Director/PDMR Shareholding

Marks and Spencer Group plc (the 'Company') announces that it has been notified of the following transactions in the Company's Ordinary 1p shares undertaken by directors / persons discharging managerial responsibility ('PDMRs').

On 27 March 2025, the following directors/PDMRs acquired a further interest in the Company's shares as a result of their participation in the Company's all-employee Share Incentive Plan.

| Name | Number of Partnership Shares Acquired | Partnership Share Price (£) |
|-------------|--|--------------------------------|
| S Berendji | 43 | £3.457 |
| A Freudmann | 44 | £3.457 |

The relevant notifications set out below are provided in accordance with the requirements of Article 19 of the UK Market Abuse Regulation.

| 1 | Details of the person discharging managerial responsibilities/person closely associated | | | | | |
|----|---|--|-----------------------------|--|--|--|
| a) | Name | S Berendji | S Berendji | | | |
| 2 | Reason for the notification | | | | | |
| a) | Position/status | PDMR (Operation | PDMR (Operations Director) | | | |
| b) | Initial notification/Amendment | Initial notificatio | Initial notification | | | |
| 3 | Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor | | | | | |
| a) | Name | Marks and Spenc | Marks and Spencer Group plc | | | |
| b) | LEI | 213800EJP14A79 | 213800EJP14A79ZG1X44 | | | |
| 4 | Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted | | | | | |
| a) | Description of the financial instrument, type of instrument | Ordinary 1p shares | | | | |
| | Identification code | ISIN: GB0031274896 | | | | |
| b) | Nature of the transaction | Acquisition of Partnership Shares through the Company's Share Incentive Plan | | | | |
| c) | Price(s) and volume(s) | Price(s) | Volume(s) | | | |
| | | £3.457 | 43 | | | |
| d) | Aggregated information | n/a (single transaction) | | | | |
| | - Aggregated volume | | | | | |
| | - Price | | | | | |
| e) | Date of the transaction | 2025-03-27 | | | | |
| | | London Stock Exchange, Main Market (XLON) | | | | |

| 1 | Details of the person discharging managerial responsibilities/person closely associated | | |
|----|---|--------------------------------|--|
| a) | Name | A Freudmann | |
| 2 | Reason for the notification | | |
| a) | Position/status | PDMR (Managing Director, Food) | |
| b) | Initial notification/Amendment | Initial notification | |
| 3 | Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor | | |
| a) | Name | Marks and Spencer Group plc | |
| | | | |

| b) | LEI | 213800EJP14A79ZG1X44 | | | |
|----|---|---|-----------|--|--|
| 4 | Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted | | | | |
| a) | Description of the financial instrument, type of instrument | Ordinary 1p shares ISIN: GB0031274896 | | | |
| | Identification code | | | | |
| b) | Nature of the transaction | Acquisition of Partnership Shares through the Company's Share Incentive Plan | | | |
| c) | Price(s) and volume(s) | Price(s) | Volume(s) | | |
| | | £3.457 | 44 | | |
| d) | Aggregated information - Aggregated volume | n/a (single transaction) | | | |
| | - Price | | | | |
| e) | Date of the transaction | 2025-03-27 | | | |
| f) | Place of the transaction | London Stock Exchange, Main Market (XLON) | | | |

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