

Transactions in own shares

Melrose Industries plc (the **Company**) announces today it has purchased the following number of its ordinary shares of £0.001 each through J.P. Morgan Securities plc.

Ordinary Shares:

Date of purchase:	22 May 2025
Number of ordinary shares purchased	65,250
Lowest price per share:	446.9000
Highest price per share:	455.8000
Weighted average price per day:	451.5827

The Company intends to hold the purchased shares in treasury.

Following the above transaction, the Company has 37,682,925 ordinary shares held in treasury and 1,273,792,396 ordinary shares in issue (excluding treasury shares).

The table below contains detailed information about the purchases made as part of the buyback programme.

Schedule of Purchases

Shares purchased:	(ISIN: GB00BNR5MZ78)
Date of purchases:	22 May 2025
Investment firm:	J.P. Morgan Securities plc

Aggregate information:

Venue	Volume-weighted average price	Aggregated volume	Lowest price per share	Highest price per share
London Stock Exchange	451.5586	39,150	447.1000	455.8000
BATS Europe	451.6188	26,100	446.9000	455.0000

Individual Transactions

In accordance with Article 5(1)(b) of the Market Abuse Regulation (EU) No 596/2014 as it forms part of UK law, a full breakdown of the individual trades made by Investec on behalf of the Company as part of the Programme is detailed below:

Transaction Date and Time	Volume	Price (GBP)	Trading Venue	Transaction Reference Number
22-May-2025 08:01:30	382	454.8000	XLON	05002050000003334-E0N99eIUxQSm20250522
22-May-2025 08:01:30	323	455.0000	XLON	07002070000003352-E0N99eIUxQSi20250522
22-May-2025 08:08:41	319	455.8000	XLON	07002070000004485-E0N99eIUxdNi20250522
22-May-2025 08:08:56	322	455.2000	XLON	05002050000003732-

				E0N99eUxdmF20250522
22-May-2025 08:09:10	412	455.0000	BATE	08492084900001132-200007JE20250522
22-May-2025 08:10:14	314	454.0000	XLON	07002070000004666-E0N99eUxgtq20250522
22-May-2025 08:10:40	382	453.5000	BATE	06242062400003423-200007QC20250522
22-May-2025 08:18:42	353	453.6000	BATE	06242062400004766-200008J220250522
22-May-2025 08:24:34	295	453.5000	BATE	06242062400009678-2000091S20250522
22-May-2025 08:25:05	381	453.2000	XLON	07002070000007500-E0N99eUy2AP20250522
22-May-2025 08:26:39	295	453.1000	XLON	05002050000005085-E0N99eUy4DX20250522
22-May-2025 08:30:07	352	452.5000	XLON	07002070000011958-E0N99eUy8dg20250522
22-May-2025 08:30:32	319	452.4000	BATE	08492084900012019-200009NG20250522
22-May-2025 08:33:00	372	452.7000	BATE	06242062400014480-20000A0B20250522
22-May-2025 08:39:04	344	453.4000	BATE	06242062400017678-20000AMR20250522
22-May-2025 08:40:12	294	452.6000	BATE	08492084900017922-20000AQC20250522
22-May-2025 08:40:12	427	452.7000	XLON	07002070000017658-E0N99eUyNHe20250522
22-May-2025 08:46:31	302	452.5000	BATE	08492084900020272-20000BCR20250522
22-May-2025 08:46:51	356	451.7000	XLON	07002070000019946-E0N99eUyWpl20250522
22-May-2025 08:50:02	294	451.7000	BATE	06242062400021936-20000BS520250522
22-May-2025 08:50:03	314	451.6000	XLON	05002050000019660-E0N99eUyc5Z20250522
22-May-2025 09:00:03	60	452.0000	XLON	05002050000027056-E0N99eUylaC20250522
22-May-2025 09:02:21	352	452.3000	XLON	07002070000028816-E0N99eUyoPG20250522
22-May-2025 09:06:23	584	453.6000	XLON	05002050000030717-E0N99eUysmi20250522
22-May-2025 09:06:23	368	453.7000	XLON	05002050000030749-E0N99eUysmQ20250522
22-May-2025 09:07:15	295	453.5000	BATE	08492084900030601-20000DR720250522
22-May-2025 09:09:31	294	453.0000	BATE	06242062400031876-20000E0820250522
22-May-2025 09:10:25	301	452.8000	XLON	07002070000030862-E0N99eUyyFz20250522
22-May-2025 09:10:57	316	452.5000	XLON	07002070000031807-E0N99eUyzlC20250522
22-May-2025 09:12:08	294	451.8000	XLON	07002070000033049-E0N99eUz0i220250522
22-May-2025 09:13:20	351	451.7000	BATE	06242062400033719-20000EGG20250522
22-May-2025 09:13:20	323	451.6000	XLON	05002050000033087-E0N99eUz1se20250522
22-May-2025 09:20:28	295	452.3000	BATE	08492084900038380-20000F5C20250522
22-May-2025 09:22:19	294	452.2000	BATE	08492084900038973-20000FCV20250522
22-May-2025 09:22:32	294	452.1000	XLON	05002050000036819-E0N99eUzBVY20250522
22-May-2025 09:31:11	315	452.6000	BATE	06242062400043451-20000G3Y20250522
22-May-2025 09:31:17	309	452.4000	XLON	05002050000041637-E0N99eUzJab20250522
22-May-2025 09:31:17	306	452.4000	XLON	07002070000040791-E0N99eUzJa20250522
22-May-2025 09:36:47	308	452.1000	BATE	08492084900045620-20000GL020250522
22-May-2025 09:45:09	295	452.5000	BATE	08492084900050480-20000HEN20250522
22-May-2025 09:45:30	294	452.2000	XLON	05002050000044874-E0N99eUzYET20250522
22-May-2025 09:50:16	294	451.6000	XLON	05002050000048178-E0N99eUzcu520250522
22-May-2025 09:50:16	294	451.6000	BATE	08492084900054001-20000HWE20250522

