

Transactions in own shares

Melrose Industries plc (the **Company**) announces today it has purchased the following number of its ordinary shares of £0.001 each through J.P. Morgan Securities plc.

Ordinary Shares:

Date of purchase:	14 May 2025
Number of ordinary shares purchased	62,400
Lowest price per share:	466.3000
Highest price per share:	483.5000
Weighted average price per day:	472.4086

The Company intends to hold the purchased shares in treasury.

Following the above transaction, the Company has 37,295,475 ordinary shares held in treasury and 1,274,179,846 ordinary shares in issue (excluding treasury shares).

The table below contains detailed information about the purchases made as part of the buyback programme.

Schedule of Purchases

Shares purchased:	(ISIN: GB00BNR5MZ78)
Date of purchases:	14 May 2025
Investment firm:	J.P. Morgan Securities plc

Aggregate information:

Venue	Volume-weighted average price	Aggregated volume	Lowest price per share	Highest price per share
London Stock Exchange	472.3972	37,440	466.5000	483.3000
BATS Europe	472.4257	24,960	466.3000	483.5000

Individual Transactions

In accordance with Article 5(1)(b) of the Market Abuse Regulation (EU) No 596/2014 as it forms part of UK law, a full breakdown of the individual trades made by Investec on behalf of the Company as part of the Programme is detailed below:

Transaction Date and Time	Volume	Price (GBP)	Trading Venue	Transaction Reference Number
14-May-2025 08:02:04	316	483.0000	BATE	08492084900000885-200004XC20250514
14-May-2025 08:02:04	316	483.3000	XLON	07002070000004422-E0N3LyR4mD9N20250514
14-May-2025 08:05:31	288	483.5000	BATE	08492084900002173-200005GZ20250514
14-May-2025 08:05:33	316	483.1000	XLON	07002070000004955-

				E0N3LyR4mM3h20250514
14-May-2025 08:09:17	383	483.3000	XLON	07002070000006213- E0N3LyR4maC020250514
14-May-2025 08:14:31	340	483.3000	BATE	08492084900007647- 2000071S20250514
14-May-2025 08:14:31	291	483.1000	BATE	08492084900007379- 2000071T20250514
14-May-2025 08:14:35	431	482.6000	XLON	07002070000007364- E0N3LyR4mru20250514
14-May-2025 08:14:35	401	482.6000	XLON	05002050000007441- E0N3LyR4mrs20250514
14-May-2025 08:18:35	287	481.0000	XLON	05002050000008535- E0N3LyR4mybb20250514
14-May-2025 08:18:35	293	480.9000	BATE	06242062400009019- 200007Q120250514
14-May-2025 08:22:56	287	479.9000	BATE	06242062400011030- 200008A620250514
14-May-2025 08:22:56	402	479.9000	XLON	07002070000009495- E0N3LyR4n7ao20250514
14-May-2025 08:36:49	309	480.3000	BATE	06242062400018447- 20000A5K20250514
14-May-2025 08:38:51	302	479.4000	XLON	07002070000012439- E0N3LyR4nZov20250514
14-May-2025 08:38:51	288	479.5000	BATE	08492084900018435- 20000AGA20250514
14-May-2025 08:38:51	288	479.4000	XLON	05002050000012535- E0N3LyR4nZox20250514
14-May-2025 08:42:58	316	478.9000	BATE	08492084900019330- 20000AZS20250514
14-May-2025 08:43:48	287	478.5000	XLON	07002070000012963- E0N3LyR4niSd20250514
14-May-2025 08:43:48	373	478.5000	XLON	05002050000013074- E0N3LyR4niSb20250514
14-May-2025 08:51:29	288	478.5000	BATE	06242062400022975- 20000C4620250514
14-May-2025 08:52:52	349	478.1000	XLON	05002050000014037- E0N3LyR4nv3z20250514
14-May-2025 08:52:52	316	478.1000	XLON	05002050000014073- E0N3LyR4nv4120250514
14-May-2025 08:58:28	58	477.2000	BATE	08492084900025797- 20000D0O20250514
14-May-2025 08:58:59	266	477.2000	BATE	08492084900025797- 20000D2Y20250514
14-May-2025 08:58:59	292	477.1000	XLON	05002050000015303- E0N3LyR4o48h20250514
14-May-2025 08:58:59	402	477.2000	XLON	07002070000014771- E0N3LyR4o48P20250514
14-May-2025 09:04:07	295	476.5000	BATE	08492084900028077- 20000DVJ20250514
14-May-2025 09:04:07	309	476.5000	XLON	07002070000015379- E0N3LyR4oBjp20250514
14-May-2025 09:07:27	316	476.0000	XLON	07002070000016651- E0N3LyR4oGi420250514
14-May-2025 09:08:25	306	475.4000	BATE	06242062400030204- 20000EJW20250514
14-May-2025 09:10:23	287	475.0000	XLON	07002070000016989- E0N3LyR4oKpg20250514
14-May-2025 09:23:47	256	475.1000	XLON	07002070000019064- E0N3LyR4oaRa20250514
14-May-2025 09:23:47	42	475.1000	XLON	07002070000019064- E0N3LyR4oaRY20250514
14-May-2025 09:23:47	303	475.1000	XLON	05002050000018659- E0N3LyR4oaRU20250514
14-May-2025 09:23:47	314	474.9000	BATE	08492084900035214- 20000GMC20250514
14-May-2025 09:25:24	131	475.2000	BATE	06242062400038377- 20000GRZ20250514
14-May-2025 09:25:24	182	475.2000	BATE	06242062400038377- 20000GS020250514
14-May-2025 09:25:48	287	475.0000	XLON	05002050000019555- E0N3LyR4odAh20250514
14-May-2025 09:35:02	287	476.3000	BATE	06242062400042078- 20000HZ320250514
14-May-2025 09:35:30	332	475.9000	XLON	07002070000020631- E0N3LyR4or6G20250514
14-May-2025 09:35:30	305	476.2000	XLON	07002070000020484- E0N3LyR4or5r20250514
14-May-2025 09:39:21	247	477.5000	XLON	05002050000021306- E0N3LyR4owbd20250514
14-May-2025 09:39:21	247	477.5000	XLON	05002050000021306- E0N3LyR4owbd20250514

