NOTIFICATION AND PUBLIC DISCLOSURE OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES IN ACCORDANCE WITH THE REQUIREMENTS OF THE EU AND UK MARKET ABUSE REGIMES

| Â | Â | Â | Â | Â |
|----------------|---|---|---|---|
| March 31, 2025 | Â | Â | Â | Â |
| Â | Â | Â | Â | Â |

Shell plc (the 'Company') has been notified that following the payment of the interim dividend on March 24, 2025 in respect of the fourth quarter of 2024, the following Persons Discharging Managerial Responsibilities ("PDMRs") acquired dividend shares in respect of shares previously delivered to them under the annual bonus and/or shares previously vested under employee share plans and held in a Share Plan Account. Further information can be found in the Shell plc Annual Report and Form 20-F for the year ended December 31, 2024 (www.shell.com/annualreport).

| Â | Â | Â | Â | Â |
|-----------------------------|--------------------------|-------------------|--------------------|------------------|
| | | | Number of dividend | |
| PDMR | Date Acquired | Share Type | shares acquired | per Share |
| Sinead Gorman | 27 March 2025 | SHEL (LSE) | 1,046.03927 | GBP 28.051639 |
| | | 3122 (202) | 1,010102927 | EUR |
| Philippa Bounds | 27 March 2025 | SHELL (AMS) | 0.00569 | 33.8917 |
| Philippa Bounds | 27 March 2025 | SHEL (LSE) | 89.26932 | GBP 28.051639 |
| Robin Mooldijk | 27 March 2025 | SHELL (AMS) | 725.54619 | EUR 33.8917 |
| Rachel Solway | 27 March 2025 | SHEL (LSE) | 5.00148 | GBP 28.051639 |
| Huibert Vigeveno | 27 March 2025 | SHELL (AMS) | 1,124.75351 | EUR 33.8917 |
| | | | | EUR |
| Zoe Yujnovich | 27 March 2025 | SHELL (AMS) | 1,110.95 | 33.8917 |
| Â | Â | Â | Â | Â |
| The Notification of De | aling Form for each PDMR | can be found belo | ow. | Â |
| Â | Â | Â | Â | Â |
| Â | Â | Â | Â | Â |
| Julie Keefe | Â | Â | Â | Â |
| Deputy Company Secretary | Â | Â | Â | Â |
| Â | Â | Â | Â | Â |
| ENQUIRIES | Â | Â | Â | Â |
| Â | Â | Â | Â | Â |
| Shell Media Relations | Â | Â | Â | Â |
| International, UK, Euro | opean Press: +44 20 7934 | 5550 | Â | Â |
| Â | Â | Â | Â | Â |
| Â | Â | Â | Â | Â |
| Â | Â | Â | Â | Â |

| Â | Â | Â | Â | Â |
|---|--|---|-------------------------|----------------------------|
| | of Shell plc: 21380068P1 n: Additional regulated info | | Å disclosed under tl | Â ne laws of the United |
| Â | Â | Â | Â | Â |
| Â | Â | Â | Â | Â |

| ging managerial responsibilities/person closely associated |
|---|
| Sinead |
| Gorman |
| |
| Chief Financial Officer |
| Initial notification |
| n allowance market participant, auction platform, |
| |
| Shell plc |
| 21380068P1DRHMJ8KU70 |
| section to be repeated for (i) each type of instrument; (ii) |
| ach date; (iv) each place where transactions have been |
| |
| Ordinary shares of â, =0.07 each |
| Ordinary States of a, 0.07 each |
| GB00BP6MXD84 |
| |
| Dividend shares in respect of shares previously delivered under |
| the annual bonus and/or shares previously vested under |
| 1 1 1 |
| the annual bonus and/or shares previously vested under |
| the annual bonus and/or shares previously vested under employee share plans and held in a Share Plan Account. |
| the annual bonus and/or shares previously vested under employee share plans and held in a Share Plan Account. GBP |
| the annual bonus and/or shares previously vested under employee share plans and held in a Share Plan Account. GBP 28.051639 |
| the annual bonus and/or shares previously vested under employee share plans and held in a Share Plan Account. GBP 28.051639 1,046.03927 |
| the annual bonus and/or shares previously vested under employee share plans and held in a Share Plan Account. GBP 28.051639 1,046.03927 29,343.116 |
| the annual bonus and/or shares previously vested under employee share plans and held in a Share Plan Account. GBP 28.051639 1,046.03927 29,343.116 Â |
| the annual bonus and/or shares previously vested under employee share plans and held in a Share Plan Account. GBP 28.051639 1,046.03927 29,343.116 Â 28.051639 |
| the annual bonus and/or shares previously vested under employee share plans and held in a Share Plan Account. GBP 28.051639 1,046.03927 29,343.116 Â 28.051639 1,046.03927 |
| |

