

Transactions in own shares

Melrose Industries plc (the **Company**) announces today it has purchased the following number of its ordinary shares of £0.001 each through J.P. Morgan Securities plc.

Ordinary Shares:

Date of purchase:	29 May 2025
Number of ordinary shares purchased	63,500
Lowest price per share:	469.0000
Highest price per share:	478.3000
Weighted average price per day:	473.0103

The Company intends to hold the purchased shares in treasury.

Following the above transaction, the Company has 37,940,425 ordinary shares held in treasury and 1,273,534,896 ordinary shares in issue (excluding treasury shares).

The table below contains detailed information about the purchases made as part of the buyback programme.

Schedule of Purchases

Shares purchased:	(ISIN: GB00BNR5MZ78)
Date of purchases:	29 May 2025
Investment firm:	J.P. Morgan Securities plc

Aggregate information:

Venue	Volume-weighted average price	Aggregated volume	Lowest price per share	Highest price per share
London Stock Exchange	473.0438	38,100	469.0000	477.9000
BATS Europe	472.9601	25,400	469.1000	478.3000

Individual Transactions

In accordance with Article 5(1)(b) of the Market Abuse Regulation (EU) No 596/2014 as it forms part of UK law, a full breakdown of the individual trades made by Investec on behalf of the Company as part of the Programme is detailed below:

Transaction Date and Time	Volume	Price (GBp)	Trading Venue	Transaction Reference Number
29-May-2025 08:21:46	358	475.3000	XLON	05002050000010424-E0NEEMfzd0fx20250529
29-May-2025 08:21:49	298	475.2000	BATE	06242062400008079-2000083L20250529
29-May-2025 08:26:58	299	476.4000	BATE	08492084900008957-200008QA20250529
29-May-2025 08:27:44	312	476.1000	XLON	07002070000012206-

				E0NEEMfzd8cn20250529
29-May-2025 08:37:21	299	477.9000	XLON	05002050000018720-E0NEEMfzdIFM20250529
29-May-2025 08:37:21	304	478.3000	BATE	08492084900013913-200009WR20250529
29-May-2025 08:37:21	298	477.9000	XLON	05002050000018444-E0NEEMfzdIFK20250529
29-May-2025 08:40:14	331	477.5000	BATE	06242062400015398-20000ACQ20250529
29-May-2025 08:40:15	328	477.2000	XLON	05002050000020151-E0NEEMfzdLxR20250529
29-May-2025 08:42:30	298	477.2000	BATE	08492084900016358-20000AJS20250529
29-May-2025 08:42:30	348	476.9000	XLON	07002070000021562-E0NEEMfzdNrg20250529
29-May-2025 08:52:43	325	477.8000	XLON	05002050000025790-E0NEEMfzdXWd20250529
