

Transactions in own shares

Melrose Industries plc (the **Company**) announces today it has purchased the following number of its ordinary shares of £0.001 each through J.P. Morgan Securities plc.

Ordinary Shares:

Date of purchase:	13 May 2025
Number of ordinary shares purchased	62,300
Lowest price per share:	478.7000
Highest price per share:	486.4000
Weighted average price per day:	482.9252

The Company intends to hold the purchased shares in treasury.

Following the above transaction, the Company has 37,233,075 ordinary shares held in treasury and 1,274,242,246 ordinary shares in issue (excluding treasury shares).

The table below contains detailed information about the purchases made as part of the buyback programme.

Schedule of Purchases

Shares purchased:	(ISIN: GB00BNR5MZ78)
Date of purchases:	13 May 2025
Investment firm:	J.P. Morgan Securities plc

Aggregate information:

Venue	Volume-weighted average price	Aggregated volume	Lowest price per share	Highest price per share
London Stock Exchange	483.1389	37,380	478.7000	486.4000
BATS Europe	482.6047	24,920	478.7000	484.2000

Individual Transactions

In accordance with Article 5(1)(b) of the Market Abuse Regulation (EU) No 596/2014 as it forms part of UK law, a full breakdown of the individual trades made by Investec on behalf of the Company as part of the Programme is detailed below:

Transaction Date and Time	Volume	Price (GBP)	Trading Venue	Transaction Reference Number
13-May-2025 08:04:01	314	482.1000	BATE	08492084900001579-200004Q820250513
13-May-2025 08:04:01	400	482.1000	XLON	07002070000004534-E0N2d0x9Fu6620250513
13-May-2025 08:04:11	285	481.7000	XLON	05002050000004495-E0N2d0x9FuOm20250513
13-May-2025 08:08:26	286	483.8000	XLON	07002070000005490-

				E0N2d0x9G46F20250513
13-May-2025 08:08:26	341	483.8000	XLON	05002050000005425-E0N2d0x9G46D20250513
13-May-2025 08:14:50	312	484.2000	BATE	06242062400005804-2000064720250513
13-May-2025 08:14:50	286	484.1000	XLON	05002050000006130-E0N2d0x9GKSp20250513
13-May-2025 08:14:50	314	484.2000	XLON	07002070000006224-E0N2d0x9GKSb20250513
13-May-2025 08:20:29	315	485.3000	XLON	07002070000008075-E0N2d0x9GVqx20250513
13-May-2025 08:20:29	286	485.1000	XLON	05002050000008020-E0N2d0x9GVrM20250513
13-May-2025 08:22:35	314	484.2000	BATE	08492084900008627-2000076P20250513
13-May-2025 08:22:35	286	484.2000	BATE	06242062400008925-2000076Q20250513
13-May-2025 08:22:35	285	484.3000	XLON	07002070000008328-E0N2d0x9Ga8I20250513
13-May-2025 08:25:12	285	483.9000	XLON	05002050000008593-E0N2d0x9GdZ20250513
13-May-2025 08:25:12	314	483.7000	BATE	08492084900011263-200007EH20250513
13-May-2025 08:28:21	358	484.0000	BATE	08492084900012783-200007S020250513
13-May-2025 08:28:22	306	483.7000	XLON	05002050000009325-E0N2d0x9GiG920250513
13-May-2025 08:38:15	293	485.4000	XLON	07002070000010734-E0N2d0x9GxKC20250513
13-May-2025 08:40:00	286	485.1000	XLON	05002050000010926-E0N2d0x9Gzs820250513
13-May-2025 08:40:10	285	484.2000	BATE	06242062400014989-2000099W20250513
13-May-2025 08:45:16	286	484.6000	XLON	07002070000011360-E0N2d0x9H6vR20250513
13-May-2025 08:46:21	298	484.3000	XLON	07002070000011704-E0N2d0x9H7vd20250513
13-May-2025 08:46:24	286	484.2000	BATE	06242062400018824-20000A0Z20250513
13-May-2025 08:46:24	285	484.2000	BATE	06242062400019084-20000A1020250513
13-May-2025 08:48:18	294	483.7000	BATE	06242062400021641-20000A7M20250513
13-May-2025 08:50:11	312	483.5000	XLON	05002050000011789-E0N2d0x9HCRj20250513
13-May-2025 08:50:21	291	483.3000	BATE	08492084900022793-20000AEV20250513
13-May-2025 08:51:24	300	483.3000	XLON	05002050000012142-E0N2d0x9HDn320250513
13-May-2025 08:56:41	295	482.9000	BATE	06242062400025539-20000AWI20250513
13-May-2025 08:56:41	286	482.8000	XLON	07002070000012793-E0N2d0x9HJ1t20250513
13-May-2025 09:03:06	286	482.9000	XLON	05002050000013417-E0N2d0x9HQx520250513
13-May-2025 09:03:06	306	483.0000	BATE	08492084900028932-20000BNV20250513
13-May-2025 09:05:14	304	482.5000	XLON	05002050000013684-E0N2d0x9HTQB20250513
13-May-2025 09:10:05	285	480.8000	XLON	07002070000014489-E0N2d0x9HYuC20250513
13-May-2025 09:11:19	285	482.0000	BATE	08492084900032819-20000CL120250513
13-May-2025 09:17:34	309	481.5000	BATE	08492084900035474-20000D5R20250513
13-May-2025 09:17:34	299	481.5000	XLON	05002050000014921-E0N2d0x9Hg0K20250513
13-May-2025 09:20:40	296	481.2000	XLON	07002070000015495-E0N2d0x9Hil420250513
13-May-2025 09:25:07	308	482.0000	XLON	05002050000015808-E0N2d0x9HnGo20250513
13-May-2025 09:27:55	286	482.0000	BATE	06242062400040063-20000E3K20250513
13-May-2025 09:37:00	286	484.2000	XLON	05002050000016851-E0N2d0x9I09e20250513
13-May-2025 09:39:06	286	484.1000	BATE	08492084900042630-20000F2G20250513
13-May-2025 09:40:32	285	484.7000	XLON	07002070000017243-E0N2d0x9I2sJ20250513
13-May-2025 09:44:47	286	485.5000	XLON	05002050000017576-E0N2d0x9I3tK20250513