| 1. Details of the person discharging managerial responsibilities/person closely associated | | | |
|--|--|--|--|
| First Name(s) | Philippa | | |
| Last Name(s) | Bounds | | |
| 2. Reason for the notification | | | |
| Position/status | Legal Director | | |
| Initial notification/ amendment | Initial notification/ amendment Initial notification | | |
| 3. Details of the issuer, emissio | n allowance market participant, auction platform, | | |
| auctioneer or auction monitor | auctioneer or auction monitor | | |
| Full name of the entity | Shell plc | | |
| Legal Entity Identifier code | 21380068P1DRHMJ8KU70 | | |
| 4. Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) | | | |
| each type of transaction; (iii) each date; (iv) each place where transactions have been | | | |
| conducted | | | |
| Description of the financial | Ordinary shares of â, ¬0.07 each | | |
| instrument | ordinary branco or a, 5.57 cuerr | | |
| dentification Code GB00BP6MXD84 | | | |
| | 1 | | |

| Nature of the transaction | Dividend shares in respect of shares previously delivered under the annual bonus and/or shares previously vested under employee share plans and held in a Share Plan Account. |
|---------------------------|---|
| Currency | EUR |
| Price | 33.8917 |
| Volume | 0.00569 |
| Total | 0.193 |
| Aggregated information | Â |
| Price | 33.8917 |
| Volume | 0.00569 |
| Total | 0.193 |
| Date of transaction | 27/03/2025 |
| Place of transaction | Amsterdam |

| 1. Details of the person dischar | ging managerial responsibilities/person closely associated | |
|---|---|--|
| First Name(s) | Philippa | |
| Last Name(s) | Bounds | |
| 2. Reason for the notification | | |
| Position/status | Legal Director | |
| Initial notification/ amendment | Initial notification | |
| | n allowance market participant, auction platform, | |
| auctioneer or auction monitor | | |
| Full name of the entity | Shell plc | |
| Legal Entity Identifier code | 21380068P1DRHMJ8KU70 | |
| ` ' | section to be repeated for (i) each type of instrument; (ii) | |
| each type of transaction; (iii) ea conducted | ch date; (iv) each place where transactions have been | |
| Description of the financial instrument | Ordinary shares of â, -0.07 each | |
| Identification Code | GB00BP6MXD84 | |
| Nature of the transaction | Dividend shares in respect of shares previously delivered under the annual bonus and/or shares previously vested under employee share plans and held in a Share Plan Account. | |
| Currency | GBP | |
| Price | 28.051639 | |
| Volume | 89.26932 | |
| Total | 2,504.151 | |
| Aggregated information | Â | |
| Price | 28.051639 | |
| Volume | 89.26932 | |
| Total | 2,504.151 | |
| Date of transaction | 27/03/2025 | |
| Place of transaction | London | |

| 1. Details of the person discharging managerial responsibilities/person closely associated | | |
|--|--|--|
| First Name(s) | irst Name(s) Robin | |
| Last Name(s) | Mooldijk | |
| 2. Reason for the notification | | |
| Position/status | Projects & Technology Director | |
| Initial notification/ amendment Initial notification | | |
| ′ | n allowance market participant, auction platform, | |
| auctioneer or auction monitor | <u>, </u> | |
| Full name of the entity | Shell plc | |
| Legal Entity Identifier code | 21380068P1DRHMJ8KU70 | |
| 4. Details of the transaction(s): | section to be repeated for (i) each type of instrument; (ii) | |

| each type of transaction; (iii) conducted | each date; (iv) each place where transactions have been |
|---|---|
| Description of the financial instrument | Ordinary shares of â, −0.07 each |
| Identification Code | GB00BP6MXD84 |
| Nature of the transaction | Dividend shares in respect of shares previously delivered under the annual bonus and/or shares previously vested under employee share plans and held in a Share Plan Account. |
| Currency | EUR |
| Price | 33.8917 |
| Volume | 725.54619 |
| Total | 24,589.994 |
| Aggregated information | Â |
| Price | 33.8917 |
| Volume | 725.54619 |
| Total | 24,589.994 |
| Date of transaction | 27/03/2025 |
| Place of transaction | Amsterdam |