29-May-2025 08:58:06	298	477.9000	XLON	05002050000028015-E0NEEMfzdbXD20250529
29-May-2025 08:58:07	299	477.7000	BATE	08492084900020873-20000C4G20250529
29-May-2025 09:01:20	299	477.1000	BATE	08492084900023615-20000CK220250529
29-May-2025 09:01:20	325	477.1000	XLON	05002050000028889-E0NEEMfzdfG620250529
29-May-2025 09:05:46	299	477.1000	XLON	05002050000034076-E0NEEMfzdkYq20250529
29-May-2025 09:06:24	304	476.8000	BATE	06242062400028145-20000D6C20250529
29-May-2025 09:06:58	328	476.7000	XLON	05002050000033575-E0NEEMfzdmDv20250529
29-May-2025 09:09:12	396	476.3000	XLON	05002050000035343-E0NEEMfzdoFL20250529
29-May-2025 09:09:12	320	476.3000	BATE	06242062400028892-20000DHY20250529
29-May-2025 09:12:11	327	476.6000	XLON	07002070000036932-E0NEEMfzdr1i20250529
29-May-2025 09:12:44	302	476.3000	XLON	07002070000037393-E0NEEMfzdrOs20250529
29-May-2025 09:12:49	304	476.0000	BATE	08492084900030807-20000DYN20250529
29-May-2025 09:16:55	308	475.2000	XLON	05002050000038964-E0NEEMfzd7y20250529
29-May-2025 09:21:27	327	473.7000	XLON	05002050000041062-E0NEEMfzdya520250529
29-May-2025 09:24:49	299	473.4000	BATE	08492084900033559-20000F8720250529
29-May-2025 09:27:12	300	473.3000	XLON	07002070000042940-E0NEEMfze3ri20250529
29-May-2025 09:27:20	322	473.0000	BATE	08492084900036991-20000FLC20250529
29-May-2025 09:32:26	299	472.0000	XLON	07002070000045463-E0NEEMfzeA9k20250529
29-May-2025 09:33:56	305	471.8000	BATE	08492084900039626-20000GF220250529
29-May-2025 09:41:58	299	472.4000	XLON	05002050000048952-E0NEEMfzeHhB20250529
29-May-2025 09:46:35	318	473.4000	XLON	07002070000051592-E0NEEMfzeMto20250529
29-May-2025 09:49:40	298	472.9000	XLON	05002050000052906-E0NEEMfzePJt20250529
29-May-2025 09:53:43	299	472.5000	XLON	07002070000053834-E0NEEMfzeSpW20250529
29-May-2025 09:57:49	323	472.7000	XLON	05002050000055469-E0NEEMfzeV3Y20250529
29-May-2025 10:06:42	309	473.1000	XLON	07002070000058500-E0NEEMfzeaxE20250529
29-May-2025 10:08:00	305	472.7000	XLON	07002070000059523-E0NEEMfzec3g20250529
29-May-2025 10:14:57	324	473.3000	XLON	07002070000061709-E0NEEMfzehNG20250529
29-May-2025 10:15:40	299	473.3000	BATE	06242062400055207-20000KY620250529
29-May-2025 10:24:07	317	473.4000	XLON	07002070000064648-E0NEEMfzepBU20250529
29-May-2025 10:29:07	299	473.7000	XLON	07002070000066932-E0NEEMfzesEx20250529
29-May-2025 10:30:49	298	473.6000	XLON	05002050000067709-E0NEEMfzetbS20250529

