Director/PDMR Shareholding

1	Details of the person dischargi associated	ing managerial re	esponsibilities /	person closely		
a)	Name	Thomas Arseneault				
2	Reason for the notification	l				
a)	Position/status	President & Chie	f Executive Officer	of BAE Systems, Inc.		
b)	Initial notification /Amendment	Initial notification	1			
3	Details of the issuer, emission auctioneer or auction monitor	allowance marke	et participant, au	uction platform,		
a)	Name	BAE Systems plc				
b)	LEI	8SVCSVKSGDWN	1W2QHOH83			
4	Details of the transaction(s): s instrument; (ii) each type of tr transactions have been condu	ransaction; (iii) e				
a)	Description of the financial instrument, type of instrument	Ordinary shares of 2.5p each in BAE Systems plc				
	Identification code	GB0002634946				
b)	Nature of the transaction	Exercise of 165,890 performance shares under the BAE Systems Long Term Incentive Plan (LTIP), and the sale of 165,890 shares, including those to satisfy tax liabilities.				
c)	Price(s) and volume(s)	1				
		Acquisition of shares on exercise of share awards	£0	165,890		
		Shares sold, including those to satisfy tax liabilities	£15.679	165,890		
d)	Aggregated information - Aggregated volume	Exercise Volume: 165,890 Price GBP: £0				
	- Price	Shares sold, including those to satisfy tax liabilities Volume: 165,890 Price GBP: £2,600,989.31				
e)	Date of the transaction	2025-03-26				
f)	Place of the transaction	XLON - London Stock Exchange				

1	Details of the person discharging managerial responsibilities / person closely associated					
a)	Name Thomas Arseneault					
2	Reason for the notification					
~,	Desition/status	Dracidant O. Chief Everytive Officer of DAE Cystome Tra				

a)	Position/status	President α Crilei executive Officer of BAE Systems, Inc.					
b)	Initial notification /Amendment	Initial notification					
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor						
a)	Name	BAE Systems plc					
b)	LEI	8SVCSVKSGDWN	1W2QHOH83				
4	Details of the transaction(s): instrument; (ii) each type of t transactions have been condu	ransaction; (iii) e					
a)	Description of the financial instrument, type of instrument	Ordinary shares	of 2.5p each in I	BAE Systems plc			
	Identification code	GB0002634946					
b)	Nature of the transaction	Exercise of 160,277 performance shares under the BAE Systems Long Term Incentive Plan (LTIP), and the sale of 160,277 shares, including those to satisfy tax liabilities.					
c)	Price(s) and volume(s) Aggregated information	Acquisition of shares on exercise of share awards Shares sold, including those to satisfy tax liabilities Exercise	£15.679	160,277 160,277			
u)	- Aggregated volume - Price	Volume: 160,277 Price GBP: £0 Shares sold, including those to satisfy tax liabilities Volume: 160,277 Price GBP: £2,512,983.08					
e)	Date of the transaction	2025-03-26					
f)	Place of the transaction	XLON - London S	tock Exchange				
1	Details of the person discharg	!		,			

1	Details of the person discharging managerial responsibilities / person closely associated					
a)	Name	Edward Gelsthorpe				
2	Reason for the notification					
a)	Position/status	Group General Counsel				
b)	Initial notification /Amendment	Initial notification				
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor					
a)	Name	BAE Systems plc				
b)	LEI	8SVCSVKSGDWMW2QHOH83				
4	Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted					
a)	Description of the financial instrument, type of instrument	Ordinary shares of 2.5p each in BAE Systems plc				
	Identification code	GB0002634946				
b)	Nature of the transaction	Exercise of 15,376 Share Options under the BAE Systems Long Term Incentive Plan (LTIP), and the subsequent sale				

		of 8,173 shares,	including those to sa	tisfy tax liabilities.	
c)	Price(s) and volume(s)		Γ = .	1	
			Price	Volume	
		Acquisition of shares on exercise of share awards	£7.35	15,376	
		Shares retained to cover the costs of exercise	£15.691	7,203	
		Sale of shares, including those to satisfy tax liabilities	£15.691	8,173	
d)	Aggregated information - Aggregated volume	Exercise Volume: 15,376 Price GBP: £113,	013.60		
	- Price	Shares retained to cover the costs of exercise Volume: 7,203 Price GBP: £113,022.27			
		Shares sold, inlcuding those to satisfy tax liabilities Volume: 8,173 Price GBP: £128,242.54			
e)	Date of the transaction	2025-03-27			
f)	Place of the transaction	XLON - London Stock Exchange			

