in the funding available under the facility provided by Secure Trust Bank PLC. Secure Trust have extended the funding period within the £40m facility limit previously agreed.

Alan Sellers
Executive Chairman
20 August 2024

Unaudited Consolidated Statement of Comprehensive Income For the period ended 30 June 2024

		Unaudited Half year ended 30-Jun-24 £'000s	Unaudited Half year ended 30-Jun-23 £'000s	Audited Year ended 31-Dec-23 £'000s
	Note			
Revenue	2	68,734	77,772	149,334
Cost of sales		(18,867)	(14,712)	(30,883)
Gross profit		49,867	63,060	118,451
Depreciation & profit / loss on disposal		(4,296)	(4,574)	(9,439)
Amortisation		(19)	(37)	(69)
Administrative expenses		(35,241)	(39,176)	(69,170)
Operating profit		10,311	19,273	39,773
Net financing expense		(4,415)	(4,085)	(16,733)
Profit before tax		5,896	15,188	23,040
Taxation		(1,476)	(5,110)	(7,919)
Profit and total comprehensive income for the period attributable to the owners of the company		4,420	10,078	15,121
Earnings per share				
Basic earnings per share (pence)		3.7	8.6	12.8
Diluted earnings per share (pence)		3.7	8.6	12.8

The above results were derived from continuing operations.

Unaudited Consolidated Statement of Financial Position 30 June 2024

At 30 June 2024

		Unaudited 30-Jun-24 £'000s	Unaudited 30-Jun-23 £'000s	Audited 31-Dec-23 £'000s
Assets	Note			
Non-current assets				
Property, plant and equipment	3	1,894	1,927	1,813
Right-of-use assets	3	12,334	10,216	13,886
Intangible assets		52	66	34
Deferred tax assets		112	112	112
		14,392	12,321	15,845
Current assets				
Trade and other receivables	4	243,187	233,501	234,409
Corporation tax receivable		533	1,161	-
Cash and cash equivalents		3,157	7,362	8,443
		246,877	242,024	242,852
Total assets		261,269	254,345	258,697
Equity and liabilities				
Equity				
Share capital		59	59	59
Share premium		16,161	16,161	16,161
Retained earnings		146,129	138,435	143,479
Equity attributable to the owners of the Group		162,349	154,655	159,699
Non-current liabilities				
Other interest-bearing loans and borrowings	5	-	27,760	15,000
Lease liabilities	5	6,539	5,842	7,968
Deferred tax liabilities		-	-	32
		6,539	33,602	23,000
Current liabilities				
Other interest-bearing loans and borrowings	5	57,392	30,074	47,070
Lease liabilities	5	7,113	4,857	6,347
Trade and other payables		18,136	20,398	14,811
Corporation tax liability		9,740	10,759	7,770
		92,381	66,088	75,998
Total liabilities		98,920	99,690	98,998
Total equity and liabilities		261,269	254,345	258,697

**Unaudited Consolidated Statement of Changes in Equity
For the period ended 30 June 2024**

	Share capital £'000s	Share Premium £'000s	Retained earnings £'000s	Total £'000s
At 1 January 2024	59	16,161	143,479	159,699
Profit for the period and total comprehensive income	-	-	4,420	4,420
Dividends	-	-	(1,770)	(1,770)
At 30 June 2024	59	16,161	146,129	162,349
At 1 January 2023	59	16,161	130,127	146,347
Profit for the period and total comprehensive income	-	-	10,078	10,078
Dividends	-	-	(1,770)	(1,770)
At 30 June 2023	59	16,161	138,435	154,655
Profit for the period and total comprehensive income	-	-	-	-

income	-	-	5,044	5,044
At 31 December 2023	59	16,161	143,479	159,699

Unaudited Consolidated Statement of Cash Flows
For the period ended 30 June 2024

	Unaudited Half year ended 30-Jun-24 £'000s	Unaudited Half year ended 30-Jun-23 £'000s	Audited Year ended 31-Dec-23 £'000s
Cash flows from operating activities			
Profit for the period	4,420	10,078	15,121
Adjustments for:			
Depreciation and profit / loss on disposal	4,296	4,574	9,439
Amortisation	19	37	69
Financial expense	4,415	4,085	16,733
Taxation	1,476	5,110	7,919
	14,626	23,884	49,281
Working capital adjustments			
Increase in trade and other receivables	(8,778)	(11,229)	(12,138)
Increase in trade and other payables	3,325	7,173	1,586
Cash generated from operations	9,173	19,828	38,729
Interest paid	(4,415)	(4,085)	(16,733)
Tax paid	(70)	-	(4,605)
Net cash from in operating activities	4,688	15,743	17,391
Cash flows from investing activities			
Proceeds from sale of property, plant and equipment	860	531	757
Acquisition of property, plant and equipment	(605)	(717)	(1,277)
Investment in intangible fixed assets	(38)	(31)	(32)
Net cash from / (used in) investing activities	217	(217)	(552)
Cash flows from financing activities			
Proceeds from new loans	4,108	8,946	20,409
Dividends paid	(1,770)	(1,770)	(1,770)
Repayment of borrowings	(8,240)	(19,117)	(26,931)
Lease payments	(4,289)	(5,272)	(9,153)
Net cash from financing activities	(10,191)	(17,213)	(17,445)
Net decrease in cash and cash equivalents	(5,286)	(1,687)	(606)
Cash and cash equivalents at 1 January	8,443	9,049	9,049
Cash and cash equivalents at period end	3,157	7,362	8,443