22-May-2025 10:00:07	294	451.7000	BATE	06242062400059100-20000INY20250522
22-May-2025 10:00:25	131	451.5000	XLON	05002050000051197-E0N99eIUzmGp20250522
22-May-2025 10:00:25	310	451.5000	XLON	05002050000051197-E0N99eIUzmGn20250522
22-May-2025 10:06:45	323	451.2000	XLON	07002070000053719-E0N99eIUztj620250522
22-May-2025 10:06:45	183	451.1000	BATE	08492084900063837-20000JD320250522
22-May-2025 10:07:03	136	451.1000	BATE	08492084900063837-20000JEA20250522
22-May-2025 10:18:43	482	450.8000	XLON	05002050000060884-E0N99eIV06Ei20250522
22-May-2025 10:19:08	323	450.7000	XLON	07002070000056659-E0N99eIV06j320250522
22-May-2025 10:19:08	314	450.7000	BATE	08492084900068293-20000KU820250522
22-May-2025 10:20:02	318	450.2000	XLON	05002050000056358-E0N99eIV07qf20250522
22-May-2025 10:24:10	294	449.6000	XLON	05002050000061761-E0N99eIV0Bfg20250522
22-May-2025 10:24:59	294	449.2000	BATE	06242062400072110-20000LHL20250522
22-May-2025 10:33:05	304	450.1000	BATE	08492084900075592-20000MDH20250522
22-May-2025 10:33:05	295	450.2000	XLON	07002070000065952-E0N99eIV0Kbx20250522
22-May-2025 10:40:52	294	449.6000	XLON	07002070000068033-E0N99eIV0Rxz20250522
22-May-2025 10:40:52	297	449.7000	BATE	08492084900079178-20000NOC20250522
22-May-2025 10:43:02	294	449.1000	XLON	07002070000069405-E0N99eIV0TWt20250522
22-May-2025 10:47:33	278	448.6000	XLON	07002070000070617-E0N99eIV0XO520250522
22-May-2025 10:47:33	104	448.6000	XLON	07002070000070617-E0N99eIV0XO320250522
22-May-2025 10:56:19	311	448.0000	BATE	08492084900082977-20000OE020250522
22-May-2025 10:56:19	294	448.0000	XLON	05002050000071683-E0N99eIV0fGH20250522
22-May-2025 11:06:10	295	448.0000	BATE	06242062400089553-20000PAI20250522
22-May-2025 11:06:10	75	448.0000	XLON	07002070000076105-E0N99eIV0ott20250522
22-May-2025 11:06:10	255	448.0000	XLON	07002070000076105-E0N99eIV0otr20250522
22-May-2025 11:06:10	52	448.0000	XLON	07002070000076105-E0N99eIV0oto20250522
22-May-2025 11:22:04	295	449.4000	BATE	08492084900098515-20000QIRV20250522
22-May-2025 11:25:28	318	449.1000	XLON	07002070000084183-E0N99eIV16o220250522
22-May-2025 11:30:28	494	450.4000	XLON	05002050000086707-E0N99eIV1Agp20250522
22-May-2025 11:30:41	353	450.3000	XLON	07002070000086377-E0N99eIV1AzZ20250522
22-May-2025 11:30:45	294	450.2000	BATE	06242062400102466-20000RGZ20250522
22-May-2025 11:32:31	297	450.0000	XLON	07002070000087515-E0N99eIV1DKa20250522
22-May-2025 11:37:45	318	449.8000	BATE	08492084900102276-20000SA20250522
22-May-2025 11:37:45	353	449.8000	XLON	05002050000088784-E0N99eIV1Hj920250522
22-May-2025 11:43:31	294	449.2000	XLON	05002050000090250-E0N99eIV1MIR20250522
22-May-2025 11:43:31	311	449.2000	BATE	08492084900105681-20000SOQ20250522
22-May-2025 11:52:51	396	448.9000	XLON	07002070000091937-E0N99eIV1Tfq20250522
22-May-2025 11:52:51	320	448.9000	BATE	08492084900107746-20000TH420250522
22-May-2025 11:56:33	308	448.6000	BATE	08492084900112185-20000TUI20250522
22-May-2025 11:56:33	295	448.7000	XLON	05002050000095749-E0N99eIV1Wt120250522
22-May-2025 12:08:32	294	449.7000	XLON	07002070000100421-E0N99eIV1hnR20250522

