

Transactions in own shares

Melrose Industries plc (the **Company**) announces today it has purchased the following number of its ordinary shares of £0.001 each through J.P. Morgan Securities plc.

Ordinary Shares:

Date of purchase:	3 June 2025
Number of ordinary shares purchased	65,100
Lowest price per share:	459.6000
Highest price per share:	473.9000
Weighted average price per day:	467.9443

The Company intends to hold the purchased shares in treasury.

Following the above transaction, the Company has 38,133,625 ordinary shares held in treasury and 1,273,341,696 ordinary shares in issue (excluding treasury shares).

The table below contains detailed information about the purchases made as part of the buyback programme.

Schedule of Purchases

Shares purchased:	(ISIN: GB00BNR5MZ78)
Date of purchases:	3 June 2025
Investment firm:	J.P. Morgan Securities plc

Aggregate information:

Venue	Volume-weighted average price	Aggregated volume	Lowest price per share	Highest price per share
London Stock Exchange	467.8437	39,060	459.6000	473.8000
BATS Europe	468.0951	26,040	460.0000	473.9000

Individual Transactions

In accordance with Article 5(1)(b) of the Market Abuse Regulation (EU) No 596/2014 as it forms part of UK law, a full breakdown of the individual trades made by Investec on behalf of the Company as part of the Programme is detailed below:

Transaction Date and Time	Volume	Price (GBP)	Trading Venue	Transaction Reference Number
03-Jun-2025 08:07:55	253	463.4000	XLON	07002070000003963-E0NHrA5dEUk220250603
03-Jun-2025 08:07:55	119	463.4000	XLON	07002070000003963-E0NHrA5dEUk420250603
03-Jun-2025 08:15:27	512	466.5000	XLON	05002050000005751-E0NHrA5dEewu20250603
03-Jun-2025 08:15:27	366	466.7000	XLON	05002050000005964-

				E0NHrA5dEewA20250603
03-Jun-2025 08:15:27	476	466.9000	XLON	07002070000006026-E0NHrA5dEevz20250603
03-Jun-2025 08:18:27	311	465.7000	BATE	08492084900006036-20000ADP20250603
03-Jun-2025 08:18:27	372	465.4000	XLON	05002050000006411-E0NHrA5dEifj20250603
03-Jun-2025 08:18:27	311	465.8000	BATE	06242062400006428-20000ADO20250603
03-Jun-2025 08:18:28	322	465.3000	XLON	05002050000007637-E0NHrA5dEigl20250603
03-Jun-2025 08:21:05	403	464.4000	BATE	06242062400008550-20000AQT20250603
03-Jun-2025 08:21:05	434	464.8000	BATE	08492084900008321-20000AQP20250603
03-Jun-2025 08:21:05	330	464.2000	XLON	05002050000008521-E0NHrA5dEitO20250603
