

Transactions in own shares

Melrose Industries plc (the **Company**) announces today it has purchased the following number of its ordinary shares of £0.001 each through J.P. Morgan Securities plc.

Ordinary Shares:

Date of purchase:	3 March 2025
Number of ordinary shares purchased	27,230
Lowest price per share:	636.6000
Highest price per share:	656.0000
Weighted average price per day:	647.0233

The Company intends to hold the purchased shares in treasury.

Following the above transaction, the Company has 67,902,440 ordinary shares held in treasury and 1,283,572,881 ordinary shares in issue (excluding treasury shares).

The table below contains detailed information about the purchases made as part of the buyback programme.

Schedule of Purchases

Shares purchased:	(ISIN: GB00BNR5MZ78)
Date of purchases:	3 March 2025
Investment firm:	J.P. Morgan Securities plc

Aggregate information:

Venue	Volume-weighted average price	Aggregated volume	Lowest price per share	Highest price per share
London Stock Exchange	647.3098	17,157	636.6000	656.0000
BATS Europe	646.5352	10,073	638.6000	652.4000

Individual Transactions

In accordance with Article 5(1)(b) of the Market Abuse Regulation (EU) No 596/2014 as it forms part of UK law, a full breakdown of the individual trades made by Investec on behalf of the Company as part of the Programme is detailed below:

Transaction Date and Time	Volume	Price (GBP)	Trading Venue	Transaction Reference Number
03-Mar-2025 08:01:30	350	649.8000	XLON	07003070000003516-E0MDAlpGxEn220250303
03-Mar-2025 08:01:30	256	649.8000	XLON	05003050000003510-E0MDAlpGxEn420250303
03-Mar-2025 08:02:05	303	648.8000	BATE	06243062400001039-200004K520250303
03-Mar-2025 08:03:11	256	646.4000	XLON	07003070000004046-

