

Transactions in own shares

Melrose Industries plc (the **Company**) announces today it has purchased the following number of its ordinary shares of £0.001 each through J.P. Morgan Securities plc.

Ordinary Shares:

Date of purchase:	15 May 2025
Number of ordinary shares purchased	63,600
Lowest price per share:	468.5000
Highest price per share:	477.1000
Weighted average price per day:	474.0509

The Company intends to hold the purchased shares in treasury.

Following the above transaction, the Company has 37,359,075 ordinary shares held in treasury and 1,274,116,246 ordinary shares in issue (excluding treasury shares).

The table below contains detailed information about the purchases made as part of the buyback programme.

Schedule of Purchases

Shares purchased:	(ISIN: GB00BNR5MZ78)
Date of purchases:	15 May 2025
Investment firm:	J.P. Morgan Securities plc

Aggregate information:

Venue	Volume-weighted average price	Aggregated volume	Lowest price per share	Highest price per share
London Stock Exchange	474.0441	38,160	469.9000	477.0000
BATS Europe	474.0611	25,440	468.5000	477.1000

Individual Transactions

In accordance with Article 5(1)(b) of the Market Abuse Regulation (EU) No 596/2014 as it forms part of UK law, a full breakdown of the individual trades made by Investec on behalf of the Company as part of the Programme is detailed below:

Transaction Date and Time	Volume	Price (GBp)	Trading Venue	Transaction Reference Number
15-May-2025 08:11:43	5	474.3000	BATE	08492084900005018-200007F920250515
15-May-2025 08:11:43	339	474.3000	BATE	08492084900005018-200007FA20250515
15-May-2025 08:13:02	290	473.8000	BATE	08492084900005611-200007KW20250515
15-May-2025 08:17:00	287	472.3000	BATE	06242062400007188-

				2000082020250515
15-May-2025 08:17:09	431	472.1000	XLON	07002070000004963-E0N44w0JKnG20250515
15-May-2025 08:28:35	287	473.3000	BATE	06242062400013607-200009FR20250515
15-May-2025 08:28:35	440	473.2000	XLON	07002070000008821-E0N44w0Jeux20250515
15-May-2025 08:32:10	333	475.1000	XLON	07002070000009470-E0N44w0JIsU20250515
15-May-2025 08:32:10	400	475.3000	XLON	05002050000009588-E0N44w0JIn20250515
15-May-2025 08:35:53	288	475.6000	BATE	08492084900016461-20000ABA20250515
15-May-2025 08:40:15	288	475.0000	BATE	06242062400018625-20000AU920250515
15-May-2025 08:41:46	339	475.0000	XLON	05002050000010823-E0N44w0K0ed20250515