14-May-2025 09:39:21	62	477.5000	XLON	0500205000021306-E0N3LyR4owbg20250514
14-May-2025 09:39:21	299	477.7000	BATE	08492084900044016-20000IHV20250514
14-May-2025 09:40:01	315	477.2000	BATE	08492084900044495-20000IKQ20250514
14-May-2025 09:42:15	311	476.6000	XLON	07002070000021472-E0N3LyR4p0px20250514
14-May-2025 09:46:40	313	476.4000	XLON	05002050000022264-E0N3LyR4p6PK20250514
14-May-2025 09:46:40	287	476.4000	BATE	06242062400047914-20000J9W20250514
14-May-2025 09:54:30	289	473.3000	BATE	08492084900050550-20000K4V20250514
14-May-2025 09:54:30	312	473.2000	XLON	05002050000023146-E0N3LyR4pFuV20250514
14-May-2025 10:01:53	303	473.0000	XLON	07002070000023812-E0N3LyR4pNgY20250514
14-May-2025 10:05:02	294	471.7000	BATE	08492084900054836-20000LJA20250514
14-May-2025 10:05:25	290	471.5000	XLON	07002070000024057-E0N3LyR4pTx620250514
14-May-2025 10:10:35	316	470.6000	XLON	05002050000025102-E0N3LyR4pb1H20250514
14-May-2025 10:14:02	311	470.7000	BATE	08492084900059355-20000MWG20250514
14-May-2025 10:20:01	288	471.3000	XLON	07002070000025942-E0N3LyR4pojv20250514
14-May-2025 10:20:27	295	471.1000	BATE	06242062400063316-20000NQA20250514
14-May-2025 10:25:03	301	472.0000	XLON	07002070000026809-E0N3LyR4pw6Z20250514
14-May-2025 10:34:21	288	472.3000	XLON	07002070000027911-E0N3LyR4qBV620250514
14-May-2025 10:36:46	288	472.2000	BATE	08492084900067932-20000PR920250514
14-May-2025 10:40:47	301	471.9000	XLON	07002070000028020-E0N3LyR4qJm120250514
14-May-2025 10:40:47	304	471.8000	BATE	08492084900071120-20000Q1D20250514
14-May-2025 10:41:18	287	471.4000	XLON	07002070000028666-E0N3LyR4qKXe20250514
14-May-2025 10:51:42	287	473.5000	BATE	08492084900077166-20000R2T20250514
14-May-2025 10:51:42	288	473.7000	XLON	07002070000029791-E0N3LyR4qXG220250514
14-May-2025 10:55:59	299	473.3000	BATE	06242062400079443-20000RHA20250514
14-May-2025 10:57:08	307	473.1000	XLON	07002070000029976-E0N3LyR4qc1P20250514
14-May-2025 10:58:33	304	472.5000	XLON	05002050000030672-E0N3LyR4qdM720250514
14-May-2025 11:03:18	287	474.0000	XLON	05002050000031277-E0N3LyR4qj0520250514
14-May-2025 11:03:19	311	473.7000	BATE	06242062400082583-20000S5Y20250514
14-May-2025 11:06:10	293	472.8000	XLON	05002050000031761-E0N3LyR4qmDQ20250514
14-May-2025 11:12:48	292	470.8000	XLON	07002070000032362-E0N3LyR4qtnz20250514
14-May-2025 11:17:10	291	470.8000	BATE	08492084900086552-20000T5620250514
14-May-2025 11:22:45	287	470.7000	BATE	06242062400089034-20000TMN20250514
14-May-2025 11:22:45	287	470.7000	XLON	07002070000032954-E0N3LyR4r3Yt20250514
14-May-2025 11:29:49	287	470.6000	XLON	05002050000033836-E0N3LyR4rAjo20250514
14-May-2025 11:33:23	299	470.5000	XLON	07002070000034349-E0N3LyR4rFi620250514
14-May-2025 11:33:29	309	470.2000	BATE	06242062400093499-20000UMJ20250514
14-May-2025 11:39:55	298	469.5000	XLON	07002070000035007-E0N3LyR4rMq20250514
14-May-2025 11:42:26	306	469.0000	BATE	06242062400096650-20000VBH20250514
14-May-2025 11:45:01	292	468.6000	XLON	07002070000035438-E0N3LyR4rSmg20250514
14-May-2025 11:54:01	288	468.6000	XLON	07002070000036328-E0N3LyR4r4s20250514