				E0MDAlpGxKKG20250303
03-Mar-2025 08:03:11	256	646.6000	BATE	08493084900001895-200004T120250303
03-Mar-2025 08:04:30	239	647.4000	XLON	05003050000004349-E0MDAlpGxO1O20250303
03-Mar-2025 08:04:30	254	648.0000	BATE	08493084900002567-2000051820250303
03-Mar-2025 08:07:03	252	642.8000	XLON	05003050000004970-E0MDAlpGxUkK20250303
03-Mar-2025 08:07:03	248	643.4000	BATE	08493084900003760-200005H520250303
03-Mar-2025 08:08:54	234	646.6000	XLON	07003070000005477-E0MDAlpGxYhb20250303
03-Mar-2025 08:11:23	233	650.4000	BATE	08493084900005940-2000067Y20250303
03-Mar-2025 08:11:23	45	650.0000	XLON	05003050000005645-E0MDAlpGxg8I20250303
03-Mar-2025 08:11:23	188	650.0000	XLON	05003050000005645-E0MDAlpGxgAC20250303
03-Mar-2025 08:13:43	240	647.8000	XLON	07003070000006328-E0MDAlpGxkjk20250303
03-Mar-2025 08:15:10	233	647.4000	BATE	08493084900007629-200006TE20250303
03-Mar-2025 08:15:40	237	647.2000	XLON	07003070000006617-E0MDAlpGxouT20250303
03-Mar-2025 08:18:33	234	650.0000	BATE	08493084900009386-200007DM20250303
03-Mar-2025 08:20:07	233	652.8000	XLON	05003050000008200-E0MDAlpGxy6E20250303
03-Mar-2025 08:22:13	234	652.6000	XLON	05003050000008588-E0MDAlpGy2mW20250303
03-Mar-2025 08:22:14	234	652.4000	BATE	06243062400011235-200007UD20250303
03-Mar-2025 08:23:20	140	650.6000	XLON	07003070000008887-E0MDAlpGy51R20250303
03-Mar-2025 08:23:33	114	650.6000	XLON	07003070000008887-E0MDAlpGy5PC20250303
03-Mar-2025 08:26:25	234	648.6000	XLON	05003050000009439-E0MDAlpGyAzt20250303
03-Mar-2025 08:26:42	233	647.8000	BATE	06243062400013488-200008H820250303
03-Mar-2025 08:29:23	236	644.2000	XLON	05003050000010076-E0MDAlpGyHsw20250303
03-Mar-2025 08:30:57	152	642.2000	BATE	08493084900014800-200009BF20250303
03-Mar-2025 08:30:57	93	642.2000	BATE	08493084900014800-200009BG20250303
03-Mar-2025 08:33:50	234	642.2000	XLON	05003050000011112-E0MDAlpGyScm20250303
03-Mar-2025 08:35:10	243	641.6000	BATE	06243062400018010-200009ZJ20250303
03-Mar-2025 08:35:41	241	641.4000	XLON	05003050000011283-E0MDAlpGyWOu20250303
03-Mar-2025 08:37:59	239	641.0000	XLON	05003050000011900-E0MDAlpGyagp20250303
03-Mar-2025 08:39:31	234	642.6000	BATE	08493084900020357-20000AMV20250303
03-Mar-2025 08:44:19	204	642.0000	XLON	05003050000012906-E0MDAlpGylVF20250303
03-Mar-2025 08:44:53	29	642.0000	XLON	05003050000012906-E0MDAlpGym2720250303
03-Mar-2025 08:45:26	242	639.4000	BATE	06243062400023228-20000BFF20250303
03-Mar-2025 08:46:35	239	639.6000	XLON	07003070000013360-E0MDAlpGypAs20250303
03-Mar-2025 08:50:27	234	636.6000	XLON	05003050000013851-E0MDAlpGyMf20250303
03-Mar-2025 08:54:46	235	637.2000	XLON	07003070000014298-E0MDAlpGz0oC20250303
03-Mar-2025 09:00:02	158	638.6000	BATE	06243062400031701-20000D8Y20250303
03-Mar-2025 09:00:02	76	638.6000	BATE	06243062400031701-20000D8X20250303
03-Mar-2025 09:00:37	234	638.2000	XLON	05003050000014796-E0MDAlpGz7n320250303
03-Mar-2025 09:04:40	248	639.8000	XLON	07003070000015649-E0MDAlpGzBoh20250303
03-Mar-2025 09:04:40	234	639.8000	BATE	06243062400033726-20000DLJ20250303

