TR-1: Standard form for notification of major holdings

ISIN

GB0000961622

1. Issuer Details

Issuer Name

BALFOUR BEATTY PLC

UK or Non-UK Issuer

UK

. Reason for Notification

An acquisition or disposal of voting rights; An acquisition or disposal of financial instruments

3. Details of person subject to the notification obligation

Name

BlackRock, Inc.

City of registered office (if applicable)

Wilmington

Country of registered office (if applicable)

USA

. Details of the shareholder

Full name of shareholder(s) if different from the person(s) subject to the notification obligation, above

City of registered office (if applicable)

Country of registered office (if applicable)

5. Date on which the threshold was crossed or reached

27-May-2025

6. Date on which Issuer notified

28-May-2025

7. Total positions of person(s) subject to the notification obligation

	% of voting rights attached to shares (total of 8.A)	% of voting rights through financial instruments (total of 8.B 1 + 8.B 2)	Total of both in % (8.A + 8.B)	Total number of voting rights held in issuer
Resulting situation on the date on which threshold was crossed or reached	4.640000	0.360000	5.000000	25275752
Position of				

8. Notified details of the resulting situation on the date on which the threshold was crossed or reached

8A. Voting rights attached to shares

Class/Type of shares ISIN code(if possible)	Number of direct voting rights (DTR5.1)	Number of indirect voting rights (DTR5.2.1)	% of direct voting rights (DTR5.1)	% of indirect voting rights (DTR5.2.1)
GB0000961622		23430390		4.640000
Sub Total 8.A	23430390	·	4.640000%	6

8B1. Financial Instruments according to (DTR5.3.1R.(1) (a))

Type of financial instrument	Expiration date	Exercise/conversion period	Number of voting rights that may be acquired if the instrument is exercised/converted	% of voting rights
American Depository Receipt			220	0.000000
Securities Lending			22600	0.000000
Sub Total 8.B1		•	22820	0.000000%

8B2. Financial Instruments with similar economic effect according to (DTR5.3.1R.(1) (b))

Type of financial instrument	Expiration date	Exercise/conversion period	Physical or cash settlement	Number of voting rights	% of voting rights
CFD			Cash	1822542	0.360000
Sub Total 8.B2				1822542	0.360000%

9. Information in relation to the person subject to the notification obligation

 Full chain of controlled undertakings through which the voting rights and/or the financial instruments are effectively held starting with the ultimate controlling natural person or legal entities (please add additional rows as necessary)

Ultimate controlling person	Name of controlled undertaking	% of voting rights if it equals or is higher than the notifiable threshold	% of voting rights through financial instruments if it equals or is higher than the notifiable threshold	Total of both if it equals or is higher than the notifiable threshold
BlackRock, Inc. (Chain 1)	BlackRock Finance, Inc.			
BlackRock, Inc. (Chain 1)	BlackRock Holdco 2, Inc.			
BlackRock, Inc. (Chain 1)	BlackRock Financial Management, Inc.			
BlackRock, Inc. (Chain 1)	BlackRock International Holdings, Inc.			
BlackRock, Inc. (Chain 1)	BR Jersey International Holdings L.P.			
BlackRock, Inc. (Chain	BlackRock Holdco 3			

1)	LLC		
BlackRock, Inc. (Chain 1)	BlackRock Cayman 1 LP		
BlackRock, Inc. (Chain 1)	BlackRock Cayman West Bay Finco Limited		
BlackRock, Inc. (Chain 1)	BlackRock Cayman West Bay IV Limited		
BlackRock, Inc. (Chain 1)	BlackRock Group Limited		
BlackRock, Inc. (Chain 1)	BlackRock Finance Europe Limited		
BlackRock, Inc. (Chain 1)	BlackRock Investment Management (UK) Limited		
BlackRock, Inc. (Chain 2)	BlackRock Finance, Inc.		
BlackRock, Inc. (Chain 2)	BlackRock Holdco 2, Inc.		
BlackRock, Inc. (Chain 2)	BlackRock Financial Management, Inc.		
BlackRock, Inc. (Chain 2)	BlackRock International Holdings, Inc.		
BlackRock, Inc. (Chain 2)	BR Jersey International Holdings L.P.		
BlackRock, Inc. (Chain 2)	BlackRock Australia Holdco Pty. Ltd.		
BlackRock, Inc. (Chain 2)	BlackRock Investment Management (Australia) Limited		
BlackRock, Inc. (Chain 3)	BlackRock Finance, Inc.		
BlackRock, Inc. (Chain 3)	BlackRock Holdco 2, Inc.		
BlackRock, Inc. (Chain	BlackRock Financial		