14-May-2025 11:54:14	294	468.3000	BATE	08492084900099720-20000W9T20250514
14-May-2025 11:56:11	311	469.4000	XLON	05002050000036772-E0N3LyR4rf8F20250514
14-May-2025 11:59:50	307	470.5000	BATE	08492084900101673-20000WRK20250514
14-May-2025 12:05:29	300	470.3000	XLON	07002070000037502-E0N3LyR4rpiZ20250514
14-May-2025 12:18:52	288	473.6000	XLON	05002050000039395-E0N3LyR4s47I20250514
14-May-2025 12:18:52	303	473.2000	BATE	06242062400110052-20000YEI20250514
14-May-2025 12:20:47	287	472.0000	XLON	05002050000039512-E0N3LyR4s6wf20250514
14-May-2025 12:21:37	304	471.8000	XLON	05002050000039686-E0N3LyR4s7sZ20250514
14-May-2025 12:23:11	314	471.3000	BATE	08492084900109251-20000YSY20250514
14-May-2025 12:31:43	293	471.2000	XLON	05002050000040863-E0N3LyR4sJZV20250514
14-May-2025 12:31:44	291	471.0000	BATE	08492084900113516-20000ZMM20250514
14-May-2025 12:34:58	288	470.5000	XLON	05002050000041230-E0N3LyR4sMyV20250514
14-May-2025 12:41:28	310	470.4000	BATE	06242062400117280-200010CU20250514
14-May-2025 12:41:48	300	470.2000	XLON	05002050000041911-E0N3LyR4sUFc20250514
14-May-2025 12:48:27	296	469.9000	XLON	07002070000042423-E0N3LyR4sbdDf20250514
14-May-2025 12:56:57	303	469.7000	XLON	07002070000042893-E0N3LyR4sjK720250514
14-May-2025 12:57:05	293	469.5000	BATE	06242062400120377-200011LV20250514
14-May-2025 13:00:42	293	469.3000	XLON	07002070000043641-E0N3LyR4sntn20250514
14-May-2025 13:00:43	302	469.2000	BATE	08492084900122288-200011ZJ20250514
14-May-2025 13:10:58	298	470.0000	XLON	07002070000044759-E0N3LyR4syVWr20250514
14-May-2025 13:11:00	287	469.9000	BATE	08492084900126135-200012RV20250514
14-May-2025 13:15:41	313	469.8000	XLON	05002050000045339-E0N3LyR4t3gh20250514
14-May-2025 13:16:41	291	469.6000	BATE	08492084900128954-2000136920250514
14-May-2025 13:19:24	291	469.8000	XLON	07002070000046015-E0N3LyR4t8oo20250514
14-May-2025 13:30:54	288	470.5000	XLON	05002050000047809-E0N3LyR4tNr920250514
14-May-2025 13:30:56	310	470.4000	BATE	08492084900134737-200014JZ20250514
14-May-2025 13:33:59	288	470.1000	XLON	07002070000047881-E0N3LyR4tSRC20250514
14-May-2025 13:35:34	287	469.9000	BATE	06242062400138316-2000154N20250514
14-May-2025 13:35:45	287	469.7000	XLON	05002050000048574-E0N3LyR4tVkg20250514
14-May-2025 13:40:29	288	469.8000	XLON	05002050000049354-E0N3LyR4tbAr20250514
14-May-2025 13:41:19	227	469.5000	BATE	06242062400141669-200015P420250514
14-May-2025 13:41:21	77	469.5000	BATE	06242062400141669-200015PJ20250514
14-May-2025 13:47:31	287	469.8000	XLON	07002070000049941-E0N3LyR4tkpD20250514
14-May-2025 13:50:42	293	469.1000	XLON	07002070000050555-E0N3LyR4tpQI20250514
14-May-2025 13:50:42	303	469.0000	BATE	06242062400145399-200016T420250514
14-May-2025 13:59:56	313	469.3000	XLON	05002050000051893-E0N3LyR4u1gz20250514
14-May-2025 14:00:46	302	469.0000	BATE	06242062400148643-2000183B20250514
14-May-2025 14:01:59	293	468.6000	XLON	05002050000052319-E0N3LyR4u5GE20250514
14-May-2025 14:14:54	348	470.5000	XLON	07002070000054001-E0N3LyR4uNXa20250514
14-May-2025 14:14:55	288	470.3000	XLON	05002050000054170-

