



8 November 2024

**HALEON PLC**  
**("Haleon" or "the Company")**

**TR-1: Standard form for notification of major holdings**

**1. Issuer Details**

**ISIN**

GB00BMX86B70

**Issuer Name**

HALEON PLC

**UK or Non-UK Issuer**

UK

**2. Reason for Notification**

An acquisition or disposal of voting rights

**3. Details of person subject to the notification obligation**

**Name**

BlackRock, Inc.

**City of registered office (if applicable)**

Wilmington

**Country of registered office (if applicable)**

USA

**4. Details of the shareholder**

**Full name of shareholder(s) if different from the person(s) subject to the notification obligation, above**

**City of registered office (if applicable)**

**Country of registered office (if applicable)**

**5. Date on which the threshold was crossed or reached**

07-Nov-2024

**6. Date on which Issuer notified**

08-Nov-2024

**7. Total positions of person(s) subject to the notification obligation**

|  | % of voting rights | % of voting rights through | Total of both | Total number of |
|--|--------------------|----------------------------|---------------|-----------------|
|--|--------------------|----------------------------|---------------|-----------------|

|                                                                           | rights attached to shares (total of 8.A) | financial instruments (total of 8.B 1 + 8.B 2) | total of both in % (8.A + 8.B) | total number of voting rights held in issuer |
|---------------------------------------------------------------------------|------------------------------------------|------------------------------------------------|--------------------------------|----------------------------------------------|
| Resulting situation on the date on which threshold was crossed or reached | 4.950000                                 | 0.220000                                       | 5.170000                       | 469247516                                    |
| Position of previous notification (if applicable)                         | 5.000000                                 | 0.180000                                       | 5.180000                       |                                              |

## 8. Notified details of the resulting situation on the date on which the threshold was crossed or reached

### 8A. Voting rights attached to shares

| Class/Type of shares ISIN code(if possible) | Number of direct voting rights (DTR5.1) | Number of indirect voting rights (DTR5.2.1) | % of direct voting rights (DTR5.1) | % of indirect voting rights (DTR5.2.1) |
|---------------------------------------------|-----------------------------------------|---------------------------------------------|------------------------------------|----------------------------------------|
| GB00BMX86B70                                |                                         | 448399049                                   |                                    | 4.950000                               |
| Sub Total 8.A                               | 448399049                               |                                             | 4.950000%                          |                                        |

### 8B1. Financial Instruments according to (DTR5.3.1R.(1) (a))

| Type of financial instrument | Expiration date | Exercise/conversion period | Number of voting rights that may be acquired if the instrument is exercised/converted | % of voting rights |
|------------------------------|-----------------|----------------------------|---------------------------------------------------------------------------------------|--------------------|
| Securities Lending           |                 |                            | 14627517                                                                              | 0.160000           |
| American Depository Receipt  |                 |                            | 5230564                                                                               | 0.050000           |
| Sub Total 8.B1               |                 |                            | 19858081                                                                              | 0.210000%          |

### 8B2. Financial Instruments with similar economic effect according to (DTR5.3.1R.(1) (b))

| Type of financial instrument | Expiration date | Exercise/conversion period | Physical or cash settlement | Number of voting rights | % of voting rights |
|------------------------------|-----------------|----------------------------|-----------------------------|-------------------------|--------------------|
| CFD                          |                 |                            | Cash                        | 990386                  | 0.010000           |
| Sub Total 8.B2               |                 |                            |                             | 990386                  | 0.010000%          |

## 9. Information in relation to the person subject to the notification obligation

2. Full chain of controlled undertakings through which the voting rights and/or the financial instruments are effectively held starting with the ultimate controlling natural person or legal entities (please add additional rows as necessary)

| Ultimate controlling person | Name of controlled undertaking | % of voting rights if it equals or is higher than the notifiable threshold | % of voting rights through financial instruments if it equals or is higher than the notifiable threshold | Total of both if it equals or is higher than the notifiable threshold |
|-----------------------------|--------------------------------|----------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------|
| BlackRock, Inc. (Chain 1)   | BlackRock Finance, Inc.        |                                                                            |                                                                                                          |                                                                       |
| BlackRock, Inc. (Chain 1)   | BlackRock Holdco 2, Inc.       |                                                                            |                                                                                                          |                                                                       |
| BlackRock                   | BlackRock                      |                                                                            |                                                                                                          |                                                                       |