03-Jun-2025 08:23:04	117	462.8000	XLON	05002050000010639-E0NHrA5dEopU20250603
03-Jun-2025 08:23:04	200	462.8000	XLON	05002050000010639-E0NHrA5dEopS20250603
03-Jun-2025 08:27:12	341	464.6000	BATE	06242062400011509-20000BM820250603
03-Jun-2025 08:38:05	373	466.1000	XLON	05002050000017101-E0NHrA5dF67m20250603
03-Jun-2025 08:38:05	311	466.1000	BATE	08492084900014587-20000CXI20250603
03-Jun-2025 08:38:19	309	465.9000	XLON	05002050000016789-E0NHrA5dF6Gw20250603
03-Jun-2025 08:38:19	23	465.9000	XLON	05002050000016789-E0NHrA5dF6Gj20250603
03-Jun-2025 08:40:13	341	466.1000	BATE	06242062400018184-20000D5R20250603
03-Jun-2025 08:40:13	403	465.9000	XLON	07002070000020156-E0NHrA5dF8ED20250603
03-Jun-2025 08:43:37	314	465.8000	BATE	08492084900019028-20000DKR20250603
03-Jun-2025 08:43:55	310	465.5000	XLON	05002050000021222-E0NHrA5dFCCP20250603
03-Jun-2025 08:44:54	310	464.9000	BATE	06242062400020560-20000DRI20250603
03-Jun-2025 08:49:55	336	465.1000	BATE	06242062400021465-20000E7F20250603
03-Jun-2025 08:57:21	330	464.8000	XLON	07002070000023518-E0NHrA5dFPzE20250603
03-Jun-2025 08:57:21	316	464.8000	BATE	06242062400024196-20000EZ820250603
03-Jun-2025 09:06:20	319	465.4000	XLON	07002070000032924-E0NHrA5dFxbG20250603
03-Jun-2025 09:06:20	373	465.2000	XLON	05002050000033126-E0NHrA5dFxbI20250603
03-Jun-2025 09:06:20	310	465.3000	BATE	06242062400030254-20000G1N20250603
03-Jun-2025 09:11:46	326	462.1000	BATE	08492084900030954-20000GPF20250603
03-Jun-2025 09:11:46	403	462.1000	XLON	05002050000033962-E0NHrA5dFcqN20250603
03-Jun-2025 09:11:46	310	461.7000	XLON	07002070000033708-E0NHrA5dFcrY20250603
03-Jun-2025 09:13:36	341	459.6000	XLON	07002070000036235-E0NHrA5dFg3s20250603
03-Jun-2025 09:27:42	342	460.5000	XLON	07002070000042857-E0NHrA5dFtLw20250603
03-Jun-2025 09:29:31	311	460.0000	BATE	08492084900040769-20000IMW20250603
03-Jun-2025 09:37:38	311	463.0000	BATE	06242062400046618-20000JGW20250603
03-Jun-2025 09:37:38	310	463.1000	XLON	05002050000047812-E0NHrA5dG3FY20250603
03-Jun-2025 09:40:56	311	462.7000	XLON	05002050000047715-E0NHrA5dG5lv20250603
03-Jun-2025 09:40:56	341	462.7000	BATE	06242062400046321-20000JS420250603
03-Jun-2025 09:46:04	312	462.6000	BATE	08492084900048827-20000K9220250603
03-Jun-2025 09:49:51	315	463.6000	BATE	06242062400051408-20000KMJ20250603
03-Jun-2025 09:50:56	342	463.4000	XLON	07002070000051874-E0NHrA5dGEZc20250603