3)	management, Inc.		
BlackRock, Inc. (Chain 3)	BlackRock Holdco 4, LLC		
BlackRock, Inc. (Chain 3)	BlackRock Holdco 6, LLC		
BlackRock, Inc. (Chain 3)	BlackRock Delaware Holdings Inc.		
BlackRock, Inc. (Chain 3)	BlackRock Institutional Trust Company, National Association		
BlackRock, Inc. (Chain 4)	BlackRock Finance, Inc.		
BlackRock, Inc. (Chain 4)	BlackRock Holdco 2, Inc.		
BlackRock, Inc. (Chain 4)	BlackRock Financial Management, Inc.		
BlackRock, Inc. (Chain 4)	BlackRock Holdco 4, LLC		
BlackRock, Inc. (Chain 4)	BlackRock Holdco 6, LLC		
BlackRock, Inc. (Chain 4)	BlackRock Delaware Holdings Inc.		
BlackRock, Inc. (Chain 4)	BlackRock Fund Advisors		
BlackRock, Inc. (Chain 5)	BlackRock Finance, Inc.		
BlackRock, Inc. (Chain 5)	BlackRock Holdco 2, Inc.		
BlackRock, Inc. (Chain 5)	BlackRock Financial Management, Inc.		
BlackRock, Inc. (Chain 6)	BlackRock Finance, Inc.		
BlackRock, Inc. (Chain 6)	BlackRock Holdco 2, Inc.		
RlackDock	BlackRock		

Inc. (Chain 6)	Financial Management, Inc.		
BlackRock, Inc. (Chain 6)	BlackRock International Holdings, Inc.		
BlackRock, Inc. (Chain 6)	BR Jersey International Holdings L.P.		
BlackRock, Inc. (Chain 6)	BlackRock Holdco 3, LLC		
BlackRock, Inc. (Chain 6)	BlackRock Cayman 1 LP		
BlackRock, Inc. (Chain 6)	BlackRock Cayman West Bay Finco Limited		
BlackRock, Inc. (Chain 6)	BlackRock Cayman West Bay IV Limited		
BlackRock, Inc. (Chain 6)	BlackRock Group Limited		
BlackRock, Inc. (Chain 6)	BlackRock Finance Europe Limited		
BlackRock, Inc. (Chain 6)	BlackRock (Netherlands) B.V.		
BlackRock, Inc. (Chain 6)	BlackRock Asset Management Deutschland AG		
BlackRock, Inc. (Chain 7)	BlackRock Finance, Inc.		
BlackRock, Inc. (Chain 7)	BlackRock Holdco 2, Inc.		
BlackRock, Inc. (Chain 7)	BlackRock Financial Management, Inc.		
BlackRock, Inc. (Chain 7)	BlackRock International Holdings, Inc.		
BlackRock, Inc. (Chain 7)	BlackRock Canada Holdings ULC		
BlackRock, Inc. (Chain	BlackRock Asset Management		

7)	Canada Limited		
BlackRock, Inc. (Chain 8)	BlackRock Finance, Inc.		
BlackRock, Inc. (Chain 8)	BlackRock Holdco 2, Inc.		
BlackRock, Inc. (Chain 8)	BlackRock Financial Management, Inc.		
BlackRock, Inc. (Chain 8)	BlackRock Capital Holdings, Inc.		
BlackRock, Inc. (Chain 8)	BlackRock Advisors, LLC		
BlackRock, Inc. (Chain 9)	BlackRock Finance, Inc.		
BlackRock, Inc. (Chain 9)	BlackRock Holdco 2, Inc.		
BlackRock, Inc. (Chain 9)	BlackRock Financial Management, Inc.		
BlackRock, Inc. (Chain 9)	BlackRock International Holdings, Inc.		
BlackRock, Inc. (Chain 9)	BR Jersey International Holdings L.P.		
BlackRock, Inc. (Chain 9)	BlackRock Holdco 3, LLC		
BlackRock, Inc. (Chain 9)	BlackRock Cayman 1 LP		
BlackRock, Inc. (Chain 9)	BlackRock Cayman West Bay Finco Limited		
BlackRock, Inc. (Chain 9)	BlackRock Cayman West Bay IV Limited		
BlackRock, Inc. (Chain 9)	BlackRock Group Limited		
BlackRock, Inc. (Chain 9)	BlackRock Finance Europe Limited		
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ыасккоск, Inc. (Chain 9)	ыасккоск Advisors (UK) Limited		
BlackRock, Inc. (Chain 10)	BlackRock Finance, Inc.		
BlackRock, Inc. (Chain 10)	Trident Merger, LLC		
BlackRock, Inc. (Chain 10)	BlackRock Investment Management, LLC		
BlackRock, Inc. (Chain 10)	Amethyst Intermediate, LLC		
BlackRock, Inc. (Chain 10)	Aperio Holdings, LLC		
BlackRock, Inc. (Chain 10)	Aperio Group, LLC		

10. In case of proxy voting

Name of the proxy holder

The number and % of voting rights held

The date until which the voting rights will be held

1. Additional Information

L2. Date of Completion

28th May 2025

13. Place Of Completion

12 Throgmorton Avenue, London, EC2N 2DL, U.K.

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