

Transactions in own shares

Melrose Industries plc (the **Company**) announces today it has purchased the following number of its ordinary shares of £0.001 each through J.P. Morgan Securities plc.

Ordinary Shares:

Date of purchase:	16 May 2025
Number of ordinary shares purchased	63,100
Lowest price per share:	464.0000
Highest price per share:	477.1000
Weighted average price per day:	469.6740

The Company intends to hold the purchased shares in treasury.

Following the above transaction, the Company has 37,422,175 ordinary shares held in treasury and 1,274,053,146 ordinary shares in issue (excluding treasury shares).

The table below contains detailed information about the purchases made as part of the buyback programme.

Schedule of Purchases

Shares purchased:	(ISIN: GB00BNR5MZ78)
Date of purchases:	16 May 2025
Investment firm:	J.P. Morgan Securities plc

Aggregate information:

Venue	Volume-weighted average price	Aggregated volume	Lowest price per share	Highest price per share
London Stock Exchange	469.6052	37,860	464.0000	477.1000
BATS Europe	469.7772	25,240	464.2000	477.1000

Individual Transactions

In accordance with Article 5(1)(b) of the Market Abuse Regulation (EU) No 596/2014 as it forms part of UK law, a full breakdown of the individual trades made by Investec on behalf of the Company as part of the Programme is detailed below:

Transaction Date and Time	Volume	Price (GBp)	Trading Venue	Transaction Reference Number
16-May-2025 08:01:02	286	475.4000	BATE	06242062400000545-200004KW20250516
16-May-2025 08:01:02	343	475.8000	XLON	05002050000003450-E0N4ntOvozQ620250516
16-May-2025 08:06:36	286	473.4000	BATE	08492084900002013-2000053K20250516
16-May-2025 08:06:58	313	472.6000	XLON	07002070000004450-

				E0N4ntOvpHTp20250516
16-May-2025 08:14:36	297	473.3000	BATE	06242062400004801-200005UZ20250516
16-May-2025 08:23:01	322	474.0000	XLON	05002050000007080-E0N4ntOvpwpK20250516
16-May-2025 08:23:01	354	473.9000	XLON	07002070000007108-E0N4ntOvpwpP20250516
16-May-2025 08:24:02	314	473.7000	BATE	08492084900007528-200006O420250516
16-May-2025 08:24:03	287	473.5000	BATE	06242062400007273-200006O720250516
16-May-2025 08:24:03	289	473.5000	XLON	05002050000006864-E0N4ntOvpzh820250516
16-May-2025 08:25:25	307	474.1000	BATE	06242062400008648-200006RO20250516
16-May-2025 08:34:07	286	475.9000	BATE	06242062400011486-200007GF20250516
16-May-2025 08:37:02	519	476.3000	XLON	05002050000009026-E0N4ntOvgTWJ20250516
16-May-2025 08:43:20	389	476.0000	XLON	05002050000008926-E0N4ntOvqe9R20250516
16-May-2025 08:43:20	33	475.9000	BATE	08492084900012191-2000088X20250516
16-May-2025 08:43:20	267	475.9000	BATE	08492084900012191-2000088W20250516
16-May-2025 08:43:29	389	475.5000	XLON	07002070000008997-E0N4ntOvqeGd20250516
16-May-2025 08:48:45	315	475.6000	XLON	07002070000009994-E0N4ntOvqlvA20250516
16-May-2025 08:48:45	291	475.6000	XLON	05002050000009869-E0N4ntOvqlv820250516
16-May-2025 08:48:45	52	475.6000	XLON	05002050000009869-E0N4ntOvqlv320250516
16-May-2025 08:48:47	295	475.5000	BATE	06242062400015646-200008QL20250516
16-May-2025 08:50:10	286	475.0000	BATE	06242062400017182-200008TF20250516
16-May-2025 08:59:37	304	475.5000	BATE	06242062400019914-200009ID20250516
16-May-2025 09:00:56	309	475.8000	XLON	05002050000011666-E0N4ntOvr8nN20250516
16-May-2025 09:01:39	314	475.6000	BATE	08492084900020779-200009T520250516
16-May-2025 09:13:06	328	475.3000	XLON	07002070000013569-E0N4ntOvrSij20250516
16-May-2025 09:15:17	314	475.3000	BATE	06242062400024166-20000AYE20250516
16-May-2025 09:21:21	471	476.2000	XLON	05002050000014285-E0N4ntOvrmm20250516
16-May-2025 09:21:27	427	476.1000	XLON	07002070000014453-E0N4ntOvrd2N20250516
16-May-2025 09:37:35	287	477.1000	BATE	06242062400032910-20000CM120250516
16-May-2025 09:37:35	397	477.1000	XLON	05002050000015652-E0N4ntOvrRt20250516
16-May-2025 09:38:51	439	476.9000	XLON	07002070000015878-E0N4ntOvrck20250516
16-May-2025 09:38:51	325	476.8000	BATE	08492084900031943-20000CPH20250516
16-May-2025 09:40:29	286	476.0000	XLON	05002050000015888-E0N4ntOvrtiU20250516
16-May-2025 09:40:29	429	476.2000	XLON	07002070000016170-E0N4ntOvrth120250516
16-May-2025 09:40:29	286	476.2000	BATE	08492084900032949-20000CTQ20250516
16-May-2025 09:41:51	286	475.3000	BATE	06242062400034528-20000CXP20250516
16-May-2025 09:42:21	315	475.1000	XLON	07002070000016301-E0N4ntOvrnh620250516
16-May-2025 09:45:31	303	473.7000	XLON	05002050000016234-E0N4ntOvrynY20250516
16-May-2025 09:49:00	287	473.4000	XLON	05002050000016476-E0N4ntOvs2xa20250516
16-May-2025 09:50:48	286	472.8000	XLON	07002070000017021-E0N4ntOvs4gz20250516
16-May-2025 09:53:54	303	472.7000	BATE	06242062400037615-20000DW520250516
16-May-2025 09:56:35	295	471.9000	XLON	05002050000017222-E0N4ntOvsB3520250516
16-May-2025 10:00:00	285	474.0000	BATE	06242062400040000-20000E0020250516