22-May-2025 12:09:56	294	449.5000	BATE	06242062400117774-20000V4520250522
22-May-2025 12:09:56	412	449.4000	XLON	05002050000101589-E0N99eIV1jqZ20250522
22-May-2025 12:12:28	294	449.0000	BATE	08492084900118039-20000V/C220250522
22-May-2025 12:12:32	294	448.9000	XLON	05002050000102230-E0N99eIV1mdG20250522
22-May-2025 12:19:15	363	450.1000	XLON	05002050000105275-E0N99eIV1tFF20250522
22-May-2025 12:20:57	295	449.9000	XLON	05002050000105334-E0N99eIV1ucx20250522
22-May-2025 12:20:57	294	449.8000	BATE	08492084900121147-20000W5920250522
22-May-2025 12:21:44	304	449.5000	XLON	05002050000105915-E0N99eIV1wJL20250522
22-May-2025 12:24:42	294	449.0000	XLON	07002070000107130-E0N99eIV1xi420250522
22-May-2025 12:28:03	294	448.8000	BATE	06242062400125400-20000WRO20250522
22-May-2025 12:33:15	315	448.7000	XLON	05002050000109703-E0N99eIV245E20250522
22-May-2025 12:37:56	318	448.4000	BATE	08492084900127096-20000XJ920250522
22-May-2025 12:49:20	294	449.5000	XLON	05002050000116206-E0N99eIV2GB320250522
22-May-2025 12:49:45	322	449.3000	BATE	08492084900131332-20000YLS20250522
22-May-2025 12:52:14	333	449.1000	XLON	05002050000117380-E0N99eIV2IHR20250522
22-May-2025 12:58:34	302	448.9000	XLON	05002050000118954-E0N99eIV2N1720250522
22-May-2025 12:58:35	304	448.8000	BATE	06242062400136425-20000ZC920250522
22-May-2025 13:04:12	310	448.3000	XLON	07002070000121824-E0N99eIV2Rqz20250522
22-May-2025 13:04:46	310	448.2000	XLON	05002050000124555-E0N99eIV2SIA20250522
22-May-2025 13:07:14	322	448.2000	BATE	08492084900139461-2000104X20250522
22-May-2025 13:10:10	294	448.1000	XLON	05002050000126266-E0N99eIV2X8u20250522
22-May-2025 13:16:23	310	447.2000	XLON	05002050000129535-E0N99eIV2f3y20250522
22-May-2025 13:21:16	300	447.6000	BATE	08492084900147046-200011PB20250522
22-May-2025 13:21:17	318	447.5000	XLON	05002050000132630-E0N99eIV2jvp20250522
22-May-2025 13:27:00	312	447.1000	XLON	05002050000134717-E0N99eIV2oYK20250522
22-May-2025 13:28:08	298	446.9000	BATE	08492084900148262-2000129W20250522
22-May-2025 13:40:05	294	448.8000	XLON	05002050000142213-E0N99eIV31jo20250522
22-May-2025 13:46:19	302	449.5000	XLON	07002070000145012-E0N99eIV37xv20250522
22-May-2025 13:48:45	295	450.5000	XLON	07002070000147359-E0N99eIV3AhS20250522
22-May-2025 13:50:13	295	450.3000	BATE	08492084900159843-200014Z620250522
22-May-2025 13:50:13	323	450.5000	XLON	05002050000147635-E0N99eIV3CBb20250522
22-May-2025 13:53:40	295	450.8000	XLON	07002070000149418-E0N99eIV3Et220250522
22-May-2025 13:56:33	333	450.7000	BATE	06242062400165988-200015ME20250522
22-May-2025 13:59:17	324	450.4000	BATE	06242062400166960-200015YL20250522
22-May-2025 14:01:23	294	450.3000	XLON	05002050000150922-E0N99eIV3MOD20250522
22-May-2025 14:01:23	309	450.3000	BATE	06242062400168322-200016BC20250522
22-May-2025 14:03:46	307	450.3000	XLON	07002070000153731-E0N99eIV3OJb20250522
22-May-2025 14:04:28	295	450.1000	BATE	06242062400170126-200016O220250522
22-May-2025 14:07:18	312	449.5000	XLON	05002050000154989-E0N99eIV3RFT20250522
22-May-2025 14:11:21	322	450.3000	XLON	07002070000157043-