| 1. Details of the person dischar | ging managerial responsibilities/person closely associated | | |
|---|---|--|--|
| First Name(s) | Rachel | | |
| Last Name(s) | Solway | | |
| 2. Reason for the notification | | | |
| Position/status | Chief Human Resources & Corporate Officer | | |
| Initial notification/ amendment | Initial notification | | |
| 3. Details of the issuer, emissio | n allowance market participant, auction platform, | | |
| auctioneer or auction monitor | | | |
| Full name of the entity | Shell plc | | |
| Legal Entity Identifier code | 21380068P1DRHMJ8KU70 | | |
| 4. Details of the transaction(s): | section to be repeated for (i) each type of instrument; (ii) | | |
| each type of transaction; (iii) ea | ch date; (iv) each place where transactions have been | | |
| Description of the financial instrument | Ordinary shares of â,¬0.07 each | | |
| Identification Code | GB00BP6MXD84 | | |
| Nature of the transaction | Dividend shares in respect of shares previously delivered under the annual bonus and/or shares previously vested under employee share plans and held in a Share Plan Account. | | |
| Currency | GBP | | |
| Price | 28.051639 | | |
| Volume | 5.00148 | | |
| Total | 140.300 | | |
| Aggregated information | Â | | |
| Price | 28.051639 | | |
| Volume | 5.00148 | | |
| Total | 140.300 | | |
| Date of transaction | 27/03/2025 | | |
| Place of transaction | London | | |

| 1. Details of the person discharging managerial responsibilities/person closely associated | | | |
|--|--|--|--|
| First Name(s) | Huibert | | |
| Last Name(s) | Last Name(s) Vigeveno | | |
| 2. Reason for the notification | | | |
| Position/status | Position/status Downstream, Renewables & Energy Solutions Director | | |
| Initial notification/ amendment Initial notification | | | |
| | | | |

| 3. Details of the issuer, emiss auctioneer or auction monitor | ion allowance market participant, auction platform, |
|---|---|
| Full name of the entity | Shell plc |
| Legal Entity Identifier code | 21380068P1DRHMJ8KU70 |
| • |): section to be repeated for (i) each type of instrument; (ii) each date; (iv) each place where transactions have been |
| Description of the financial instrument | Ordinary shares of â, ¬0.07 each |
| Identification Code | GB00BP6MXD84 |
| Nature of the transaction | Dividend shares in respect of shares previously delivered under the annual bonus and/or shares previously vested under employee share plans and held in a Share Plan Account. |
| Currency | EUR |
| Price | 33.8917 |
| Volume | 1,124.75351 |
| Total | 38,119.809 |
| Aggregated information | Â |
| Price | 33.8917 |
| Volume | 1,124.75351 |
| Total | 38,119.809 |
| Date of transaction | 27/03/2025 |
| Place of transaction | Amsterdam |

| 1. Details of the person discharging managerial responsibilities/person closely associated | |
|--|---|
| First Name(s) | Zoe |
| Last Name(s) | Yujnovich |
| 2. Reason for the notification | |
| Position/status | Integrated Gas and Upstream Director |
| Initial notification/ amendment | Initial notification |
| 3. Details of the issuer, emission allowance market participant, auction platform, | |
| auctioneer or auction monitor | |
| Full name of the entity | Shell plc |
| Legal Entity Identifier code | 21380068P1DRHMJ8KU70 |
| 4. Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) | |
| each type of transaction; (iii) each date; (iv) each place where transactions have been | |
| conducted | |
| Description of the financial | Ordinary shares of â, -0.07 each |
| instrument | CDOODD A STOOM |
| Identification Code | GB00BP6MXD84 |
| Nature of the transaction | Dividend shares in respect of shares previously delivered under |
| | the annual bonus and/or shares previously vested under |
| | employee share plans and held in a Share Plan Account. |
| Currency | EUR |
| Price | 33.8917 |
| Volume | 1,110.95 |
| Total | 37,651.984 |
| Aggregated information | Â |
| Price | 33.8917 |
| Volume | 1,110.95 |
| Total | 37,651.984 |
| Date of transaction | 27/03/2025 |
| Place of transaction | Amsterdam |