

Transactions in own shares

Melrose Industries plc (the **Company**) announces today it has purchased the following number of its ordinary shares of £0.001 each through J.P. Morgan Securities plc.

Ordinary Shares:

Date of purchase:	2 May 2025
Number of ordinary shares purchased	57,960
Lowest price per share:	440.7000
Highest price per share:	455.7000
Weighted average price per day:	449.1527

The Company intends to hold the purchased shares in treasury.

Following the above transaction, the Company has 36,880,664 ordinary shares held in treasury and 1,274,594,657 ordinary shares in issue (excluding treasury shares).

The table below contains detailed information about the purchases made as part of the buyback programme.

Schedule of Purchases

Shares purchased:	(ISIN: GB00BNR5MZ78)
Date of purchases:	2 May 2025
Investment firm:	J.P. Morgan Securities plc

Aggregate information:

Venue	Volume-weighted average price	Aggregated volume	Lowest price per share	Highest price per share
London Stock Exchange	448.8245	33,188	440.7000	454.3000
BATS Europe	449.5924	24,772	440.7000	455.7000

Individual Transactions

In accordance with Article 5(1)(b) of the Market Abuse Regulation (EU) No 596/2014 as it forms part of UK law, a full breakdown of the individual trades made by Investec on behalf of the Company as part of the Programme is detailed below:

Transaction Date and Time	Volume	Price (GBp)	Trading Venue	Transaction Reference Number
02-May-2025 08:14:00	335	443.0000	XLON	07002070000006562-E0MueSdwWVDBO20250502
02-May-2025 08:14:06	272	442.7000	XLON	07002070000006978-E0MueSdwWVDU820250502
02-May-2025 08:14:11	284	442.4000	BATE	06242062400008080-200007WN20250502
02-May-2025 08:15:55	360	442.2000	XLON	07002070000007266-

				E0MueSdwWld220250502
02-May-2025 08:18:10	351	442.0000	BATE	08492084900009278-200008JC20250502
02-May-2025 08:19:04	258	441.7000	XLON	05002050000007919-E0MueSdwWQ5Z20250502
02-May-2025 08:21:02	262	441.5000	XLON	07002070000008729-E0MueSdwWUVI20250502
02-May-2025 08:22:24	258	441.0000	BATE	08492084900010650-2000096V20250502
02-May-2025 08:22:41	117	440.7000	XLON	07002070000008997-E0MueSdwWYFU20250502
02-May-2025 08:22:41	150	440.7000	XLON	07002070000008997-E0MueSdwWYFW20250502
02-May-2025 08:25:42	270	440.7000	BATE	08492084900013436-200009PJ20250502
02-May-2025 08:27:54	259	441.9000	BATE	06242062400014998-20000A1120250502
02-May-2025 08:29:07	259	441.5000	XLON	05002050000009868-E0MueSdwWVI2620250502
02-May-2025 08:29:33	271	441.2000	BATE	06242062400016089-20000A9720250502
02-May-2025 08:35:02	284	443.6000	XLON	05002050000011201-E0MueSdwWwjN20250502
02-May-2025 08:35:02	281	443.6000	BATE	08492084900018571-20000B7720250502
02-May-2025 08:35:10	258	443.3000	XLON	05002050000011194-E0MueSdwWx4J20250502
02-May-2025 08:36:45	310	442.6000	XLON	05002050000011464-E0MueSdwX00x20250502
02-May-2025 08:38:54	156	443.2000	XLON	05002050000011827-E0MueSdwX3P620250502
02-May-2025 08:40:00	102	443.2000	XLON	05002050000011827-E0MueSdwX5Cp20250502
02-May-2025 08:43:06	258	442.9000	BATE	06242062400022372-20000CI720250502
02-May-2025 08:43:06	264	442.9000	XLON	07002070000012270-E0MueSdwXAuO20250502
02-May-2025 08:45:52	265	442.8000	XLON	05002050000012899-E0MueSdwXFAu20250502
02-May-2025 08:48:30	270	443.7000	XLON	05002050000013246-E0MueSdwXJEF20250502
02-May-2025 08:48:31	261	443.5000	BATE	06242062400026512-20000D7J20250502
02-May-2025 08:48:31	8	443.5000	BATE	06242062400026512-20000D7K20250502
02-May-2025 08:53:19	259	443.3000	BATE	08492084900027775-20000DR220250502
02-May-2025 08:54:00	259	443.2000	XLON	05002050000013745-E0MueSdwXQ1L20250502
02-May-2025 09:03:33	275	445.0000	BATE	06242062400034442-20000F3R20250502
02-May-2025 09:03:33	259	444.9000	XLON	07002070000015232-E0MueSdwXcNO20250502
02-May-2025 09:03:33	355	445.1000	XLON	05002050000015277-E0MueSdwXcMi20250502
02-May-2025 09:05:36	279	445.1000	XLON	07002070000015665-E0MueSdwXMI20250502
02-May-2025 09:09:32	258	446.0000	BATE	06242062400037958-20000G0120250502
02-May-2025 09:09:32	259	446.0000	XLON	05002050000016018-E0MueSdwXIK120250502
02-May-2025 09:11:26	276	445.1000	XLON	07002070000016437-E0MueSdwXp2A20250502
02-May-2025 09:12:27	277	444.9000	BATE	06242062400038678-20000GF320250502
02-May-2025 09:21:57	259	445.2000	XLON	05002050000017704-E0MueSdwY30Y20250502
02-May-2025 09:28:26	283	445.5000	XLON	05002050000018273-E0MueSdwYBmB20250502
02-May-2025 09:28:26	268	445.4000	BATE	08492084900043540-20000IEU20250502
02-May-2025 09:40:47	278	447.6000	BATE	08492084900050248-20000JT520250502
02-May-2025 09:40:47	309	447.7000	XLON	07002070000020042-E0MueSdwYQr320250502
02-May-2025 09:43:48	387	447.2000	BATE	06242062400053401-20000K0Z20250502
02-May-2025 09:43:48	284	447.2000	XLON	07002070000020162-E0MueSdwYTzo20250502

