

Transactions in own shares

Melrose Industries plc (the **Company**) announces today it has purchased the following number of its ordinary shares of £0.001 each through J.P. Morgan Securities plc.

Ordinary Shares:

Date of purchase:	28 May 2025
Number of ordinary shares purchased	63,000
Lowest price per share:	468.9000
Highest price per share:	481.1000
Weighted average price per day:	474.9716

The Company intends to hold the purchased shares in treasury.

Following the above transaction, the Company has 37,876,925 ordinary shares held in treasury and 1,273,598,396 ordinary shares in issue (excluding treasury shares).

The table below contains detailed information about the purchases made as part of the buyback programme.

Schedule of Purchases

Shares purchased:	(ISIN: GB00BNR5MZ78)
Date of purchases:	28 May 2025
Investment firm:	J.P. Morgan Securities plc

Aggregate information:

Venue	Volume-weighted average price	Aggregated volume	Lowest price per share	Highest price per share
London Stock Exchange	475.0367	37,800	469.0000	481.1000
BATS Europe	474.8739	25,200	468.9000	481.0000

Individual Transactions

In accordance with Article 5(1)(b) of the Market Abuse Regulation (EU) No 596/2014 as it forms part of UK law, a full breakdown of the individual trades made by Investec on behalf of the Company as part of the Programme is detailed below:

Transaction Date and Time	Volume	Price (GBp)	Trading Venue	Transaction Reference Number
28-May-2025 08:01:38	440	477.1000	XLON	07002070000003361-E0NDVPC45u0b20250528
28-May-2025 08:01:49	294	476.4000	BATE	08492084900000804-2000051H20250528
28-May-2025 08:04:18	294	477.8000	XLON	07002070000003766-E0NDVPC45zw20250528
28-May-2025 08:05:45	294	477.9000	BATE	08492084900001820-

				200005L120250528
28-May-2025 08:05:45	323	478.1000	XLON	0500205000003991-E0NDVPC462VI20250528
28-May-2025 08:08:12	314	477.1000	XLON	07002070000004080-E0NDVPC466xK20250528
28-May-2025 08:08:13	293	476.5000	BATE	06242062400002384-200005TY20250528
28-May-2025 08:18:03	294	479.3000	XLON	05002050000006568-E0NDVPC46Lds20250528
28-May-2025 08:18:03	294	479.3000	XLON	07002070000006496-E0NDVPC46Ldu20250528
28-May-2025 08:33:36	509	481.0000	XLON	05002050000015781-E0NDVPC46bNw20250528
28-May-2025 08:35:51	475	480.8000	XLON	05002050000015625-E0NDVPC46dST20250528
28-May-2025 08:36:09	323	480.7000	XLON	07002070000014319-E0NDVPC46djS20250528
