

Transactions in own shares

Melrose Industries plc (the **Company**) announces today it has purchased the following number of its ordinary shares of £0.001 each through J.P. Morgan Securities plc.

Ordinary Shares:

Date of purchase:	12 May 2025
Number of ordinary shares purchased	60,188
Lowest price per share:	465.6000
Highest price per share:	482.5000
Weighted average price per day:	478.9480

The Company intends to hold the purchased shares in treasury.

Following the above transaction, the Company has 37,170,775 ordinary shares held in treasury and 1,274,304,546 ordinary shares in issue (excluding treasury shares).

The table below contains detailed information about the purchases made as part of the buyback programme.

Schedule of Purchases

Shares purchased:	(ISIN: GB00BNR5MZ78)
Date of purchases:	12 May 2025
Investment firm:	J.P. Morgan Securities plc

Aggregate information:

Venue	Volume-weighted average price	Aggregated volume	Lowest price per share	Highest price per share
London Stock Exchange	479.6365	37,800	465.6000	482.5000
BATS Europe	477.7855	22,388	467.1000	479.2000

Individual Transactions

In accordance with Article 5(1)(b) of the Market Abuse Regulation (EU) No 596/2014 as it forms part of UK law, a full breakdown of the individual trades made by Investec on behalf of the Company as part of the Programme is detailed below:

Transaction Date and Time	Volume	Price (GBp)	Trading Venue	Transaction Reference Number
12-May-2025 08:01:10	367	480.6000	XLON	07002070000004173-E0N1u3TDJT2R20250512
12-May-2025 08:01:10	310	480.6000	XLON	05002050000004200-E0N1u3TDJT2T20250512
12-May-2025 08:02:46	293	479.4000	XLON	05002050000004836-E0N1u3TDjgiS20250512
12-May-2025 08:03:47	283	479.2000	BATE	08492084900003194-

				200005M420250512
12-May-2025 08:03:47	283	479.2000	BATE	06242062400003446-200005M520250512
12-May-2025 08:04:34	200	478.5000	XLON	05002050000005278-E0N1u3TDjpDP20250512
12-May-2025 08:06:40	289	479.1000	XLON	07002070000005799-E0N1u3TDk0T520250512
12-May-2025 08:06:40	288	479.1000	BATE	06242062400004281-2000064S20250512
12-May-2025 08:11:35	283	482.3000	XLON	05002050000007148-E0N1u3TDkT5f20250512
12-May-2025 08:16:55	282	482.5000	XLON	07002070000007619-E0N1u3TDkpmx20250512
12-May-2025 08:19:35	282	482.1000	XLON	07002070000009687-E0N1u3TDkxMg20250512
12-May-2025 08:22:21	310	481.3000	XLON	07002070000010455-E0N1u3TDI4JY20250512
12-May-2025 08:25:39	290	481.9000	XLON	07002070000011336-E0N1u3TDICf420250512
12-May-2025 08:26:59	309	481.6000	XLON	07002070000011723-E0N1u3TDIGsX20250512
12-May-2025 08:28:37	290	481.4000	XLON	05002050000012236-E0N1u3TDILIm20250512
12-May-2025 08:31:38	282	481.2000	XLON	07002070000013122-E0N1u3TDIV1x20250512
12-May-2025 08:37:18	283	480.9000	XLON	05002050000014153-E0N1u3TDIjQW20250512
12-May-2025 08:41:09	295	480.3000	XLON	07002070000014543-E0N1u3TDItbB20250512
12-May-2025 08:42:23	569	479.2000	BATE	06242062400030274-20000CW020250512
12-May-2025 08:42:23	290	479.2000	BATE	06242062400030021-20000CVZ20250512
12-May-2025 08:42:23	468	479.2000	BATE	08492084900031485-20000CW120250512
12-May-2025 08:42:33	172	478.8000	BATE	08492084900031486-20000CXM20250512
12-May-2025 08:42:33	259	478.8000	BATE	08492084900031486-20000CXL20250512
12-May-2025 08:44:37	294	476.8000	BATE	08492084900033014-20000DBU20250512
12-May-2025 08:45:04	282	476.8000	XLON	07002070000015250-E0N1u3TDm4no20250512
12-May-2025 08:47:02	299	475.6000	BATE	06242062400034849-20000DR820250512
12-May-2025 08:47:52	307	474.2000	XLON	07002070000015911-E0N1u3TDmCXs20250512
12-May-2025 08:50:25	306	468.0000	BATE	08492084900036815-20000EGN20250512
12-May-2025 08:52:52	283	467.8000	XLON	07002070000016740-E0N1u3TDmPaO20250512
12-May-2025 08:56:11	93	465.6000	XLON	05002050000017317-E0N1u3TDmXfo20250512
12-May-2025 08:56:11	211	465.6000	XLON	05002050000017317-E0N1u3TDmXfq20250512
12-May-2025 09:00:06	282	467.1000	BATE	06242062400043566-20000G4120250512
12-May-2025 09:03:59	54	468.0000	XLON	07002070000018438-E0N1u3TDms2c20250512
12-May-2025 09:03:59	228	468.0000	XLON	07002070000018438-E0N1u3TDms2e20250512
12-May-2025 09:06:29	288	467.6000	XLON	07002070000018935-E0N1u3TDmwhV20250512
12-May-2025 09:06:31	16	467.3000	BATE	06242062400048786-20000H7K20250512
12-May-2025 09:06:31	266	467.3000	BATE	06242062400048786-20000H7L20250512
12-May-2025 09:10:30	282	468.1000	BATE	06242062400052162-20000HZC20250512
12-May-2025 09:10:30	283	468.1000	XLON	07002070000019483-E0N1u3TDn5HW20250512
12-May-2025 09:15:28	283	468.2000	XLON	07002070000020451-E0N1u3TDnFI420250512
12-May-2025 09:22:00	283	470.8000	BATE	08492084900059705-20000JPJ20250512
12-May-2025 09:22:00	283	470.9000	XLON	05002050000021469-E0N1u3TDnSUy20250512
12-May-2025 09:29:57	284	472.3000	XLON	05002050000022519-E0N1u3TDngRk20250512

