

26 November 2024

HALEON PLC ("Haleon" or "the Company")

TR-1: Standard form for notification of major holdings

1. Issuer Details ISIN GB00BMX86B70 **Issuer Name** HALEON PLC **UK or Non-UK Issuer** UK 2. Reason for Notification An acquisition or disposal of voting rights 3. Details of person subject to the notification obligation Name BlackRock, Inc. City of registered office (if applicable) Wilmington Country of registered office (if applicable) USA 1. Details of the shareholder Full name of shareholder(s) if different from the person(s) subject to the notification obligation, above City of registered office (if applicable) Country of registered office (if applicable) Date on which the threshold was crossed or reached 25-Nov-2024 . Date on which Issuer notified 26-Nov-2024 . Total positions of person(s) subject to the notification obligation

% of voting

rights through

% of voting

| | rignts attached to shares (total of 8.A) | financial instruments (total of 8.B 1 + 8.B 2) | iotal of Doth in % (8.A + 8.B) | iotal number of voting rights held in issuer |
|--|---|---|--------------------------------------|--|
| Resulting situation on the date on which threshold was crossed or reached | 5.010000 | 0.230000 | 5.240000 | 475942664 |
| Position of previous notification (if applicable) | 4.980000 | 0.230000 | 5.210000 | |

8. Notified details of the resulting situation on the date on which the threshold was crossed or reached

8A. Voting rights attached to shares

| Class/Type of shares ISIN code(if possible) | Number of direct voting rights (DTR5.1) | Number of indirect voting rights (DTR5.2.1) | % of direct voting rights (DTR5.1) | % of indirect voting rights (DTR5.2.1) |
|---|---|---|--|--|
| GB00BMX86B70 | | 454254231 | | 5.010000 |
| Sub Total 8.A | 454254231 | | 5.010000 | % |

8B1. Financial Instruments according to (DTR5.3.1R.(1) (a))

| Type of financial instrument | Expiration date | Exercise/conversion period | Number of voting rights that may be acquired if the instrument is exercised/converted | % of voting rights |
|-----------------------------------|--------------------|-------------------------------|---|--------------------|
| American Depository Receipt | | | 5981533 | 0.060000 |
| Securities Lending | | | 15706900 | 0.170000 |
| Sub Total 8.B1 | | | 21688433 | 0.230000% |

8B2. Financial Instruments with similar economic effect according to (DTR5.3.1R.(1) (b))

| Type of financial instrument | Exercise/conversion period | Physical or cash settlement | Number of voting rights | % of voting rights |
|------------------------------------|-------------------------------|--------------------------------|----------------------------|-----------------------|
| | | | | |
| Sub Total 8.B2 | | | | |

9. Information in relation to the person subject to the notification obligation

2. Full chain of controlled undertakings through which the voting rights and/or the financial instruments are effectively held starting with the ultimate controlling natural person or legal entities (please add additional rows as necessary)

| Ultimate controlling person | Name of controlled undertaking | % of voting rights if it equals or is higher than the notifiable threshold | % of voting rights through financial instruments if it equals or is higher than the notifiable threshold | Total of both if it equals or is higher than the notifiable threshold |
|---------------------------------|-----------------------------------|---|---|---|
| BlackRock, Inc. (Chain 1) | BlackRock Finance, Inc. | | | |
| BlackRock, Inc. (Chain 1) | BlackRock Holdco 2, Inc. | | | |
| BlackRock, | BlackRock | | | |

| Inc. (Chain 1) | ⊢ınancıaı Management, Inc. | | |
|---------------------------------|---|--|--|
| BlackRock, Inc. (Chain 1) | BlackRock International Holdings, Inc. | | |
| BlackRock, Inc. (Chain 1) | BR Jersey International Holdings L.P. | | |
| BlackRock, Inc. (Chain 1) | BlackRock (Singapore) Holdco Pte. Ltd. | | |
| BlackRock, Inc. (Chain 1) | BlackRock HK Holdco Limited | | |
| BlackRock, Inc. (Chain 1) | BlackRock Lux Finco S.a.r.l. | | |
| BlackRock, Inc. (Chain 1) | BlackRock Japan Holdings GK | | |
| BlackRock, Inc. (Chain 1) | BlackRock Japan Co., Ltd. | | |
| BlackRock, Inc. (Chain 2) | BlackRock Finance, Inc. | | |
| BlackRock, Inc. (Chain 2) | Trident Merger, LLC | | |
| BlackRock, Inc. (Chain 2) | BlackRock Investment Management, LLC | | |
| BlackRock, Inc. (Chain 3) | BlackRock Finance, Inc. | | |
| BlackRock, Inc. (Chain 3) | BlackRock Holdco 2, Inc. | | |
| BlackRock, Inc. (Chain 3) | BlackRock Financial Management, Inc. | | |
| BlackRock, Inc. (Chain 3) | BlackRock International Holdings, Inc. | | |
| BlackRock, Inc. (Chain 3) | BR Jersey International Holdings L.P. | | |
| BlackRock, Inc. (Chain 3) | BlackRock Holdco 3, LLC | | |
| BlackRock, Inc. (Chain | BlackRock | | |