1	Details of the person discharging managerial responsibilities / person closely associated						
a)	Name	Edward Gelsthor	Edward Gelsthorpe				
2	Reason for the notification						
a)	Position/status	Group General Co	ounsel				
b)	Initial notification /Amendment	Initial notification	l				
3	Details of the issuer, emission auctioneer or auction monitor		et participa	nt, auction platform,			
a)	Name	BAE Systems plc					
b)	LEI	8SVCSVKSGDWN	1W2QHOH83				
4	Details of the transaction(s): instrument; (ii) each type of t transactions have been condu	ransaction; (iii) e ucted	each date; a	and (iv) each place when			
a)	Description of the financial instrument, type of instrument	Ordinary snares	or 2.5p eacn	in BAE Systems plc			
	Identification code	GB0002634946					
b)	Nature of the transaction	Systems Long Te	Exercise of 8,778 performance shares under the BAE Systems Long Term Incentive Plan (LTIP), and the subsequent sale of 8,778 shares including those to satisfy tax liabilities.				
c)	Price(s) and volume(s)		T = .				
		Acquisition of shares on exercise of share awards	Price £0	8,778			
		Sale of shares to satisfy tax					

		liabilities £15.691 8,778			
d)	Aggregated information	<u>Exercise</u>			
		Volume: 8,778			
	- Aggregated volume	Price GBP: £0			
	33 3				
	- Price	Shares sold, including those to satisfy tax liabilities			
		Volume: 8,778			
		Price GBP: £137,735.60			
e)	Date of the transaction	2025-03-27			
-/		1 ==== == ==			
f)	Place of the transaction	XLON - London Stock Exchange			
′		3.			

1	Details of the person discharging managerial responsibilities / person closely associated				
a)	Name	Edward Gelsthorpe			
2	Reason for the notification				
a)	Position/status	Group General Co	ounsel		
b)	Initial notification /Amendment	Initial notification	1		
3	Details of the issuer, emission auctioneer or auction monitor		et participant	, auction platform,	
a)	Name	BAE Systems plc			
b)	LEI	8SVCSVKSGDWN	1W2QHOH83		
4	Details of the transaction(s): instrument; (ii) each type of t transactions have been cond	transaction; (iii) e			
a)	Description of the financial instrument, type of instrument	Ordinary shares	of 2.5p each in	BAE Systems plc	
	Identification code	GB0002634946			
b)	Nature of the transaction	Exercise of 8,120 performance shares under the BAE Systems Long Term Incentive Plan (LTIP), and the subsequent sale of 8,120 shares, including those to satisfy tax liabilities.			
c)	Price(s) and volume(s)				
			Price	Volume	
		Acquisition of shares on exercise of share awards	£0	8,120	
		Sale of shares, including those to satisfy tax liabilities	£15.691	8,120	
d)	Aggregated information	Exercise Volume: 8,120			
	- Aggregated volume	Price GBP: £0			
	- Price	Shares sold, including those to satisfy tax liabilities Volume: 8,120 Price GBP: £127,410.92			
e)	Date of the transaction	2025-03-27			
f)	Place of the transaction	XLON - London S	Stock Exchange		

1	Details of the person discharging managerial responsibilities / person closely associated				
a)	Name Edward Gelsthorpe				
2	Reason for the notification				
-1	Daaitian /atatus	Cuarin Canadal Carinaal			

a)	Position/status	Group General Counsel					
b)	Initial notification /Amendment	Initial notification	Initial notification				
3	Details of the issuer, emission auctioneer or auction monitor		et participant,	auction platform,			
a)	Name	BAE Systems plo					
b)	LEI	8SVCSVKSGDWN	4W2QHOH83				
4	Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted						
a)	Description of the financial instrument, type of instrument	Ordinary shares	of 2.5p each in	BAE Systems plc			
	Identification code	GB0002634946					
b)	Nature of the transaction	Exercise of 5,397 performance shares under the BAE Systems Long Term Incentive Plan (LTIP), and the subsequent sale of 5,397 shares, including those to satisfy tax liabilities.					
c)	Price(s) and volume(s)			1			
		Acquisition of shares on exercise of share awards	Price £0	5,397			
		Sale of shares, including those to satisfy tax liabilities	£15.691	5,397			
d)	Aggregated information	Exercise Volume: 5,397	J				
	- Aggregated volume	Price GBP: £0					
	- Price	Shares sold, including those to satisfy tax liabilities Volume: 5,397 Price GBP: £84,684.33					
e)	Date of the transaction	2025-03-27					
f)	Place of the transaction	XLON - London Stock Exchange					