Unaudited Notes to the Interim Statements
For the period ended 30 June 2024

1. Basis of preparation and significant accounting policies

The condensed consolidated financial statements are prepared using accounting policies consistent with International Financial Reporting Standards and in accordance with International Accounting Standard ('IAS') 34, 'Interim Financial Reporting'.

The information for the year ended 31 December 2023 does not constitute statutory accounts as defined in Section 434 of the Companies Act 2006. A copy of the statutory accounts for that year has been delivered to the Registrar of Companies. The auditor's report on these accounts was not qualified and did not include a reference to any matters to which the auditor drew attention by way of emphasis without qualifying the report and did not contain statements under Section 498 (2) or (3) of the Companies Act 2006.

The condensed unaudited financial statements for the six months to 30 June 2024 have not been audited or reviewed by auditors pursuant to the Auditing Practices Board guidance on Review of Interim Financial Information.

The condensed consolidated financial statements have been prepared under the going concern assumption.

The condensed consolidated financial statements have been prepared under the going concern assumption.

The Directors have assessed the future funding requirement of the Group and have compared them to the levels of available cash and funding resources. The assessment included a review of current financial projections to December 2025. Having undertaken this work, the Directors are of the opinion that the Group has adequate resources to finance its operations for the foreseeable future and accordingly, continue to adopt the going concern basis in preparing the Interim Report.

2. Segmental Reporting

The Group's reportable segments are as follows:

- the provision of credit hire vehicles to individuals who have had a non-fault accident, and
- associated legal services in the support of the individual provided with a vehicle by the Group and other legal service activities, which includes the large loss department and any balance or trading associated with emissions.

Management monitors the operating results of business segments separately for the purpose of making decisions about resources to be allocated and of assessing performance.

Other Legal Services, housing disrepair and large loss, are subsets of Legal Services. We have however, distinguished the performance of housing disrepair from within Legal Services as this department of the Legal Services segment is an area where the Group is investing heavily, is a focus for the Group at present and into the future and allows readers of the financial statements to understand the contribution housing disrepair has to the overall Group performance. The housing disrepair division continues to grow and as the results become more significant to the overall Group performance this division may well become a reportable segment, in accordance with IFRS 8, in its own right, this could be reported in the 2024 financial statements.

Half year ended 30 June 2024

	Credit Hire £'000s	Other Legal Services £'000s	Housing Disrepair £'000s	Group and Central Costs £'000s	Consolidated £'000s
Revenues					
Third party	35,205	26,760	6,769	-	68,734
Total revenues	35,205	26,760	6,769	-	68,734
Profit before taxation	4,100	1,816	1,475	(1,495)	5,896
Net cash from operations	3,806	731	1,353	(1,202)	4,688
Depreciation	3,637	678	-	-	4,315
Segment assets	175,595	71,606	13,279	789	261,269
Capital expenditure	261	344	-	-	605
Segment liabilities	47,671	46,655	-	4,594	98,920

Half year ended 30 June 2023

	Credit Hire £'000s	Other Legal Services £'000s	Housing Disrepair £'000s	Group and Central Costs £'000s	Consolidated £'000s
Revenues					
Third party	28,858	42,968	5,946	-	77,772
Total revenues	28,858	42,968	5,946	-	77,772
Profit before taxation	2,233	11,578	2,639	(1,262)	15,188
Net cash from operations	4,153	12,233	372	(1,015)	15,743

Depreciation	3,995	616	-	-	4,611
Segment assets	170,295	71,814	10,872	1,364	254,345
Capital expenditure	420	297	-	-	717
Segment liabilities	56,339	42,887	-	464	99,690

Year ended 31 December 2023

	Credit Hire £'000s	Other Legal Services £'000s	Housing Disrepair £'000s	Group and Central Costs £'000s	Consolidated £'000s
Revenues					
Third party	60,778	75,875	12,681	-	149,334
Total revenues	60,778	75,875	12,681	-	149,334
Profit before taxation	6,580	13,048	6,416	(3,004)	23,040
Net cash from operations	11,434	5,642	3,067	(2,752)	17,391
Depreciation	8,076	1,432	-	-	9,508
Segment assets	177,346	68,131	12,454	766	258,697
Capital expenditure	872	405	-	-	1,277
Segment liabilities	58,223	38,261	-	2,514	98,998