12-May-2025 09:31:52	283	473.1000	BATE	0849208490006881-20000KU020250512
12-May-2025 09:39:06	283	475.3000	BATE	08492084900069760-20000LLQ20250512
12-May-2025 09:39:06	283	475.3000	XLON	05002050000023626-E0N1u3TDnuJO20250512
12-May-2025 09:39:53	283	474.7000	XLON	05002050000023736-E0N1u3TDnKt20250512
12-May-2025 09:42:03	267	474.6000	BATE	06242062400071086-20000LXH20250512
12-May-2025 09:42:25	283	474.9000	XLON	07002070000023901-E0N1u3TDnzQX20250512
12-May-2025 09:48:32	282	478.7000	XLON	07002070000024511-E0N1u3TD07XV20250512
12-May-2025 09:51:26	283	480.1000	XLON	07002070000024754-E0N1u3TD0C2o20250512
12-May-2025 09:55:21	299	479.7000	XLON	07002070000025177-E0N1u3TD0lFw20250512
12-May-2025 09:59:20	105	479.2000	BATE	06242062400076266-20000NPX20250512
12-May-2025 09:59:20	178	479.2000	BATE	06242062400076266-20000NPY20250512
12-May-2025 09:59:59	285	478.9000	XLON	05002050000025864-E0N1u3TD0oIM20250512
12-May-2025 09:59:59	298	479.0000	BATE	08492084900079684-20000NSK20250512
12-May-2025 10:12:00	302	478.2000	XLON	07002070000026134-E0N1u3TD0eQ420250512
12-May-2025 10:12:00	283	478.2000	BATE	06242062400083013-20000P4020250512
12-May-2025 10:17:53	299	479.0000	XLON	07002070000027156-E0N1u3TD0m2L20250512
12-May-2025 10:20:48	302	479.3000	XLON	05002050000027950-E0N1u3TD0paN20250512
12-May-2025 10:20:52	299	479.0000	BATE	06242062400089723-20000Q4Z20250512
12-May-2025 10:35:11	349	482.0000	XLON	05002050000029151-E0N1u3TDp6O220250512
12-May-2025 10:38:05	282	481.7000	XLON	05002050000029489-E0N1u3TDp9xa20250512
12-May-2025 10:41:14	338	480.6000	XLON	07002070000029483-E0N1u3TDpDe020250512
12-May-2025 10:45:14	303	479.7000	XLON	05002050000029889-E0N1u3TDpLj20250512
12-May-2025 10:48:40	285	480.2000	XLON	07002070000030231-E0N1u3TDpMu920250512
12-May-2025 10:52:59	283	479.2000	BATE	06242062400091497-20000TMO20250512
12-May-2025 10:55:43	423	479.2000	BATE	06242062400104912-20000TWS20250512
12-May-2025 10:58:19	286	479.1000	BATE	08492084900105356-20000U7620250512
12-May-2025 10:58:19	283	479.1000	XLON	05002050000030810-E0N1u3TDpYls20250512
12-May-2025 11:01:22	282	478.8000	XLON	05002050000031353-E0N1u3TDpe8h20250512
12-May-2025 11:09:00	301	479.3000	XLON	05002050000032194-E0N1u3TDppMn20250512
12-May-2025 11:10:03	286	479.1000	BATE	06242062400110357-20000VQ120250512
12-May-2025 11:18:40	283	479.5000	XLON	07002070000032705-E0N1u3TDpzby20250512
12-May-2025 11:20:21	325	479.2000	BATE	06242062400113810-20000WN020250512
12-May-2025 11:20:21	284	479.1000	XLON	05002050000033054-E0N1u3TDq1SH20250512
12-May-2025 11:21:48	283	478.8000	XLON	07002070000033133-E0N1u3TDq3ee20250512
12-May-2025 11:21:55	332	478.6000	BATE	06242062400115952-20000WVJ20250512
12-May-2025 11:30:17	307	479.2000	XLON	07002070000033694-E0N1u3TDqD5a20250512
12-May-2025 11:32:03	282	479.1000	BATE	08492084900117607-20000XVR20250512
12-May-2025 11:37:45	287	479.3000	XLON	07002070000034354-E0N1u3TDqKh820250512
12-May-2025 11:38:41	282	479.0000	BATE	06242062400120097-20000YIY20250512
12-May-2025 11:39:57	282	478.0000	XLON	05002050000034854-E0N1u3TDnMmP20250512