28-May-2025 08:36:09	323	480.6000	BATE	06242062400009704-200008YT20250528
28-May-2025 08:36:10	293	480.2000	BATE	08492084900007968-200008YV20250528
28-May-2025 08:36:10	316	480.1000	XLON	05002050000016754-E0NDVPC46dmB20250528
28-May-2025 08:39:03	352	479.1000	BATE	06242062400013316-2000098R20250528
28-May-2025 08:39:03	352	479.1000	XLON	07002070000017359-E0NDVPC46gUK20250528
28-May-2025 08:42:52	294	481.0000	BATE	06242062400015249-200009KL20250528
28-May-2025 08:43:44	293	480.5000	XLON	05002050000018116-E0NDVPC46kK520250528
28-May-2025 08:50:12	293	481.1000	XLON	05002050000021601-E0NDVPC46ptb20250528
28-May-2025 08:50:12	293	481.0000	BATE	06242062400017686-20000A5I20250528
28-May-2025 08:50:16	318	480.5000	XLON	07002070000021950-E0NDVPC46q1F20250528
28-May-2025 08:50:16	294	480.4000	BATE	06242062400018042-20000A5S20250528
28-May-2025 08:54:13	318	480.3000	XLON	05002050000022751-E0NDVPC46tK320250528
28-May-2025 08:54:13	293	480.4000	BATE	06242062400019413-20000AJ720250528
28-May-2025 08:54:44	351	480.0000	BATE	08492084900018682-20000AK920250528
28-May-2025 08:55:00	322	479.7000	XLON	07002070000023774-E0NDVPC46tsG20250528
28-May-2025 09:01:44	293	480.1000	XLON	07002070000026970-E0NDVPC472FN20250528
28-May-2025 09:01:44	294	480.2000	BATE	08492084900022074-20000BGX20250528
28-May-2025 09:04:08	294	479.5000	BATE	08492084900023858-20000BQ120250528
28-May-2025 09:06:12	302	479.0000	XLON	05002050000030442-E0NDVPC477IW20250528
28-May-2025 09:06:52	303	478.3000	BATE	06242062400026034-20000BWR20250528
28-May-2025 09:10:10	312	477.1000	XLON	05002050000032147-E0NDVPC47AoR20250528
28-May-2025 09:17:41	295	477.9000	XLON	05002050000034297-E0NDVPC47HEz20250528
28-May-2025 09:17:52	320	477.7000	BATE	06242062400029553-20000CZ720250528
28-May-2025 09:19:44	293	476.3000	XLON	07002070000036248-E0NDVPC47JDb20250528
28-May-2025 09:26:37	295	477.1000	XLON	05002050000038332-E0NDVPC47OYM20250528
28-May-2025 09:30:15	37	476.9000	BATE	08492084900032586-20000E1B20250528
28-May-2025 09:30:15	257	476.9000	BATE	08492084900032586-20000E1C20250528
28-May-2025 09:43:47	294	477.9000	BATE	08492084900036319-20000F7M20250528
28-May-2025 09:47:07	311	478.0000	BATE	06242062400041041-20000FK620250528
28-May-2025 09:47:07	350	478.0000	XLON	05002050000046103-E0NDVPC47dQ020250528
28-May-2025 09:50:16	294	477.2000	XLON	07002070000046798-E0NDVPC47ftu20250528