1	Details of the person discharging managerial responsibilities / person closely associated					
a)	Name	Caitlin Hayden				
2	Reason for the notification					
a)	Position/status	Group Communications Director				
b)	Initial notification /Amendment	Initial notification				
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor					
a)	Name	BAE Systems plc				
b)	LEI	8SVCSVKSGDWMW2QHOH83				
4	Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted					
a)	Description of the financial instrument, type of instrument	, , , , , , , , , , , , , , , , , , , ,				
	Identification code	GB0002634946				
h١	Nature of the transaction	Evercise of 9 486 nerformance chares under the RAF				

<i>U)</i>	Name of the transaction	Systems Long Term Incentive Plan (LTIP), and the subsequent sale of 3,322 shares to satisfy tax liabilities.			
c)	Price(s) and volume(s)				
			Price	Volume	
		Acquisition of shares on exercise of share awards	£0	9,486	
		Sale of shares to satisfy tax liabilities	£15.679	3,322	
		Shares retained		6,164	
d)	Aggregated information	<u>Exercise</u>			
		Volume: 9,486			
	- Aggregated volume	Price GBP: £0			
	- Price	Shares sold to satisfy tax liabilities Volume: 3,322 Price GBP: £52,085.64			
e)	Date of the transaction	2025-03-26			
f)	Place of the transaction	XLON - London Stock Exchange			

1	Details of the person discharge associated	ging managerial re	esponsibilities	/ person closely		
a)	Name	Caitlin Hayden				
2	Reason for the notification					
a)	Position/status	Group Communic	ations Director			
b)	Initial notification /Amendment	Initial notification	l			
3	Details of the issuer, emission auctioneer or auction monitor		et participant,	auction platform,		
a)	Name	BAE Systems plc				
b)	LEI	8SVCSVKSGDWN	1W2QHOH83			
4		section to be repeated for (i) each type of transaction; (iii) each date; and (iv) each place where ucted				
a)	Description of the financial instrument, type of instrument	Ordinary shares	of 2.5p each in E	BAE Systems plc		
	Identification code	GB0002634946				
b)	Nature of the transaction	Systems Long Te	Exercise of 8,348 performance shares under the BAE Systems Long Term Incentive Plan (LTIP), and the subsequent sale of 3,125 shares to satisfy tax liabilities.			
c)	Price(s) and volume(s)					
		A	Price	Volume		
		Acquisition of shares on exercise of share awards	£0	8,348		
		Sale of shares to satisfy tax liabilities	£15.679	3,125		
		Shares retained		5,223		
d)	Aggregated information	Exercise		•		

	- Aggregated volume	voiume: 8,348 Price GBP: £0
	- Price	Shares sold to satisfy tax liabilities Volume: 3,125 Price GBP: £48,996.88
e)	Date of the transaction	2025-03-26
f)	Place of the transaction	XLON - London Stock Exchange