16-May-2025 10:02:30	305	471.8000	BATE	06242062400040321-20000EO920250516
16-May-2025 10:03:49	287	470.7000	XLON	07002070000018307-E0N4ntOvsIFu20250516
16-May-2025 10:15:12	286	472.6000	XLON	05002050000020169-E0N4ntOvsUJQ20250516
16-May-2025 10:15:14	286	472.3000	XLON	07002070000020446-E0N4ntOvsUd20250516
16-May-2025 10:15:59	315	472.8000	BATE	08492084900043856-20000FP620250516
16-May-2025 10:17:16	344	472.5000	XLON	05002050000020512-E0N4ntOvsbl020250516
16-May-2025 10:18:47	289	472.7000	BATE	08492084900044842-20000G2X20250516
16-May-2025 10:18:48	299	472.5000	XLON	07002070000020953-E0N4ntOvsdp20250516
16-May-2025 10:20:29	287	472.2000	BATE	06242062400046951-20000GBG20250516
16-May-2025 10:22:56	286	472.5000	XLON	07002070000021398-E0N4ntOvskqV20250516
16-May-2025 10:24:23	308	472.3000	BATE	08492084900046935-20000GT720250516
16-May-2025 10:25:25	287	472.0000	XLON	07002070000021669-E0N4ntOvsnVb20250516
16-May-2025 10:30:54	286	471.7000	XLON	05002050000021794-E0N4ntOvsje20250516
16-May-2025 10:36:26	94	472.6000	XLON	07002070000022547-E0N4ntOvsxkL20250516
16-May-2025 10:36:26	220	472.6000	XLON	07002070000022547-E0N4ntOvsxkI20250516
16-May-2025 10:37:06	286	472.3000	BATE	08492084900050153-20000HV120250516
16-May-2025 10:44:00	287	473.5000	XLON	07002070000023239-E0N4ntOvt5pM20250516
16-May-2025 10:45:55	287	473.7000	BATE	06242062400055469-20000IEE20250516
16-May-2025 10:46:48	308	473.4000	XLON	07002070000023507-E0N4ntOvt8V020250516
16-May-2025 10:48:24	287	472.7000	BATE	06242062400056187-20000ILH20250516
16-May-2025 10:50:15	286	472.4000	XLON	05002050000023618-E0N4ntOvtBo220250516
16-May-2025 10:53:29	53	472.7000	XLON	05002050000024070-E0N4ntOvtIGA20250516
16-May-2025 10:53:59	35	472.7000	XLON	05002050000024070-E0N4ntOvtIzK20250516
16-May-2025 10:55:49	200	473.0000	XLON	05002050000024303-E0N4ntOvtMQ920250516
16-May-2025 10:57:07	307	473.9000	BATE	06242062400059864-20000JJR20250516
16-May-2025 10:57:07	286	474.0000	XLON	05002050000024436-E0N4ntOvtOkP20250516
16-May-2025 11:01:41	286	472.5000	BATE	06242062400060501-20000K3K20250516
16-May-2025 11:03:17	286	472.3000	XLON	07002070000025251-E0N4ntOvtYPA20250516
16-May-2025 11:09:03	297	472.2000	XLON	05002050000025484-E0N4ntOvt4220250516
16-May-2025 11:09:03	306	472.1000	BATE	06242062400064002-20000KNO20250516
16-May-2025 11:17:45	287	471.7000	BATE	06242062400066102-20000LCP20250516
16-May-2025 11:18:44	314	471.5000	XLON	05002050000026018-E0N4ntOvtkFW20250516
16-May-2025 11:26:04	287	474.9000	BATE	08492084900067888-20000LX820250516
16-May-2025 11:27:13	286	474.7000	XLON	05002050000027090-E0N4ntOvtqBU20250516
16-May-2025 11:30:05	286	472.7000	XLON	05002050000027343-E0N4ntOvsXb20250516
16-May-2025 11:32:37	287	473.1000	XLON	05002050000027631-E0N4ntOvtuUe20250516
16-May-2025 11:33:44	286	473.0000	BATE	08492084900069799-20000MEW20250516
16-May-2025 11:37:08	312	472.5000	XLON	05002050000028006-E0N4ntOvtxZY20250516
16-May-2025 11:43:12	287	472.8000	BATE	08492084900072601-20000MYQ20250516
16-May-2025 11:45:49	292	472.3000	XLON	05002050000028441-F0N4ntOvt3RF20250516

