

Transactions in own shares

Melrose Industries plc (the **Company**) announces today it has purchased the following number of its ordinary shares of £0.001 each through J.P. Morgan Securities plc.

Ordinary Shares:

Date of purchase:	5 March 2025
Number of ordinary shares purchased	21,911
Lowest price per share:	662.4000
Highest price per share:	668.0000
Weighted average price per day:	666.1553

The Company intends to hold the purchased shares in treasury.

Following the above transaction, the Company has 67,986,151 ordinary shares held in treasury and 1,283,489,170 ordinary shares in issue (excluding treasury shares).

The table below contains detailed information about the purchases made as part of the buyback programme.

Schedule of Purchases

Shares purchased:	(ISIN: GB00BNR5MZ78)
Date of purchases:	5 March 2025
Investment firm:	J.P. Morgan Securities plc

Aggregate information:

Venue	Volume-weighted average price	Aggregated volume	Lowest price per share	Highest price per share
London Stock Exchange	666.3856	20,256	662.8000	668.0000
BATS Europe	663.3356	1,655	662.4000	664.0000

Individual Transactions

In accordance with Article 5(1)(b) of the Market Abuse Regulation (EU) No 596/2014 as it forms part of UK law, a full breakdown of the individual trades made by Investec on behalf of the Company as part of the Programme is detailed below:

Transaction Date and Time	Volume	Price (GBP)	Trading Venue	Transaction Reference Number
05-Mar-2025 08:12:06	256	662.4000	BATE	08493084900006678-2000090U20250305
05-Mar-2025 08:15:48	34	664.8000	XLON	05003050000007545-E0MEcgn80vRv20250305
05-Mar-2025 08:15:48	291	664.8000	XLON	05003050000007545-E0MEcgn80vRx20250305
05-Mar-2025 08:16:32	233	664.2000	XLON	05003050000007654-