28-May-2025 09:50:16	302	477.3000	BATE	08492084900041136-20000FZ120250528
28-May-2025 09:50:16	381	477.5000	XLON	07002070000046828-E0NDVPC47fsP20250528
28-May-2025 09:52:36	297	476.6000	XLON	05002050000048290-E0NDVPC47iGk20250528
28-May-2025 09:54:50	301	476.2000	XLON	07002070000048848-E0NDVPC47k7i20250528
28-May-2025 09:54:50	305	476.0000	BATE	06242062400045547-20000GEL20250528
28-May-2025 10:00:10	293	474.8000	XLON	07002070000050690-E0NDVPC47o0c20250528
28-May-2025 10:08:51	294	475.6000	XLON	05002050000054865-E0NDVPC47uf20250528
28-May-2025 10:09:10	294	475.4000	BATE	06242062400051732-20000HOS20250528
28-May-2025 10:23:44	321	475.5000	BATE	08492084900053222-20000IZW20250528
28-May-2025 10:23:44	306	475.6000	XLON	05002050000057171-E0NDVPC4855P20250528
28-May-2025 10:27:41	308	474.9000	XLON	05002050000060498-E0NDVPC4886820250528
28-May-2025 10:30:12	293	474.7000	BATE	08492084900058152-20000JNJ20250528
28-May-2025 10:30:12	323	474.6000	XLON	07002070000062035-E0NDVPC489vg20250528
28-May-2025 10:42:09	293	476.0000	XLON	05002050000065615-E0NDVPC48HIP20250528
28-May-2025 10:42:09	294	476.2000	XLON	05002050000066211-E0NDVPC48HH20250528
28-May-2025 10:42:09	294	476.1000	BATE	06242062400065897-20000KST20250528
28-May-2025 10:56:49	306	476.7000	BATE	06242062400073224-20000M5Y20250528
28-May-2025 10:56:49	293	476.7000	XLON	05002050000072035-E0NDVPC48Q0320250528
28-May-2025 11:06:04	237	477.5000	BATE	08492084900074681-20000N5K20250528
28-May-2025 11:06:04	57	477.5000	BATE	08492084900074681-20000N5O20250528
28-May-2025 11:10:10	294	477.3000	XLON	05002050000075166-E0NDVPC48Yt520250528
28-May-2025 11:10:10	323	477.3000	BATE	06242062400078301-20000NKV20250528
28-May-2025 11:10:10	352	477.0000	XLON	07002070000075015-E0NDVPC48Ytz20250528
28-May-2025 11:12:00	293	476.3000	XLON	07002070000077339-E0NDVPC48ak920250528
28-May-2025 11:12:10	301	476.2000	BATE	06242062400079838-20000NV920250528
28-May-2025 11:15:04	293	476.1000	XLON	05002050000078309-E0NDVPC48csa20250528
28-May-2025 11:15:05	333	475.9000	XLON	05002050000077942-E0NDVPC48ctf20250528
28-May-2025 11:15:05	314	475.9000	BATE	06242062400080477-20000O6820250528
28-May-2025 11:17:21	293	475.3000	XLON	05002050000079097-E0NDVPC48eeQ20250528
28-May-2025 11:29:38	293	475.5000	BATE	08492084900082450-20000PPI20250528
28-May-2025 11:29:38	90	475.7000	XLON	05002050000081535-E0NDVPC48m4S20250528
28-May-2025 11:29:38	216	475.7000	XLON	05002050000081535-E0NDVPC48m4Q20250528
28-May-2025 11:34:09	294	475.9000	XLON	07002070000085133-E0NDVPC48pR120250528
28-May-2025 11:40:07	294	476.2000	XLON	05002050000086877-E0NDVPC48tRg20250528
28-May-2025 11:40:07	293	476.2000	BATE	06242062400092049-20000QP320250528
28-May-2025 11:41:42	293	475.6000	XLON	05002050000088357-E0NDVPC48uhL20250528
28-May-2025 11:42:58	317	475.1000	BATE	06242062400093319-20000QZ020250528
28-May-2025 11:49:40	313	474.7000	XLON	07002070000090152-E0NDVPC490Is20250528
28-May-2025 11:59:11	294	475.5000	XLON	07002070000095110-E0NDVPC497GS20250528
28-May-2025 12:00:36	294	475.2000	BATE	06242062400102235-20000SV220250528