13-May-2025 09:44:47	286	485.5000	XLON	0500205000017576-E0N2d0x9l7kl20250513
13-May-2025 09:47:15	286	485.7000	XLON	07002070000018036-E0N2d0x9lApy20250513
13-May-2025 09:54:37	285	485.8000	XLON	05002050000018358-E0N2d0x9lGnl20250513
13-May-2025 10:01:09	191	485.6000	XLON	05002050000018716-E0N2d0x9lNA320250513
13-May-2025 10:10:45	341	486.4000	XLON	05002050000019573-E0N2d0x9lV5Y20250513
13-May-2025 10:13:13	94	486.0000	XLON	07002070000019950-E0N2d0x9lXGa20250513
13-May-2025 10:17:10	287	485.4000	XLON	05002050000020023-E0N2d0x9lbDU20250513
13-May-2025 10:19:41	314	485.1000	XLON	07002070000020494-E0N2d0x9ldZG20250513
13-May-2025 10:24:53	295	486.0000	XLON	07002070000020872-E0N2d0x9lhZL20250513
13-May-2025 10:27:35	306	485.5000	XLON	07002070000021091-E0N2d0x9ljfN20250513
13-May-2025 10:27:35	3	485.5000	XLON	07002070000021091-E0N2d0x9ljfX20250513
13-May-2025 10:36:43	285	485.8000	XLON	07002070000021833-E0N2d0x9lr6O20250513
13-May-2025 10:41:10	300	485.8000	XLON	05002050000021839-E0N2d0x9luyd20250513
13-May-2025 10:42:02	286	484.2000	BATE	08492084900044497-20000KO120250513
13-May-2025 10:42:23	428	483.7000	BATE	06242062400066878-20000KP420250513
13-May-2025 10:42:23	870	484.0000	BATE	08492084900065853-D20000KP220250513
13-May-2025 10:45:10	599	483.3000	BATE	08492084900065854-20000KXR20250513
13-May-2025 10:45:10	310	483.2000	XLON	07002070000022302-E0N2d0x9lz7L20250513
13-May-2025 10:52:54	299	484.3000	XLON	05002050000022687-E0N2d0x9lJ4K920250513
13-May-2025 10:57:34	307	485.2000	XLON	07002070000023535-E0N2d0x9lJ81T20250513
13-May-2025 11:05:59	298	485.3000	XLON	07002070000023831-E0N2d0x9lJErY20250513
13-May-2025 11:12:15	304	485.7000	XLON	05002050000024587-E0N2d0x9lJyr20250513
13-May-2025 11:15:06	189	485.7000	XLON	05002050000024860-E0N2d0x9lJsA20250513
13-May-2025 11:15:06	107	485.7000	XLON	05002050000024860-E0N2d0x9lJs820250513
13-May-2025 11:21:49	17	485.2000	XLON	07002070000025255-E0N2d0x9lQws20250513
13-May-2025 11:22:08	277	485.2000	XLON	07002070000025255-E0N2d0x9lJrAT20250513
13-May-2025 11:25:28	294	485.2000	XLON	07002070000025715-E0N2d0x9lJlb20250513
13-May-2025 11:31:58	294	484.9000	XLON	05002050000026226-E0N2d0x9lJYG720250513
13-May-2025 11:41:47	556	484.2000	BATE	08492084900085075-20000Q9D20250513
13-May-2025 11:41:47	517	484.2000	BATE	06242062400086719-20000Q9E20250513
13-May-2025 11:43:09	303	484.1000	XLON	05002050000026718-E0N2d0x9lJgOP20250513
13-May-2025 11:43:09	281	484.2000	BATE	08492084900085293-20000QD820250513
13-May-2025 11:43:09	257	484.2000	BATE	08492084900085293-20000QD920250513
13-May-2025 11:45:08	285	484.2000	XLON	05002050000027199-E0N2d0x9lJhVB20250513
13-May-2025 11:45:09	286	484.1000	BATE	08492084900086118-20000QJ820250513
13-May-2025 11:48:47	294	483.5000	BATE	08492084900086198-20000QTJ20250513
13-May-2025 11:51:10	292	483.1000	XLON	05002050000027546-E0N2d0x9lJmYb20250513
13-May-2025 11:57:18	294	482.7000	BATE	06242062400089480-20000RUF20250513
13-May-2025 11:59:17	287	482.7000	XLON	07002070000028341-E0N2d0x9lJsdP20250513
13-May-2025 12:00:33	285	482.4000	BATE	06242062400091819-20000TF520250513