02-May-2025 09:55:20	310	447.8000	XLON	0500205000021358-E0MueSdwYh0k20250502
02-May-2025 09:55:34	284	447.8000	BATE	06242062400058487-20000LKS20250502
02-May-2025 10:00:17	328	448.0000	XLON	05002050000021853-E0MueSdwYmTw20250502
02-May-2025 10:00:25	268	447.7000	XLON	07002070000021738-E0MueSdwYmmC20250502
02-May-2025 10:00:25	259	447.7000	BATE	08492084900057154-20000M5820250502
02-May-2025 10:03:41	335	447.1000	XLON	05002050000022178-E0MueSdwYpXw20250502
02-May-2025 10:03:41	258	447.1000	BATE	06242062400061209-20000MH220250502
02-May-2025 10:11:18	259	448.3000	XLON	05002050000023054-E0MueSdwYxGr20250502
02-May-2025 10:12:00	258	447.9000	XLON	05002050000023235-E0MueSdwYxpn20250502
02-May-2025 10:19:56	168	448.3000	BATE	06242062400068956-20000O6J20250502
02-May-2025 10:19:56	272	448.4000	XLON	05002050000023737-E0MueSdwZ5ED20250502
02-May-2025 10:19:59	102	448.3000	BATE	06242062400068956-20000O6O20250502
02-May-2025 10:22:18	258	447.7000	XLON	07002070000024218-E0MueSdwZ7cu20250502
02-May-2025 10:24:13	259	448.5000	BATE	06242062400071347-20000ONF20250502
02-May-2025 10:24:13	284	448.5000	XLON	05002050000024426-E0MueSdwZ9Vy20250502
02-May-2025 10:27:47	259	449.0000	XLON	05002050000024731-E0MueSdwZCvM20250502
02-May-2025 10:30:22	259	448.7000	BATE	08492084900069700-20000PBV20250502
02-May-2025 10:30:22	41	448.6000	XLON	07002070000024841-E0MueSdwZFy320250502
02-May-2025 10:30:22	217	448.6000	XLON	07002070000024841-E0MueSdwZFy120250502
02-May-2025 10:34:02	347	448.3000	XLON	05002050000025176-E0MueSdwZJ0D20250502
02-May-2025 10:34:02	284	448.4000	BATE	06242062400074056-20000POX20250502
02-May-2025 10:37:50	270	447.7000	XLON	05002050000025514-E0MueSdwZMc320250502
02-May-2025 10:37:50	258	447.8000	BATE	08492084900071154-20000Q2S20250502
02-May-2025 10:40:30	271	447.1000	XLON	07002070000025855-E0MueSdwZOmi20250502
02-May-2025 10:40:40	66	447.0000	BATE	06242062400077363-20000QBH20250502
02-May-2025 10:40:40	192	447.0000	BATE	06242062400077363-20000QBG20250502
02-May-2025 10:45:14	280	447.8000	XLON	07002070000026567-E0MueSdwZT5F20250502
02-May-2025 10:45:22	259	447.7000	BATE	08492084900076135-20000QUO20250502
02-May-2025 10:50:55	259	449.1000	XLON	07002070000027283-E0MueSdwZZT020250502
02-May-2025 10:51:50	258	448.8000	XLON	05002050000027445-E0MueSdwZb1x20250502
02-May-2025 10:52:01	284	448.7000	BATE	06242062400081522-20000RQ720250502
02-May-2025 10:54:29	258	448.9000	XLON	07002070000027715-E0MueSdwZdqb20250502
02-May-2025 11:02:16	259	449.6000	BATE	06242062400084184-20000SW920250502
02-May-2025 11:02:16	283	449.6000	XLON	07002070000028123-E0MueSdwZnYd20250502
02-May-2025 11:04:01	258	449.1000	XLON	05002050000028951-E0MueSdwZosP20250502
02-May-2025 11:04:01	284	449.1000	BATE	08492084900084001-20000T3I20250502
02-May-2025 11:05:59	269	448.6000	BATE	08492084900084748-20000TBC20250502
02-May-2025 11:07:49	279	448.7000	XLON	07002070000029257-E0MueSdwZt2P20250502
02-May-2025 11:11:27	39	449.2000	BATE	08492084900088126-20000TUG20250502
02-May-2025 11:11:27	220	449.2000	BATE	08492084900088126-20000TI IF20250502