28-May-2025 12:00:36	307	475.2000	XLON	07002070000095345-E0NDVPC499Fq20250528
28-May-2025 12:18:07	310	474.8000	XLON	05002050000099885-E0NDVPC49Kx420250528
28-May-2025 12:18:56	293	474.7000	BATE	08492084900100460-20000UJ420250528
28-May-2025 12:26:02	324	475.3000	XLON	07002070000103943-E0NDVPC49Oya20250528
28-May-2025 12:26:02	293	475.5000	BATE	08492084900111750-20000V4320250528
28-May-2025 12:26:02	294	475.6000	XLON	07002070000103939-E0NDVPC49OxT20250528
28-May-2025 12:29:10	322	475.2000	XLON	07002070000105595-E0NDVPC49Qpx20250528
28-May-2025 12:29:10	293	475.2000	BATE	06242062400116624-20000VFM20250528
28-May-2025 12:34:08	319	475.1000	XLON	05002050000106855-E0NDVPC49TLg20250528
28-May-2025 12:34:38	321	474.9000	BATE	06242062400118035-20000VYA20250528
28-May-2025 12:38:40	312	474.3000	XLON	05002050000109258-E0NDVPC49W2P20250528
28-May-2025 12:52:13	294	475.6000	XLON	07002070000114087-E0NDVPC49e6f20250528
28-May-2025 12:52:14	293	475.2000	BATE	06242062400126516-20000Xl820250528
28-May-2025 13:03:51	320	475.6000	XLON	05002050000116515-E0NDVPC49mfh20250528
28-May-2025 13:14:33	293	476.5000	XLON	05002050000121733-E0NDVPC49sws20250528
28-May-2025 13:17:32	293	476.5000	XLON	07002070000122996-E0NDVPC49umK20250528
28-May-2025 13:24:35	332	477.3000	XLON	05002050000126396-E0NDVPC49zpF20250528
28-May-2025 13:24:35	20	477.3000	XLON	05002050000126396-E0NDVPC49zpD20250528
28-May-2025 13:31:45	304	477.4000	BATE	06242062400143913-200011BG20250528
28-May-2025 13:31:45	293	477.2000	XLON	05002050000127165-E0NDVPC4A4Sg20250528
28-May-2025 13:31:45	352	477.4000	XLON	07002070000127863-E0NDVPC4A4S720250528
28-May-2025 13:47:41	321	477.0000	XLON	07002070000134049-E0NDVPC4ACgs20250528
28-May-2025 13:47:41	361	476.8000	BATE	06242062400152380-200012W120250528
28-May-2025 13:47:41	319	476.8000	XLON	07002070000130387-E0NDVPC4ACiN20250528
28-May-2025 13:47:41	490	477.0000	BATE	06242062400152875-200012VW20250528
28-May-2025 13:48:18	381	476.4000	XLON	07002070000135311-E0NDVPC4ADBo20250528
28-May-2025 13:48:18	322	476.5000	BATE	08492084900142013-200012ZQ20250528
28-May-2025 13:50:25	317	475.9000	XLON	05002050000136046-E0NDVPC4AEml20250528
28-May-2025 13:51:02	322	475.8000	BATE	08492084900149943-200013DN20250528
28-May-2025 13:51:07	370	475.4000	BATE	06242062400154539-200013EV20250528
28-May-2025 13:54:03	304	474.8000	XLON	07002070000137488-E0NDVPC4AHv320250528
28-May-2025 13:59:23	322	475.4000	XLON	05002050000139721-E0NDVPC4ALvr20250528
28-May-2025 14:04:34	294	475.2000	BATE	08492084900154871-2000152420250528
28-May-2025 14:04:34	310	475.3000	XLON	05002050000141747-E0NDVPC4APzc20250528
28-May-2025 14:12:40	298	474.6000	XLON	05002050000143990-E0NDVPC4AVfG20250528
28-May-2025 14:12:40	338	474.5000	BATE	08492084900158008-200015WM20250528
28-May-2025 14:14:49	308	473.8000	XLON	07002070000146180-E0NDVPC4AXb20250528
28-May-2025 14:14:49	322	473.8000	BATE	06242062400167244-2000166O20250528
28-May-2025 14:32:06	66	474.2000	XLON	05002050000157612-E0NDVPC4ApBz20250528
28-May-2025 14:32:06	234	474.2000	XLON	05002050000157612-