|                           |                                        |  |  |  |
|---------------------------|----------------------------------------|--|--|--|
| BlackRock, Inc. (Chain 1) | Financial Management, Inc.             |  |  |  |
| BlackRock, Inc. (Chain 1) | BlackRock International Holdings, Inc. |  |  |  |
| BlackRock, Inc. (Chain 1) | BR Jersey International Holdings L.P.  |  |  |  |
| BlackRock, Inc. (Chain 1) | BlackRock (Singapore) Holdco Pte. Ltd. |  |  |  |
| BlackRock, Inc. (Chain 1) | BlackRock HK Holdco Limited            |  |  |  |
| BlackRock, Inc. (Chain 1) | BlackRock Lux Finco S.a.r.l.           |  |  |  |
| BlackRock, Inc. (Chain 1) | BlackRock Japan Holdings GK            |  |  |  |
| BlackRock, Inc. (Chain 1) | BlackRock Japan Co., Ltd.              |  |  |  |
| BlackRock, Inc. (Chain 2) | BlackRock Finance, Inc.                |  |  |  |
| BlackRock, Inc. (Chain 2) | Trident Merger, LLC                    |  |  |  |
| BlackRock, Inc. (Chain 2) | BlackRock Investment Management, LLC   |  |  |  |
| BlackRock, Inc. (Chain 3) | BlackRock Finance, Inc.                |  |  |  |
| BlackRock, Inc. (Chain 3) | BlackRock Holdco 2, Inc.               |  |  |  |
| BlackRock, Inc. (Chain 3) | BlackRock Financial Management, Inc.   |  |  |  |
| BlackRock, Inc. (Chain 3) | BlackRock International Holdings, Inc. |  |  |  |
| BlackRock, Inc. (Chain 3) | BR Jersey International Holdings L.P.  |  |  |  |
| BlackRock, Inc. (Chain 3) | BlackRock Holdco 3, LLC                |  |  |  |
| BlackRock, Inc. (Chain 3) | BlackRock                              |  |  |  |

|                           |                                                     |  |  |  |
|---------------------------|-----------------------------------------------------|--|--|--|
| 3)                        | Cayman 1 LP                                         |  |  |  |
| BlackRock, Inc. (Chain 3) | BlackRock Cayman West Bay Finco Limited             |  |  |  |
| BlackRock, Inc. (Chain 3) | BlackRock Cayman West Bay IV Limited                |  |  |  |
| BlackRock, Inc. (Chain 3) | BlackRock Group Limited                             |  |  |  |
| BlackRock, Inc. (Chain 3) | BlackRock Finance Europe Limited                    |  |  |  |
| BlackRock, Inc. (Chain 3) | BlackRock Investment Management (UK) Limited        |  |  |  |
| BlackRock, Inc. (Chain 4) | BlackRock Finance, Inc.                             |  |  |  |
| BlackRock, Inc. (Chain 4) | BlackRock Holdco 2, Inc.                            |  |  |  |
| BlackRock, Inc. (Chain 4) | BlackRock Financial Management, Inc.                |  |  |  |
| BlackRock, Inc. (Chain 4) | BlackRock International Holdings, Inc.              |  |  |  |
| BlackRock, Inc. (Chain 4) | BR Jersey International Holdings L.P.               |  |  |  |
| BlackRock, Inc. (Chain 4) | BlackRock Australia Holdco Pty. Ltd.                |  |  |  |
| BlackRock, Inc. (Chain 4) | BlackRock Investment Management (Australia) Limited |  |  |  |
| BlackRock, Inc. (Chain 5) | BlackRock Finance, Inc.                             |  |  |  |
| BlackRock, Inc. (Chain 5) | BlackRock Holdco 2, Inc.                            |  |  |  |
| BlackRock, Inc. (Chain 5) | BlackRock Financial Management, Inc.                |  |  |  |
| BlackRock, Inc. (Chain 5) | BlackRock International                             |  |  |  |