12-May-2025 11:40:08	288	477.5000	BATE	06242062400122535-20000YO920250512
12-May-2025 11:43:43	305	477.3000	BATE	08492084900123284-20000Z1820250512
12-May-2025 11:52:49	292	478.5000	XLON	07002070000035900-E0N1u3TDqcVWk20250512
12-May-2025 12:00:01	283	480.7000	XLON	05002050000036634-E0N1u3TDqkWB20250512
12-May-2025 12:03:29	301	481.7000	XLON	07002070000036801-E0N1u3TDqgY920250512
12-May-2025 12:05:20	308	481.4000	XLON	07002070000037086-E0N1u3TDqsK220250512
12-May-2025 12:12:19	292	481.3000	XLON	05002050000037765-E0N1u3TDr0EB20250512
12-May-2025 12:22:08	307	480.4000	XLON	07002070000038300-E0N1u3TDraot20250512
12-May-2025 12:31:41	291	481.3000	XLON	05002050000039268-E0N1u3TDrk4S20250512
12-May-2025 14:44:28	283	482.5000	XLON	07002070000039827-E0N1u3TDuU9d20250512
12-May-2025 14:44:28	517	482.5000	XLON	07002070000055534-E0N1u3TDuU9h20250512
12-May-2025 14:44:28	552	482.5000	XLON	05002050000055587-E0N1u3TDuU9j20250512
12-May-2025 14:44:28	864	482.3000	XLON	07002070000055535-E0N1u3TDuUAM20250512
12-May-2025 14:44:28	2317	482.5000	XLON	07002070000055534-E0N1u3TDuU9f20250512
12-May-2025 14:44:30	785	482.3000	XLON	05002050000055601-E0N1u3TDuUHE20250512
12-May-2025 14:44:31	785	482.3000	XLON	07002070000055550-E0N1u3TDuUKW20250512
12-May-2025 14:44:32	785	482.3000	XLON	05002050000055613-E0N1u3TDuUMX20250512
12-May-2025 14:44:33	1021	482.0000	XLON	05002050000055600-E0N1u3TDuUS320250512
12-May-2025 14:44:48	344	482.5000	XLON	05002050000055650-E0N1u3TDuV3A20250512
12-May-2025 14:44:48	345	482.5000	XLON	07002070000055588-E0N1u3TDuV3820250512
12-May-2025 14:44:48	441	482.2000	XLON	07002070000055601-E0N1u3TDuV4k20250512
12-May-2025 14:47:08	303	480.8000	XLON	05002050000056036-E0N1u3TDucjK20250512
12-May-2025 14:47:59	137	481.0000	XLON	05002050000056483-E0N1u3TDufkE20250512
12-May-2025 14:47:59	145	481.0000	XLON	05002050000056483-E0N1u3TDufkG20250512
12-May-2025 14:51:14	286	479.5000	XLON	07002070000057080-E0N1u3TDuoEF20250512
12-May-2025 14:53:31	299	479.7000	XLON	05002050000057465-E0N1u3TDutxM20250512
12-May-2025 14:55:03	765	479.2000	BATE	06242062400224272-20001PVM20250512
12-May-2025 14:55:03	695	479.2000	BATE	08492084900222735-20001PVN20250512
12-May-2025 14:55:03	835	479.2000	BATE	08492084900221951-20001PVK20250512
12-May-2025 14:55:03	1852	479.2000	BATE	0849208490022271-20001PVL20250512
12-May-2025 14:55:03	316	479.2000	BATE	06242062400224721-20001PVP20250512
12-May-2025 14:55:03	314	479.2000	BATE	08492084900222508-20001PVO20250512
12-May-2025 14:56:00	330	479.2000	BATE	08492084900223067-20001QBF20250512
12-May-2025 14:56:02	401	479.2000	BATE	08492084900223319-20001QC320250512
12-May-2025 14:56:10	834	479.2000	BATE	06242062400225319-20001QDQ20250512
12-May-2025 14:56:10	224	479.2000	BATE	08492084900223319-20001QDO20250512
12-May-2025 14:56:10	70	479.2000	BATE	08492084900223319-20001QDP20250512
12-May-2025 14:56:10	481	479.2000	BATE	06242062400225623-20001QDR20250512
12-May-2025 14:56:24	284	479.0000	XLON	07002070000058086-E0N1u3TDv33o20250512
12-May-2025 14:56:24	552	479.1000	BATE	08492084900223866-