15-May-2025 08:44:42	320	475.5000	BATE	06242062400021277-20000B7Y20250515
15-May-2025 08:44:54	333	474.9000	XLON	07002070000009460-E0N44w0K5td20250515
15-May-2025 08:45:22	313	474.5000	XLON	07002070000009612-E0N44w0K6uE20250515
15-May-2025 08:52:05	303	474.6000	BATE	08492084900023617-20000BW220250515
15-May-2025 08:54:41	476	473.7000	XLON	07002070000011407-E0N44w0KJE320250515
15-May-2025 08:54:41	287	474.0000	BATE	06242062400025100-20000C3H20250515
15-May-2025 08:57:59	288	473.7000	BATE	06242062400026619-20000CHH20250515
15-May-2025 09:03:12	396	474.5000	XLON	07002070000013744-E0N44w0KVw620250515
15-May-2025 09:03:15	288	474.3000	BATE	08492084900029535-20000D1Y20250515
15-May-2025 09:03:15	495	474.3000	XLON	05002050000013675-E0N44w0KW2s20250515
15-May-2025 09:06:28	287	472.9000	BATE	06242062400031541-20000DEU20250515
15-May-2025 09:08:19	316	472.4000	XLON	05002050000014021-E0N44w0Kd1W20250515
15-May-2025 09:08:19	316	472.4000	XLON	07002070000014033-E0N44w0Kd1Y20250515
15-May-2025 09:13:26	287	471.2000	XLON	07002070000014556-E0N44w0KjpF20250515
15-May-2025 09:13:26	287	471.2000	XLON	05002050000014516-E0N44w0KjpD20250515
15-May-2025 09:14:35	288	471.0000	BATE	06242062400035092-20000E7020250515
15-May-2025 09:18:13	402	469.9000	XLON	07002070000015114-E0N44w0KprU20250515
15-May-2025 09:24:05	287	468.5000	BATE	06242062400038036-20000F0720250515
15-May-2025 09:42:58	366	472.2000	XLON	07002070000017732-E0N44w0LGxV20250515
15-May-2025 09:42:58	366	472.3000	XLON	05002050000017598-E0N44w0LGx720250515
15-May-2025 09:42:59	288	471.9000	BATE	08492084900046164-20000GTW20250515
15-May-2025 09:42:59	333	471.7000	XLON	07002070000017701-E0N44w0LH0g20250515
15-May-2025 09:47:07	344	471.6000	XLON	05002050000018010-E0N44w0LLBM20250515
15-May-2025 09:47:07	346	471.6000	XLON	07002070000018237-E0N44w0LLBO20250515
15-May-2025 09:47:07	288	472.0000	BATE	06242062400048813-20000H9O20250515
15-May-2025 09:54:31	288	472.8000	BATE	06242062400051294-20000HS320250515
15-May-2025 09:58:11	288	472.4000	XLON	05002050000018633-E0N44w0LV9y20250515
15-May-2025 10:02:00	316	472.4000	BATE	08492084900052932-20000I8K20250515
15-May-2025 10:08:46	316	473.2000	XLON	05002050000019997-E0N44w0Lf1e20250515
15-May-2025 10:10:30	238	472.9000	XLON	05002050000020081-E0N44w0Lgnl20250515
15-May-2025 10:10:30	221	472.9000	XLON	05002050000020081-E0N44w0Lgnn20250515