|                           |                                                             |  |  |  |
|---------------------------|-------------------------------------------------------------|--|--|--|
| Inc. (Chain 5)            | International Holdings, Inc.                                |  |  |  |
| BlackRock, Inc. (Chain 5) | BR Jersey International Holdings L.P.                       |  |  |  |
| BlackRock, Inc. (Chain 5) | BlackRock Holdco 3, LLC                                     |  |  |  |
| BlackRock, Inc. (Chain 5) | BlackRock Cayman 1 LP                                       |  |  |  |
| BlackRock, Inc. (Chain 5) | BlackRock Cayman West Bay Finco Limited                     |  |  |  |
| BlackRock, Inc. (Chain 5) | BlackRock Cayman West Bay IV Limited                        |  |  |  |
| BlackRock, Inc. (Chain 5) | BlackRock Group Limited                                     |  |  |  |
| BlackRock, Inc. (Chain 5) | BlackRock International Limited                             |  |  |  |
| BlackRock, Inc. (Chain 6) | BlackRock Finance, Inc.                                     |  |  |  |
| BlackRock, Inc. (Chain 6) | BlackRock Holdco 2, Inc.                                    |  |  |  |
| BlackRock, Inc. (Chain 6) | BlackRock Financial Management, Inc.                        |  |  |  |
| BlackRock, Inc. (Chain 6) | BlackRock Holdco 4, LLC                                     |  |  |  |
| BlackRock, Inc. (Chain 6) | BlackRock Holdco 6, LLC                                     |  |  |  |
| BlackRock, Inc. (Chain 6) | BlackRock Delaware Holdings Inc.                            |  |  |  |
| BlackRock, Inc. (Chain 6) | BlackRock Institutional Trust Company, National Association |  |  |  |
| BlackRock, Inc. (Chain 7) | BlackRock Finance, Inc.                                     |  |  |  |
| BlackRock, Inc. (Chain 7) | BlackRock Holdco 2, Inc.                                    |  |  |  |

|                            |                                               |  |  |  |
|----------------------------|-----------------------------------------------|--|--|--|
| BlackRock, Inc. (Chain 7)  | BlackRock Financial Management, Inc.          |  |  |  |
| BlackRock, Inc. (Chain 7)  | BlackRock Holdco 4, LLC                       |  |  |  |
| BlackRock, Inc. (Chain 7)  | BlackRock Holdco 6, LLC                       |  |  |  |
| BlackRock, Inc. (Chain 7)  | BlackRock Delaware Holdings Inc.              |  |  |  |
| BlackRock, Inc. (Chain 7)  | BlackRock Fund Advisors                       |  |  |  |
| BlackRock, Inc. (Chain 8)  | BlackRock Finance, Inc.                       |  |  |  |
| BlackRock, Inc. (Chain 8)  | BlackRock Holdco 2, Inc.                      |  |  |  |
| BlackRock, Inc. (Chain 8)  | BlackRock Financial Management, Inc.          |  |  |  |
| BlackRock, Inc. (Chain 9)  | BlackRock Finance, Inc.                       |  |  |  |
| BlackRock, Inc. (Chain 9)  | BlackRock Holdco 2, Inc.                      |  |  |  |
| BlackRock, Inc. (Chain 9)  | BlackRock Financial Management, Inc.          |  |  |  |
| BlackRock, Inc. (Chain 9)  | BlackRock International Holdings, Inc.        |  |  |  |
| BlackRock, Inc. (Chain 9)  | BR Jersey International Holdings L.P.         |  |  |  |
| BlackRock, Inc. (Chain 9)  | BlackRock (Singapore) Holdco Pte. Ltd.        |  |  |  |
| BlackRock, Inc. (Chain 9)  | BlackRock HK Holdco Limited                   |  |  |  |
| BlackRock, Inc. (Chain 9)  | BlackRock Asset Management North Asia Limited |  |  |  |
| BlackRock, Inc. (Chain 10) | BlackRock Finance, Inc.                       |  |  |  |

|                            |                                           |  |  |  |
|----------------------------|-------------------------------------------|--|--|--|
| BlackRock, Inc. (Chain 10) | BlackRock Holdco 2, Inc.                  |  |  |  |
| BlackRock, Inc. (Chain 10) | BlackRock Financial Management, Inc.      |  |  |  |
| BlackRock, Inc. (Chain 10) | BlackRock International Holdings, Inc.    |  |  |  |
| BlackRock, Inc. (Chain 10) | BR Jersey International Holdings L.P.     |  |  |  |
| BlackRock, Inc. (Chain 10) | BlackRock Holdco 3, LLC                   |  |  |  |
| BlackRock, Inc. (Chain 10) | BlackRock Cayman 1 LP                     |  |  |  |
| BlackRock, Inc. (Chain 10) | BlackRock Cayman West Bay Finco Limited   |  |  |  |
| BlackRock, Inc. (Chain 10) | BlackRock Cayman West Bay IV Limited      |  |  |  |
| BlackRock, Inc. (Chain 10) | BlackRock Group Limited                   |  |  |  |
| BlackRock, Inc. (Chain 10) | BlackRock Finance Europe Limited          |  |  |  |
| BlackRock, Inc. (Chain 10) | BlackRock (Netherlands) B.V.              |  |  |  |
| BlackRock, Inc. (Chain 10) | BlackRock Asset Management Deutschland AG |  |  |  |
| BlackRock, Inc. (Chain 11) | BlackRock Finance, Inc.                   |  |  |  |
| BlackRock, Inc. (Chain 11) | BlackRock Holdco 2, Inc.                  |  |  |  |
| BlackRock, Inc. (Chain 11) | BlackRock Financial Management, Inc.      |  |  |  |
| BlackRock, Inc. (Chain 11) | BlackRock International Holdings, Inc.    |  |  |  |
| BlackRock                  | BlackRock                                 |  |  |  |