16-May-2025 11:49:40	286	472.0000	XLON	05002050000028861-E0N4ntOw6S820250516
16-May-2025 11:50:25	302	471.7000	BATE	08492084900075516-20000NFY20250516
16-May-2025 11:59:21	287	471.7000	XLON	07002070000029930-E0N4ntOwEfz20250516
16-May-2025 12:00:08	309	471.5000	XLON	07002070000030102-E0N4ntOwFcF20250516
16-May-2025 12:00:08	294	471.6000	BATE	08492084900078726-20000C3S20250516
16-May-2025 12:05:45	298	471.4000	XLON	05002050000030274-E0N4ntOwJdf20250516
16-May-2025 12:10:42	314	470.6000	BATE	06242062400083746-20000OTR20250516
16-May-2025 12:13:10	309	470.0000	XLON	05002050000030849-E0N4ntOwP6z20250516
16-May-2025 12:17:26	286	469.7000	BATE	06242062400086833-20000PAU20250516
16-May-2025 12:19:06	303	469.7000	XLON	05002050000031356-E0N4ntOwU4p20250516
16-May-2025 12:26:32	288	468.7000	BATE	06242062400089777-20000PY620250516
16-May-2025 12:26:32	303	468.8000	XLON	07002070000032282-E0N4ntOwZLQ20250516
16-May-2025 12:32:49	296	467.6000	XLON	07002070000032841-E0N4ntOwudr020250516
16-May-2025 12:44:56	311	468.4000	XLON	07002070000033803-E0N4ntOwILT20250516
16-May-2025 12:45:42	306	468.0000	XLON	07002070000033846-E0N4ntOwumDE20250516
16-May-2025 12:45:42	286	468.0000	BATE	06242062400093211-20000R7220250516
16-May-2025 12:55:02	300	467.7000	XLON	05002050000034124-E0N4ntOwutOC20250516
16-May-2025 12:56:42	289	468.2000	BATE	06242062400099420-20000S0Q20250516
16-May-2025 13:02:25	294	467.9000	XLON	07002070000035027-E0N4ntOwuzCi20250516
16-May-2025 13:02:55	310	467.7000	BATE	08492084900098827-20000SJY20250516
16-May-2025 13:05:56	311	467.4000	XLON	07002070000035617-E0N4ntOw1ja20250516
16-May-2025 13:09:57	286	467.0000	BATE	08492084900100453-20000T5M20250516
16-May-2025 13:15:03	286	467.4000	XLON	07002070000036449-E0N4ntOw9Vb20250516
16-May-2025 13:17:03	302	467.0000	BATE	08492084900104056-20000TS920250516
16-May-2025 13:20:24	290	467.1000	XLON	07002070000036671-E0N4ntOwDdB20250516
16-May-2025 13:27:30	288	467.6000	XLON	05002050000037195-E0N4ntOwlrp20250516
16-May-2025 13:29:20	314	467.4000	BATE	06242062400110917-20000UOS20250516
16-May-2025 13:29:26	288	467.3000	XLON	05002050000037391-E0N4ntOwKZV20250516
16-May-2025 13:34:12	289	465.7000	XLON	07002070000038262-E0N4ntOwOzx20250516
16-May-2025 13:42:14	292	465.6000	XLON	07002070000038998-E0N4ntOwWag20250516
16-May-2025 13:48:44	312	465.8000	XLON	07002070000039775-E0N4ntOwcm020250516
16-May-2025 13:49:56	194	465.7000	BATE	06242062400119400-20000WJB20250516
16-May-2025 13:49:56	93	465.7000	BATE	06242062400119400-20000WJC20250516
16-May-2025 13:55:57	142	465.7000	BATE	08492084900118874-20000X1020250516
16-May-2025 13:55:57	287	465.7000	XLON	07002070000040233-E0N4ntOwk3C20250516
16-May-2025 13:55:57	145	465.7000	BATE	08492084900118874-20000X1120250516
16-May-2025 13:57:00	324	465.5000	BATE	06242062400123135-20000X5L20250516
16-May-2025 13:57:00	286	465.5000	XLON	05002050000040331-E0N4ntOw3A20250516
16-May-2025 14:02:40	65	465.5000	XLON	07002070000041246-E0N4ntOwrDC20250516
16-May-2025 14:03:14	222	465.5000	XLON	07002070000041246-

