

Transactions in own shares

Melrose Industries plc (the **Company**) announces today it has purchased the following number of its ordinary shares of £0.001 each through J.P. Morgan Securities plc.

Ordinary Shares:

Date of purchase:	5 June 2025
Number of ordinary shares purchased	63,000
Lowest price per share:	467.7000
Highest price per share:	478.9000
Weighted average price per day:	472.2528

The Company intends to hold the purchased shares in treasury.

Following the above transaction, the Company has 38,260,025 ordinary shares held in treasury and 1,273,215,296 ordinary shares in issue (excluding treasury shares).

The table below contains detailed information about the purchases made as part of the buyback programme.

Schedule of Purchases

Shares purchased:	(ISIN: GB00BNR5MZ78)
Date of purchases:	5 June 2025
Investment firm:	J.P. Morgan Securities plc

Aggregate information:

Venue	Volume-weighted average price	Aggregated volume	Lowest price per share	Highest price per share
London Stock Exchange	472.2425	37,800	467.7000	478.4000
BATS Europe	472.2683	25,200	468.1000	478.9000

Individual Transactions

In accordance with Article 5(1)(b) of the Market Abuse Regulation (EU) No 596/2014 as it forms part of UK law, a full breakdown of the individual trades made by Investec on behalf of the Company as part of the Programme is detailed below:

Transaction Date and Time	Volume	Price (GBp)	Trading Venue	Transaction Reference Number
05-Jun-2025 08:06:42	431	474.9000	XLON	05002050000003294-E0NJJ53UHKcw20250605
05-Jun-2025 08:06:42	431	474.9000	BATE	06242062400000474-200007X120250605
05-Jun-2025 08:08:44	370	473.4000	XLON	05002050000004088-E0NJJ53UHNxF20250605
05-Jun-2025 08:17:05	308	477.7000	BATE	08492084900004488-

				200008W820250605
05-Jun-2025 08:18:40	339	478.9000	BATE	08492084900005189-2000092R20250605
05-Jun-2025 08:18:53	308	478.5000	BATE	08492084900005188-2000093S20250605
05-Jun-2025 08:20:48	498	478.4000	XLON	07002070000008087-E0NJJ53UHgHs20250605
05-Jun-2025 08:21:49	339	477.9000	XLON	05002050000006667-E0NJJ53UHhfm20250605
05-Jun-2025 08:21:49	309	477.9000	XLON	07002070000006681-E0NJJ53UHhfO20250605
05-Jun-2025 08:23:10	432	477.8000	XLON	05002050000009464-E0NJJ53UHjAJ20250605
05-Jun-2025 08:23:10	339	477.8000	XLON	07002070000009441-E0NJJ53UHjAL20250605
05-Jun-2025 08:26:01	337	476.6000	BATE	06242062400005795-200009NY20250605
