17 December 2024

## TREATT PLC

("Treatt" or "the Company")

## Notification of Transactions of Directors

Treatt announces that on 13 December 2024, awards were made to the following Executive Directors under the Deferred Bonus Share Plan ('DBSP'), the Long-Term Incentive Plan ('LTIP') and Share Incentive Plan ('SIP') as detailed below.

The DBSP shares were awarded in respect of bonuses earned for the financial year ended 30 September 2024 and will vest on the second anniversary of the grant date.

The LTIP awards are subject to performance criteria based on compound annual growth in adjusted basic earnings per share (80% weighting) and return on average annual return on capital employed (20% weighting) over a three-year period. The awards, or a proportion of them, only vest if the performance criteria is satisfied at the date on which vesting occurs, the LTIP awards are subject to a further two-year holding period.

Additionally, the Directors have acquired Partnership and Matching Shares consistent with awards made to all UK employees under the SIP, which awarded £700 of Free Shares to eligible employees. Matching Shares are only awarded to those that have purchased Partnership Shares and are awarded on a 1:1.5 basis. The Free Shares and Matching Shares are subject to forfeiture for a period of three years from the date of grant in the event of termination of employment, except in circumstances where the employee is regarded as a good leaver, in accordance with the terms of the SIP.

| 1                        | Details of the Director   |  |            |  |  |
|--------------------------|---|--|------------|--|--|
| a)                       | Name  | David Shannon  |            |  |  |
| 2                        | Reason for the notification   |  |            |  |  |
| a)                       | Position/status   | Chief Executive Officer  |            |  |  |
| b)                       | Initial notification/Amendment  | Initial Notification   |            |  |  |
| 3                        | Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor   |  |            |  |  |
| a)                       | Name  | Treatt Plc   |            |  |  |
| b)                       | LEI   | 213800G40JM9F7G9LG39   |            |  |  |
| 4                        | Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted |  |            |  |  |
| a)                       | Description of the financial instrument, type of instrument   | Ordinary share of 2 pence each   |            |  |  |
|                          | Identification code   | GB00BKS7YK08   |            |  |  |
| b) Nature of transaction |   | a) Award of DBSP   |            |  |  |
|                          |   | <ul><li>b) Award of LTIP</li><li>c) Purchase of Partnership Shares</li><li>d) Award of Matching Shares</li></ul> |            |  |  |
|                          |   |  |            |  |  |
|                          |   |  |            |  |  |
| c)                       | Price(s) and volume(s)  | a) £4.62   | a) 4,029   |  |  |
|                          |   | b) £4.62   | b) 137,987 |  |  |
|                          |   | c) £4.62   | c) 389     |  |  |
|                          |   | d) £4.62   | d) 583     |  |  |
|                          | Aggregated information  | +  |            |  |  |

|    | Aggregated information   |                         |
|----|--------------------------|-------------------------|
|    | - Aggregated volume      | 142,988                 |
|    | - Price                  | £4.62                   |
| e) | Date of the transaction  | 13 December 2024        |
| f) | Place of the transaction | Outside a trading venue |

| 1  | Details of the Director   |   |           |  |  |
|----|---|---|-----------|--|--|
| a) | Name  | Ryan Govender   |           |  |  |
| 2  | Reason for the notification   |   |           |  |  |
| a) | Position/status   | Chief Financial Officer   |           |  |  |
| b) | Initial notification/Amendment  | Initial Notification  |           |  |  |
| 3  | Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor |   |           |  |  |
| a) | Name  | Treatt Plc  |           |  |  |
| b) | LEI   | 213800G40JM9F7G9LG39  |           |  |  |
| 4  |   | tails of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of insaction; (iii) each date; and (iv) each place where transactions have been conducted |           |  |  |
| a) | Description of the financial instrument, type of instrument   | Ordinary share of 2 pence each  |           |  |  |
|    | Identification code   | GB00BKS7YK08  |           |  |  |
| b) | Nature of transaction   | a) Award of DBSP  |           |  |  |
|    |   | b) Award of LTIP  |           |  |  |
|    |   | c) Award of Free Shares   |           |  |  |
|    |   | d) Purchase of Partnership Shares   |           |  |  |
|    |   | e) Award of Matching Shares   |           |  |  |
| c) | Price(s) and volume(s)  | Price(s)  | Volume(s) |  |  |
|    |   | a)£4.62   | a) 2,844  |  |  |
|    |   | b) £4.62  | b) 97,402 |  |  |
|    |   | c) £4.62  | c) 151    |  |  |
|    |   | d) £4.62  | d) 108    |  |  |
|    |   | e) £4.62  | e) 162    |  |  |
|    | Aggregated information  |   | I         |  |  |
|    | - Aggregated volume   | 100,667   |           |  |  |
|    | - Price   | £4.62   |           |  |  |
| e) | Date of the transaction   | 13 December 2024  |           |  |  |
| f) | Place of the transaction  | Outside a trading venue   |           |  |  |

Contact details

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