15-May-2025 10:12:18	287	473.8000	XLON	05002050000020230-EON44w0Lim20250515
15-May-2025 10:12:18	287	473.7000	BATE	06242062400058138-20000J7L20250515
15-May-2025 10:13:57	264	472.8000	XLON	05002050000020365-EON44w0LkiG20250515
15-May-2025 10:13:57	100	472.8000	XLON	05002050000020365-EON44w0LkiE20250515
15-May-2025 10:20:19	301	473.1000	XLON	07002070000021053-EON44w0LqJC20250515
15-May-2025 10:21:33	288	472.5000	BATE	08492084900058993-20000JV420250515
15-May-2025 10:21:33	288	472.9000	XLON	05002050000021087-EON44w0LrRP20250515
15-May-2025 10:35:17	292	472.9000	XLON	05002050000021904-EON44w0M53J20250515
15-May-2025 10:35:17	287	473.0000	BATE	06242062400067202-20000L3620250515
15-May-2025 10:35:46	328	472.7000	BATE	08492084900063750-20000L4R20250515
15-May-2025 10:46:13	288	472.5000	XLON	07002070000022721-EON44w0MfQo20250515
15-May-2025 10:46:13	297	472.3000	BATE	08492084900070475-20000M4L20250515
15-May-2025 10:46:13	296	472.7000	BATE	06242062400069865-20000M4G20250515
15-May-2025 10:46:15	289	472.1000	XLON	07002070000022892-EON44w0MFY120250515
15-May-2025 10:54:25	302	473.0000	BATE	06242062400074647-20000MUV20250515
15-May-2025 10:57:18	311	473.0000	BATE	08492084900075862-20000N3N20250515
15-May-2025 10:57:18	295	473.0000	XLON	07002070000024376-EON44w0MPPI20250515
15-May-2025 11:01:49	287	473.2000	XLON	07002070000024833-EON44w0MT5920250515
15-May-2025 11:05:25	308	472.4000	BATE	06242062400079274-20000NVX20250515
15-May-2025 11:05:25	339	472.4000	XLON	07002070000024956-EON44w0MYB520250515
15-May-2025 11:14:10	311	472.5000	BATE	08492084900080677-20000OOM20250515
15-May-2025 11:16:15	288	472.4000	XLON	07002070000025211-EON44w0Mi7920250515
15-May-2025 11:37:34	337	474.1000	XLON	05002050000027254-EON44w0MypE20250515
15-May-2025 11:37:34	313	474.1000	BATE	06242062400090782-20000QGO20250515
15-May-2025 11:37:35	337	474.0000	XLON	07002070000027553-EON44w0Myry20250515
15-May-2025 11:43:49	288	474.6000	XLON	05002050000027628-EON44w0N5LP20250515
15-May-2025 11:43:49	345	474.8000	XLON	07002070000027973-EON44w0N5L120250515
15-May-2025 11:43:49	326	474.6000	BATE	08492084900091290-20000QUP20250515
15-May-2025 11:54:00	352	475.2000	XLON	07002070000028396-EON44w0NFJu20250515
15-May-2025 11:54:00	288	475.2000	BATE	08492084900093788-20000RIG20250515
15-May-2025 11:54:58	344	474.9000	XLON	07002070000028643-EON44w0NGlq20250515
15-May-2025 11:56:28	402	474.8000	XLON	05002050000028442-EON44w0NHjG20250515
15-May-2025 11:56:28	291	474.8000	BATE	08492084900095052-20000ROP20250515
15-May-2025 12:00:15	288	474.4000	XLON	07002070000028865-EON44w0NKnp20250515
15-May-2025 12:03:02	303	474.5000	XLON	05002050000028913-EON44w0NOBK20250515
15-May-2025 12:15:04	288	474.3000	BATE	08492084900097506-20000TOD20250515
15-May-2025 12:15:04	315	474.3000	XLON	07002070000029303-EON44w0NYO820250515
15-May-2025 12:22:27	304	476.1000	BATE	08492084900104200-20000TIN20250515
15-May-2025 12:22:27	114	475.9000	XLON	05002050000030484-EON44w0NhOv20250515
15-May-2025 12:22:27	176	475.9000	XLON	05002050000030484-EON44w0NhOv20250515