03-Jun-2025 09:54:01	311	463.4000	XLON	07002070000052994-E0NHrA5dGHdf20250603
03-Jun-2025 09:57:10	311	464.9000	BATE	08492084900055101-20000LGH20250603
03-Jun-2025 09:58:27	310	464.4000	XLON	07002070000054543-E0NHrA5dGKdM20250603
03-Jun-2025 09:59:50	310	463.5000	XLON	05002050000055725-E0NHrA5dGLP120250603
03-Jun-2025 10:05:00	311	466.3000	XLON	05002050000058450-E0NHrA5dGRtl20250603
03-Jun-2025 10:05:00	321	466.4000	BATE	08492084900059223-20000MB720250603
03-Jun-2025 10:10:58	310	466.1000	BATE	06242062400064471-20000MUK20250603
03-Jun-2025 10:10:58	342	466.0000	XLON	05002050000059679-E0NHrA5dGWt320250603
03-Jun-2025 10:10:59	352	465.6000	XLON	05002050000060309-E0NHrA5dGWvb20250603
03-Jun-2025 10:16:46	333	466.7000	XLON	07002070000063426-E0NHrA5dGbey20250603
03-Jun-2025 10:21:01	317	466.2000	XLON	07002070000063745-E0NHrA5dGfEg20250603
03-Jun-2025 10:22:45	337	465.7000	XLON	07002070000064935-E0NHrA5dGh8m20250603
03-Jun-2025 10:29:01	327	464.9000	XLON	07002070000066970-E0NHrA5dGlyH20250603
03-Jun-2025 10:29:16	314	464.7000	BATE	06242062400069288-20000OVB20250603
03-Jun-2025 10:37:11	311	465.9000	BATE	08492084900077004-20000PK320250603
03-Jun-2025 10:37:14	311	465.7000	XLON	07002070000071237-E0NHrA5dGsdf20250603
03-Jun-2025 10:43:00	311	466.2000	XLON	07002070000073185-E0NHrA5dGxGI20250603
03-Jun-2025 10:43:00	339	466.3000	BATE	06242062400081571-20000Q2U20250603
03-Jun-2025 10:50:19	319	465.7000	XLON	05002050000075536-E0NHrA5dH2jC20250603
03-Jun-2025 10:50:19	311	465.7000	BATE	06242062400083918-20000QPX20250603
03-Jun-2025 10:53:43	283	465.6000	XLON	05002050000077327-E0NHrA5dH5BJ20250603
03-Jun-2025 10:53:43	29	465.6000	XLON	05002050000077327-E0NHrA5dH5BN20250603
03-Jun-2025 10:57:42	331	464.8000	BATE	08492084900084423-20000RDL20250603
03-Jun-2025 10:57:42	341	464.9000	XLON	05002050000078556-E0NHrA5dH8GR20250603
03-Jun-2025 11:04:35	313	464.8000	XLON	07002070000080769-E0NHrA5dHEiG20250603
03-Jun-2025 11:09:13	340	464.0000	BATE	06242062400090924-20000SGC20250603
03-Jun-2025 11:12:05	311	463.5000	XLON	05002050000083276-E0NHrA5dHL2420250603
03-Jun-2025 11:21:03	311	463.4000	XLON	05002050000085415-E0NHrA5dHSaG20250603
03-Jun-2025 11:21:03	318	462.9000	BATE	08492084900092208-20000TGI20250603
03-Jun-2025 11:31:12	311	463.9000	BATE	06242062400101529-20000UE020250603
03-Jun-2025 11:34:45	310	463.6000	XLON	07002070000088953-E0NHrA5dHe3o20250603
03-Jun-2025 11:42:57	310	464.2000	XLON	07002070000093433-E0NHrA5dHIOn20250603
03-Jun-2025 11:48:01	368	464.0000	XLON	07002070000095051-E0NHrA5dHq4E20250603
03-Jun-2025 11:48:23	310	463.9000	BATE	08492084900105438-20000WSZ20250603
03-Jun-2025 12:02:33	74	464.1000	XLON	07002070000099156-E0NHrA5dI5Nj20250603
03-Jun-2025 12:02:33	267	464.1000	XLON	07002070000099156-E0NHrA5dI5Nh20250603
03-Jun-2025 12:05:14	433	463.9000	XLON	07002070000102587-E0NHrA5dI8bB20250603
03-Jun-2025 12:05:14	310	463.9000	BATE	08492084900109814-20000ZT420250603
03-Jun-2025 12:06:26	256	463.7000	XLON	07002070000103914-E0NHrA5dI9yt20250603
03-Jun-2025 12:06:26	147	463.7000	XLON	07002070000103914-E0NHrA5dI9v20250603