13-May-2025 12:02:45	286	483.0000	XLON	05002050000028818-E0N2d0x9K1kG20250513
13-May-2025 12:10:07	285	482.5000	XLON	05002050000029434-E0N2d0x9KAPf20250513
13-May-2025 12:20:36	299	483.1000	BATE	08492084900096690-20000VIO20250513
13-May-2025 12:20:36	295	483.2000	XLON	07002070000030539-E0N2d0x9KHkN20250513
13-May-2025 12:23:05	286	483.4000	XLON	07002070000030645-E0N2d0x9KJI320250513
13-May-2025 12:33:30	300	483.8000	XLON	05002050000030881-E0N2d0x9KQx120250513
13-May-2025 12:33:30	285	483.8000	BATE	08492084900098626-20000WIK20250513
13-May-2025 12:34:45	304	483.5000	XLON	07002070000031777-E0N2d0x9KSDP20250513
13-May-2025 12:41:10	69	483.2000	XLON	05002050000031934-E0N2d0x9KW1820250513
13-May-2025 12:41:10	221	483.2000	XLON	05002050000031934-E0N2d0x9KW1620250513
13-May-2025 12:42:54	308	483.1000	BATE	06242062400104350-20000X8B20250513
13-May-2025 12:47:05	290	483.0000	XLON	07002070000032752-E0N2d0x9Ka9k20250513
13-May-2025 12:50:02	274	482.8000	BATE	08492084900104254-20000XT020250513
13-May-2025 12:50:02	11	482.8000	BATE	08492084900104254-20000XSZ20250513
13-May-2025 12:53:22	306	482.5000	XLON	05002050000032917-E0N2d0x9KeS820250513
13-May-2025 12:54:10	289	482.3000	BATE	06242062400108080-20000Y7M20250513
13-May-2025 12:59:15	312	482.2000	BATE	08492084900107349-20000YQW20250513
13-May-2025 13:00:01	300	482.1000	XLON	07002070000033750-E0N2d0x9KIVB20250513
13-May-2025 13:05:57	289	482.6000	BATE	06242062400113468-20000ZK720250513
13-May-2025 13:05:57	304	482.6000	XLON	07002070000034555-E0N2d0x9KrAZ20250513
13-May-2025 13:12:25	294	484.3000	XLON	07002070000035036-E0N2d0x9Kxr420250513
13-May-2025 13:24:56	286	485.4000	XLON	07002070000036271-E0N2d0x9L8F520250513
13-May-2025 13:26:48	306	484.9000	XLON	05002050000036130-E0N2d0x9L9ZU20250513
13-May-2025 13:31:12	297	485.4000	XLON	05002050000036824-E0N2d0x9LFGj20250513
13-May-2025 13:34:30	293	484.7000	XLON	05002050000037342-E0N2d0x9LLU620250513
13-May-2025 13:41:16	292	484.3000	XLON	07002070000038170-E0N2d0x9LTbx20250513
13-May-2025 13:41:35	286	484.2000	BATE	08492084900121452-200013JF20250513
13-May-2025 13:46:05	292	483.7000	XLON	07002070000038850-E0N2d0x9LYG620250513
13-May-2025 13:46:27	96	483.6000	BATE	08492084900125432-2000146E20250513
13-May-2025 13:46:29	218	483.6000	BATE	08492084900125432-2000146I20250513
13-May-2025 13:50:22	74	483.8000	XLON	05002050000039104-E0N2d0x9LcC020250513
13-May-2025 13:50:22	239	483.8000	XLON	05002050000039104-E0N2d0x9LcBy20250513
13-May-2025 13:50:24	286	483.8000	BATE	08492084900129201-200014OK20250513
13-May-2025 13:53:31	81	483.4000	BATE	08492084900130279-2000153K20250513
13-May-2025 13:55:07	286	483.8000	XLON	07002070000040018-E0N2d0x9Lhl320250513
13-May-2025 13:55:16	314	483.7000	BATE	08492084900131237-200015AB20250513
13-May-2025 14:01:43	298	485.3000	XLON	07002070000040901-E0N2d0x9LnRn20250513
13-May-2025 14:12:24	295	485.4000	XLON	07002070000041606-E0N2d0x9LxcE20250513
13-May-2025 14:16:52	286	485.5000	XLON	07002070000042627-E0N2d0x9M2kP20250513
13-May-2025 14:18:31	299	485.6000	XLON	05002050000042517-