				E0NDVPC4ApC620250528
28-May-2025 14:34:56	366	474.9000	XLON	07002070000159676-E0NDVPC4AAsbc20250528
28-May-2025 14:34:56	366	474.8000	XLON	05002050000159650-E0NDVPC4Asdy20250528
28-May-2025 14:35:02	315	474.7000	BATE	06242062400180009-200019SF20250528
28-May-2025 14:35:02	432	474.7000	XLON	07002070000159442-E0NDVPC4Asnx20250528
28-May-2025 14:36:19	295	474.5000	BATE	08492084900174209-20001A4S20250528
28-May-2025 14:36:19	322	474.4000	XLON	07002070000162246-E0NDVPC4Aum020250528
28-May-2025 14:38:07	322	475.4000	XLON	07002070000163561-E0NDVPC4AxA120250528
28-May-2025 14:38:07	293	475.2000	BATE	08492084900177416-20001AIG20250528
28-May-2025 14:40:20	343	475.4000	XLON	07002070000165687-E0NDVPC4B00q20250528
28-May-2025 14:40:21	294	475.3000	BATE	08492084900179061-20001B6L20250528
28-May-2025 14:42:56	295	475.3000	XLON	05002050000166706-E0NDVPC4B2z120250528
28-May-2025 14:42:56	306	475.2000	BATE	06242062400186131-20001BRV20250528
28-May-2025 14:45:20	385	474.9000	XLON	07002070000169588-E0NDVPC4B5al20250528
28-May-2025 14:45:46	293	474.6000	BATE	08492084900182130-20001CD420250528
28-May-2025 14:47:48	385	474.3000	XLON	07002070000170758-E0NDVPC4B81m20250528
28-May-2025 14:47:49	352	474.2000	BATE	08492084900183729-20001CUY20250528
28-May-2025 14:48:33	322	473.9000	XLON	07002070000171821-E0NDVPC4B8ty20250528
28-May-2025 14:48:44	323	473.7000	BATE	08492084900183159-20001D2E20250528
28-May-2025 14:57:44	294	473.9000	BATE	06242062400194690-20001EYR20250528
28-May-2025 14:57:44	347	473.9000	XLON	05002050000176200-E0NDVPC4Bld520250528
28-May-2025 14:59:57	293	474.1000	XLON	07002070000179399-E0NDVPC4BLLy20250528
28-May-2025 15:02:08	440	474.4000	XLON	05002050000181054-E0NDVPC4BP9G20250528
28-May-2025 15:03:03	351	474.0000	BATE	06242062400199605-20001GI820250528
28-May-2025 15:05:38	294	475.2000	XLON	05002050000183877-E0NDVPC4BTwq20250528
28-May-2025 15:05:40	323	474.9000	XLON	05002050000183764-E0NDVPC4BU0n20250528
28-May-2025 15:06:42	297	474.6000	XLON	07002070000184292-E0NDVPC4BV8I20250528
28-May-2025 15:06:45	295	474.5000	BATE	06242062400203003-20001HAQ20250528
28-May-2025 15:09:13	316	474.1000	XLON	05002050000185321-E0NDVPC4BXsN20250528
28-May-2025 15:09:58	302	473.9000	XLON	05002050000186463-E0NDVPC4BYqN20250528
28-May-2025 15:13:26	294	473.2000	BATE	06242062400204324-20001IN120250528
28-May-2025 15:15:18	306	473.0000	XLON	05002050000188578-E0NDVPC4Bez20250528
28-May-2025 15:23:50	320	473.2000	XLON	05002050000191512-E0NDVPC4BoH820250528
28-May-2025 15:25:00	294	473.2000	BATE	06242062400213091-20001KXK20250528
28-May-2025 15:25:02	322	473.1000	XLON	05002050000195063-E0NDVPC4BpMF20250528
28-May-2025 15:26:11	293	472.8000	BATE	06242062400210326-20001L7D20250528
28-May-2025 15:26:13	293	472.5000	XLON	05002050000195435-E0NDVPC4Bqlf20250528
28-May-2025 15:26:13	391	472.2000	BATE	06242062400218622-20001L8V20250528
28-May-2025 15:26:47	294	472.3000	XLON	07002070000196246-E0NDVPC4Bs2H20250528
28-May-2025 15:27:35	335	471.9000	BATE	06242062400219121-20001LM820250528