				E0N3LyR4uNZ920250514
14-May-2025 14:16:00	288	470.2000	BATE	06242062400156619-20001A0Q20250514
14-May-2025 14:17:15	297	469.8000	BATE	06242062400157429-20001A6420250514
14-May-2025 14:17:15	300	469.8000	XLON	05002050000054516-E0N3LyR4uQ5K20250514
14-May-2025 14:23:13	312	469.7000	BATE	08492084900157133-20001ASV20250514
14-May-2025 14:23:13	312	469.7000	XLON	05002050000054879-E0N3LyR4uXKP20250514
14-May-2025 14:26:56	288	469.5000	XLON	05002050000055437-E0N3LyR4uaxB20250514
14-May-2025 14:30:25	287	469.6000	XLON	07002070000055633-E0N3LyR4uhSi20250514
14-May-2025 14:30:31	287	469.5000	BATE	08492084900160493-20001BVP20250514
14-May-2025 14:31:32	288	469.0000	BATE	06242062400164909-20001C5O20250514
14-May-2025 14:31:32	316	469.0000	XLON	05002050000056326-E0N3LyR4ulHi20250514
14-May-2025 14:31:32	316	469.2000	XLON	07002070000056312-E0N3LyR4ulGx20250514
14-May-2025 14:34:46	287	468.6000	XLON	05002050000057045-E0N3LyR4uugF20250514
14-May-2025 14:35:30	335	468.5000	BATE	08492084900164686-20001DB120250514
14-May-2025 14:37:01	342	468.2000	XLON	05002050000057710-E0N3LyR4w0LM20250514
14-May-2025 14:39:12	288	468.5000	XLON	05002050000058109-E0N3LyR4v6Hv20250514
14-May-2025 14:40:14	299	468.3000	BATE	08492084900167891-20001EPS20250514
14-May-2025 14:40:34	287	468.2000	XLON	05002050000058291-E0N3LyR4vAD20250514
14-May-2025 14:41:48	316	468.1000	BATE	08492084900169865-20001F1F20250514
14-May-2025 14:42:58	297	468.0000	XLON	05002050000059012-E0N3LyR4vF7320250514
14-May-2025 14:44:29	302	467.8000	BATE	08492084900170744-20001FK120250514
14-May-2025 14:44:49	18	467.2000	XLON	07002070000059094-E0N3LyR4wJPY20250514
14-May-2025 14:44:49	269	467.2000	XLON	07002070000059094-E0N3LyR4wJPa20250514
14-May-2025 14:49:09	292	468.0000	XLON	07002070000059878-E0N3LyR4vSiM20250514
14-May-2025 14:50:06	288	467.7000	BATE	08492084900174626-20001GR220250514
14-May-2025 14:50:06	305	467.8000	XLON	07002070000060242-E0N3LyR4wJLM20250514
14-May-2025 14:53:28	287	466.6000	XLON	07002070000060848-E0N3LyR4vaWV20250514
14-May-2025 14:56:56	288	466.8000	XLON	05002050000061544-E0N3LyR4vgSx20250514
14-May-2025 14:56:57	294	466.7000	BATE	06242062400182197-20001I2E20250514
14-May-2025 14:59:27	289	466.6000	XLON	07002070000061837-E0N3LyR4v1T20250514
14-May-2025 15:00:00	120	466.5000	XLON	05002050000062326-E0N3LyR4vniR20250514
14-May-2025 15:00:00	168	466.5000	XLON	05002050000062326-E0N3LyR4vniV20250514
14-May-2025 15:00:00	293	466.3000	BATE	06242062400183531-20001IVK20250514
14-May-2025 15:04:23	288	467.6000	XLON	07002070000062922-E0N3LyR4wLk20250514
14-May-2025 15:04:23	316	467.4000	BATE	06242062400187442-20001JVL20250514
14-May-2025 15:06:16	287	467.8000	XLON	07002070000063358-E0N3LyR4w0bl20250514
14-May-2025 15:06:16	28	467.8000	XLON	07002070000063276-E0N3LyR4w0bj20250514
14-May-2025 15:09:49	385	468.0000	BATE	06242062400191092-20001L4320250514
14-May-2025 15:09:49	288	468.4000	BATE	06242062400190551-20001L3Z20250514
14-May-2025 15:09:49	312	468.6000	XLON	07002070000063889-E0N3LyR4w6ha20250514