|                            |                                           |  |  |  |
|----------------------------|-------------------------------------------|--|--|--|
| BlackRock, Inc. (Chain 11) | BlackRock Canada Holdings ULC             |  |  |  |
| BlackRock, Inc. (Chain 11) | BlackRock Asset Management Canada Limited |  |  |  |
| BlackRock, Inc. (Chain 12) | BlackRock Finance, Inc.                   |  |  |  |
| BlackRock, Inc. (Chain 12) | BlackRock Holdco 2, Inc.                  |  |  |  |
| BlackRock, Inc. (Chain 12) | BlackRock Financial Management, Inc.      |  |  |  |
| BlackRock, Inc. (Chain 12) | BlackRock Capital Holdings, Inc.          |  |  |  |
| BlackRock, Inc. (Chain 12) | BlackRock Advisors, LLC                   |  |  |  |
| BlackRock, Inc. (Chain 13) | BlackRock Finance, Inc.                   |  |  |  |
| BlackRock, Inc. (Chain 13) | BlackRock Holdco 2, Inc.                  |  |  |  |
| BlackRock, Inc. (Chain 13) | BlackRock Financial Management, Inc.      |  |  |  |
| BlackRock, Inc. (Chain 13) | BlackRock International Holdings, Inc.    |  |  |  |
| BlackRock, Inc. (Chain 13) | BR Jersey International Holdings L.P.     |  |  |  |
| BlackRock, Inc. (Chain 13) | BlackRock Holdco 3, LLC                   |  |  |  |
| BlackRock, Inc. (Chain 13) | BlackRock Cayman 1 LP                     |  |  |  |
| BlackRock, Inc. (Chain 13) | BlackRock Cayman West Bay Finco Limited   |  |  |  |
| BlackRock, Inc. (Chain 13) | BlackRock Cayman West Bay IV Limited      |  |  |  |
| BlackRock, Inc. (Chain 13) | BlackRock Group Limited                   |  |  |  |



|                            |                                        |  |  |  |
|----------------------------|----------------------------------------|--|--|--|
| BlackRock, Inc. (Chain 13) | BlackRock Finance Europe Limited       |  |  |  |
| BlackRock, Inc. (Chain 13) | BlackRock Advisors (UK) Limited        |  |  |  |
| BlackRock, Inc. (Chain 14) | BlackRock Finance, Inc.                |  |  |  |
| BlackRock, Inc. (Chain 14) | BlackRock Holdco 2, Inc.               |  |  |  |
| BlackRock, Inc. (Chain 14) | BlackRock Financial Management, Inc.   |  |  |  |
| BlackRock, Inc. (Chain 14) | BlackRock International Holdings, Inc. |  |  |  |
| BlackRock, Inc. (Chain 14) | BR Jersey International Holdings L.P.  |  |  |  |
| BlackRock, Inc. (Chain 14) | BlackRock (Singapore) Holdco Pte. Ltd. |  |  |  |
| BlackRock, Inc. (Chain 14) | BlackRock (Singapore) Limited          |  |  |  |
| BlackRock, Inc. (Chain 15) | BlackRock Finance, Inc.                |  |  |  |
| BlackRock, Inc. (Chain 15) | Trident Merger, LLC                    |  |  |  |
| BlackRock, Inc. (Chain 15) | BlackRock Investment Management, LLC   |  |  |  |
| BlackRock, Inc. (Chain 15) | Amethyst Intermediate, LLC             |  |  |  |
| BlackRock, Inc. (Chain 15) | Aperio Holdings, LLC                   |  |  |  |
| BlackRock, Inc. (Chain 15) | Aperio Group, LLC                      |  |  |  |

## 10. In case of proxy voting

**Name of the proxy holder**

**The number and % of voting rights held**

The date until which the voting rights will be held

11. Additional Information

BlackRock Regulatory Threshold Reporting Team

Jana Blumenstein

020 7743 3650

12. Date of Completion

8<sup>th</sup> November 2024

13. Place Of Completion

12 Throgmorton Avenue, London, EC2N 2DL, U.K.

**Amanda Mellor, Company Secretary**

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