				E0N4ntOwrsT20250516
16-May-2025 14:04:36	298	465.4000	BATE	08492084900122658-20000XX020250516
16-May-2025 14:08:15	310	465.6000	XLON	05002050000041536-E0N4ntOwwzp20250516
16-May-2025 14:10:40	286	465.4000	BATE	06242062400128150-20000YI320250516
16-May-2025 14:10:40	303	465.3000	XLON	05002050000041604-E0N4ntOwzwJ20250516
16-May-2025 14:13:03	287	464.4000	BATE	06242062400129664-20000YQ220250516
16-May-2025 14:14:08	310	464.4000	XLON	05002050000042188-E0N4ntOw3Tc20250516
16-May-2025 14:19:10	308	464.4000	XLON	07002070000043073-E0N4ntOw93b20250516
16-May-2025 14:24:13	287	465.1000	BATE	06242062400133839-20000ZT620250516
16-May-2025 14:27:14	289	465.2000	XLON	07002070000043637-E0N4ntOwGBu20250516
16-May-2025 14:28:52	73	465.0000	BATE	06242062400134905-200010CZ20250516
16-May-2025 14:29:21	213	465.0000	BATE	06242062400134905-200010FN20250516
16-May-2025 14:29:22	286	464.9000	XLON	05002050000044019-E0N4ntOwltJ20250516
16-May-2025 14:30:22	381	464.4000	BATE	08492084900134326-200010VM20250516
16-May-2025 14:32:24	343	464.3000	XLON	05002050000044335-E0N4ntOwRQI20250516
16-May-2025 14:33:52	287	464.4000	XLON	05002050000045032-E0N4ntOwTsv20250516
16-May-2025 14:37:01	286	464.3000	XLON	07002070000045792-E0N4ntOwacr20250516
16-May-2025 14:37:50	287	464.2000	BATE	06242062400141748-200012DI20250516
16-May-2025 14:38:36	372	464.0000	XLON	07002070000046254-E0N4ntOwdY620250516
16-May-2025 14:40:44	286	464.8000	XLON	05002050000046300-E0N4ntOwhFB20250516
16-May-2025 14:41:49	307	464.7000	XLON	05002050000046508-E0N4ntOwj8N20250516
16-May-2025 14:45:18	289	464.9000	XLON	07002070000047312-E0N4ntOwwoM420250516
16-May-2025 14:45:18	315	464.9000	BATE	08492084900141752-200013L820250516
16-May-2025 14:48:49	300	464.6000	XLON	07002070000047674-E0N4ntOwwuVg20250516
16-May-2025 14:50:15	298	465.5000	XLON	05002050000048014-E0N4ntOwwyy20250516
16-May-2025 14:59:13	315	468.2000	XLON	05002050000049564-E0N4ntOvxClR20250516
16-May-2025 15:00:00	315	467.4000	BATE	08492084900151949-2000169U20250516
16-May-2025 15:00:00	287	467.6000	XLON	07002070000049858-E0N4ntOwDi20250516
16-May-2025 15:00:00	286	467.7000	BATE	08492084900152058-2000168620250516
16-May-2025 15:02:48	315	467.9000	XLON	05002050000050321-E0N4ntOvxKRx20250516
16-May-2025 15:02:49	286	467.7000	BATE	08492084900154148-200016Z720250516
16-May-2025 15:04:00	287	467.5000	XLON	05002050000050693-E0N4ntOvxM4s20250516
16-May-2025 15:04:05	286	467.3000	BATE	06242062400158520-2000175M20250516
16-May-2025 15:05:12	288	466.9000	XLON	05002050000050987-E0N4ntOvxOFm20250516
16-May-2025 15:09:19	286	466.3000	BATE	06242062400161229-200018CD20250516
16-May-2025 15:11:23	286	466.6000	XLON	05002050000052199-E0N4ntOvxand20250516
16-May-2025 15:12:21	100	466.7000	XLON	05002050000052516-E0N4ntOvxcB120250516
16-May-2025 15:12:21	215	466.7000	XLON	05002050000052516-E0N4ntOvxcAx20250516
16-May-2025 15:14:44	286	466.2000	XLON	05002050000052710-E0N4ntOvxfig20250516
16-May-2025 15:16:53	315	466.2000	BATE	08492084900158974-200019OB20250516