15-May-2025 12:22:27	327	476.2000	XLON	07002070000030799- E0N44w0NhNK20250515
15-May-2025 12:24:36	287	475.6000	XLON	05002050000030534- E0N44w0NjEf20250515
15-May-2025 12:25:10	326	475.5000	BATE	08492084900104847- 20000TOF20250515
15-May-2025 12:29:47	108	474.9000	BATE	06242062400106976- 20000U1A20250515
15-May-2025 12:29:47	181	474.9000	BATE	06242062400106976- 20000U1920250515
15-May-2025 12:32:02	288	475.7000	XLON	07002070000031501- E0N44w0NpJZ20250515
15-May-2025 12:38:41	288	476.3000	XLON	07002070000032174- E0N44w0NwPv20250515
15-May-2025 12:38:55	294	476.2000	BATE	08492084900109872- 20000UU920250515
15-May-2025 12:40:49	288	476.1000	XLON	05002050000032107- E0N44w0NyYe20250515
15-May-2025 12:43:38	298	476.0000	BATE	06242062400114137- 20000V9D20250515
15-May-2025 12:47:49	294	474.8000	XLON	05002050000032726- E0N44w0O5Ex20250515
15-May-2025 12:55:32	296	474.5000	XLON	07002070000033579- E0N44w0ODcx20250515
15-May-2025 12:58:29	308	474.5000	XLON	07002070000034097- E0N44w0OGnr20250515
15-May-2025 13:04:19	287	474.4000	BATE	08492084900116064- 20000X1820250515
15-May-2025 13:04:19	312	474.3000	XLON	07002070000034646- E0N44w0OM7q20250515
15-May-2025 13:10:12	288	474.1000	BATE	06242062400124860- 20000XJC20250515
15-May-2025 13:10:27	291	473.9000	XLON	07002070000035056- E0N44w0ORnl20250515
15-May-2025 13:19:51	288	473.9000	BATE	08492084900125035- 20000YB420250515
15-May-2025 13:19:51	298	473.9000	XLON	07002070000035488- E0N44w0Oaji20250515
15-May-2025 13:24:53	301	474.0000	XLON	07002070000035997- E0N44w0Og9a20250515
15-May-2025 13:24:53	288	474.0000	BATE	08492084900128327- 20000YUA20250515
15-May-2025 13:30:03	313	473.5000	XLON	05002050000035847- E0N44w0Oih20250515
15-May-2025 13:30:03	288	473.5000	BATE	06242062400131525- 20000ZK620250515
15-May-2025 13:36:07	310	473.3000	BATE	06242062400135305- 2000109L20250515
15-May-2025 13:36:07	312	473.3000	XLON	05002050000036545- E0N44w0Ou3a20250515
15-May-2025 13:38:52	289	473.6000	XLON	05002050000037115- E0N44w0Ox3G20250515
15-May-2025 13:46:04	287	473.9000	XLON	05002050000037689- E0N44w0P4nH20250515
15-May-2025 13:46:04	288	473.8000	BATE	06242062400138819- 2000113P20250515
15-May-2025 13:49:57	287	473.2000	XLON	07002070000038676- E0N44w0P96d20250515
15-May-2025 13:50:31	305	472.9000	BATE	06242062400141772- 200011N520250515
15-May-2025 13:56:49	289	474.1000	XLON	07002070000039335- E0N44w0PFks20250515
15-May-2025 14:00:05	200	474.2000	XLON	05002050000039307- E0N44w0Pjpw20250515
15-May-2025 14:01:03	93	474.2000	XLON	05002050000039307- E0N44w0PLU720250515
15-May-2025 14:03:48	294	474.0000	XLON	05002050000039515- E0N44w0PORD20250515
15-May-2025 14:04:22	299	473.9000	BATE	08492084900143009- 2000132920250515
15-May-2025 14:06:34	287	473.4000	BATE	08492084900147742- 2000139520250515
15-May-2025 14:07:36	287	473.3000	XLON	05002050000040001- E0N44w0PSgc20250515
15-May-2025 14:11:05	287	473.2000	XLON	05002050000040314- E0N44w0PVOW20250515
15-May-2025 14:15:06	289	473.1000	XLON	07002070000041081- E0N44w0PZDK20250515
15-May-2025 14:15:09	17	473.0000	BATE	08492084900151752-