29-May-2025 10:32:18	298	473.0000	BATE	08492084900056790-20000MLJ20250529
29-May-2025 10:33:37	387	472.6000	BATE	08492084900058922-20000MQA20250529
29-May-2025 10:38:48	301	473.2000	XLON	07002070000070439-E0NEEMfzezKp20250529
29-May-2025 10:40:04	318	473.0000	XLON	05002050000071230-E0NEEMfzf0JA20250529
29-May-2025 10:46:18	321	473.1000	XLON	07002070000073580-E0NEEMfzf4De20250529
29-May-2025 10:46:49	31	473.0000	BATE	06242062400065081-20000NW720250529
29-May-2025 10:46:49	275	473.0000	BATE	06242062400065081-20000NW820250529
29-May-2025 10:52:02	303	473.3000	XLON	07002070000075531-E0NEEMfzf8Jg20250529
29-May-2025 11:01:00	424	473.8000	BATE	08492084900069326-20000PAS20250529
29-May-2025 11:01:02	310	473.6000	BATE	08492084900067803-20000PBB20250529
29-May-2025 11:01:02	307	473.7000	XLON	05002050000077775-E0NEEMfzfDxO20250529
29-May-2025 11:05:04	316	473.5000	XLON	05002050000079605-E0NEEMfzfGor20250529
29-May-2025 11:19:05	299	474.5000	XLON	05002050000085971-E0NEEMfzfPfG20250529
29-May-2025 11:19:05	298	474.6000	BATE	08492084900075558-20000QXL20250529
29-May-2025 11:21:06	307	475.3000	XLON	07002070000087075-E0NEEMfzfR6V20250529
29-May-2025 11:21:06	325	475.4000	BATE	06242062400077324-20000R5K20250529
29-May-2025 11:24:11	327	475.0000	XLON	05002050000088038-E0NEEMfzfSr20250529
29-May-2025 11:24:25	325	474.7000	BATE	06242062400077912-20000RHL20250529
29-May-2025 11:33:55	298	474.5000	BATE	06242062400078940-20000S7R20250529
29-May-2025 11:33:55	325	474.4000	XLON	05002050000089930-E0NEEMfzfYD820250529
29-May-2025 11:37:36	325	474.4000	XLON	07002070000092881-E0NEEMfzfDT20250529
29-May-2025 11:41:09	47	474.2000	XLON	07002070000094586-E0NEEMfzfc6C20250529
29-May-2025 11:41:09	256	474.2000	XLON	07002070000094586-E0NEEMfzfc6A20250529
29-May-2025 11:41:44	298	474.1000	BATE	06242062400081384-20000SUX20250529
29-May-2025 11:45:55	298	473.8000	XLON	07002070000096769-E0NEEMfzfe3t20250529
29-May-2025 11:54:46	322	473.6000	BATE	08492084900086184-20000TX120250529
29-May-2025 12:03:34	319	474.6000	XLON	07002070000102798-E0NEEMfzfAl20250529
29-May-2025 12:03:46	322	474.4000	BATE	08492084900089439-20000UX20250529
29-May-2025 12:05:33	306	474.2000	XLON	07002070000104171-E0NEEMfzfp9920250529
29-May-2025 12:07:15	328	474.0000	BATE	06242062400090878-20000V9B20250529
29-May-2025 12:07:15	309	474.0000	XLON	05002050000104989-E0NEEMfzfpjG20250529
29-May-2025 12:09:31	310	475.5000	XLON	05002050000106439-E0NEEMfzfqwW20250529
29-May-2025 12:10:28	358	475.4000	BATE	08492084900091389-20000VJ320250529
29-May-2025 12:19:44	328	475.2000	BATE	06242062400093180-20000WA820250529
29-May-2025 12:19:44	308	475.3000	XLON	07002070000109576-E0NEEMfzfxDL20250529
29-May-2025 12:21:34	299	476.3000	BATE	08492084900094867-20000WGA20250529
29-May-2025 12:22:18	321	476.0000	BATE	06242062400095786-20000WJY20250529
29-May-2025 12:25:12	306	475.4000	XLON	07002070000112087-E0NEEMfzg0Nj20250529
29-May-2025 12:28:32	313	475.4000	XLON	07002070000114098-E0NEEMfzg22G20250529
29-May-2025 12:32:02	298	475.2000	BATE	08492084900096784-20000XK520250529