				E0N99eIV3UpM20250522
22-May-2025 14:11:31	308	450.1000	BATE	08492084900170552-200017GZ20250522
22-May-2025 14:17:10	294	451.8000	XLON	07002070000159093-E0N99eIV3ZFz20250522
22-May-2025 14:19:10	295	451.0000	BATE	06242062400178273-200018BN20250522
22-May-2025 14:24:11	301	450.6000	XLON	07002070000162269-E0N99eIV3fYQ20250522
22-May-2025 14:25:03	323	450.3000	BATE	08492084900176758-200018ZC20250522
22-May-2025 14:25:51	294	450.9000	XLON	07002070000163028-E0N99eIV3h6x20250522
22-May-2025 14:30:05	300	451.5000	BATE	06242062400183835-200019VY20250522
22-May-2025 14:30:05	320	451.5000	XLON	05002050000165430-E0N99eIV3mBZ20250522
22-May-2025 14:30:05	295	451.7000	XLON	05002050000165507-E0N99eIV3mA720250522
22-May-2025 14:31:18	307	451.1000	XLON	05002050000166967-E0N99eIV3pWz20250522
22-May-2025 14:32:36	295	451.9000	BATE	06242062400185949-20001APH20250522
22-May-2025 14:33:00	296	451.4000	XLON	07002070000168884-E0N99eIV3tUJ20250522
22-May-2025 14:33:00	296	451.4000	BATE	08492084900182560-20001ATV20250522
22-May-2025 14:36:30	321	452.3000	BATE	06242062400189111-20001BY220250522
22-May-2025 14:36:30	323	452.4000	XLON	05002050000171991-E0N99eIV413L20250522
22-May-2025 14:41:22	295	452.0000	XLON	07002070000174565-E0N99eIV47gd20250522
22-May-2025 14:41:22	295	452.0000	BATE	08492084900188230-20001CZT20250522
22-May-2025 14:45:00	294	451.9000	XLON	05002050000176015-E0N99eIV4C2N20250522
22-May-2025 14:45:38	311	451.7000	BATE	08492084900190093-20001DUK20250522
22-May-2025 14:46:15	299	451.5000	XLON	07002070000179745-E0N99eIV4Ece20250522
22-May-2025 14:48:48	324	451.2000	XLON	05002050000181079-E0N99eIV41h20250522
22-May-2025 14:50:04	264	450.9000	BATE	08492084900194105-20001EUS20250522
22-May-2025 14:50:04	41	450.9000	BATE	08492084900194105-20001EUT20250522
22-May-2025 14:50:09	353	450.8000	XLON	05002050000182227-E0N99eIV4K3J20250522
22-May-2025 14:54:03	295	452.9000	XLON	07002070000185625-E0N99eIV4ScN20250522
22-May-2025 14:57:28	294	452.5000	XLON	07002070000185952-E0N99eIV4Yyv20250522
22-May-2025 14:57:28	295	452.5000	BATE	08492084900197965-20001GTF20250522
22-May-2025 14:58:17	382	452.4000	XLON	07002070000188177-E0N99eIV4aDI20250522
22-May-2025 15:02:14	295	452.9000	BATE	06242062400207506-20001I2W20250522
22-May-2025 15:02:14	295	453.0000	XLON	05002050000191742-E0N99eIV4gra20250522
22-May-2025 15:03:14	375	452.6000	XLON	05002050000192787-E0N99eIV4i5c20250522
22-May-2025 15:04:58	296	453.1000	XLON	05002050000193768-E0N99eIV4kqg20250522
22-May-2025 15:05:08	294	452.9000	BATE	08492084900205262-20001IO620250522
22-May-2025 15:07:22	311	454.1000	XLON	05002050000195610-E0N99eIV4p3B20250522
22-May-2025 15:07:49	324	453.8000	BATE	06242062400211311-20001JHR20250522
22-May-2025 15:11:38	303	454.4000	XLON	05002050000197044-E0N99eIV4vbM20250522
22-May-2025 15:11:38	309	454.3000	BATE	08492084900208936-20001KEH20250522
22-May-2025 15:14:30	301	454.3000	XLON	07002070000199751-E0N99eIV4zyu20250522
22-May-2025 15:16:18	305	454.8000	XLON	07002070000201088-E0N99eIV53UP20250522