14-May-2025 15:12:28	315	467.8000	XLON	0500205000064686-E0N3LyR4wBUO20250514
14-May-2025 15:12:28	306	467.8000	BATE	08492084900189862-20001LOI20250514
14-May-2025 15:15:22	303	467.5000	XLON	0500205000065240-E0N3LyR4wFQe20250514
14-May-2025 15:15:22	289	467.5000	BATE	06242062400194383-20001ME120250514
14-May-2025 15:16:56	289	468.4000	XLON	0500205000065645-E0N3LyR4w8z20250514
14-May-2025 15:22:47	287	468.4000	BATE	08492084900194819-20001NTM20250514
14-May-2025 15:22:47	311	468.4000	XLON	0500205000066117-E0N3LyR4wSTw20250514
14-May-2025 15:26:27	288	470.0000	XLON	0500205000067333-E0N3LyR4wYEX20250514
14-May-2025 15:29:02	288	471.7000	XLON	0700207000067676-E0N3LyR4wc5n20250514
14-May-2025 15:30:32	290	471.5000	XLON	0700207000067884-E0N3LyR4weEZ20250514
14-May-2025 15:33:48	302	471.9000	XLON	0500205000068816-E0N3LyR4wjZo20250514
14-May-2025 15:33:49	362	471.8000	BATE	08492084900204111-20001Q9H20250514
14-May-2025 15:38:01	298	472.8000	XLON	0500205000069660-E0N3LyR4wqTF20250514
14-May-2025 15:39:43	304	473.5000	XLON	0500205000069997-E0N3LyR4wthd20250514
14-May-2025 15:40:48	316	473.3000	BATE	06242062400211415-20001RRG20250514
14-May-2025 15:41:23	316	472.9000	BATE	06242062400212210-20001RXF20250514
14-May-2025 15:42:20	371	472.8000	XLON	0500205000070351-E0N3LyR4wyJ20250514
14-May-2025 15:48:14	150	472.8000	XLON	0700207000071102-E0N3LyR4x7a920250514
14-May-2025 15:48:14	138	472.8000	XLON	0700207000071102-E0N3LyR4x7aE20250514
14-May-2025 15:50:50	357	473.9000	XLON	0700207000071995-E0N3LyR4xBT320250514
14-May-2025 15:52:41	288	473.8000	BATE	08492084900216030-20001UDU20250514
14-May-2025 15:52:41	344	473.7000	XLON	0500205000072216-E0N3LyR4xERP20250514
14-May-2025 15:55:40	340	472.8000	BATE	06242062400221589-20001V8Z20250514
14-May-2025 15:55:40	49	472.8000	BATE	06242062400221589-20001V9020250514
14-May-2025 15:55:40	320	473.3000	XLON	0700207000072523-E0N3LyR4xluR20250514
14-May-2025 15:55:40	315	473.4000	BATE	06242062400220010-20001V8J20250514
14-May-2025 15:57:32	316	473.3000	BATE	08492084900220923-20001VUG20250514
14-May-2025 15:57:32	287	473.4000	XLON	0700207000073442-E0N3LyR4xLgm20250514
14-May-2025 15:58:09	318	473.3000	XLON	0700207000073641-E0N3LyR4xMln20250514
14-May-2025 15:59:03	344	473.1000	BATE	08492084900221463-20001WCA20250514
14-May-2025 16:00:07	315	472.7000	XLON	0700207000073974-E0N3LyR4xQHF20250514
14-May-2025 16:02:19	287	472.4000	BATE	08492084900222381-20001XP20250514
14-May-2025 16:02:27	308	472.3000	XLON	0700207000074526-E0N3LyR4xUeO20250514
14-May-2025 16:03:49	311	472.2000	XLON	0700207000075030-E0N3LyR4xWoH20250514
14-May-2025 16:04:05	191	471.9000	BATE	08492084900225086-20001Y4120250514
14-May-2025 16:04:05	96	471.9000	BATE	08492084900225086-20001Y4220250514
14-May-2025 16:05:30	287	471.2000	BATE	08492084900226329-20001YLR20250514
14-May-2025 16:08:39	85	470.7000	XLON	0500205000075693-E0N3LyR4xgMi20250514
14-May-2025 16:08:39	208	470.7000	XLON	0500205000075693-E0N3LyR4xgMn20250514
14-May-2025 16:08:39	304	470.7000	BATE	06242062400233793-20001ZT20250514