				200013Z620250515
15-May-2025 14:15:09	271	473.0000	BATE	08492084900151752-200013Z720250515
15-May-2025 14:29:12	402	473.0000	XLON	07002070000042373-E0N44w0PoyQ20250515
15-May-2025 14:32:17	300	472.8000	XLON	05002050000041122-E0N44w0PxOB20250515
15-May-2025 14:32:17	288	472.8000	BATE	06242062400155686-200016MS20250515
15-May-2025 14:35:53	315	472.8000	BATE	08492084900163409-200017EO20250515
15-May-2025 14:36:07	316	472.5000	XLON	05002050000043065-E0N44w0Q5hx20250515
15-May-2025 14:36:08	316	472.4000	BATE	08492084900162176-200017G220250515
15-May-2025 14:39:36	402	472.0000	XLON	07002070000044068-E0N44w0QC4L20250515
15-May-2025 14:40:16	329	471.8000	XLON	05002050000043659-E0N44w0QDym20250515
15-May-2025 14:40:16	431	471.7000	BATE	08492084900164564-200018AW20250515
15-May-2025 14:42:57	316	471.6000	XLON	07002070000045005-E0N44w0QJgF20250515
15-May-2025 14:45:20	287	472.0000	XLON	05002050000045301-E0N44w0QOWq20250515
15-May-2025 14:46:05	288	471.6000	BATE	06242062400169768-200019PK20250515
15-May-2025 14:52:29	362	472.6000	XLON	05002050000047137-E0N44w0Qerz20250515
15-May-2025 14:54:13	103	472.9000	XLON	05002050000047718-E0N44w0QiWi20250515
15-May-2025 14:54:13	222	472.9000	XLON	05002050000047718-E0N44w0QiWG20250515
15-May-2025 14:54:13	362	473.0000	XLON	07002070000047981-E0N44w0QivV20250515
15-May-2025 14:54:13	567	472.7000	XLON	05002050000047371-E0N44w0QixE20250515
15-May-2025 14:57:42	489	472.8000	BATE	08492084900178151-20001BSE20250515
15-May-2025 14:57:50	316	472.7000	XLON	05002050000048108-E0N44w0Qqlp20250515
15-May-2025 14:59:04	288	472.6000	BATE	06242062400178945-20001C0G20250515
15-May-2025 15:08:22	468	473.1000	XLON	07002070000050339-E0N44w0R7sl20250515
15-May-2025 15:09:42	61	473.3000	XLON	07002070000050608-E0N44w0R9jW20250515
15-May-2025 15:10:02	378	473.1000	XLON	05002050000050298-E0N44w0RADg20250515
15-May-2025 15:10:02	291	473.2000	BATE	06242062400188854-20001E7220250515
15-May-2025 15:10:02	532	473.3000	BATE	08492084900186097-20001E6Z20250515
15-May-2025 15:10:04	367	472.9000	XLON	07002070000050258-E0N44w0RAGl20250515
15-May-2025 15:10:04	518	472.9000	BATE	08492084900184534-20001E7820250515
15-May-2025 15:15:33	316	472.5000	XLON	05002050000051161-E0N44w0RlxA20250515
15-May-2025 15:16:26	316	472.4000	BATE	08492084900189364-20001FBU20250515
15-May-2025 15:23:05	344	472.5000	BATE	06242062400194975-20001GV120250515
15-May-2025 15:23:05	287	472.5000	XLON	05002050000051840-E0N44w0RV1A20250515
15-May-2025 15:23:05	316	472.8000	XLON	07002070000052362-E0N44w0RUzQ20250515
15-May-2025 15:23:05	288	472.7000	BATE	08492084900192934-20001GUV20250515
15-May-2025 15:23:05	311	472.9000	XLON	05002050000052028-E0N44w0RUzD20250515
15-May-2025 15:25:01	288	472.7000	XLON	07002070000052896-E0N44w0RYBR20250515
15-May-2025 15:26:06	288	475.4000	BATE	08492084900195872-20001HFN20250515
15-May-2025 15:26:06	287	475.2000	XLON	05002050000052662-E0N44w0RaYs20250515
15-May-2025 15:26:09	288	475.2000	BATE	06242062400198886-20001HG620250515