28-May-2025 15:35:18	119	472.5000	XLON	07002070000199651-E0NDVPC4C1Hy20250528
28-May-2025 15:35:18	174	472.5000	XLON	07002070000199651-E0NDVPC4C1I020250528
28-May-2025 15:36:13	322	472.1000	BATE	08492084900217536-20001ND520250528
28-May-2025 15:37:25	294	471.9000	XLON	07002070000200792-E0NDVPC4C3M420250528
28-May-2025 15:38:16	15	471.8000	XLON	07002070000202143-E0NDVPC4C4cs20250528
28-May-2025 15:38:16	278	471.8000	XLON	07002070000202143-E0NDVPC4C4cl20250528
28-May-2025 15:38:29	410	471.7000	BATE	06242062400220564-20001O0B20250528
28-May-2025 15:40:46	323	471.0000	XLON	05002050000203304-E0NDVPC4C7KS20250528
28-May-2025 15:42:27	381	470.7000	XLON	05002050000203972-E0NDVPC4C9W720250528
28-May-2025 15:43:07	299	470.5000	BATE	08492084900220648-20001P6B20250528
28-May-2025 15:43:10	313	470.3000	XLON	07002070000204998-E0NDVPC4CABW20250528
28-May-2025 15:43:10	398	470.0000	BATE	06242062400227981-20001P6H20250528
28-May-2025 15:46:00	322	470.2000	XLON	05002050000206227-E0NDVPC4CDJl20250528
28-May-2025 15:49:57	308	470.4000	XLON	07002070000207900-E0NDVPC4CIGT20250528
28-May-2025 15:50:31	331	470.4000	BATE	06242062400233446-20001QZE20250528
28-May-2025 15:53:49	304	470.7000	XLON	05002050000211622-E0NDVPC4C0kb20250528
28-May-2025 15:54:07	294	470.6000	BATE	06242062400237387-20001RRF20250528
28-May-2025 15:58:17	234	470.3000	XLON	07002070000212654-E0NDVPC4CTuh20250528
28-May-2025 15:58:17	60	470.3000	XLON	07002070000212654-E0NDVPC4CTud20250528
28-May-2025 15:58:41	294	470.2000	BATE	06242062400238735-20001SPL20250528
28-May-2025 16:05:52	351	470.3000	XLON	05002050000217821-E0NDVPC4CczZ20250528
28-May-2025 16:05:53	348	470.2000	BATE	06242062400247340-20001UUV20250528
28-May-2025 16:05:53	322	470.0000	BATE	06242062400245147-20001UUX20250528
28-May-2025 16:05:53	322	469.9000	XLON	05002050000218030-E0NDVPC4Cd1h20250528
28-May-2025 16:08:20	352	470.0000	XLON	05002050000220112-E0NDVPC4Cfs320250528
28-May-2025 16:10:40	322	469.8000	XLON	05002050000221567-E0NDVPC4Cip520250528
28-May-2025 16:10:40	323	469.8000	BATE	06242062400248843-20001W9B20250528
28-May-2025 16:12:05	410	469.5000	XLON	07002070000222585-E0NDVPC4CkdG20250528
28-May-2025 16:14:00	381	469.7000	XLON	07002070000223910-E0NDVPC4Cmb120250528
28-May-2025 16:16:02	410	470.1000	XLON	05002050000224729-E0NDVPC4CpHd20250528
28-May-2025 16:16:03	323	470.0000	BATE	06242062400256096-20001XS520250528
28-May-2025 16:17:46	293	469.7000	XLON	07002070000225633-E0NDVPC4CrHS20250528
28-May-2025 16:19:44	440	469.6000	BATE	08492084900249331-20001YV220250528
28-May-2025 16:19:47	410	469.5000	XLON	05002050000226133-E0NDVPC4CtPU20250528
28-May-2025 16:22:18	317	469.5000	XLON	07002070000227003-E0NDVPC4Cwba20250528
28-May-2025 16:22:56	381	469.2000	BATE	06242062400263940-2000204Z20250528
28-May-2025 16:23:37	296	469.1000	XLON	07002070000227371-E0NDVPC4Cxqi20250528
28-May-2025 16:25:17	294	469.1000	XLON	07002070000227697-E0NDVPC4D0VM20250528
28-May-2025 16:25:39	320	469.0000	XLON	05002050000227571-E0NDVPC4D1Ao20250528
28-May-2025 16:25:41	411	469.1000	BATE	08492084900259439-200021A020250528

				ZUUUZ 1A9ZUZ3U3Z0
28-May-2025 16:25:42	322	469.0000	BATE	06242062400268077-200021AK20250528
28-May-2025 16:27:44	134	469.1000	BATE	06242062400270468-200022BF20250528
28-May-2025 16:28:55	186	468.9000	BATE	06242062400271784-D200022VWR20250528

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