03-Mar-2025 09:07:09	234	640.4000	XLON	0500305000016182-E0MDAlpGzEqO20250303
03-Mar-2025 09:07:09	236	640.0000	BATE	06243062400035272-20000E7020250303
03-Mar-2025 09:07:09	24	640.0000	BATE	06243062400035272-20000E6Z20250303
03-Mar-2025 09:12:11	246	641.6000	XLON	05003050000016952-E0MDAlpGzK8G20250303
03-Mar-2025 09:13:09	245	641.2000	XLON	05003050000017030-E0MDAlpGzLTR20250303
03-Mar-2025 09:18:31	247	642.2000	XLON	05003050000018039-E0MDAlpGzSDg20250303
03-Mar-2025 09:21:20	295	643.2000	BATE	06243062400042370-20000FYQ20250303
03-Mar-2025 09:21:47	246	643.0000	XLON	05003050000018193-E0MDAlpGzVWx20250303
03-Mar-2025 09:23:03	244	644.0000	XLON	05003050000018778-E0MDAlpGzXy720250303
03-Mar-2025 09:24:36	234	643.4000	BATE	08493084900043680-20000GGE20250303
03-Mar-2025 09:26:57	256	644.2000	BATE	08493084900045318-20000GPR20250303
03-Mar-2025 09:28:31	233	643.4000	BATE	08493084900045825-20000GVV20250303
03-Mar-2025 09:28:31	89	643.2000	XLON	07003070000019528-E0MDAlpGzeIS20250303
03-Mar-2025 09:28:31	156	643.2000	XLON	07003070000019528-E0MDAlpGzeIU20250303
03-Mar-2025 09:32:50	237	645.4000	XLON	05003050000020115-E0MDAlpGzjbz20250303
03-Mar-2025 09:32:50	233	645.2000	BATE	08493084900048076-20000HGF20250303
03-Mar-2025 09:39:42	255	645.4000	XLON	07003070000021247-E0MDAlpGzrak20250303
03-Mar-2025 09:52:00	179	647.0000	XLON	05003050000022927-E0MDAlpH05TH20250303
03-Mar-2025 09:52:00	73	647.0000	XLON	05003050000022927-E0MDAlpH05TE20250303
03-Mar-2025 10:01:13	254	649.0000	BATE	06243062400060364-20000KZ020250303
03-Mar-2025 10:01:13	233	649.2000	XLON	05003050000023891-E0MDAlpH0EYS20250303
03-Mar-2025 10:01:13	234	649.4000	BATE	08493084900060104-20000KYW20250303
03-Mar-2025 10:04:01	326	647.8000	BATE	06243062400061568-20000LEM20250303
03-Mar-2025 10:04:01	280	647.8000	XLON	05003050000024356-E0MDAlpH0HGh20250303
03-Mar-2025 10:04:30	234	647.4000	XLON	07003070000024222-E0MDAlpH0HYA20250303
03-Mar-2025 10:07:07	279	647.6000	XLON	07003070000024893-E0MDAlpH0Lkq20250303
03-Mar-2025 10:07:07	233	647.6000	BATE	06243062400063461-20000LWW20250303
03-Mar-2025 10:07:50	132	645.2000	XLON	05003050000025211-E0MDAlpH0N2e20250303
03-Mar-2025 10:07:50	101	645.2000	XLON	05003050000025211-E0MDAlpH0N2g20250303
03-Mar-2025 10:09:00	234	644.4000	BATE	06243062400076908-20000M4H20250303
03-Mar-2025 10:10:25	243	643.4000	XLON	05003050000025388-E0MDAlpH0Q2L20250303
03-Mar-2025 10:15:19	42	642.8000	XLON	07003070000025814-E0MDAlpH0WE120250303
03-Mar-2025 10:17:07	99	643.8000	XLON	07003070000026327-E0MDAlpH0Y8H20250303
03-Mar-2025 10:17:07	92	643.8000	XLON	07003070000026327-E0MDAlpH0Y8J20250303
03-Mar-2025 10:21:00	233	643.8000	XLON	07003070000026472-E0MDAlpH0cSI20250303
03-Mar-2025 10:22:44	234	643.6000	XLON	05003050000026900-E0MDAlpH0eby20250303
03-Mar-2025 10:22:47	243	643.4000	BATE	06243062400174071-20000NUF20250303
03-Mar-2025 10:36:12	233	647.8000	BATE	06243062400227956-20000PKO20250303
03-Mar-2025 10:38:45	222	648.4000	XLON	05003050000028880-E0MDAlpH0vPO20250303
03-Mar-2025 10:38:45	35	648.4000	XLON	05003050000028880-E0MDAlpH0vPM20250303