				E0MEcgn80xfD20250305
05-Mar-2025 08:16:32	256	663.8000	XLON	05003050000007177- E0MEcgn80xfT20250305
05-Mar-2025 08:16:32	327	664.0000	XLON	05003050000007258- E0MEcgn80xfM20250305
05-Mar-2025 08:17:09	325	663.6000	BATE	06243062400007422- 200009XH20250305
05-Mar-2025 08:21:22	233	666.2000	XLON	07003070000009077- E0MEcgn81AeE20250305
05-Mar-2025 08:21:38	233	665.8000	XLON	07003070000009085- E0MEcgn81BK20250305
05-Mar-2025 08:22:01	257	664.0000	BATE	08493084900010639- 20000AMQ20250305
05-Mar-2025 08:22:54	247	663.8000	XLON	07003070000009387- E0MEcgn81EZ020250305
05-Mar-2025 08:23:50	334	663.2000	BATE	06243062400012245- 20000AUN20250305
05-Mar-2025 08:25:09	234	663.6000	BATE	08493084900012662- 20000B0720250305
05-Mar-2025 08:26:02	241	662.8000	XLON	07003070000009629- E0MEcgn81MEu20250305
05-Mar-2025 08:29:12	249	663.2000	BATE	06243062400014447- 20000BHL20250305
05-Mar-2025 08:30:10	233	664.0000	XLON	05003050000010766- E0MEcgn81VQg20250305
05-Mar-2025 08:31:44	256	663.8000	XLON	05003050000010984- E0MEcgn81Z4N20250305
05-Mar-2025 08:37:04	249	666.6000	XLON	07003070000011900- E0MEcgn81kss20250305
05-Mar-2025 08:41:05	235	668.0000	XLON	07003070000012362- E0MEcgn81t8n20250305
05-Mar-2025 08:45:56	234	668.0000	XLON	05003050000013166- E0MEcgn823HG20250305
05-Mar-2025 08:46:23	255	667.8000	XLON	07003070000013700- E0MEcgn824bU20250305
05-Mar-2025 08:48:06	233	666.2000	XLON	05003050000014031- E0MEcgn827LI20250305
05-Mar-2025 08:54:11	246	668.0000	XLON	07003070000014562- E0MEcgn82J3920250305
05-Mar-2025 09:00:23	233	668.0000	XLON	05003050000015363- E0MEcgn82UcX20250305
05-Mar-2025 09:02:58	251	665.8000	XLON	07003070000016275- E0MEcgn82Yko20250305
05-Mar-2025 09:04:59	243	665.2000	XLON	05003050000016638- E0MEcgn82chE20250305
05-Mar-2025 09:08:26	247	665.8000	XLON	07003070000017304- E0MEcgn82jZ20250305
05-Mar-2025 09:15:22	252	666.4000	XLON	07003070000018077- E0MEcgn82w4M20250305
05-Mar-2025 09:16:07	247	665.6000	XLON	07003070000018484- E0MEcgn82xTA20250305
05-Mar-2025 09:17:52	251	665.8000	XLON	05003050000018688- E0MEcgn830ZZ20250305
05-Mar-2025 09:25:39	250	668.0000	XLON	07003070000019838- E0MEcgn83Gfc20250305
05-Mar-2025 09:27:07	250	668.0000	XLON	07003070000020325- E0MEcgn83JGK20250305
05-Mar-2025 09:32:08	256	668.0000	XLON	05003050000021319- E0MEcgn83SWr20250305
05-Mar-2025 10:10:00	234	668.0000	XLON	05003050000021826- E0MEcgn84Nik20250305
05-Mar-2025 10:10:15	312	668.0000	XLON	05003050000027616- E0MEcgn84O5920250305
05-Mar-2025 10:10:15	251	668.0000	XLON	05003050000027616- E0MEcgn84O5220250305
05-Mar-2025 10:12:08	386	668.0000	XLON	07003070000027995- E0MEcgn84RNh20250305
05-Mar-2025 10:12:26	385	667.8000	XLON	05003050000028028- E0MEcgn84Ry620250305
05-Mar-2025 10:15:17	303	667.4000	XLON	05003050000028226- E0MEcgn84Xtz20250305
05-Mar-2025 10:19:00	234	667.2000	XLON	05003050000028880- E0MEcgn84cMx20250305
05-Mar-2025 10:20:37	255	666.6000	XLON	07003070000029019- E0MEcgn84eXX20250305
05-Mar-2025 10:24:19	237	666.4000	XLON	05003050000029465- E0MEcgn84imH20250305
05-Mar-2025 10:26:12	233	666.6000	XLON	07003070000030162- E0MEcgn84lux20250305