03-Jun-2025 12:12:00	317	463.5000	XLON	07002070000105200-E0NHrA5dIDPS20250603
03-Jun-2025 12:20:00	311	463.6000	XLON	07002070000108573-E0NHrA5dIJ1S20250603
03-Jun-2025 12:23:11	311	463.3000	BATE	08492084900115233-200011BL20250603
03-Jun-2025 12:27:37	311	466.8000	XLON	07002070000111205-E0NHrA5dIOg020250603
03-Jun-2025 12:28:47	311	468.7000	XLON	05002050000111886-E0NHrA5dIPiO20250603
03-Jun-2025 12:29:58	310	468.2000	BATE	06242062400126693-200011SV20250603
03-Jun-2025 12:41:18	340	469.4000	XLON	05002050000116070-E0NHrA5dIXy20250603
03-Jun-2025 12:45:23	326	469.3000	XLON	07002070000117333-E0NHrA5dlabZ20250603
03-Jun-2025 12:47:57	323	469.0000	XLON	05002050000118647-E0NHrA5dlcRs20250603
03-Jun-2025 12:47:57	311	469.0000	BATE	08492084900127580-200013EF20250603
03-Jun-2025 12:55:24	340	467.7000	XLON	07002070000119904-E0NHrA5dlhPb20250603
03-Jun-2025 12:55:54	105	467.5000	BATE	06242062400136817-2000142S20250603
03-Jun-2025 12:55:54	267	467.5000	BATE	06242062400136817-2000142R20250603
03-Jun-2025 13:00:05	311	468.6000	XLON	05002050000122909-E0NHrA5dlkV20250603
03-Jun-2025 13:03:11	227	469.2000	BATE	08492084900137627-200014O420250603
03-Jun-2025 13:03:11	83	469.2000	BATE	08492084900137627-200014O320250603
03-Jun-2025 13:07:07	341	468.9000	BATE	08492084900139355-2000151B20250603
03-Jun-2025 13:09:06	328	468.8000	XLON	07002070000124478-E0NHrA5dlqz420250603
03-Jun-2025 13:13:03	341	469.0000	BATE	06242062400144580-200015J820250603
03-Jun-2025 13:13:04	320	468.9000	XLON	05002050000127561-E0NHrA5dlitP20250603
03-Jun-2025 13:21:00	335	468.6000	BATE	06242062400147818-2000164D20250603
03-Jun-2025 13:21:00	336	468.4000	XLON	05002050000129827-E0NHrA5dlyvD20250603
03-Jun-2025 13:21:05	335	468.2000	BATE	08492084900144617-2000165R20250603
03-Jun-2025 13:25:04	310	468.2000	XLON	05002050000132454-E0NHrA5dJ2dn20250603
03-Jun-2025 13:25:04	339	468.4000	BATE	06242062400149681-200016LX20250603
03-Jun-2025 13:32:20	323	467.9000	XLON	07002070000133989-E0NHrA5dJ8mE20250603
03-Jun-2025 13:36:06	310	468.0000	XLON	05002050000136935-E0NHrA5dJBGF20250603
03-Jun-2025 13:43:49	327	467.4000	XLON	07002070000139806-E0NHrA5dJHyD20250603
03-Jun-2025 13:43:49	310	467.4000	BATE	06242062400156914-200018G620250603
03-Jun-2025 13:51:25	322	467.1000	BATE	08492084900156881-200019BQ20250603
03-Jun-2025 13:53:32	335	466.8000	XLON	07002070000142035-E0NHrA5dJQTH20250603
03-Jun-2025 13:56:57	90	467.7000	BATE	08492084900159886-200019TY20250603
03-Jun-2025 14:01:20	221	467.7000	BATE	08492084900159886-20001ADJ20250603
03-Jun-2025 14:01:20	315	467.7000	XLON	05002050000147477-E0NHrA5dJWaj20250603
03-Jun-2025 14:12:33	327	468.1000	XLON	07002070000151127-E0NHrA5dJfgH20250603
03-Jun-2025 14:16:32	311	468.9000	XLON	07002070000153384-E0NHrA5dJju20250603
03-Jun-2025 14:22:43	342	468.7000	XLON	07002070000155318-E0NHrA5dJnGO20250603
03-Jun-2025 14:24:38	330	469.0000	BATE	08492084900174098-20001D2R20250603
03-Jun-2025 14:25:05	336	468.8000	XLON	07002070000157234-E0NHrA5dJpij20250603
03-Jun-2025 14:26:17	403	469.0000	BATE	06242062400180448-