1	Details of the person discharge associated	ing managerial responsibilities / person closely					
a)	Name	Karin Hoeing					
2	Reason for the notification						
a)	Position/status	Group ESG, Cultu	ıre & Business T	ransformation Director			
b)	Initial notification /Amendment	Initial notification	<u> </u>				
3	Details of the issuer, emission auctioneer or auction monitor	 allowance market participant, auction platform,					
a)	Name	BAE Systems plc					
b)	LEI	8SVCSVKSGDWN	1W2QHOH83				
4	Details of the transaction(s): instrument; (ii) each type of t transactions have been cond	transaction; (iii) e	peated for (i) o each date; and	each type of I (iv) each place where			
a)	Description of the financial instrument, type of instrument	Ordinary shares	of 2.5p each in l	BAE Systems plc			
	Identification code	GB0002634946					
b)	Nature of the transaction	Exercise of 137,755 Share Options under the BAE Systems Long Term Incentive Plan (LTIP), and the subsequent sale of 34,725 shares to satisfy tax liabilities.					
c)	Price(s) and volume(s)		T = .				
		Acquisition of shares on exercise of share awards	£7.35	Volume 137,755			
		Shares retained to cover the costs of exercise	£15.806	64,058			
		Sale of shares to satisfy tax liabilities	£15.806	34,725			
		Shares retained		38,972			
d)	Aggregated information	Exercise					
	- Aggregated volume	Volume: 137,755 Price GBP: £1,012,499.25					
	- Price	Shares retained to cover the costs of exercise Volume: 64,058 Price GBP: £1,012,500.75					
		Shares sold to satisfy tax liabilities Volume: 34,725 Price GBP: £548,863.35					
e)	Date of the transaction	2025-03-25					
f)	Place of the transaction	XLON - London Stock Exchange					

1	Details of the person discharging managerial responsibilities / person closely associated						
a)	Name	Karin Hoeing					
2	Reason for the notification						
a)	Position/status	Group ESG, Culture & Business Transformation Director					
b)	Initial notification /Amendment	Initial notification	l				
3	Details of the issuer, emission	 allowance marke	et participant, auc	ction platform,			
	auctioneer or auction monitor						
a)	Name	BAE Systems plc					
b)	LEI	8SVCSVKSGDWM	1W2QHOH83				
4	Details of the transaction(s): s instrument; (ii) each type of transactions have been condu	ransaction; (iii) e					
a)	Description of the financial instrument, type of instrument	Ordinary shares of 2.5p each in BAE Systems plc					
	Identification code	GB0002634946					
b)	Nature of the transaction	Exercise of 71,146 performance shares under the BAE Systems Long Term Incentive Plan (LTIP), and the subsequent sale of 33,523 shares to satisfy tax liabilities.					
c)	Price(s) and volume(s)		Drico	Volume			
		Acquisition of shares on exercise of share awards	£0	71,146			
		Sale of shares to satisfy tax liabilities	£15.706	33,523			
		Shares retained		37,623			
d)	Aggregated information - Aggregated volume - Price	Exercise Volume: 71,146 Price GBP: £0 Shares sold to satisfy tax liabilities Volume: 33,523 Price GBP: £526,512.24					
e)	Date of the transaction	2025-03-26					
f)	Place of the transaction	XLON - London Stock Exchange					

1	Details of the person discharging managerial responsibilities / person closely associated					
a)	Name	Karin Hoeing				
2	Reason for the notification					
a)	Position/status	Group ESG, Culture & Business Transformation Director				
b)	Initial notification /Amendment	Initial notification				
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor					
a)	Name	BAE Systems plc				
b)	LEI	8SVCSVKSGDWMW2QHOH83				
1	Dotails of the transaction(s):	action to be repeated for (i) each type of				

4		ransaction; (iii) each date; and (iv) each place where acted				
a)	Description of the financial instrument, type of instrument	Ordinary shares of 2.5p each in BAE Systems plc				
	Identification code	GB0002634946				
b)	Nature of the transaction	Exercise of 57,334 performance shares under the BAE Systems Long Term Incentive Plan (LTIP), and the subsequent sale of 27,015 shares to satisfy tax liabilities.				
c)	Price(s) and volume(s)	-	1			
			Price	Volume		
		Acquisition of shares on exercise of share awards	£0	57,334		
		Sale of shares to satisfy tax liabilities	£15.706	27,015		
		Shares retained		30,319		
d)	Aggregated information	<u>Exercise</u>				
	- Aggregated volume	Volume: 71,146 Price GBP: £0				
	Aggregated volume	Trice GBL: 20				
	- Price		tisfy tax liabilities			
		Volume: 27,015 Price GBP: £424,297.59				
e)	Date of the transaction	2025-03-26				
f)	Place of the transaction	XLON - London Stock Exchange				
		1				

