

Balfour Beatty plc (the "Company")

Notice of 2025 AGM, Forms of Proxy and Annual Report and Accounts

In compliance with Listing Rule 6.4.1 and DTR 6.3.5, copies of the following documents, which are being sent to shareholders, have been submitted to the Financial Conduct Authority via the National Storage Mechanism, and will shortly be available for inspection at <https://data.fca.org.uk/#/nsm/nationalstoragemechanism>.

- Annual Report and Accounts for the year ended 31 December 2024 ("2024 ARA");
- Notice of 2025 Annual General Meeting ("Notice of 2025 AGM");
- Form of Proxy for the AGM; and
- Notice of availability.

Copies of the 2024 ARA and the Notice of 2025 AGM are also available on the Company's website at <https://www.balfourbeatty.com/investors>.

Printed copies of the above documents will be posted to shareholders who have elected to receive hard copies.

2025 AGM

The Company's 2025 AGM will be held at 10.00am on Thursday 8 May 2025 at The Curve Building, Axis Business Park, Langley, Berkshire, SL3 8AG. Details including how shareholders can vote by proxy and ask questions in advance of the meeting can be found in the Notice of 2025 AGM.

This announcement is made in accordance with DTR 6.3.5R(1A).

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Notes to editors:

- Balfour Beatty is a leading international infrastructure group with over 25,000 employees driving the delivery of powerful new solutions, shaping thinking, creating skylines and inspiring a new generation of talent to be the change-makers of tomorrow.
- We finance, develop, build, maintain and operate the increasingly complex and critical infrastructure that supports national economies and deliver projects at the heart of local communities.
- Over the last 115 years we have created iconic buildings and infrastructure all over the world. Currently, we are working to deliver Hinkley Point C, the first UK nuclear power station in a generation; constructing the world-class arts and cultural facility, the Lyric Theatre, in Hong Kong; and designing, building, financing, operating and maintaining the Automated People Mover superstructure at one of the busiest airports in the world, Los Angeles International Airport.

Legal Entity Identifier: CT4UIJ3TUKGYHHMENQ17

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