| 3) | Cayman I Lr | | |
|---------------------------------|---|--|--|
| BlackRock, Inc. (Chain 3) | BlackRock Cayman West Bay Finco Limited | | |
| BlackRock, Inc. (Chain 3) | BlackRock Cayman West Bay IV Limited | | |
| BlackRock, Inc. (Chain 3) | BlackRock Group Limited | | |
| BlackRock, Inc. (Chain 3) | BlackRock Finance Europe Limited | | |
| BlackRock, Inc. (Chain 3) | BlackRock Investment Management (UK) Limited | | |
| BlackRock, Inc. (Chain 4) | BlackRock Finance, Inc. | | |
| BlackRock, Inc. (Chain 4) | BlackRock Holdco 2, Inc. | | |
| BlackRock, Inc. (Chain 4) | BlackRock Financial Management, Inc. | | |
| BlackRock, Inc. (Chain 4) | BlackRock International Holdings, Inc. | | |
| BlackRock, Inc. (Chain 4) | BR Jersey International Holdings L.P. | | |
| BlackRock, Inc. (Chain 4) | BlackRock Australia Holdco Pty. Ltd. | | |
| BlackRock, Inc. (Chain 4) | BlackRock Investment Management (Australia) Limited | | |
| BlackRock, Inc. (Chain 5) | BlackRock Finance, Inc. | | |
| BlackRock, Inc. (Chain 5) | BlackRock Holdco 2, Inc. | | |
| BlackRock, Inc. (Chain 5) | BlackRock Financial Management, Inc. | | |
| BlackRock, Inc. (Chain | BlackRock International | | |

| E) | Holdings Inc | | |
|---------------------------------|--|--|--|
| 5) BlackRock, | Holdings, Inc. BR Jersey | | |
| Inc. (Chain 5) | International Holdings L.P. | | |
| BlackRock, Inc. (Chain 5) | BlackRock Holdco 3, LLC | | |
| BlackRock, Inc. (Chain 5) | BlackRock Cayman 1 LP | | |
| BlackRock, Inc. (Chain 5) | BlackRock Cayman West Bay Finco Limited | | |
| BlackRock, Inc. (Chain 5) | BlackRock Cayman West Bay IV Limited | | |
| BlackRock, Inc. (Chain 5) | BlackRock Group Limited | | |
| BlackRock, Inc. (Chain 5) | BlackRock International Limited | | |
| BlackRock, Inc. (Chain 6) | BlackRock Finance, Inc. | | |
| BlackRock, Inc. (Chain 6) | BlackRock Holdco 2, Inc. | | |
| BlackRock, Inc. (Chain 6) | BlackRock Financial Management, Inc. | | |
| BlackRock, Inc. (Chain 6) | BlackRock Holdco 4, LLC | | |
| BlackRock, Inc. (Chain 6) | BlackRock Holdco 6, LLC | | |
| BlackRock, Inc. (Chain 6) | BlackRock Delaware Holdings Inc. | | |
| BlackRock, Inc. (Chain 6) | BlackRock Institutional Trust Company, National Association | | |
| BlackRock, Inc. (Chain 7) | BlackRock Finance, Inc. | | |
| BlackRock, Inc. (Chain 7) | BlackRock Holdco 2, Inc. | | |
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| BlackRock, Inc. (Chain 7) | Financial Management, Inc. | | |
| BlackRock, Inc. (Chain 7) | BlackRock Holdco 4, LLC | | |
| BlackRock, Inc. (Chain 7) | BlackRock Holdco 6, LLC | | |
| BlackRock, Inc. (Chain 7) | BlackRock Delaware Holdings Inc. | | |
| BlackRock, Inc. (Chain 7) | BlackRock Fund Advisors | | |
| BlackRock, Inc. (Chain 8) | BlackRock Finance, Inc. | | |
| BlackRock, Inc. (Chain 8) | BlackRock Holdco 2, Inc. | | |
| BlackRock, Inc. (Chain 8) | BlackRock Financial Management, Inc. | | |
| BlackRock, Inc. (Chain 9) | BlackRock Finance, Inc. | | |
| BlackRock, Inc. (Chain 9) | BlackRock Holdco 2, Inc. | | |
| BlackRock, Inc. (Chain 9) | BlackRock Financial Management, Inc. | | |
| BlackRock, Inc. (Chain 9) | BlackRock International Holdings, Inc. | | |
| BlackRock, Inc. (Chain 9) | BR Jersey International Holdings L.P. | | |
| BlackRock, Inc. (Chain 9) | BlackRock (Singapore) Holdco Pte. Ltd. | | |
| BlackRock, Inc. (Chain 9) | BlackRock HK Holdco Limited | | |
| BlackRock, Inc. (Chain 9) | BlackRock Asset Management North Asia Limited | | |
| BlackRock, Inc. (Chain 10) | BlackRock Finance, Inc. | | |