29-May-2025 12:39:23	298	475.5000	BATE	08492084900100802-20000YAS20250529
29-May-2025 12:39:23	325	475.5000	XLON	05002050000117343-E0NEEMfzg9xl20250529
29-May-2025 12:43:55	310	475.3000	XLON	07002070000120967-E0NEEMfzgDUp20250529
29-May-2025 12:45:21	320	475.0000	BATE	06242062400102354-20000YY120250529
29-May-2025 12:47:45	149	474.6000	XLON	05002050000123011-E0NEEMfzgG4m20250529
29-May-2025 12:47:58	157	474.6000	XLON	05002050000123011-E0NEEMfzgGBV20250529
29-May-2025 12:54:04	324	473.6000	XLON	05002050000125173-E0NEEMfzgJoy20250529
29-May-2025 12:56:10	303	473.5000	BATE	08492084900105613-20000ZYP20250529
29-May-2025 13:00:02	298	473.5000	XLON	05002050000128124-E0NEEMfzgNWT20250529
29-May-2025 13:05:14	298	473.9000	XLON	07002070000130861-E0NEEMfzgSmy20250529
29-May-2025 13:05:14	299	473.9000	BATE	08492084900110005-2000114S20250529
29-May-2025 13:11:26	323	474.2000	BATE	08492084900112317-200011YT20250529
29-May-2025 13:11:26	298	474.2000	XLON	05002050000135226-E0NEEMfzga1x20250529
29-May-2025 13:17:35	314	473.8000	XLON	07002070000137984-E0NEEMfzgdQO20250529
29-May-2025 13:25:10	307	474.7000	BATE	06242062400118807-2000136Q20250529
29-May-2025 13:25:55	312	474.6000	XLON	05002050000142856-E0NEEMfzgiAF20250529
29-May-2025 13:30:28	310	474.4000	XLON	05002050000144132-E0NEEMfzglpI20250529
29-May-2025 13:33:23	302	475.2000	XLON	05002050000150532-E0NEEMfzgp2Z20250529
29-May-2025 13:34:16	299	475.0000	BATE	06242062400122388-2000149P20250529
29-May-2025 13:37:51	325	474.4000	BATE	08492084900123285-200014LH20250529
29-May-2025 13:38:08	321	474.3000	XLON	07002070000153460-E0NEEMfzgsYx20250529
29-May-2025 13:49:06	305	472.3000	XLON	05002050000157783-E0NEEMfzh0Kf20250529
29-May-2025 13:49:06	309	472.3000	BATE	08492084900127444-200015OV20250529
29-May-2025 13:55:26	299	473.5000	XLON	05002050000162022-E0NEEMfzh5pS20250529
29-May-2025 13:55:44	298	473.4000	BATE	06242062400130369-200016DM20250529
29-May-2025 13:56:17	327	474.0000	XLON	05002050000164045-E0NEEMfzh6WF20250529
29-May-2025 14:03:52	299	474.6000	XLON	05002050000167627-E0NEEMfzhEKi20250529
29-May-2025 14:04:41	322	474.4000	XLON	05002050000168480-E0NEEMfzhFjc20250529
29-May-2025 14:09:06	319	474.5000	XLON	05002050000170135-E0NEEMfzhJpV20250529
29-May-2025 14:13:20	303	474.7000	XLON	07002070000172400-E0NEEMfzhN9L20250529
29-May-2025 14:13:40	319	474.6000	BATE	08492084900136501-200018I820250529
29-May-2025 14:19:11	298	474.7000	XLON	05002050000175347-E0NEEMfzhSri20250529
29-May-2025 14:20:22	305	474.4000	BATE	08492084900138736-200019DD20250529
29-May-2025 14:21:59	322	474.0000	XLON	05002050000176660-E0NEEMfzhUWJ20250529
29-May-2025 14:25:14	322	473.4000	XLON	07002070000177999-E0NEEMfzhXZC20250529
29-May-2025 14:26:36	299	473.1000	BATE	08492084900143442-20001A7620250529
29-May-2025 14:28:22	325	473.5000	XLON	05002050000180213-E0NEEMfzhaVb20250529
29-May-2025 14:30:06	313	473.9000	XLON	05002050000181757-E0NEEMfzhcsp20250529
29-May-2025 14:31:36	317	473.4000	XLON	07002070000182809-E0NEEMfzhgPN20250529
29-May-2025 14:31:36	298	473.4000	BATE	08492084900145417-