16-May-2025 15:16:54	302	466.2000	XLON	05002050000052968-E0N4ntOwkBG20250516
16-May-2025 15:18:29	313	465.9000	XLON	070020700000053816-E0N4ntOwxmWE20250516
16-May-2025 15:18:45	315	465.7000	BATE	08492084900157749-200019Y820250516
16-May-2025 15:20:36	298	465.5000	XLON	05002050000053842-E0N4ntOvxq8k20250516
16-May-2025 15:20:41	286	465.4000	BATE	06242062400168672-20001ADU20250516
16-May-2025 15:22:37	287	465.9000	XLON	05002050000054331-E0N4ntOwxtG620250516
16-May-2025 15:26:05	214	466.0000	XLON	07002070000055269-E0N4ntOvxxw320250516
16-May-2025 15:26:05	98	466.0000	XLON	07002070000055269-E0N4ntOvxxwB20250516
16-May-2025 15:28:33	301	466.6000	XLON	05002050000055254-E0N4ntOvy16920250516
16-May-2025 15:29:48	343	466.3000	BATE	08492084900167758-20001BUO20250516
16-May-2025 15:30:48	315	467.4000	BATE	08492084900170185-20001C3Q20250516
16-May-2025 15:30:48	302	467.4000	XLON	07002070000056324-E0N4ntOvy50g20250516
16-May-2025 15:33:42	289	467.6000	XLON	05002050000056710-E0N4ntOvy9Hg20250516
16-May-2025 15:33:45	287	467.5000	BATE	08492084900171334-20001CR020250516
16-May-2025 15:35:10	310	467.0000	XLON	07002070000057191-E0N4ntOvyBSZ20250516
16-May-2025 15:35:18	372	466.8000	BATE	08492084900172754-20001D5Z20250516
16-May-2025 15:40:03	287	466.7000	XLON	05002050000057652-E0N4ntOvyJgN20250516
16-May-2025 15:41:50	286	466.7000	XLON	07002070000058439-E0N4ntOvyNCY20250516
16-May-2025 15:43:51	314	466.7000	XLON	07002070000058800-E0N4ntOvyQpG20250516
16-May-2025 15:49:02	286	466.9000	XLON	07002070000059748-E0N4ntOvyYMC20250516
16-May-2025 15:49:04	309	466.8000	BATE	06242062400184668-20001FRT20250516
16-May-2025 15:51:52	315	467.7000	BATE	08492084900182352-20001GAB20250516
16-May-2025 15:51:52	296	467.6000	XLON	07002070000060195-E0N4ntOvyclg20250516
16-May-2025 15:54:29	315	467.0000	XLON	05002050000060364-E0N4ntOvygF720250516
16-May-2025 15:55:08	325	466.8000	BATE	08492084900182669-20001H3520250516
16-May-2025 15:56:32	313	466.8000	XLON	07002070000061122-E0N4ntOvykKy20250516
16-May-2025 15:57:20	293	467.1000	XLON	07002070000061366-E0N4ntOvyYm20250516
16-May-2025 16:06:58	366	468.7000	BATE	08492084900193033-20001JMW20250516
16-May-2025 16:06:58	374	468.7000	BATE	06242062400199151-20001JMV20250516
16-May-2025 16:06:58	34	468.7000	BATE	06242062400199151-20001JMU20250516
16-May-2025 16:07:50	315	468.5000	XLON	05002050000063006-E0N4ntOvz0KN20250516
16-May-2025 16:07:50	444	468.6000	BATE	08492084900193316-20001JS820250516
16-May-2025 16:08:22	758	468.0000	BATE	06242062400200069-20001JYR20250516
16-May-2025 16:09:29	290	467.8000	XLON	07002070000063557-E0N4ntOvz2p120250516
16-May-2025 16:11:03	372	467.6000	XLON	05002050000063633-E0N4ntOvz4yG20250516
16-May-2025 16:11:15	338	467.5000	BATE	08492084900194357-20001KP120250516
16-May-2025 16:13:00	5	467.8000	BATE	08492084900197554-20001L9620250516
16-May-2025 16:13:00	173	467.8000	BATE	06242062400203971-20001L9520250516
16-May-2025 16:13:00	113	467.8000	BATE	06242062400203971-20001L9420250516
16-May-2025 16:13:00	300	467.7000	XLON	07002070000064334-E0N4ntOvz8k20250516