				20001DAB20250603
03-Jun-2025 14:26:57	465	468.8000	XLON	07002070000158496-E0NHrA5dJrac20250603
03-Jun-2025 14:31:02	341	469.7000	XLON	05002050000162564-E0NHrA5dJzBo20250603
03-Jun-2025 14:31:04	326	469.5000	BATE	08492084900178999-20001EML20250603
03-Jun-2025 14:31:59	311	469.4000	XLON	05002050000161838-E0NHrA5dK1HZ20250603
03-Jun-2025 14:35:41	310	469.2000	XLON	05002050000167767-E0NHrA5dK9PI20250603
03-Jun-2025 14:37:13	311	469.7000	XLON	07002070000168833-E0NHrA5dKCFr20250603
03-Jun-2025 14:38:37	311	469.7000	XLON	07002070000169588-E0NHrA5dKEuU20250603
03-Jun-2025 14:42:21	341	470.3000	XLON	07002070000172347-E0NHrA5dKLAV20250603
03-Jun-2025 14:42:21	342	470.2000	BATE	08492084900187793-20001HZP20250603
03-Jun-2025 14:42:21	489	470.2000	BATE	06242062400193260-20001HZQ20250603
03-Jun-2025 14:42:21	311	470.1000	XLON	05002050000172765-E0NHrA5dKLBL20250603
03-Jun-2025 14:44:04	434	469.8000	XLON	05002050000173377-E0NHrA5dKNcv20250603
03-Jun-2025 14:45:47	311	470.0000	XLON	05002050000174590-E0NHrA5dKPy220250603
03-Jun-2025 14:47:40	271	470.0000	XLON	07002070000175337-E0NHrA5dKSy020250603
03-Jun-2025 14:47:40	40	470.0000	XLON	07002070000175337-E0NHrA5dKSy720250603
03-Jun-2025 14:49:00	348	470.3000	BATE	06242062400197451-20001JFX20250603
03-Jun-2025 14:50:32	314	470.2000	XLON	07002070000176239-E0NHrA5dKX4620250603
03-Jun-2025 14:53:34	62	469.7000	XLON	05002050000178804-E0NHrA5dKbUp20250603
03-Jun-2025 14:53:34	252	469.7000	XLON	05002050000178804-E0NHrA5dKbUm20250603
03-Jun-2025 14:59:40	325	470.4000	XLON	05002050000182433-E0NHrA5dKkKB20250603
03-Jun-2025 14:59:58	424	470.2000	BATE	06242062400204459-20001LY420250603
03-Jun-2025 14:59:58	568	470.2000	BATE	08492084900198397-20001LY520250603
03-Jun-2025 15:03:00	310	470.9000	XLON	05002050000188706-E0NHrA5dKqIt20250603
03-Jun-2025 15:03:36	368	470.6000	BATE	06242062400208431-20001MY20250603
03-Jun-2025 15:04:34	372	470.4000	BATE	06242062400209170-20001N6020250603
03-Jun-2025 15:04:46	310	470.2000	XLON	07002070000189923-E0NHrA5dKtbj20250603
03-Jun-2025 15:04:46	342	469.9000	XLON	07002070000189204-E0NHrA5dKtct20250603
03-Jun-2025 15:07:16	320	470.4000	XLON	05002050000191985-E0NHrA5dKxkQ20250603
03-Jun-2025 15:07:40	322	470.2000	BATE	08492084900204580-20001NVM20250603
03-Jun-2025 15:08:01	373	469.8000	BATE	06242062400210901-20001O0520250603
03-Jun-2025 15:08:01	338	469.7000	XLON	07002070000192332-E0NHrA5dKzXG20250603
03-Jun-2025 15:11:56	311	469.4000	XLON	05002050000194394-E0NHrA5dL6ED20250603
03-Jun-2025 15:13:48	310	469.7000	XLON	07002070000196101-E0NHrA5dL8wQ20250603
03-Jun-2025 15:15:10	317	470.1000	BATE	08492084900209588-20001PQY20250603
03-Jun-2025 15:17:07	338	470.2000	XLON	07002070000197978-E0NHrA5dLDqU20250603
03-Jun-2025 15:21:03	333	469.9000	XLON	05002050000200355-E0NHrA5dLJwV20250603
03-Jun-2025 15:24:25	313	469.3000	XLON	07002070000201066-E0NHrA5dLQQN20250603
03-Jun-2025 15:26:28	364	468.6000	BATE	06242062400216957-20001SKD20250603
03-Jun-2025 15:26:28	321	468.7000	XLON	05002050000203470-E0NHrA5dLRfR20250603