05-Jun-2025 08:28:08	370	476.2000	BATE	06242062400008128-200009T920250605
05-Jun-2025 08:28:08	308	476.3000	XLON	07002070000010239-E0NJJ53UHnzt20250605
05-Jun-2025 08:33:27	198	476.1000	BATE	06242062400010751-20000AAV20250605
05-Jun-2025 08:33:27	309	476.2000	XLON	05002050000014533-E0NJJ53UHMPS20250605
05-Jun-2025 08:33:34	111	476.1000	BATE	06242062400010751-20000ABP20250605
05-Jun-2025 08:36:21	335	476.2000	BATE	06242062400012264-20000AKU20250605
05-Jun-2025 08:36:56	334	475.6000	XLON	07002070000014717-E0NJJ53UI00k20250605
05-Jun-2025 08:40:16	309	475.4000	XLON	07002070000017806-E0NJJ53UI5lc20250605
05-Jun-2025 08:42:55	308	475.5000	BATE	08492084900016040-20000B1L20250605
05-Jun-2025 08:46:01	328	474.8000	XLON	05002050000018493-E0NJJ53UIBZw20250605
05-Jun-2025 08:47:20	318	474.2000	BATE	08492084900018196-20000BFK20250605
05-Jun-2025 08:47:20	325	474.2000	XLON	07002070000020864-E0NJJ53UIDQu20250605
05-Jun-2025 08:57:34	324	474.4000	XLON	07002070000022729-E0NJJ53UIPCv20250605
05-Jun-2025 09:02:02	308	474.5000	BATE	06242062400025301-20000CLU20250605
05-Jun-2025 09:02:15	347	474.0000	XLON	07002070000027977-E0NJJ53UIUwc20250605
05-Jun-2025 09:06:00	308	474.4000	BATE	06242062400026256-20000CZB20250605
05-Jun-2025 09:06:00	339	474.4000	XLON	05002050000029430-E0NJJ53UIZKr20250605
05-Jun-2025 09:10:17	331	474.3000	XLON	05002050000030183-E0NJJ53UIeDe20250605
05-Jun-2025 09:16:11	137	473.4000	XLON	05002050000032193-E0NJJ53UIkDP20250605
05-Jun-2025 09:16:11	190	473.4000	XLON	05002050000032193-E0NJJ53UIkEC20250605
05-Jun-2025 09:36:23	319	475.2000	XLON	05002050000039646-E0NJJ53UJ5eh20250605
05-Jun-2025 09:36:23	309	475.3000	BATE	08492084900040451-20000FHC20250605
05-Jun-2025 09:40:55	416	474.5000	XLON	07002070000042625-E0NJJ53UJA8Z20250605
05-Jun-2025 09:44:22	401	474.4000	XLON	07002070000045332-E0NJJ53UJCuP20250605
05-Jun-2025 09:44:22	339	474.1000	XLON	05002050000044147-E0NJJ53UJCvk20250605
05-Jun-2025 09:44:22	308	474.3000	BATE	08492084900043868-20000G4F20250605
05-Jun-2025 09:45:28	338	473.7000	BATE	08492084900044309-20000G7020250605
05-Jun-2025 09:45:48	19	473.4000	XLON	05002050000045369-E0NJJ53UJEPs20250605
05-Jun-2025 09:45:48	351	473.4000	XLON	05002050000045369-E0NJJ53UJEPu20250605
05-Jun-2025 09:47:23	339	473.2000	BATE	06242062400047032-20000GCC20250605
05-Jun-2025 09:47:23	308	473.1000	XLON	05002050000046046-E0NJJ53UJFZj20250605
05-Jun-2025 09:50:40	339	473.5000	XLON	05002050000047404