				20001BJT20250529
29-May-2025 14:31:58	299	472.8000	BATE	06242062400147571-20001BPR20250529
29-May-2025 14:33:46	124	472.8000	XLON	07002070000185124-E0NEEMfzhJP20250529
29-May-2025 14:33:46	193	472.8000	XLON	07002070000185124-E0NEEMfzhJR20250529
29-May-2025 14:34:38	297	472.5000	BATE	06242062400149228-20001CFV20250529
29-May-2025 14:34:38	1	472.5000	BATE	06242062400149228-20001CFU20250529
29-May-2025 14:36:28	298	472.6000	XLON	07002070000187525-E0NEEMfzhpOj20250529
29-May-2025 14:38:44	316	472.3000	XLON	05002050000189924-E0NEEMfzhs3y20250529
29-May-2025 14:38:44	358	472.1000	BATE	08492084900149242-20001DCO20250529
29-May-2025 14:40:04	312	471.8000	XLON	05002050000191518-E0NEEMfzhtCS20250529
29-May-2025 14:41:34	309	471.9000	BATE	08492084900152429-20001DZY20250529
29-May-2025 14:44:43	299	472.0000	XLON	07002070000194978-E0NEEMfzhzG320250529
29-May-2025 14:44:43	298	472.1000	BATE	06242062400155113-20001EM020250529
29-May-2025 14:49:42	328	472.8000	XLON	05002050000199928-E0NEEMfzi5YQ20250529
29-May-2025 14:49:42	310	473.0000	XLON	07002070000199828-E0NEEMfzi5VF20250529
29-May-2025 14:50:14	298	472.2000	BATE	08492084900157241-20001FVR20250529
29-May-2025 14:50:21	298	471.8000	BATE	06242062400157570-20001FWU20250529
29-May-2025 14:52:56	320	471.9000	XLON	07002070000202287-E0NEEMfziA1220250529
29-May-2025 14:55:49	269	472.4000	XLON	07002070000204451-E0NEEMfziDaS20250529
29-May-2025 14:55:49	30	472.4000	XLON	07002070000204451-E0NEEMfziDaU20250529
29-May-2025 14:56:21	327	472.2000	XLON	07002070000204566-E0NEEMfziEH20250529
29-May-2025 14:56:23	328	472.0000	BATE	06242062400161292-20001H7L20250529
29-May-2025 14:57:37	313	471.5000	XLON	07002070000205992-E0NEEMfziGPx20250529
29-May-2025 14:57:39	348	471.3000	BATE	06242062400162029-20001HKD20250529
29-May-2025 15:03:02	299	472.7000	XLON	07002070000210796-E0NEEMfziMjh20250529
29-May-2025 15:03:18	331	472.6000	BATE	06242062400165494-20001IP820250529
29-May-2025 15:05:01	298	472.4000	XLON	05002050000212115-E0NEEMfziP0q20250529
29-May-2025 15:05:03	299	472.2000	BATE	08492084900164395-20001J1G20250529
29-May-2025 15:05:40	332	471.6000	BATE	08492084900165573-20001J6C20250529
29-May-2025 15:06:12	321	471.3000	XLON	07002070000213340-E0NEEMfziQki20250529
29-May-2025 15:07:24	180	470.7000	BATE	08492084900166482-20001J1Q20250529
29-May-2025 15:07:24	145	470.7000	BATE	08492084900166482-20001J1P20250529
29-May-2025 15:10:07	299	470.1000	XLON	05002050000215122-E0NEEMfziVeL20250529
29-May-2025 15:12:07	311	470.0000	XLON	05002050000217186-E0NEEMfziYTs20250529
29-May-2025 15:13:05	298	469.9000	BATE	08492084900168097-20001KXJ20250529
29-May-2025 15:13:22	315	469.9000	XLON	05002050000218612-E0NEEMfzia3D20250529
29-May-2025 15:16:44	315	470.3000	XLON	05002050000220792-E0NEEMfzie3220250529
29-May-2025 15:17:23	311	470.1000	BATE	08492084900170837-20001LRT20250529
29-May-2025 15:17:50	309	469.8000	XLON	07002070000221707-E0NEEMfziVh20250529
29-May-2025 15:23:18	299	469.7000	BATE	06242062400175791-20001N4Y20250529