				E0N2d0x9M4jo20250513
13-May-2025 14:23:44	296	485.2000	XLON	07002070000043027-E0N2d0x9MA8D20250513
13-May-2025 14:28:04	289	485.0000	XLON	07002070000043638-E0N2d0x9MFtJ20250513
13-May-2025 14:30:03	428	484.3000	XLON	07002070000044346-E0N2d0x9MJje20250513
13-May-2025 14:30:44	619	484.2000	BATE	06242062400152827-20001A4420250513
13-May-2025 14:30:44	575	484.2000	BATE	06242062400152475-20001A4320250513
13-May-2025 14:31:51	286	484.0000	XLON	05002050000044697-E0N2d0x9MPm020250513
13-May-2025 14:32:35	390	484.2000	BATE	06242062400154580-20001AQE20250513
13-May-2025 14:32:35	9	484.2000	BATE	06242062400154580-20001AQD20250513
13-May-2025 14:32:37	285	484.0000	XLON	05002050000044902-E0N2d0x9MSC320250513
13-May-2025 14:34:38	306	484.4000	XLON	07002070000045503-E0N2d0x9MWQE20250513
13-May-2025 14:36:46	285	484.9000	XLON	05002050000045858-E0N2d0x9Mbhp20250513
13-May-2025 14:37:59	297	484.5000	XLON	05002050000046236-E0N2d0x9Me0220250513
13-May-2025 14:42:33	286	485.8000	XLON	07002070000047524-E0N2d0x9Mo2N20250513
13-May-2025 14:43:28	285	486.1000	XLON	05002050000047423-E0N2d0x9Mpm320250513
13-May-2025 14:44:42	288	485.9000	XLON	07002070000047988-E0N2d0x9MrzE20250513
13-May-2025 14:46:40	302	484.9000	XLON	07002070000048433-E0N2d0x9Mw0B20250513
13-May-2025 14:48:19	314	484.2000	BATE	06242062400159142-20001EBF20250513
13-May-2025 14:48:19	579	484.2000	BATE	08492084900161340-20001EBG20250513
13-May-2025 14:48:19	285	484.2000	BATE	08492084900152208-20001EBE20250513
13-May-2025 14:50:12	286	483.6000	XLON	05002050000048789-E0N2d0x9N3N820250513
13-May-2025 14:51:36	371	483.5000	BATE	06242062400165478-20001F1V20250513
13-May-2025 14:53:21	306	483.6000	XLON	07002070000049763-E0N2d0x9N9Rh20250513
13-May-2025 14:54:35	288	483.1000	XLON	07002070000050023-E0N2d0x9NBxj20250513
13-May-2025 14:57:40	371	483.1000	BATE	08492084900166700-20001GGE20250513
13-May-2025 14:58:50	11	482.7000	XLON	07002070000050712-E0N2d0x9NJb620250513
13-May-2025 14:59:05	275	482.7000	XLON	07002070000050712-E0N2d0x9NK1n20250513
13-May-2025 14:59:40	297	482.7000	XLON	05002050000050568-E0N2d0x9NL2M20250513
13-May-2025 15:02:19	190	482.4000	BATE	06242062400173070-20001HFA20250513
13-May-2025 15:02:19	109	482.4000	BATE	06242062400173070-20001HF920250513
13-May-2025 15:03:09	292	481.9000	XLON	05002050000051246-E0N2d0x9NR7X20250513
13-May-2025 15:05:19	314	481.9000	BATE	06242062400174374-20001I2U20250513
13-May-2025 15:06:41	285	481.7000	XLON	07002070000051816-E0N2d0x9NXN720250513
13-May-2025 15:08:11	286	481.4000	BATE	08492084900172769-20001ISE20250513
13-May-2025 15:08:16	308	481.3000	XLON	05002050000052161-E0N2d0x9NZpq20250513
13-May-2025 15:10:16	285	480.7000	BATE	06242062400178159-20001JCJ20250513
13-May-2025 15:18:54	375	482.3000	XLON	07002070000054520-E0N2d0x9NrHu20250513
13-May-2025 15:18:54	286	482.0000	BATE	08492084900178963-20001L5220250513
13-May-2025 15:18:54	285	482.4000	BATE	08492084900178962-20001L4V20250513
13-May-2025 15:18:54	309	482.5000	XLON	07002070000054557-E0N2d0x9NrEt20250513