				20001QHC20250512
12-May-2025 14:56:26	302	479.0000	BATE	06242062400225944-20001QI620250512
12-May-2025 14:59:04	302	478.9000	XLON	07002070000058432-E0N1u3TDv8rf20250512
12-May-2025 14:59:04	193	478.7000	BATE	06242062400227158-20001RCA20250512
12-May-2025 14:59:04	90	478.7000	BATE	06242062400227158-20001RCB20250512
12-May-2025 14:59:54	283	478.1000	BATE	06242062400228296-20001RIP20250512
12-May-2025 15:03:10	283	479.0000	XLON	07002070000059526-E0N1u3TDvMlf20250512
12-May-2025 15:03:16	1	478.9000	BATE	06242062400230808-20001SJ720250512
12-May-2025 15:03:16	304	478.9000	BATE	06242062400230808-20001SJ820250512
12-May-2025 15:04:36	283	479.1000	XLON	07002070000059943-E0N1u3TDvQmB20250512
12-May-2025 15:06:16	282	480.0000	XLON	07002070000060280-E0N1u3TDvUjyX20250512
12-May-2025 15:09:10	282	480.2000	XLON	05002050000060692-E0N1u3TDvbnZ20250512
12-May-2025 15:10:04	283	479.2000	BATE	08492084900233745-20001UD820250512
12-May-2025 15:11:24	282	479.3000	XLON	07002070000061135-E0N1u3TDvgm520250512
12-May-2025 15:11:38	307	479.2000	BATE	06242062400237557-20001UP020250512
12-May-2025 15:13:05	301	478.6000	XLON	07002070000061403-E0N1u3TDvkGw20250512
12-May-2025 15:15:07	293	478.6000	BATE	08492084900237597-20001VQ320250512
12-May-2025 15:16:31	282	478.4000	XLON	07002070000062057-E0N1u3TDvDi20250512
12-May-2025 15:19:55	282	477.5000	XLON	07002070000062726-E0N1u3TDw24220250512
12-May-2025 15:20:10	283	477.3000	BATE	08492084900241857-20001XFC20250512
12-May-2025 15:21:38	309	477.1000	XLON	05002050000063332-E0N1u3TDw6w20250512
12-May-2025 15:24:45	282	476.3000	XLON	05002050000064010-E0N1u3TDwEwD20250512
12-May-2025 15:25:09	282	475.6000	BATE	06242062400247191-20001Z1C20250512
12-May-2025 15:28:04	294	474.7000	XLON	05002050000064759-E0N1u3TDwNbx20250512
12-May-2025 15:28:04	282	474.6000	BATE	06242062400251342-2000208720250512
12-May-2025 15:29:51	303	475.3000	XLON	05002050000065158-E0N1u3TDwSbW20250512
12-May-2025 15:31:36	283	473.2000	BATE	06242062400254221-200021RO20250512
12-May-2025 15:33:21	284	474.2000	XLON	07002070000066017-E0N1u3TDwg7v20250512
12-May-2025 15:35:14	245	474.2000	XLON	07002070000066371-E0N1u3TDwjvr20250512
12-May-2025 15:35:14	37	474.2000	XLON	07002070000066371-E0N1u3TDwjvt20250512
12-May-2025 15:37:30	300	474.6000	BATE	06242062400257880-200023OL20250512
12-May-2025 15:46:34	283	478.4000	XLON	05002050000068792-E0N1u3TDx81m20250512
12-May-2025 15:47:29	293	478.1000	BATE	06242062400265798-200026HS20250512
12-May-2025 15:47:29	308	477.8000	BATE	08492084900262929-200026IC20250512
12-May-2025 15:47:30	282	477.6000	XLON	05002050000068954-E0N1u3TDx9fl20250512
12-May-2025 15:55:30	301	478.9000	XLON	07002070000069888-E0N1u3TDxPBS20250512
12-May-2025 15:55:31	283	478.7000	BATE	08492084900268830-200028UV20250512
12-May-2025 15:55:31	283	478.7000	XLON	07002070000069850-E0N1u3TDxPGZ20250512
12-May-2025 15:56:32	282	478.3000	XLON	05002050000070707-E0N1u3TDxRWu20250512
12-May-2025 15:56:42	282	478.2000	BATE	06242062400274238-2000297T20250512