29-May-2025 15:23:18	299	469.7000	XLON	05002050000225717-E0NEEMfzinY820250529
29-May-2025 15:31:16	358	470.8000	XLON	05002050000230593-E0NEEMfziwy20250529
29-May-2025 15:33:50	343	470.2000	XLON	07002070000231647-E0NEEMfziyt820250529
29-May-2025 15:33:50	310	470.4000	XLON	05002050000231313-E0NEEMfziysA20250529
29-May-2025 15:33:50	299	470.4000	BATE	06242062400179183-20001P3520250529
29-May-2025 15:33:50	299	470.1000	BATE	08492084900176920-20001P3620250529
29-May-2025 15:35:53	320	470.0000	XLON	07002070000233149-E0NEEMfzj2Bx20250529
29-May-2025 15:38:10	299	470.7000	XLON	07002070000234735-E0NEEMfzi59s20250529
29-May-2025 15:40:25	299	470.1000	XLON	05002050000235962-E0NEEMfzj7X320250529
29-May-2025 15:42:20	322	470.0000	XLON	05002050000236779-E0NEEMfzj9hA20250529
29-May-2025 15:44:09	298	470.2000	XLON	07002070000237817-E0NEEMfzjBzB20250529
29-May-2025 15:44:10	298	470.1000	BATE	06242062400186193-20001RF020250529
29-May-2025 15:50:32	300	469.9000	XLON	05002050000239191-E0NEEMfzjlyj20250529
29-May-2025 15:50:48	298	469.7000	BATE	08492084900186304-20001SOY20250529
29-May-2025 15:52:13	299	469.5000	XLON	05002050000241882-E0NEEMfzjKtH20250529
29-May-2025 15:54:06	298	470.5000	XLON	05002050000243474-E0NEEMfzjMsl20250529
29-May-2025 16:01:11	358	470.3000	XLON	05002050000247220-E0NEEMfzjUa920250529
29-May-2025 16:01:11	393	470.3000	BATE	06242062400195479-20001V7F20250529
29-May-2025 16:01:11	331	470.2000	BATE	06242062400193826-20001V7H20250529
29-May-2025 16:01:11	328	470.1000	BATE	06242062400191291-20001V7J20250529
29-May-2025 16:01:11	298	470.1000	XLON	07002070000243712-E0NEEMfzjUbi20250529
29-May-2025 16:01:19	364	469.9000	BATE	06242062400193674-20001V9020250529
29-May-2025 16:03:12	358	471.2000	XLON	05002050000248749-E0NEEMfzjWuX20250529
29-May-2025 16:04:08	358	470.6000	BATE	06242062400197122-20001VZG20250529
29-May-2025 16:05:37	299	470.6000	BATE	08492084900197017-20001WDO20250529
29-May-2025 16:12:29	343	471.0000	XLON	05002050000254042-E0NEEMfzjgRa20250529
29-May-2025 16:13:29	109	471.0000	XLON	07002070000254729-E0NEEMfzjhbt20250529
29-May-2025 16:13:44	480	470.9000	XLON	05002050000253503-E0NEEMfzjht920250529
29-May-2025 16:14:22	377	470.6000	XLON	07002070000253279-E0NEEMfzjinb20250529
29-May-2025 16:14:22	298	470.6000	BATE	08492084900200299-20001YN820250529
29-May-2025 16:16:02	298	470.4000	XLON	07002070000256274-E0NEEMfzjkjL20250529
29-May-2025 16:16:02	27	470.3000	BATE	08492084900202598-20001Z5820250529
29-May-2025 16:16:02	301	470.3000	BATE	08492084900202598-20001Z5920250529
29-May-2025 16:16:16	307	470.1000	XLON	07002070000255338-E0NEEMfzjkyV20250529
29-May-2025 16:17:26	299	469.3000	BATE	06242062400205348-20001ZIM20250529
29-May-2025 16:19:56	328	469.4000	XLON	07002070000256944-E0NEEMfzjoDP20250529
29-May-2025 16:21:45	507	469.4000	XLON	05002050000257449-E0NEEMfzjqJY20250529
29-May-2025 16:21:45	358	469.3000	BATE	08492084900207083-200020WH20250529
29-May-2025 16:21:46	229	469.1000	BATE	08492084900205459-200020WL20250529
29-May-2025 16:22:38	387	469.0000	XLON	07002070000257771-E0NEEMfzj0520250529

				EUNEEMfzjuVD20250529
29-May-2025 16:24:08	299	469.3000	BATE	08492084900209445-200021RF20250529
29-May-2025 16:24:10	358	469.2000	BATE	06242062400211387-200021S720250529
29-May-2025 16:25:38	299	469.5000	XLON	07002070000258409-EONEEMfzjuVD20250529
29-May-2025 16:25:43	298	469.4000	XLON	05002050000258453-EONEEMfzjua720250529
29-May-2025 16:25:51	190	469.2000	BATE	08492084900210730-200022IO20250529
29-May-2025 16:25:51	299	469.2000	XLON	05002050000258424-EONEEMfzjur120250529
29-May-2025 16:26:56	227	469.5000	XLON	05002050000258716-EONEEMfzjwVK20250529
29-May-2025 16:27:07	317	469.2000	BATE	06242062400213665-2000232L20250529

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