22-May-2025 15:16:24	114	454.7000	BATE	06242062400217658-20001LNF20250522
22-May-2025 15:16:24	181	454.7000	BATE	06242062400217658-20001LNE20250522
22-May-2025 15:18:26	295	454.7000	XLON	07002070000202471-E0N99eIV563X20250522
22-May-2025 15:20:14	294	454.6000	XLON	07002070000203205-E0N99eIV59IH20250522
22-May-2025 15:25:06	296	454.6000	BATE	06242062400221237-20001NEX20250522
22-May-2025 15:26:56	296	454.5000	XLON	07002070000205576-E0N99eIV5lhN20250522
22-May-2025 15:31:06	294	454.3000	XLON	07002070000208712-E0N99eIV5Olx20250522
22-May-2025 15:31:06	321	454.3000	BATE	08492084900220330-20001OTV20250522
22-May-2025 15:33:10	383	454.5000	XLON	07002070000211964-E0N99eIV5RFP20250522
22-May-2025 15:34:35	412	454.4000	BATE	06242062400229483-20001PRB20250522
22-May-2025 15:35:27	441	454.3000	XLON	07002070000213055-E0N99eIV5Txk20250522
22-May-2025 15:36:52	314	454.1000	XLON	07002070000214030-E0N99eIV5Vop20250522
22-May-2025 15:37:32	294	453.9000	BATE	06242062400231800-20001QD220250522
22-May-2025 15:38:16	78	453.7000	XLON	07002070000214943-E0N99eIV5Xz520250522
22-May-2025 15:38:16	224	453.7000	XLON	07002070000214943-E0N99eIV5Xyo20250522
22-May-2025 15:38:30	324	453.6000	BATE	08492084900228227-20001QIU20250522
22-May-2025 15:42:15	296	452.8000	XLON	05002050000217176-E0N99eIV5cuG20250522
22-May-2025 15:43:54	295	452.9000	XLON	07002070000218634-E0N99eIV5fPd20250522
22-May-2025 15:44:10	321	452.8000	BATE	08492084900232106-20001RTV20250522
22-May-2025 15:47:11	349	452.3000	BATE	08492084900232870-20001SJZ20250522
22-May-2025 15:47:27	323	452.2000	XLON	07002070000220405-E0N99eIV5jpT20250522
22-May-2025 15:49:41	302	452.6000	XLON	05002050000221826-E0N99eIV5mqr20250522
22-May-2025 15:52:16	294	452.7000	XLON	07002070000223822-E0N99eIV5qjk20250522
22-May-2025 15:54:05	295	452.5000	BATE	06242062400242471-20001UI120250522
22-May-2025 15:54:06	305	452.5000	XLON	05002050000224713-E0N99eIV5t4c20250522
22-May-2025 15:57:21	294	452.4000	XLON	05002050000227470-E0N99eIV5wsV20250522
22-May-2025 16:00:46	295	452.5000	BATE	06242062400248480-20001WC820250522
22-May-2025 16:00:46	295	452.6000	XLON	05002050000229021-E0N99eIV61zk20250522
22-May-2025 16:06:16	324	452.3000	BATE	08492084900241944-20001XYB20250522
22-May-2025 16:06:16	294	452.3000	XLON	05002050000230362-E0N99eIV6ADI20250522
22-May-2025 16:06:17	323	452.1000	XLON	07002070000232565-E0N99eIV6ALQ20250522
22-May-2025 16:09:22	294	452.5000	XLON	05002050000235444-E0N99eIV6FCJ20250522
22-May-2025 16:09:22	295	452.5000	BATE	08492084900251546-20001YZD20250522
22-May-2025 16:11:30	323	452.3000	XLON	05002050000235862-E0N99eIV6Hsz20250522
22-May-2025 16:15:11	294	452.8000	XLON	07002070000238571-E0N99eIV6MvJ20250522
22-May-2025 16:16:02	324	452.8000	BATE	08492084900256427-2000210F20250522
22-May-2025 16:16:46	441	452.6000	XLON	07002070000240087-E0N99eIV6P1e20250522
22-May-2025 16:18:11	279	452.6000	XLON	05002050000240545-E0N99eIV6RAu20250522
22-May-2025 16:18:11	16	452.6000	XLON	05002050000240545-E0N99eIV6RAk20250522
22-May-2025 16:18:24	294	452.5000	BATE	06242062400264328-200021M20250522