05-Jun-2025 09:52:10	333	472.5000	XLON	0500205000047404-E0NJJ53UJdd20250605
05-Jun-2025 09:52:32	354	472.4000	BATE	06242062400047678-20000GQJ20250605
05-Jun-2025 09:55:26	331	472.1000	BATE	06242062400050221-20000GZW20250605
05-Jun-2025 09:55:28	311	472.0000	XLON	07002070000049435-E0NJJ53UJNbr20250605
05-Jun-2025 10:10:20	309	473.5000	BATE	08492084900055714-20000IA720250605
05-Jun-2025 10:10:20	309	473.3000	XLON	05002050000054991-E0NJJ53UJhzM20250605
05-Jun-2025 10:12:50	317	473.8000	BATE	06242062400057745-20000IG020250605
05-Jun-2025 10:14:01	310	473.4000	XLON	05002050000056372-E0NJJ53UJmLb20250605
05-Jun-2025 10:29:15	338	473.7000	BATE	08492084900061689-20000JRS20250605
05-Jun-2025 10:29:15	308	473.7000	XLON	05002050000059630-E0NJJ53UK2IF20250605
05-Jun-2025 10:29:39	366	473.4000	XLON	05002050000062972-E0NJJ53UK3FS20250605
05-Jun-2025 10:32:48	324	474.0000	BATE	08492084900065885-20000K2W20250605
05-Jun-2025 10:34:57	309	474.2000	XLON	07002070000065137-E0NJJ53UK7n820250605
05-Jun-2025 10:46:28	339	474.9000	XLON	05002050000068613-E0NJJ53UKGjb20250605
05-Jun-2025 10:49:50	309	474.5000	XLON	07002070000069223-E0NJJ53UKJ4I20250605
05-Jun-2025 10:51:46	308	474.4000	BATE	06242062400070196-20000LFA20250605
05-Jun-2025 10:52:30	308	474.1000	XLON	07002070000070173-E0NJJ53UKL4x20250605
05-Jun-2025 10:54:26	311	474.6000	BATE	08492084900073176-20000LN720250605
05-Jun-2025 10:56:48	308	474.4000	BATE	06242062400074929-20000LVL20250605
05-Jun-2025 10:56:48	327	474.3000	XLON	05002050000070820-E0NJJ53UKOZo20250605
05-Jun-2025 11:02:35	309	474.4000	XLON	07002070000073692-E0NJJ53UKUFs20250605
05-Jun-2025 11:02:53	334	474.2000	BATE	06242062400077093-20000MFT20250605
05-Jun-2025 11:05:56	330	474.2000	XLON	07002070000074925-E0NJJ53UKWZV20250605
05-Jun-2025 11:13:10	308	473.8000	XLON	05002050000077762-E0NJJ53UKbdl20250605
05-Jun-2025 11:13:20	309	473.7000	BATE	06242062400081009-20000N8O20250605
05-Jun-2025 11:26:47	332	473.8000	XLON	05002050000082459-E0NJJ53UKI2720250605
05-Jun-2025 11:29:13	355	473.7000	XLON	07002070000082888-E0NJJ53UKmxI20250605
05-Jun-2025 11:41:38	325	473.4000	XLON	07002070000083922-E0NJJ53UKxGE20250605
05-Jun-2025 11:41:38	314	473.4000	BATE	06242062400084643-20000PNK20250605
05-Jun-2025 11:50:14	309	473.0000	XLON	07002070000088897-E0NJJ53UL4a720250605
05-Jun-2025 11:50:17	332	472.9000	BATE	08492084900091621-20000Q9G20250605
05-Jun-2025 11:51:46	368	472.8000	XLON	05002050000090910-E0NJJ53UL5hc20250605
05-Jun-2025 12:03:44	320	473.1000	XLON	07002070000094607-E0NJJ53ULDW120250605
05-Jun-2025 12:08:23	320	473.0000	BATE	08492084900098366-20000RJJ20250605
05-Jun-2025 12:11:48	326	472.7000	XLON	07002070000095559-E0NJJ53ULJgQ20250605
05-Jun-2025 12:17:37	406	472.3000	XLON	07002070000098554-E0NJJ53ULOZC20250605
05-Jun-2025 12:17:37	309	472.4000	BATE	08492084900098742-20000SDC20250605
05-Jun-2025 12:17:37	32	472.1000	BATE	08492084900100839-20000SDE20250605
05-Jun-2025 12:17:39	289	472.1000	BATE	08492084900100839-20000SDJ20250605
05-Jun-2025 12:19:25	332	472.1000	XLON	05002050000100740-E0NJJ53ULQKw20250605