02-May-2025 11:21:25	266	449.7000	XLON	07002070000030414-E0MueSdwa4PW20250502
02-May-2025 11:23:26	265	449.6000	BATE	06242062400096086-20000V0120250502
02-May-2025 11:23:26	259	449.6000	XLON	05002050000030668-E0MueSdwa6Cq20250502
02-May-2025 11:27:10	258	449.5000	BATE	06242062400098656-20000VB320250502
02-May-2025 11:27:10	259	449.5000	XLON	07002070000030829-E0MueSdwa8Wx20250502
02-May-2025 11:36:48	259	450.1000	XLON	05002050000031515-E0MueSdwaF7h20250502
02-May-2025 11:40:46	269	450.0000	BATE	06242062400102850-20000WKT20250502
02-May-2025 11:43:59	308	449.9000	XLON	07002070000031819-E0MueSdwaKYr20250502
02-May-2025 11:50:25	326	450.6000	XLON	07002070000032727-E0MueSdwaPUA20250502
02-May-2025 11:53:54	162	450.6000	XLON	07002070000033179-E0MueSdwaSKF20250502
02-May-2025 11:53:54	113	450.6000	XLON	07002070000033179-E0MueSdwaSKH20250502
02-May-2025 11:59:10	259	450.5000	XLON	05002050000033595-E0MueSdwaVef20250502
02-May-2025 12:00:05	259	450.4000	BATE	06242062400108637-20000YIO20250502
02-May-2025 12:00:05	266	450.4000	XLON	05002050000033721-E0MueSdwaX1920250502
02-May-2025 12:02:26	258	450.7000	XLON	05002050000034033-E0MueSdwaZAw20250502
02-May-2025 12:06:08	14	450.5000	XLON	05002050000034307-E0MueSdwabmU20250502
02-May-2025 12:06:08	268	450.5000	XLON	05002050000034307-E0MueSdwabmZ20250502
02-May-2025 12:11:06	202	450.4000	XLON	05002050000034567-E0MueSdwafee20250502
02-May-2025 12:11:07	58	450.4000	XLON	05002050000034567-E0MueSdwafeg20250502
02-May-2025 12:14:34	308	450.3000	BATE	08492084900110226-2000101F20250502
02-May-2025 12:14:51	266	450.2000	XLON	07002070000034867-E0MueSdwaiG720250502
02-May-2025 12:17:20	361	449.8000	BATE	08492084900116034-200010BZ20250502
02-May-2025 12:18:31	280	449.2000	BATE	08492084900115593-200010FD20250502
02-May-2025 12:18:31	258	449.2000	XLON	05002050000035420-E0MueSdwalJo20250502
02-May-2025 12:19:44	271	447.7000	BATE	08492084900117442-200010LF20250502
02-May-2025 12:22:31	260	447.8000	BATE	08492084900118478-200010XK20250502
02-May-2025 12:23:43	258	447.7000	XLON	05002050000035903-E0MueSdwaq0u20250502
02-May-2025 12:28:38	267	447.5000	XLON	07002070000036161-E0MueSdwatmY20250502
02-May-2025 12:33:35	259	447.5000	BATE	06242062400124999-2000124920250502
02-May-2025 12:35:27	268	447.3000	XLON	05002050000036759-E0MueSdwayls20250502
02-May-2025 12:39:42	282	447.5000	XLON	05002050000037185-E0MueSdwb2Gp20250502
02-May-2025 12:41:09	273	447.3000	BATE	08492084900124915-200012T020250502
02-May-2025 12:47:18	279	447.5000	BATE	08492084900127994-200013HN20250502
02-May-2025 12:47:18	259	447.5000	XLON	05002050000037786-E0MueSdwb8oD20250502
02-May-2025 12:48:40	265	446.9000	XLON	07002070000038042-E0MueSdwb9u720250502
02-May-2025 12:55:05	276	447.0000	XLON	07002070000038699-E0MueSdwbF6J20250502
02-May-2025 12:55:05	275	446.6000	BATE	08492084900131012-200014BW20250502
02-May-2025 13:00:55	279	445.9000	XLON	07002070000039192-E0MueSdwbKi820250502
02-May-2025 13:00:55	270	446.0000	BATE	08492084900134827-200014YV20250502
02-May-2025 13:11:17	259	447.1000	BATE	08492084900139645-