03-Mar-2025 10:41:10	256	648.4000	XLON	05003050000029029-E0MDAlpH0xhU20250303
03-Mar-2025 10:41:10	234	648.4000	BATE	06243062400229074-20000Q3M20250303
03-Mar-2025 10:44:59	243	648.6000	XLON	05003050000029463-E0MDAlpH11xy20250303
03-Mar-2025 10:44:59	250	648.4000	XLON	07003070000029719-E0MDAlpH11YM20250303
03-Mar-2025 10:44:59	250	648.6000	BATE	06243062400230040-20000QJ920250303
03-Mar-2025 10:47:46	233	649.2000	XLON	05003050000029925-E0MDAlpH14Um20250303
03-Mar-2025 10:47:46	252	648.8000	BATE	06243062400231640-20000QWR20250303
03-Mar-2025 10:50:05	199	648.6000	XLON	05003050000030362-E0MDAlpH16Mz20250303
03-Mar-2025 10:50:05	43	648.6000	XLON	05003050000030362-E0MDAlpH16Mx20250303
03-Mar-2025 10:56:47	253	648.6000	XLON	07003070000030944-E0MDAlpH1CEf20250303
03-Mar-2025 10:56:47	250	648.6000	BATE	06243062400233750-20000RU520250303
03-Mar-2025 10:59:36	20	648.6000	BATE	06243062400235536-20000S5620250303
03-Mar-2025 10:59:36	233	648.6000	XLON	07003070000031473-E0MDAlpH1E6O20250303
03-Mar-2025 11:01:22	229	648.6000	BATE	06243062400235536-20000SFV20250303
03-Mar-2025 11:05:04	233	649.4000	XLON	07003070000032101-E0MDAlpH1J3M20250303
03-Mar-2025 11:05:04	238	649.4000	BATE	06243062400237768-20000STX20250303
03-Mar-2025 11:11:42	235	649.0000	BATE	08493084900087485-20000TJL20250303
03-Mar-2025 11:15:17	169	649.2000	XLON	05003050000033002-E0MDAlpH1SQ620250303
03-Mar-2025 11:15:17	65	649.2000	XLON	05003050000033002-E0MDAlpH1SQ920250303
03-Mar-2025 11:28:55	234	649.8000	XLON	05003050000034472-E0MDAlpH1dE020250303
03-Mar-2025 11:28:56	239	649.4000	XLON	05003050000033701-E0MDAlpH1dhv20250303
03-Mar-2025 11:28:56	236	649.4000	BATE	08493084900091065-20000VL520250303
03-Mar-2025 11:30:12	293	649.4000	XLON	05003050000034578-E0MDAlpH1eKq20250303
03-Mar-2025 11:34:54	244	649.2000	XLON	05003050000035074-E0MDAlpH1iuE20250303
03-Mar-2025 11:35:36	238	649.0000	BATE	06243062400246457-20000WB220250303
03-Mar-2025 11:37:35	242	648.6000	BATE	06243062400249513-20000WJT20250303
03-Mar-2025 11:37:35	237	648.6000	XLON	07003070000035484-E0MDAlpH1lhL20250303
03-Mar-2025 11:47:07	234	649.8000	BATE	08493084900100174-20000XJR20250303
03-Mar-2025 11:47:10	244	649.6000	XLON	07003070000035971-E0MDAlpH1tiJ20250303
03-Mar-2025 11:48:00	234	650.2000	XLON	07003070000036702-E0MDAlpH1tod20250303
03-Mar-2025 11:51:47	179	650.4000	XLON	07003070000037081-E0MDAlpH1wuc20250303
03-Mar-2025 11:52:09	234	650.2000	BATE	08493084900102282-20000Y0H20250303
03-Mar-2025 11:52:09	71	650.4000	XLON	07003070000037081-E0MDAlpH1xD220250303
03-Mar-2025 11:57:13	250	651.8000	XLON	05003050000037565-E0MDAlpH20fj20250303
03-Mar-2025 11:57:13	253	651.8000	BATE	08493084900103854-20000YGX20250303
03-Mar-2025 12:03:32	233	653.0000	XLON	05003050000038587-E0MDAlpH27Mk20250303
03-Mar-2025 12:10:16	234	654.0000	XLON	07003070000039245-E0MDAlpH2EYW20250303
03-Mar-2025 12:16:33	237	654.6000	XLON	05003050000040363-E0MDAlpH2Olx20250303
03-Mar-2025 12:19:04	247	654.6000	XLON	07003070000040618-E0MDAlpH2RLA20250303
03-Mar-2025 12:26:24	254	655.2000	XLON	07003070000041660-

				E0MDAlpH2cmq20250303
03-Mar-2025 12:29:39	248	653.2000	XLON	07003070000042049- E0MDAlpH2gpV20250303
03-Mar-2025 13:10:05	234	656.0000	XLON	07003070000044249- E0MDAlpH3NZt20250303
03-Mar-2025 13:10:05	256	656.0000	XLON	05003050000045134- E0MDAlpH3NZ/20250303
03-Mar-2025 13:11:36	277	655.4000	XLON	07003070000047914- E0MDAlpH3Oof20250303

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