16-May-2025 16:13:33	343	467.5000	XLON	EUN4ntOvz9Mc20250516 07002070000064658-
16-May-2025 16:13:49	298	467.2000	BATE	08492084900198107- 20001LK920250516
16-May-2025 16:15:44	429	466.7000	XLON	07002070000065187- E0N4ntOvzDOx20250516
16-May-2025 16:16:10	314	466.6000	BATE	06242062400205960- 20001MEI20250516
16-May-2025 16:16:56	286	466.3000	XLON	07002070000065717- E0N4ntOvzFM520250516
16-May-2025 16:16:56	343	466.1000	XLON	05002050000065464- E0N4ntOvzFNT20250516
16-May-2025 16:22:23	372	466.6000	XLON	07002070000066505- E0N4ntOvzODn20250516
16-May-2025 16:22:23	303	466.6000	BATE	06242062400211334- 20001OB820250516
16-May-2025 16:24:10	429	466.6000	XLON	05002050000067063- E0N4ntOvzR4M20250516
16-May-2025 16:24:36	429	466.5000	XLON	07002070000067236- E0N4ntOvzRh220250516
16-May-2025 16:25:07	323	466.6000	BATE	06242062400214882- 20001PA720250516
16-May-2025 16:25:07	429	466.4000	XLON	07002070000067604- E0N4ntOvzSxI20250516
16-May-2025 16:25:07	38	466.5000	BATE	06242062400213894- 20001PAA20250516
16-May-2025 16:26:35	86	466.7000	BATE	08492084900208907- 20001Q0D20250516
16-May-2025 16:26:47	263	466.7000	BATE	08492084900209516- 20001Q2Y20250516
16-May-2025 16:27:10	10	466.7000	XLON	07002070000068112- E0N4ntOvzWdu20250516

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