				2000166D20250502
02-May-2025 13:11:17	259	447.2000	XLON	05002050000040306-E0MueSdwbU9V20250502
02-May-2025 13:12:02	276	446.7000	XLON	07002070000040368-E0MueSdwbUgd20250502
02-May-2025 13:16:00	165	447.4000	BATE	06242062400146596-200016RW20250502
02-May-2025 13:16:00	270	447.5000	XLON	05002050000040862-E0MueSdwbY9K20250502
02-May-2025 13:16:03	93	447.4000	BATE	06242062400146596-200016RZ20250502
02-May-2025 13:24:41	259	447.6000	XLON	05002050000041676-E0MueSdwbq7D20250502
02-May-2025 13:31:57	259	449.5000	XLON	07002070000042673-E0MueSdwbqOU20250502
02-May-2025 13:32:02	281	449.2000	BATE	08492084900149859-2000197V20250502
02-May-2025 13:37:17	275	450.1000	XLON	07002070000043546-E0MueSdwbxMB20250502
02-May-2025 13:40:10	284	450.1000	XLON	07002070000043817-E0MueSdwc1vj20250502
02-May-2025 13:41:58	258	450.1000	XLON	07002070000044303-E0MueSdwc3jk20250502
02-May-2025 13:45:08	258	450.3000	XLON	05002050000044681-E0MueSdwc7jb20250502
02-May-2025 13:47:01	23	450.4000	XLON	07002070000044967-E0MueSdwc9pf20250502
02-May-2025 13:47:01	245	450.4000	XLON	07002070000044967-E0MueSdwc9pj20250502
02-May-2025 13:51:15	264	451.0000	XLON	05002050000045640-E0MueSdwcG4p20250502
02-May-2025 13:52:06	259	450.8000	BATE	06242062400163634-20001CFV20250502
02-May-2025 13:53:42	269	451.4000	XLON	07002070000045976-E0MueSdwcIIA20250502
02-May-2025 13:59:03	282	452.6000	XLON	05002050000046885-E0MueSdwcP4q20250502
02-May-2025 13:59:03	259	452.4000	BATE	06242062400168121-20001DN420250502
02-May-2025 14:02:16	270	451.5000	BATE	06242062400169666-20001E6P20250502
02-May-2025 14:02:16	275	452.0000	XLON	05002050000047306-E0MueSdwcSuX20250502
02-May-2025 14:02:16	336	452.1000	BATE	08492084900163462-20001E6C20250502
02-May-2025 14:11:37	269	451.1000	XLON	05002050000048407-E0MueSdwcclj20250502
02-May-2025 14:11:38	258	450.9000	BATE	06242062400174696-20001FI720250502
02-May-2025 14:13:20	280	450.7000	XLON	07002070000048451-E0MueSdwceYr20250502
02-May-2025 14:16:45	263	451.1000	XLON	07002070000048809-E0MueSdwchoC20250502
02-May-2025 14:20:40	267	450.7000	XLON	05002050000049215-E0MueSdwcI3n20250502
02-May-2025 14:20:40	336	450.8000	BATE	06242062400177175-20001GTU20250502
02-May-2025 14:21:59	269	450.6000	XLON	05002050000049591-E0MueSdwcmCQ20250502
02-May-2025 14:21:59	284	450.5000	BATE	08492084900170636-20001H0020250502
02-May-2025 14:25:26	276	450.0000	XLON	05002050000049998-E0MueSdwcpo20250502
02-May-2025 14:25:26	278	450.0000	BATE	06242062400181493-20001HL320250502
02-May-2025 14:27:32	262	450.0000	XLON	07002070000049983-E0MueSdwcr520250502
02-May-2025 14:34:11	284	451.6000	XLON	07002070000051465-E0MueSdwd6qW20250502
02-May-2025 14:35:21	279	452.1000	XLON	05002050000052190-E0MueSdwd9pM20250502
02-May-2025 14:36:16	259	451.5000	XLON	05002050000052242-E0MueSdwdC9o20250502
02-May-2025 14:36:16	305	451.5000	BATE	06242062400186666-20001KNH20250502
02-May-2025 14:37:40	259	451.3000	XLON	05002050000052644-E0MueSdwdEca20250502
02-May-2025 14:37:43	259	451.1000	BATE	08492084900181860-20001L2220250502