13-May-2025 15:21:33	286	481.7000	XLON	07002070000055032-E0N2d0x9Nwmu20250513
13-May-2025 15:21:33	371	481.7000	BATE	08492084900180833-20001LV320250513
13-May-2025 15:22:28	342	481.5000	BATE	06242062400186137-20001M4I20250513
13-May-2025 15:24:31	342	481.0000	XLON	05002050000055220-E0N2d0x9O1n720250513
13-May-2025 15:24:31	51	480.9000	BATE	06242062400187202-20001ML620250513
13-May-2025 15:24:31	252	480.9000	BATE	06242062400187202-20001ML720250513
13-May-2025 15:26:27	342	480.9000	XLON	05002050000055830-E0N2d0x9O5L920250513
13-May-2025 15:28:45	285	480.6000	XLON	05002050000056152-E0N2d0x9O9HD20250513
13-May-2025 15:29:46	312	480.7000	XLON	05002050000056448-E0N2d0x9OB3020250513
13-May-2025 15:31:10	290	480.5000	XLON	07002070000057162-E0N2d0x9ODbJ20250513
13-May-2025 15:31:10	285	480.5000	BATE	08492084900183658-20001O0E20250513
13-May-2025 15:36:46	302	480.8000	BATE	06242062400194843-20001P6220250513
13-May-2025 15:39:00	190	482.5000	BATE	08492084900193119-20001PNH20250513
13-May-2025 15:39:00	285	482.6000	XLON	07002070000058555-E0N2d0x9OQPG20250513
13-May-2025 15:39:02	118	482.5000	BATE	08492084900193119-20001PNS20250513
13-May-2025 15:39:39	343	482.1000	XLON	07002070000058652-E0N2d0x9ORiZ20250513
13-May-2025 15:41:05	299	480.7000	BATE	06242062400198937-20001Q5420250513
13-May-2025 15:41:40	311	480.4000	XLON	05002050000058705-E0N2d0x9OVyM20250513
13-May-2025 15:43:48	285	479.6000	XLON	07002070000059257-E0N2d0x9OZi620250513
13-May-2025 15:43:48	288	479.7000	BATE	08492084900194938-20001QQO20250513
13-May-2025 15:46:35	285	479.5000	XLON	07002070000059853-E0N2d0x9OdbD20250513
13-May-2025 15:46:38	293	479.3000	BATE	08492084900197883-20001RDM20250513
13-May-2025 15:49:21	286	478.9000	XLON	05002050000060058-E0N2d0x9Oi6w20250513
13-May-2025 15:52:20	307	479.4000	XLON	07002070000060925-E0N2d0x9OnAj20250513
13-May-2025 15:53:03	285	479.3000	BATE	08492084900201388-20001SSV20250513
13-May-2025 15:53:31	302	479.2000	XLON	07002070000061011-E0N2d0x9OpJK20250513
13-May-2025 15:56:51	294	478.7000	BATE	08492084900203363-20001TPG20250513
13-May-2025 15:57:10	313	478.8000	XLON	07002070000061844-E0N2d0x9OusN20250513
13-May-2025 16:06:04	320	479.6000	BATE	08492084900210880-20001WK620250513
13-May-2025 16:06:04	286	479.8000	XLON	07002070000064169-E0N2d0x9PC0n20250513
13-May-2025 16:07:00	369	479.5000	XLON	07002070000063540-E0N2d0x9PDrT20250513
13-May-2025 16:07:06	286	479.4000	BATE	08492084900211891-20001WVT20250513
13-May-2025 16:09:37	285	479.2000	XLON	07002070000064690-E0N2d0x9PIO320250513
13-May-2025 16:10:02	329	479.2000	BATE	08492084900213678-20001XJC20250513
13-May-2025 16:14:04	399	478.7000	XLON	07002070000065602-E0N2d0x9PRm920250513
13-May-2025 16:14:04	314	478.8000	BATE	06242062400220107-20001Z7920250513
13-May-2025 16:17:15	371	479.8000	BATE	06242062400226590-2000208720250513
13-May-2025 16:17:15	285	479.8000	XLON	07002070000067428-E0N2d0x9PXuN20250513
13-May-2025 16:20:27	382	479.9000	XLON	05002050000068216-E0N2d0x9Pfi20250513
13-May-2025 16:20:28	139	479.8000	XLON	05002050000068197-E0N2d0x9Pfi20250513