03-Jun-2025 15:26:29	312	468.3000	BATE	08492084900211123-20001SKF20250603
03-Jun-2025 15:31:43	310	469.0000	XLON	05002050000206541-E0NHrA5dLa6W20250603
03-Jun-2025 15:33:13	310	468.3000	BATE	08492084900219155-20001UBV20250603
03-Jun-2025 15:41:49	310	470.5000	XLON	07002070000211824-E0NHrA5dLopC20250603
03-Jun-2025 15:45:05	373	471.7000	XLON	05002050000214874-E0NHrA5dLshL20250603
03-Jun-2025 15:45:05	548	471.7000	BATE	06242062400234812-20001WPT20250603
03-Jun-2025 15:45:05	340	471.8000	BATE	06242062400234361-20001WPS20250603
03-Jun-2025 15:50:05	371	471.5000	XLON	07002070000217747-E0NHrA5dLyjB20250603
03-Jun-2025 15:56:20	403	471.5000	XLON	05002050000220272-E0NHrA5dM6DO20250603
03-Jun-2025 15:56:20	372	471.4000	BATE	06242062400242437-20001ZL920250603
03-Jun-2025 15:56:20	338	471.7000	XLON	07002070000220952-E0NHrA5dM6Cr20250603
03-Jun-2025 15:56:20	369	471.7000	XLON	07002070000220534-E0NHrA5dM6Cp20250603
03-Jun-2025 15:57:08	311	471.3000	BATE	06242062400238261-20001ZPR20250603
03-Jun-2025 15:57:08	310	471.0000	BATE	06242062400236351-20001ZPU20250603
03-Jun-2025 16:00:05	465	470.6000	XLON	07002070000222491-E0NHrA5dMAgl20250603
03-Jun-2025 16:05:20	372	471.7000	XLON	07002070000225631-E0NHrA5dMIQa20250603
03-Jun-2025 16:08:41	320	471.8000	XLON	07002070000227837-E0NHrA5dMMul20250603
03-Jun-2025 16:08:41	386	471.8000	BATE	08492084900244008-200022WJ20250603
03-Jun-2025 16:09:50	459	471.8000	XLON	05002050000230179-E0NHrA5dMOCK20250603
03-Jun-2025 16:10:21	26	471.9000	BATE	06242062400253939-200023DW20250603
03-Jun-2025 16:13:04	337	473.2000	XLON	07002070000231716-E0NHrA5dMT3R20250603
03-Jun-2025 16:13:04	443	473.3000	BATE	08492084900248551-2000243120250603
03-Jun-2025 16:13:51	390	473.5000	BATE	06242062400256654-200024E320250603
03-Jun-2025 16:15:06	372	473.4000	BATE	08492084900249801-200024RB20250603
03-Jun-2025 16:15:06	383	473.4000	XLON	07002070000232712-E0NHrA5dMVYj20250603
03-Jun-2025 16:15:06	311	473.3000	XLON	05002050000232488-E0NHrA5dMVZN20250603
03-Jun-2025 16:17:40	310	472.7000	BATE	06242062400259540-200025K220250603
03-Jun-2025 16:21:15	403	473.2000	XLON	07002070000234455-E0NHrA5dMeLF20250603
03-Jun-2025 16:21:17	310	472.9000	XLON	05002050000234771-E0NHrA5dMeOx20250603
03-Jun-2025 16:23:45	358	473.4000	XLON	05002050000235742-E0NHrA5dMhIP20250603
03-Jun-2025 16:24:40	372	473.5000	XLON	05002050000236075-E0NHrA5dMj2G20250603
03-Jun-2025 16:25:34	365	473.6000	XLON	07002070000236001-E0NHrA5dMkb920250603
03-Jun-2025 16:26:45	119	473.7000	XLON	07002070000236333-E0NHrA5dMmMY20250603
03-Jun-2025 16:26:57	311	473.6000	XLON	07002070000236242-E0NHrA5dMmfq20250603
03-Jun-2025 16:28:19	335	473.6000	XLON	05002050000237139-E0NHrA5dMolo20250603
03-Jun-2025 16:28:19	31	473.6000	XLON	07002070000236786-E0NHrA5dMolt20250603
03-Jun-2025 16:28:36	122	473.8000	XLON	05002050000237243-E0NHrA5dMpWo20250603
03-Jun-2025 16:28:36	31	473.8000	XLON	07002070000236891-E0NHrA5dMpWq20250603
03-Jun-2025 16:28:37	6	473.8000	XLON	05002050000237244-E0NHrA5dMpWs20250603
03-Jun-2025 16:28:51	546	473.9000	BATE	08492084900264685-2000011120250603

				ZUUUZ9ULZU250603
03-Jun-2025 16:28:51	387	473.9000	BATE	06242062400272779-200029UM20250603
03-Jun-2025 16:28:51	204	473.9000	BATE	08492084900264685-200029UK20250603
03-Jun-2025 16:28:55	788	473.9000	BATE	06242062400272876-200029WJ20250603

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