02-May-2025 14:37:45	310	450.8000	XLON	05002050000052721-E0MueSdwdEqa20250502
02-May-2025 14:41:26	310	451.3000	XLON	070020700000052788-E0MueSdwdKo320250502
02-May-2025 14:41:26	380	451.3000	BATE	08492084900185965-20001M0O20250502
02-May-2025 14:42:46	259	451.0000	XLON	05002050000053729-E0MueSdwdMlv20250502
02-May-2025 14:46:50	284	451.7000	XLON	05002050000054673-E0MueSdwdUSH20250502
02-May-2025 14:47:04	335	451.6000	BATE	08492084900190591-20001NKP20250502
02-May-2025 14:47:07	267	451.2000	BATE	06242062400194630-20001NLF20250502
02-May-2025 14:49:29	26	450.6000	XLON	05002050000055002-E0MueSdwdZrL20250502
02-May-2025 14:49:29	276	450.6000	XLON	05002050000055002-E0MueSdwdZh20250502
02-May-2025 14:51:24	258	450.7000	XLON	05002050000055580-E0MueSdwdch520250502
02-May-2025 14:51:24	300	450.5000	XLON	05002050000055562-E0MueSdwdchg20250502
02-May-2025 14:51:24	259	450.5000	BATE	06242062400196518-20001OQL20250502
02-May-2025 14:52:00	258	450.6000	XLON	05002050000055916-E0MueSdwdffMF20250502
02-May-2025 14:52:34	284	450.1000	BATE	06242062400196517-20001P9620250502
02-May-2025 14:55:11	259	450.5000	XLON	07002070000056292-E0MueSdwdkUH20250502
02-May-2025 14:57:48	362	450.7000	XLON	05002050000057119-E0MueSdwdO20250502
02-May-2025 15:02:07	391	452.1000	BATE	06242062400205124-20001RTD20250502
02-May-2025 15:02:14	258	452.0000	XLON	07002070000057702-E0MueSdwdW920250502
02-May-2025 15:02:39	454	451.9000	BATE	06242062400204967-20001S0V20250502
02-May-2025 15:05:22	310	451.6000	BATE	08492084900201068-20001SN820250502
02-May-2025 15:05:22	310	451.7000	XLON	05002050000058217-E0MueSdwe0MK20250502
02-May-2025 15:05:22	387	451.9000	BATE	06242062400206554-20001SN720250502
02-May-2025 15:05:22	284	451.9000	XLON	05002050000058337-E0MueSdwe0Lk20250502
02-May-2025 15:08:25	259	452.3000	XLON	05002050000058907-E0MueSdwe5AE20250502
02-May-2025 15:10:16	310	452.2000	XLON	07002070000059083-E0MueSdwe7qP20250502
02-May-2025 15:10:18	284	451.8000	BATE	06242062400208642-20001Tzt20250502
02-May-2025 15:10:18	259	452.1000	BATE	08492084900203190-20001Tzs20250502
02-May-2025 15:12:28	135	452.3000	XLON	05002050000059765-E0MueSdweCMD20250502
02-May-2025 15:12:28	129	452.3000	XLON	05002050000059765-E0MueSdweCMF20250502
02-May-2025 15:12:44	258	452.2000	BATE	06242062400211190-20001UPU20250502
02-May-2025 15:17:07	259	452.9000	XLON	07002070000060315-E0MueSdweK0920250502
02-May-2025 15:17:07	258	452.9000	BATE	08492084900208293-20001VPP20250502
02-May-2025 15:19:00	284	452.7000	XLON	05002050000060794-E0MueSdweMa020250502
02-May-2025 15:19:05	259	452.6000	BATE	06242062400214283-20001W5M20250502
02-May-2025 15:20:08	258	452.5000	XLON	07002070000060781-E0MueSdweOJ520250502
02-May-2025 15:20:19	207	452.3000	BATE	08492084900209534-20001WG220250502
02-May-2025 15:20:19	52	452.3000	BATE	08492084900209534-20001WG320250502
02-May-2025 15:22:44	279	452.3000	XLON	07002070000061305-E0MueSdweSae20250502
02-May-2025 15:27:15	259	453.3000	XLON	05002050000062363-E0MueSdweZkf20250502
02-May-2025 15:28:45	258	453.2000	XLON	07002070000062375-E0MueSdwe1020250502