3. Property, Plant and Equipment

	Property Improvement £'000s	Fixtures Fittings & Equipment £'000s	Right of Use assets £'000s	Office Equipment £'000s	Total £'000s
Cost					
At 1 January 2023	637	3,444	27,986	918	32,985
Additions	-	294	2,654	2	2,950
Disposals	(274)	(160)	(8,268)	(291)	(8,993)
At 30 June 2023	363	3,578	22,372	629	26,942
Additions	-	107	8,266	271	8,644
Disposals	(135)	-	(3,880)	(117)	(4,132)
At 31 December 2023	228	3,685	26,758	783	31,454
Additions	-	113	3,457	114	3,684
Disposals	-	-	(2,917)	-	(2,917)
At 30 June 2024	228	3,798	27,298	897	32,221
Depreciation					
At 1 January 2023	357	2,014	15,329	556	18,256
Charge for period	20	314	3,969	60	4,363
Eliminated on disposal	(261)	(121)	(7,147)	(291)	(7,820)
At 30 June 2023	116	2,207	12,151	325	14,799
Charge for the period	15	320	3,946	80	4,361
Disposals	(71)	-	(3,225)	(109)	(3,405)
At 31 December 2023	60	2,527	12,872	296	15,755
Charge for the period	11	280	4,021	78	4,390
Disposals	-	-	(2,152)	-	(2,152)
At 30 June 2024	71	2,807	14,741	374	17,993

Carrying amount					
At 30 June 2024	157	991	12,557	523	14,228
At 31 December 2023	168	1,158	13,886	487	15,699
At 30 June 2023	247	1,371	10,221	304	12,143

4. Trade and Other Receivables

	Jun-24	Jun-23	Dec-23
	£'000s	£'000s	£'000s
Gross claim value (invoiced)	399,622	370,711	386,286
Settlement adjustment on initial recognition	(210,807)	(174,644)	(205,937)
Trade receivables before impairment provision and expected credit loss	188,815	196,067	180,349
Provision for impairment of trade receivables	(20,836)	(27,654)	(20,812)
Net trade receivables	167,979	168,413	159,537
Accrued income	72,477	59,861	70,091
Prepayments	1,416	6,311	1,407
Tax and social security	-	-	449
Other receivables	1,315	885	2,925
	243,187	233,501	234,409

Credit risk arises principally from the Group's trade and other receivables. It is the risk that the counterparty fails to discharge its obligation in respect of the instrument. The maximum exposure to credit risk equals the carrying value of these items in the financial statements.

Trade receivables stated above include amounts due at the end of the reporting period for which an allowance for doubtful debts has not been recognised as the amounts are still considered recoverable and there has been no significant change in credit quality.

5. Borrowings

	Jun-24	Jun-23	Dec-23
	£'000s	£'000s	£'000s
Non-current loans and borrowings			
Revolving credit facility	-	10,000	-
Other borrowings	-	17,760	15,000
Lease liabilities	6,539	5,842	7,968
	6,539	33,602	22,968
Current loans and borrowings			
Invoice discounting facility	27,140	24,598	27,858
Revolving credit facility	10,000	-	10,000
Other borrowings	20,797	5,476	9,212
Lease liabilities	6,568	4,857	6,347
	64,505	34,931	53,417
Total Borrowings	71,044	68,533	76,385

Direct Accident Management Limited uses an invoice discounting facility which is secured on the trade receivables of that company. Security held in relation to the facility includes a debenture over all assets of Direct Accident Management Limited dated 11 October 2016, extended to cover the assets of Anexo Group Plc and Edge Vehicles Rentals Group Limited from 20 June 2018 and 28 June 2018 respectively, as well as a cross corporate guarantee with Professional and Legal Services Limited dated 21 February 2018. The Group has recently secured an increase in availability for the facility which is committed through to July 2027. Direct Accident Management Limited is also party to a number of leases which are secured over the respective assets funded.

The revolving credit facility is secured by way of a fixed charge dated 26 September 2019, over all present and future property, assets and rights (including uncalled capital) of Bond Turner Limited, with a cross-company guarantee provided by Anexo Group Plc. The loan is structured as a revolving credit facility which is committed for a three-year period, until 13

October 2024, with no associated repayments due before that date. Interest is charged at 3.25% over the Respective Rate.

In March 2022 the group secured a loan of £7.5 million from Blaze Hill Capital Finance Limited, with an additional £7.5 million drawn in September 2022. The loan is non amortising and committed for a three-year period. Interest is charged and paid monthly at 13% above the central bank rate. The facility is secured by way of a fixed charge dated 29 March 2022, over all present and future property, assets and rights (including uncalled capital) of Direct Accident Management Limited, with a cross-company guarantee provided by Anexo Group Plc. The Group has recently secured alternative funding from Callodine Commercial Finance LLC to repay Blaze Hill, provide additional headroom and which significantly reduces the overall cost of capital of the Group.

In June 2023 a loan of £2.8 million was sourced from a number of high-net-worth individuals and certain of the principal shareholders and directors of the Group to support the ongoing investment in 2023 in emissions opportunities. A further £0.7 million was provided in January 2024. The terms of the loan are that interest accrues at the rate of 10% per annum. In addition to the interest charges the loan attracts a share of the proceeds generated for the Group.

- Ends -

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