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| BlackRock, Inc. (Chain 10) | BlackRock Holdco 2, Inc. | | | |
| BlackRock, Inc. (Chain 10) | BlackRock Financial Management, Inc. | | | |
| BlackRock, Inc. (Chain 10) | BlackRock International Holdings, Inc. | | | |
| BlackRock, Inc. (Chain 10) | BR Jersey International Holdings L.P. | | | |
| BlackRock, Inc. (Chain 10) | BlackRock Holdco 3, LLC | | | |
| BlackRock, Inc. (Chain 10) | BlackRock Cayman 1 LP | | | |
| BlackRock, Inc. (Chain 10) | BlackRock Cayman West Bay Finco Limited | | | |
| BlackRock, Inc. (Chain 10) | BlackRock Cayman West Bay IV Limited | | | |
| BlackRock, Inc. (Chain 10) | BlackRock Group Limited | | | |
| BlackRock, Inc. (Chain 10) | BlackRock Finance Europe Limited | | | |
| BlackRock, Inc. (Chain 10) | BlackRock (Netherlands) B.V. | | | |
| BlackRock, Inc. (Chain 10) | BlackRock Asset Management Deutschland AG | | | |
| BlackRock, Inc. (Chain 11) | BlackRock Finance, Inc. | | | |
| BlackRock, Inc. (Chain 11) | BlackRock Holdco 2, Inc. | | | |
| BlackRock, Inc. (Chain 11) | BlackRock Financial Management, Inc. | | | |
| BlackRock, Inc. (Chain 11) | BlackRock International Holdings, Inc. | | | |
| BlackRock. | BlackRock | | | |

| Inc. (Chain 11) | Canada Holdings ULC | | |
|----------------------------------|---|--|--|
| BlackRock, Inc. (Chain 11) | BlackRock Asset Management Canada Limited | | |
| BlackRock, Inc. (Chain 12) | BlackRock Finance, Inc. | | |
| BlackRock, Inc. (Chain 12) | BlackRock Holdco 2, Inc. | | |
| BlackRock, Inc. (Chain 12) | BlackRock Financial Management, Inc. | | |
| BlackRock, Inc. (Chain 12) | BlackRock Capital Holdings, Inc. | | |
| BlackRock, Inc. (Chain 12) | BlackRock Advisors, LLC | | |
| BlackRock, Inc. (Chain 13) | BlackRock Finance, Inc. | | |
| BlackRock, Inc. (Chain 13) | BlackRock Holdco 2, Inc. | | |
| BlackRock, Inc. (Chain 13) | BlackRock Financial Management, Inc. | | |
| BlackRock, Inc. (Chain 13) | BlackRock International Holdings, Inc. | | |
| BlackRock, Inc. (Chain 13) | BR Jersey International Holdings L.P. | | |
| BlackRock, Inc. (Chain 13) | BlackRock Holdco 3, LLC | | |
| BlackRock, Inc. (Chain 13) | BlackRock Cayman 1 LP | | |
| BlackRock, Inc. (Chain 13) | BlackRock Cayman West Bay Finco Limited | | |
| BlackRock, Inc. (Chain 13) | BlackRock Cayman West Bay IV Limited | | |
| BlackRock, Inc. (Chain 13) | BlackRock Group Limited | | |

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| BlackRock, Inc. (Chain 13) | BlackRock Finance Europe Limited | | | |
| BlackRock, Inc. (Chain 13) | BlackRock Advisors (UK) Limited | | | |
| BlackRock, Inc. (Chain 14) | BlackRock Finance, Inc. | | | |
| BlackRock, Inc. (Chain 14) | BlackRock Holdco 2, Inc. | | | |
| BlackRock, Inc. (Chain 14) | BlackRock Financial Management, Inc. | | | |
| BlackRock, Inc. (Chain 14) | BlackRock International Holdings, Inc. | | | |
| BlackRock, Inc. (Chain 14) | BR Jersey International Holdings L.P. | | | |
| BlackRock, Inc. (Chain 14) | BlackRock (Singapore) Holdco Pte. Ltd. | | | |
| BlackRock, Inc. (Chain 14) | BlackRock (Singapore) Limited | | | |
| BlackRock, Inc. (Chain 15) | BlackRock Finance, Inc. | | | |
| BlackRock, Inc. (Chain 15) | Trident Merger, LLC | | | |
| BlackRock, Inc. (Chain 15) | BlackRock Investment Management, LLC | | | |
| BlackRock, Inc. (Chain 15) | Amethyst Intermediate, LLC | | | |
| BlackRock, Inc. (Chain 15) | Aperio Holdings, LLC | | | |
| BlackRock, Inc. (Chain 15) | Aperio Group, LLC | | | |
| | | | | |

10. In case of proxy voting

Name of the proxy holder

The number and % of voting rights held



Amanda Mellor, Company Secretary

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