02-May-2025 15:30:36	65	453.4000	XLON	E0MueSdwea:1QZU250502 07002070000062741- E0MueSdwefd20250502
02-May-2025 15:30:36	270	453.4000	XLON	07002070000062741- E0MueSdwefm20250502
02-May-2025 15:32:28	284	453.4000	XLON	05002050000063443- E0MueSdweiz120250502
02-May-2025 15:36:12	259	453.7000	XLON	05002050000063816- E0MueSdweoDv20250502
02-May-2025 15:36:15	89	453.5000	XLON	05002050000063771- E0MueSdweoJD20250502
02-May-2025 15:36:15	169	453.5000	XLON	05002050000063771- E0MueSdweoJ720250502
02-May-2025 15:36:26	273	453.4000	BATE	08492084900218785- 200020TD20250502
02-May-2025 15:37:52	310	453.1000	XLON	05002050000064008- E0MueSdwepy120250502
02-May-2025 15:37:54	284	453.1000	BATE	08492084900220125- 2000215A20250502
02-May-2025 15:37:59	268	452.7000	BATE	08492084900219559- 2000216520250502
02-May-2025 15:43:21	284	454.3000	XLON	07002070000064747- E0MueSdwey2m20250502
02-May-2025 15:43:57	284	455.2000	BATE	06242062400229958- 200022HV20250502
02-May-2025 16:04:50	540	455.7000	BATE	06242062400243858- 200028FY20250502
02-May-2025 16:04:50	384	455.7000	BATE	06242062400238122- 200028FX20250502
02-May-2025 16:05:08	926	455.7000	BATE	08492084900237623- 200028IM20250502
02-May-2025 16:05:08	184	455.7000	BATE	06242062400243858- 200028IL20250502
02-May-2025 16:05:08	67	455.7000	BATE	06242062400243858- 200028IK20250502
02-May-2025 16:05:08	347	455.6000	BATE	06242062400244289- 200028IN20250502
02-May-2025 16:05:20	278	455.2000	BATE	06242062400244290- 200028MD20250502
02-May-2025 16:09:38	258	455.7000	BATE	06242062400247872- 20002AA320250502

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