				ZU00Z1ALZU250522
22-May-2025 16:19:44	323	452.9000	XLON	07002070000240835-E0N99eIV6THD20250522
22-May-2025 16:19:46	355	452.8000	BATE	08492084900262373-200022GZ20250522
22-May-2025 16:21:38	318	452.8000	XLON	07002070000241319-E0N99eIV6XOp20250522
22-May-2025 16:23:39	324	453.3000	BATE	06242062400271487-200024BC20250522
22-May-2025 16:23:40	294	453.2000	XLON	05002050000241690-E0N99eIV6a2b20250522
22-May-2025 16:24:24	4	453.1000	XLON	07002070000241886-E0N99eIV6b4m20250522
22-May-2025 16:24:24	319	453.1000	XLON	07002070000241886-E0N99eIV6b4k20250522
22-May-2025 16:24:46	322	453.1000	BATE	08492084900267157-200024WY20250522
22-May-2025 16:25:16	353	453.0000	BATE	06242062400272293-2000258N20250522
22-May-2025 16:26:24	353	453.6000	XLON	07002070000242380-E0N99eIV6f5W20250522
22-May-2025 16:26:30	294	453.6000	BATE	06242062400274547-200025WA20250522
22-May-2025 16:26:30	95	453.6000	BATE	08492084900268987-200025WB20250522
22-May-2025 16:26:31	200	453.5000	XLON	05002050000242357-E0N99eIV6fMJ20250522
22-May-2025 16:26:33	346	453.4000	BATE	06242062400274404-200025XD20250522
22-May-2025 16:26:33	28	453.4000	BATE	08492084900268828-200025XC20250522

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