12-May-2025 16:00:35	339	478.7000	BATE	08492084900274086-20002AE420250512
12-May-2025 16:00:35	282	478.7000	XLON	07002070000071486-E0N1u3TDxZq420250512
12-May-2025 16:02:13	282	478.7000	XLON	05002050000072067-E0N1u3TDxdu20250512
12-May-2025 16:06:07	283	481.0000	XLON	07002070000072863-E0N1u3TDxki120250512
12-May-2025 16:09:00	311	481.4000	XLON	07002070000073168-E0N1u3TDxnp20250512
12-May-2025 16:12:01	286	482.2000	XLON	07002070000074071-E0N1u3TDx3X20250512
12-May-2025 16:16:00	40	482.5000	XLON	07002070000075439-E0N1u3TDy2z320250512
12-May-2025 16:16:00	22	482.5000	XLON	07002070000075470-E0N1u3TDy2yq20250512
12-May-2025 16:16:00	38	482.5000	XLON	07002070000075390-E0N1u3TDy2yu20250512
12-May-2025 16:16:00	327	482.5000	XLON	07002070000074511-E0N1u3TDy2ym20250512
12-May-2025 16:16:00	392	482.5000	XLON	05002050000075061-E0N1u3TDy2yo20250512
12-May-2025 16:16:00	49	482.5000	XLON	05002050000075388-E0N1u3TDy2ys20250512
12-May-2025 16:16:00	73	482.5000	XLON	07002070000075439-E0N1u3TDy2yy20250512
12-May-2025 16:16:00	37	482.5000	XLON	05002050000075561-E0N1u3TDy2yw20250512
12-May-2025 16:16:00	37	482.5000	XLON	05002050000075646-E0N1u3TDy2z520250512
12-May-2025 16:17:57	338	482.1000	XLON	05002050000075827-E0N1u3TDy6cJ20250512
12-May-2025 16:19:57	348	482.3000	XLON	07002070000076484-E0N1u3TDy9nw20250512
12-May-2025 16:22:27	403	482.4000	XLON	07002070000076922-E0N1u3TDyEw920250512
12-May-2025 16:22:47	377	482.1000	XLON	05002050000076624-E0N1u3TDyFom20250512
12-May-2025 16:22:57	395	482.0000	XLON	05002050000077553-E0N1u3TDyG3Q20250512
12-May-2025 16:23:06	239	481.9000	XLON	07002070000077379-E0N1u3TDyGSe20250512
12-May-2025 16:23:06	71	481.9000	XLON	07002070000077379-E0N1u3TDyGSc20250512
12-May-2025 16:25:01	310	481.4000	XLON	05002050000077974-E0N1u3TDyJuK20250512
12-May-2025 16:25:01	235	481.2000	XLON	07002070000077844-E0N1u3TDyJyQ20250512

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