05-Jun-2025 12:20:54	309	472.1000	XLON	05002050000100864-E0NJJ53ULRTD20250605
05-Jun-2025 12:22:45	321	472.0000	BATE	06242062400105728-20000STX20250605
05-Jun-2025 12:28:45	309	472.2000	BATE	08492084900108354-20000T9120250605
05-Jun-2025 12:28:45	331	472.1000	XLON	05002050000102995-E0NJJ53ULX0I20250605
05-Jun-2025 12:32:26	320	472.1000	BATE	08492084900109955-20000TJE20250605
05-Jun-2025 12:36:29	337	472.1000	XLON	07002070000105296-E0NJJ53ULcH720250605
05-Jun-2025 12:44:07	329	472.4000	XLON	05002050000107166-E0NJJ53ULhqa20250605
05-Jun-2025 12:57:02	309	473.1000	BATE	08492084900118025-20000VQJ20250605
05-Jun-2025 12:57:03	309	473.0000	XLON	05002050000110915-E0NJJ53ULqPA20250605
05-Jun-2025 12:59:57	286	472.7000	XLON	07002070000113578-E0NJJ53ULsxK20250605
05-Jun-2025 12:59:57	23	472.7000	XLON	07002070000113578-E0NJJ53ULsxi20250605
05-Jun-2025 13:01:34	311	472.5000	XLON	05002050000114443-E0NJJ53ULuVz20250605
05-Jun-2025 13:01:34	310	472.5000	BATE	06242062400121663-20000W9Z20250605
05-Jun-2025 13:05:32	318	472.6000	XLON	07002070000115722-E0NJJ53ULzvP20250605
05-Jun-2025 13:19:30	309	473.6000	BATE	06242062400130704-20000XOX20250605
05-Jun-2025 13:19:38	315	473.5000	XLON	05002050000122433-E0NJJ53UMGH920250605
05-Jun-2025 13:19:38	12	473.5000	XLON	05002050000122433-E0NJJ53UMGHE20250605
05-Jun-2025 13:27:54	308	474.5000	BATE	06242062400135955-20000YDW20250605
05-Jun-2025 13:27:54	308	474.5000	XLON	05002050000126628-E0NJJ53UMRYo20250605
05-Jun-2025 13:30:35	311	474.2000	XLON	05002050000127501-E0NJJ53UMVVP20250605
05-Jun-2025 13:30:35	309	474.0000	BATE	08492084900136480-20000YRT20250605
05-Jun-2025 13:33:14	308	474.0000	XLON	07002070000131035-E0NJJ53UMYpz20250605
05-Jun-2025 13:35:05	332	473.8000	BATE	06242062400139616-20000Z8U20250605
05-Jun-2025 13:40:12	309	474.1000	XLON	07002070000135365-E0NJJ53UMh7M20250605
05-Jun-2025 13:42:42	309	473.8000	BATE	06242062400141813-2000106C20250605
05-Jun-2025 13:42:43	337	473.6000	XLON	07002070000135986-E0NJJ53UMk5D20250605
05-Jun-2025 13:48:06	308	472.8000	XLON	05002050000138764-E0NJJ53UMpBB20250605
05-Jun-2025 13:50:03	308	475.5000	BATE	08492084900146219-200011SX20250605
05-Jun-2025 13:53:33	315	475.1000	BATE	06242062400150502-200012G220250605
05-Jun-2025 13:53:33	52	475.0000	XLON	05002050000145702-E0NJJ53UN8ii20250605
05-Jun-2025 13:53:33	257	475.0000	XLON	05002050000145702-E0NJJ53UN8Ik20250605
05-Jun-2025 13:58:33	336	474.8000	XLON	05002050000148881-E0NJJ53UNeti20250605
05-Jun-2025 14:05:01	308	476.0000	XLON	07002070000153023-E0NJJ53UNOpX20250605
05-Jun-2025 14:05:12	308	475.8000	BATE	08492084900155335-200013N320250605
05-Jun-2025 14:09:16	308	476.0000	BATE	08492084900158327-2000140W20250605
05-Jun-2025 14:09:16	308	476.0000	XLON	07002070000155467-E0NJJ53UNUBi20250605
05-Jun-2025 14:13:23	308	475.4000	XLON	05002050000157617-E0NJJ53UNa0d20250605
05-Jun-2025 14:17:12	308	472.2000	BATE	06242062400163415-200015AS20250605
05-Jun-2025 14:20:21	311	472.4000	XLON	07002070000160984-E0NJJ53UNhUu20250605
05-Jun-2025 14:21:38	333	471.8000	XLON	07002070000162317-