				Z0001Z11Z0Z30314
14-May-2025 16:11:38	336	470.7000	XLON	07002070000076803-E0N3LyR4xm2L20250514
14-May-2025 16:11:39	290	470.5000	BATE	08492084900232329-200020EL20250514
14-May-2025 16:19:04	311	471.5000	BATE	08492084900240227-200022OY20250514
14-May-2025 16:19:04	288	471.5000	XLON	05002050000078725-E0N3LyR4xyfL20250514
14-May-2025 16:19:43	354	471.9000	BATE	08492084900240940-200022XK20250514
14-May-2025 16:19:43	373	471.9000	XLON	05002050000079163-E0N3LyR4xzyM20250514
14-May-2025 16:22:30	302	472.2000	XLON	05002050000079860-E0N3LyR4y5kw20250514
14-May-2025 16:22:38	373	472.0000	XLON	07002070000079683-E0N3LyR4y5uO20250514
14-May-2025 16:22:38	292	472.1000	BATE	06242062400246817-200023YZ20250514
14-May-2025 16:24:09	175	472.3000	BATE	08492084900245607-200024J520250514
14-May-2025 16:24:09	113	472.3000	BATE	08492084900245607-200024J620250514
14-May-2025 16:25:00	222	472.6000	XLON	07002070000080473-E0N3LyR4y9jA20250514
14-May-2025 16:25:58	19	473.1000	BATE	08492084900247598-200025C420250514
14-May-2025 16:26:25	431	473.2000	XLON	05002050000080838-E0N3LyR4yCf120250514
14-May-2025 16:27:18	316	473.0000	XLON	07002070000080666-E0N3LyR4yEUA20250514
14-May-2025 16:28:43	167	473.1000	XLON	05002050000081349-E0N3LyR4yH9Q20250514

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