05-Mar-2025 10:29:43	241	666.2000	XLON	07003070000030469-E0MEcgn84qrU20250305
05-Mar-2025 10:34:20	246	666.4000	XLON	07003070000030990-E0MEcgn84xdM20250305
05-Mar-2025 10:40:39	234	668.0000	XLON	07003070000032156-E0MEcgn854m420250305
05-Mar-2025 10:45:39	233	668.0000	XLON	07003070000032540-E0MEcgn859FG20250305
05-Mar-2025 10:56:02	234	668.0000	XLON	05003050000033422-E0MEcgn85O1120250305
05-Mar-2025 11:01:31	255	667.2000	XLON	05003050000034934-E0MEcgn85UqY20250305
05-Mar-2025 11:03:42	253	666.6000	XLON	05003050000035739-E0MEcgn85Xg220250305
05-Mar-2025 11:05:49	263	665.6000	XLON	05003050000036004-E0MEcgn85ar020250305
05-Mar-2025 11:06:25	241	665.2000	XLON	05003050000036272-E0MEcgn85bkm20250305
05-Mar-2025 11:12:32	195	665.0000	XLON	07003070000036653-E0MEcgn85i9l20250305
05-Mar-2025 11:12:32	39	665.0000	XLON	07003070000036653-E0MEcgn85i9n20250305
05-Mar-2025 11:18:20	242	664.6000	XLON	05003050000037400-E0MEcgn85qPq20250305
05-Mar-2025 11:25:20	256	664.6000	XLON	07003070000038268-E0MEcgn85yU120250305
05-Mar-2025 11:36:59	241	666.4000	XLON	07003070000039172-E0MEcgn86Cfx20250305
05-Mar-2025 11:38:45	248	665.6000	XLON	07003070000040385-E0MEcgn86FFC20250305
05-Mar-2025 11:44:34	234	666.0000	XLON	07003070000041198-E0MEcgn86M5U20250305
05-Mar-2025 11:52:09	267	666.4000	XLON	05003050000042189-E0MEcgn86ZQ220250305
05-Mar-2025 11:52:16	239	666.2000	XLON	05003050000042446-E0MEcgn86Zed20250305
05-Mar-2025 11:53:36	236	665.4000	XLON	05003050000042605-E0MEcgn86b4n20250305
05-Mar-2025 11:57:28	254	664.6000	XLON	07003070000043229-E0MEcgn86hkO20250305
05-Mar-2025 12:08:37	251	665.6000	XLON	07003070000045024-E0MEcgn86wm20250305
05-Mar-2025 12:12:25	240	665.2000	XLON	05003050000045292-E0MEcgn86zvS20250305
05-Mar-2025 12:21:36	246	665.2000	XLON	07003070000046281-E0MEcgn87Api20250305
05-Mar-2025 12:26:07	224	665.4000	XLON	05003050000047438-E0MEcgn87G7j20250305
05-Mar-2025 12:26:07	62	665.4000	XLON	05003050000047438-E0MEcgn87G7l20250305
05-Mar-2025 12:31:23	237	665.8000	XLON	07003070000048576-E0MEcgn87N0520250305
05-Mar-2025 12:38:30	246	665.2000	XLON	07003070000049066-E0MEcgn87Upt20250305
05-Mar-2025 12:47:27	299	666.4000	XLON	05003050000051181-E0MEcgn87exp20250305
05-Mar-2025 12:57:25	234	667.2000	XLON	07003070000052536-E0MEcgn87pnR20250305
05-Mar-2025 12:57:31	233	666.8000	XLON	05003050000052637-E0MEcgn87q0a20250305
05-Mar-2025 13:00:32	256	666.4000	XLON	07003070000053077-E0MEcgn87uar20250305
05-Mar-2025 13:04:00	256	667.4000	XLON	05003050000054287-E0MEcgn884R920250305
05-Mar-2025 13:04:55	252	667.0000	XLON	07003070000054410-E0MEcgn886rf20250305
05-Mar-2025 13:06:05	253	666.8000	XLON	07003070000054715-E0MEcgn8895L20250305
05-Mar-2025 13:14:08	251	668.0000	XLON	05003050000055637-E0MEcgn88JtC20250305
05-Mar-2025 13:19:17	238	667.0000	XLON	07003070000056683-E0MEcgn88S8w20250305
05-Mar-2025 13:21:22	240	667.2000	XLON	05003050000057605-E0MEcgn88UVZ20250305
05-Mar-2025 13:27:35	239	665.0000	XLON	05003050000058433-E0MEcgn88ccB20250305
05-Mar-2025 13:35:31	239	665.6000	XLON	05003050000060085-E0MEcgn88qLN20250305
05-Mar-2025 13:49:06	238	668.0000	XLON	05003050000061778-E0MEcgn899AF20250305

05-Mar-2025 13:49:30	234	667.2000	XLON	E0MEcgn89Bgt20250305 05003050000062529-
05-Mar-2025 13:49:52	278	666.8000	XLON	E0MEcgn89CFD20250305 07003070000062561-
05-Mar-2025 13:53:20	256	667.0000	XLON	E0MEcgn89H3H20250305 05003050000063327-
05-Mar-2025 14:00:14	236	668.0000	XLON	E0MEcgn89QdO20250305 07003070000064182-
05-Mar-2025 14:06:50	233	667.8000	XLON	E0MEcgn89adS20250305 07003070000064897-
05-Mar-2025 14:10:03	288	667.6000	XLON	E0MEcgn89ft620250305 07003070000065803-

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