				E0NJJ53UNpoU20250605
05-Jun-2025 14:23:22	337	471.3000	BATE	08492084900164982-2000169520250605
05-Jun-2025 14:27:55	313	471.0000	XLON	07002070000165312-E0NJJ53UO0EK20250605
05-Jun-2025 14:27:55	336	471.0000	BATE	06242062400169302-2000170R20250605
05-Jun-2025 14:29:59	431	471.4000	XLON	05002050000167387-E0NJJ53UO3tq20250605
05-Jun-2025 14:30:01	337	470.9000	BATE	08492084900170038-200017FZ20250605
05-Jun-2025 14:31:19	325	470.9000	XLON	05002050000169520-E0NJJ53UO9VQ20250605
05-Jun-2025 14:33:19	309	471.0000	XLON	07002070000171973-E0NJJ53UOFpN20250605
05-Jun-2025 14:35:08	320	470.6000	BATE	06242062400174688-200018TE20250605
05-Jun-2025 14:35:08	330	470.9000	XLON	05002050000173827-E0NJJ53UOJLd20250605
05-Jun-2025 14:38:44	317	471.4000	BATE	08492084900177277-200019LU20250605
05-Jun-2025 14:38:44	309	471.4000	XLON	07002070000177090-E0NJJ53UORSI20250605
05-Jun-2025 14:39:50	324	470.6000	XLON	05002050000178045-E0NJJ53UOU7k20250605
05-Jun-2025 14:42:29	334	470.7000	BATE	06242062400180558-20001AF020250605
05-Jun-2025 14:43:04	328	470.2000	XLON	07002070000180721-E0NJJ53UObI120250605
05-Jun-2025 14:46:05	308	469.5000	BATE	06242062400183711-20001B7520250605
05-Jun-2025 14:46:34	194	469.4000	XLON	05002050000183335-E0NJJ53UOj6f20250605
05-Jun-2025 14:46:40	142	469.4000	XLON	05002050000183335-E0NJJ53UOjI620250605
05-Jun-2025 14:50:30	308	469.9000	XLON	05002050000186021-E0NJJ53UOr2z20250605
05-Jun-2025 14:51:20	308	469.6000	XLON	05002050000186964-E0NJJ53UOsIA20250605
05-Jun-2025 14:51:20	327	469.5000	BATE	06242062400185879-20001C7H20250605
05-Jun-2025 14:53:06	311	468.4000	XLON	07002070000188176-E0NJJ53UOW3B20250605
05-Jun-2025 14:54:23	330	468.6000	BATE	06242062400188599-20001CRQ20250605
05-Jun-2025 14:57:49	309	468.1000	XLON	05002050000190225-E0NJJ53UP4RP20250605
05-Jun-2025 15:02:31	308	468.8000	XLON	07002070000193214-E0NJJ53UPCsm20250605
05-Jun-2025 15:03:00	316	468.6000	XLON	05002050000194749-E0NJJ53UPDau20250605
05-Jun-2025 15:03:01	325	468.6000	BATE	06242062400193210-20001EGV20250605
05-Jun-2025 15:06:32	321	469.2000	XLON	07002070000197272-E0NJJ53UPJjx20250605
05-Jun-2025 15:09:56	331	468.7000	XLON	05002050000198154-E0NJJ53UPOdT20250605
05-Jun-2025 15:09:56	309	468.7000	BATE	08492084900193936-20001FY820250605
05-Jun-2025 15:13:20	78	468.3000	BATE	06242062400200373-20001GO320250605
05-Jun-2025 15:14:03	234	468.4000	XLON	05002050000201689-E0NJJ53UPVP420250605
05-Jun-2025 15:14:03	261	468.3000	BATE	06242062400200373-20001GV820250605
05-Jun-2025 15:14:03	74	468.4000	XLON	05002050000201689-E0NJJ53UPVP720250605
05-Jun-2025 15:16:41	336	467.7000	XLON	07002070000202805-E0NJJ53UPaTo20250605
05-Jun-2025 15:28:43	309	469.7000	XLON	05002050000210192-E0NJJ53UPsGK20250605
05-Jun-2025 15:28:44	339	469.5000	XLON	07002070000210110-E0NJJ53UPsH620250605
05-Jun-2025 15:32:25	308	469.5000	BATE	08492084900208862-20001KLL20250605
05-Jun-2025 15:32:25	339	469.5000	XLON	05002050000210733-E0NJJ53UPz9c20250605
05-Jun-2025 15:33:16	352	469.1000	XLON	07002070000213184-E0NJJ53UQ0nM20250605