				E0N2d0x9Pg0z0250513
13-May-2025 16:20:28	179	479.8000	XLON	05002050000068197-E0N2d0x9Pg0v0250513
13-May-2025 16:22:01	299	479.6000	BATE	08492084900222711-2000223Y20250513
13-May-2025 16:22:01	285	479.7000	XLON	05002050000068466-E0N2d0x9PiiU20250513
13-May-2025 16:24:20	314	479.8000	XLON	07002070000069526-E0N2d0x9Plye20250513
13-May-2025 16:24:20	285	479.7000	XLON	05002050000069196-E0N2d0x9PlzG20250513
13-May-2025 16:24:20	342	479.5000	XLON	05002050000068925-E0N2d0x9Plzy20250513
13-May-2025 16:24:20	352	479.8000	BATE	06242062400233673-200022YT20250513
13-May-2025 16:24:20	286	479.7000	BATE	06242062400233674-200022YW20250513
13-May-2025 16:24:36	202	480.0000	XLON	07002070000069622-E0N2d0x9PmfR20250513
13-May-2025 16:24:58	29	480.0000	XLON	05002050000069403-E0N2d0x9PnBg20250513
13-May-2025 16:25:40	285	481.0000	XLON	05002050000069617-E0N2d0x9PpHX20250513
13-May-2025 16:25:40	318	481.1000	BATE	08492084900228946-200023P020250513
13-May-2025 16:26:19	57	480.2000	XLON	05002050000069870-E0N2d0x9PqX320250513

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