15-May-2025 15:26:29	402	475.0000	XLON	05002050000052748-E0N44w0Rayj20250515
15-May-2025 15:26:29	344	474.7000	XLON	070020700000053112-E0N44w0Rb0720250515
15-May-2025 15:31:35	395	474.7000	BATE	08492084900196626-20001H120250515
15-May-2025 15:34:53	288	475.4000	XLON	070020700000054275-E0N44w0Roxo20250515
15-May-2025 15:34:53	287	475.4000	BATE	08492084900200623-20001J2T20250515
15-May-2025 15:40:01	316	476.9000	XLON	070020700000055125-E0N44w0Rz5D20250515
15-May-2025 15:41:11	81	476.4000	BATE	06242062400206677-20001KY120250515
15-May-2025 15:41:12	206	476.4000	BATE	06242062400206677-20001KY220250515
15-May-2025 15:47:24	347	475.9000	XLON	050020500000055753-E0N44w0SDEB20250515
15-May-2025 15:47:24	287	475.8000	XLON	070020700000055378-E0N44w0SDEQ20250515
15-May-2025 15:47:25	296	475.7000	BATE	08492084900205024-20001M6Z20250515
15-May-2025 15:47:25	288	475.6000	XLON	050020500000055037-E0N44w0SDFn20250515
15-May-2025 15:50:19	287	475.8000	XLON	050020500000056181-E0N44w0SJEs20250515
15-May-2025 15:57:06	323	476.8000	XLON	050020500000057472-E0N44w0SVyP20250515
15-May-2025 15:57:06	16	476.8000	XLON	050020500000057472-E0N44w0SVyM20250515
15-May-2025 15:57:24	417	477.0000	XLON	050020500000057682-E0N44w0SWVe20250515
15-May-2025 15:57:33	389	476.8000	BATE	06242062400217556-20001OD120250515
15-May-2025 16:00:59	287	476.5000	BATE	08492084900215291-20001P9M20250515
15-May-2025 16:00:59	316	476.5000	XLON	070020700000058111-E0N44w0Se2C20250515
15-May-2025 16:01:37	316	476.0000	XLON	070020700000058814-E0N44w0Sflk20250515
15-May-2025 16:05:58	355	476.1000	XLON	070020700000059546-E0N44w0SnZH20250515
15-May-2025 16:08:38	386	476.3000	XLON	050020500000059837-E0N44w0Ss1c20250515
15-May-2025 16:08:38	413	476.3000	BATE	08492084900222716-20001RF520250515
15-May-2025 16:08:38	323	476.2000	XLON	070020700000060109-E0N44w0Ss1m20250515
15-May-2025 16:13:08	432	477.1000	BATE	06242062400230915-20001T4O20250515
15-May-2025 16:14:53	361	476.9000	XLON	070020700000061266-E0N44w0T39f20250515
15-May-2025 16:14:53	468	477.0000	BATE	08492084900226334-20001TLH20250515
15-May-2025 16:14:53	287	477.0000	XLON	070020700000061133-E0N44w0T39l20250515
15-May-2025 16:15:17	392	476.8000	BATE	08492084900225595-20001TRT20250515
15-May-2025 16:15:17	288	476.7000	XLON	070020700000060898-E0N44w0T4G320250515
15-May-2025 16:20:23	310	476.8000	XLON	070020700000062635-E0N44w0TDe920250515
15-May-2025 16:20:23	316	476.9000	XLON	050020500000062020-E0N44w0TDe220250515
15-May-2025 16:20:23	288	476.8000	BATE	06242062400235675-20001VEJ20250515
15-May-2025 16:20:29	403	476.5000	XLON	050020500000062137-E0N44w0TDw720250515
15-May-2025 16:20:29	287	476.4000	BATE	08492084900234468-20001VFW20250515
15-May-2025 16:24:30	344	476.1000	BATE	08492084900237748-20001X1120250515
15-May-2025 16:24:30	431	476.1000	BATE	08492084900237749-20001X1220250515
15-May-2025 16:24:30	390	476.1000	XLON	050020500000063467-E0N44w0TMAi20250515
15-May-2025 16:24:49	316	476.0000	XLON	050020500000063631-E0N44w0TN9520250515
15-May-2025 16:25:00	344	475.8000	BATE	06242062400242541-20001X1220250515

15-May-2025 16:25:00	360	475.9000	XLON	ZUUU1AA3ZU23U513 07002070000063715- E0N44w0TNPP20250515
15-May-2025 16:25:33	27	475.6000	BATE	08492084900239681- 20001XRM20250515
15-May-2025 16:25:49	233	475.5000	BATE	06242062400245173- 20001XVF20250515
15-May-2025 16:28:00	287	475.7000	XLON	07002070000064395- E0N44w0TTWp20250515
15-May-2025 16:28:02	362	475.7000	XLON	05002050000064491- E0N44w0TTop20250515

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