05-Jun-2025 15:34:25	308	468.9000	BATE	08492084900212365-20001L7820250605
05-Jun-2025 15:36:04	57	468.4000	XLON	05002050000214025-E0NJJ53UQ4n320250605
05-Jun-2025 15:36:04	366	468.7000	XLON	07002070000214147-E0NJJ53UQ4Jr20250605
05-Jun-2025 15:36:04	309	468.2000	BATE	06242062400216037-20001LOH20250605
05-Jun-2025 15:36:04	252	468.4000	XLON	05002050000214025-E0NJJ53UQ4oJ20250605
05-Jun-2025 15:38:58	167	469.1000	XLON	05002050000216357-E0NJJ53UQE9920250605
05-Jun-2025 15:38:58	164	469.1000	XLON	05002050000216357-E0NJJ53UQE8q20250605
05-Jun-2025 15:41:45	319	469.6000	XLON	07002070000219810-E0NJJ53UQJE320250605
05-Jun-2025 15:42:40	339	470.0000	BATE	06242062400221325-20001NLQ20250605
05-Jun-2025 15:44:10	314	469.7000	XLON	07002070000221592-E0NJJ53UQPZI20250605
05-Jun-2025 15:44:14	278	469.6000	BATE	08492084900219737-20001NV620250605
05-Jun-2025 15:44:14	31	469.6000	BATE	08492084900219737-20001NV520250605
05-Jun-2025 15:45:10	260	469.5000	XLON	07002070000223018-E0NJJ53UQRM320250605
05-Jun-2025 15:45:10	49	469.5000	XLON	07002070000223018-E0NJJ53UQRLw20250605
05-Jun-2025 15:47:13	230	470.0000	XLON	05002050000224332-E0NJJ53UQXYO20250605
05-Jun-2025 15:47:13	79	470.0000	XLON	05002050000224332-E0NJJ53UQXYF20250605
05-Jun-2025 15:49:04	368	469.4000	BATE	08492084900222663-20001P9N20250605
05-Jun-2025 15:52:16	336	469.3000	XLON	07002070000227149-E0NJJ53UQfam20250605
05-Jun-2025 15:55:27	309	469.6000	XLON	07002070000229215-E0NJJ53UQjgN20250605
05-Jun-2025 15:58:01	309	469.8000	XLON	05002050000231826-E0NJJ53UQnlX20250605
05-Jun-2025 16:01:49	369	469.7000	XLON	05002050000232760-E0NJJ53UQt0H20250605
05-Jun-2025 16:01:49	309	469.7000	BATE	08492084900230856-20001S1H20250605
05-Jun-2025 16:02:44	432	469.5000	BATE	08492084900229259-20001S9120250605
05-Jun-2025 16:03:18	370	469.3000	XLON	07002070000235036-E0NJJ53UQv6220250605
05-Jun-2025 16:03:40	316	469.1000	BATE	06242062400235072-20001SKB20250605
05-Jun-2025 16:05:02	308	469.0000	XLON	05002050000235635-E0NJJ53UQxBf20250605
05-Jun-2025 16:05:03	400	468.9000	BATE	06242062400237799-20001SWY20250605
05-Jun-2025 16:06:43	313	468.3000	XLON	05002050000236639-E0NJJ53UR06W20250605
05-Jun-2025 16:10:20	312	468.5000	XLON	05002050000238191-E0NJJ53UR5Lj20250605
05-Jun-2025 16:13:11	317	467.9000	XLON	07002070000239833-E0NJJ53UR9FB20250605
05-Jun-2025 16:13:11	308	468.1000	BATE	08492084900238098-20001V2Y20250605
05-Jun-2025 16:16:01	339	468.2000	XLON	07002070000242406-E0NJJ53URDIP20250605
05-Jun-2025 16:16:02	309	468.1000	BATE	06242062400247903-20001VUC20250605
05-Jun-2025 16:19:27	56	468.2000	XLON	07002070000243180-E0NJJ53URJ9p20250605
05-Jun-2025 16:19:27	309	468.2000	XLON	07002070000243180-E0NJJ53URJ9n20250605
05-Jun-2025 16:24:03	338	468.6000	XLON	05002050000244061-E0NJJ53URQcR20250605
05-Jun-2025 16:24:03	479	468.5000	BATE	08492084900255318-20001YM320250605
05-Jun-2025 16:24:03	400	468.5000	XLON	05002050000244052-E0NJJ53URQco20250605
05-Jun-2025 16:24:07	559	468.4000	BATE	06242062400255981-20001YNK20250605
05-Jun-2025 16:24:11	309	468.2000	XLON	07002070000244300-E0NJJ53URQcR20250605

				EUNWJ53URQZEZ0Z50605
05-Jun-2025 16:25:01	282	468.1000	BATE	06242062400257723-20001YXW20250605
05-Jun-2025 16:25:02	370	468.1000	BATE	06242062400257724-20001YY620250605
05-Jun-2025 16:25:02	374	468.1000	XLON	07002070000244431-E0NJJ53URS9m20250605
05-Jun-2025 16:26:32	308	468.4000	BATE	06242062400259780-20001ZR020250605
05-Jun-2025 16:27:44	173	468.4000	BATE	08492084900258785-200020CH20250605

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