1	Details of the person discharging managerial responsibilities / person closely associated					
a)	Name	Andrea Thompso	Andrea Thompson			
2	Reason for the notification	ification				
a)	Position/status	Group Managing	Director, Digita	Il Intelligence		
b)	Initial notification /Amendment	Initial notification	1			
3	Details of the issuer, emission auctioneer or auction monitor		et participant	, auction platform,		
a)	Name	BAE Systems plc				
b)	LEI	8SVCSVKSGDWN	1W2QHOH83			
4	Details of the transaction(s): instrument; (ii) each type of transactions have been cond	transaction; (iii) e				
a)	Description of the financial instrument, type of instrument	Ordinary shares	Ordinary shares of 2.5p each in BAE Systems plc			
	Identification code	GB0002634946				
b)	Nature of the transaction	Long Term Incer	Exercise of 63,004 Share Options under the BAE Systems Long Term Incentive Plan (LTIP), and the sale of 35,604 shares, including those to satisfy tax liabilities.			
c)	Price(s) and volume(s)					
			Price	Volume		
		Acquisition of shares on exercise of share awards	£7.35	63,004		
		Shares retained to cover the	£15.806	27,400		

		exercise			
		Sale of shares, including those to satisfy tax liabilities	£15.836	35,604	
d)	Aggregated information	Exercise Volume: 63,004			
	- Aggregated volume	Price GBP: £463,	079.40		
	- Price	Shares retained to cover the costs of exercise Volume: 27,400 Price GBP: £433,084.40 Shares sold, including those to satisfy tax liabilities Volume: 35,604 Price GBP: £562,756.82			
e)	Date of the transaction	2025-03-25			
f)	Place of the transaction	XLON - London Stock Exchange			

1	Details of the person discharging managerial responsibilities / person closely associated						
a)	Name	Andrea Thompso	Andrea Thompson				
2	Reason for the notification						
a)	Position/status	Group Managing	Director, Digital	Intelligence			
o)	Initial notification /Amendment	Initial notification	1				
3	Details of the issuer, emission auctioneer or auction monitor		et participant,	auction platform,			
a)	Name	BAE Systems plc					
b)	LEI	8SVCSVKSGDWN	1W2QHOH83				
4	Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted						
a)	Description of the financial instrument, type of instrument	Ordinary shares of 2.5p each in BAE Systems plc					
	Identification code	GB0002634946					
b)	Nature of the transaction	Exercise of 28,624 performance shares under the BAE Systems Long Term Incentive Plan (LTIP), and the sale of 21,055 shares, including those to satisfy tax liabilities.					
2)	Price(s) and volume(s)		1	[
		Acquisition of	Price	Volume			
		shares on exercise of share awards	£0	28,624			
		Sale of shares, including those to satisfy tax liabilities	£15.706	21,055			
		Shares retained		7,569			
٩/	Aggregated information	Fvarcica	1	1			

u)	- Aggregated volume	Volume: 28,624 Price GBP: £0
	- Price	Shares sold, including those to satisfy tax liabilities Volume: 21,055 Price GBP: £330,689.83
e)	Date of the transaction	2025-03-26
f)	Place of the transaction	XLON - London Stock Exchange

1	Details of the person discharging managerial responsibilities / person closely associated					
a)	Name	Andrea Thompso	Andrea Thompson			
2	Reason for the notification					
a)	Position/status	Group Managing	Director, Digital Int	elligence		
b)	Initial notification /Amendment	Initial notification				
3	Details of the issuer, emission auctioneer or auction monitor	allowance marke	et participant, au	ction platform,		
a)	Name	BAE Systems plc				
b)	LEI	8SVCSVKSGDWN	1W2QHOH83			
4		section to be repeated for (i) each type of ransaction; (iii) each date; and (iv) each place where ected				
a)	Description of the financial instrument, type of instrument	Ordinary shares	of 2.5p each in BAE	Systems plc		
	Identification code	GB0002634946				
b)	Nature of the transaction	Exercise of 27,265 performance shares under the BAE Systems Long Term Incentive Plan (LTIP), and the sale of 20,056 shares, including those to satisfy tax liabilities.				
c)	Price(s) and volume(s)	Acquisition of shares on exercise of share awards Sale of shares, including those to satisfy tax liabilities Shares retained	£15.706	27,265 20,056 7,209		
d)	Aggregated information - Aggregated volume - Price	Exercise Volume: 27,265 Price GBP: £0 Shares sold, including those to satisfy tax liabilities Volume: 20,056 Price GBP: £314,999.54				
e)	Date of the transaction	2025-03-26				
f)	Place of the transaction	XLON - London Stock Exchange				

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