

Transactions in own shares

Melrose Industries plc (the **Company**) announces today it has purchased the following number of its ordinary shares of £0.001 each through J.P. Morgan Securities plc.

Ordinary Shares:

Date of purchase:	6 June 2025
Number of ordinary shares purchased	64,100
Lowest price per share:	462.4000
Highest price per share:	469.6000
Weighted average price per day:	466.1505

The Company intends to hold the purchased shares in treasury.

Following the above transaction, the Company has 38,324,125 ordinary shares held in treasury and 1,273,151,196 ordinary shares in issue (excluding treasury shares).

The table below contains detailed information about the purchases made as part of the buyback programme.

Schedule of Purchases

Shares purchased:	(ISIN: GB00BNR5MZ78)
Date of purchases:	6 June 2025
Investment firm:	J.P. Morgan Securities plc

Aggregate information:

Venue	Volume-weighted average price	Aggregated volume	Lowest price per share	Highest price per share
London Stock Exchange	466.1792	38,460	462.4000	469.5000
BATS Europe	466.1073	25,640	463.0000	469.6000

Individual Transactions

In accordance with Article 5(1)(b) of the Market Abuse Regulation (EU) No 596/2014 as it forms part of UK law, a full breakdown of the individual trades made by Investec on behalf of the Company as part of the Programme is detailed below:

Transaction Date and Time	Volume	Price (GBP)	Trading Venue	Transaction Reference Number
06-Jun-2025 08:06:42	334	468.7000	BATE	08492084900000910-2000075220250606
06-Jun-2025 08:06:42	356	468.3000	BATE	08492084900001906-2000075320250606
06-Jun-2025 08:06:52	405	467.6000	XLON	07002070000003340-EONK22XPnir20250606
06-Jun-2025 08:06:52	304	467.6000	XLON	05002050000003325-

				E0NK22XPnlt20250606
06-Jun-2025 08:10:01	418	466.9000	XLON	0500205000004481-E0NK22XPnmX720250606
06-Jun-2025 08:10:01	334	466.9000	XLON	07002070000004500-E0NK22XPnmX920250606
06-Jun-2025 08:14:28	305	466.3000	BATE	06242062400005099-200007UU20250606
06-Jun-2025 08:18:21	304	466.2000	BATE	08492084900006370-2000089H20250606
06-Jun-2025 08:25:29	305	467.0000	BATE	08492084900008494-200008U520250606
06-Jun-2025 08:25:36	323	466.7000	XLON	07002070000009700-E0NK22XPo54s20250606
06-Jun-2025 08:28:18	316	466.7000	BATE	08492084900010844-2000094G20250606
06-Jun-2025 08:28:18	304	467.0000	BATE	08492084900010977-2000094F20250606
06-Jun-2025 08:30:00	340	466.4000	XLON	07002070000011485-E0NK22XPoBe420250606
06-Jun-2025 08:30:14	377	466.3000	XLON	05002050000008638-E0NK22XPoC6E20250606
06-Jun-2025 08:30:34	308	466.1000	BATE	08492084900011992-200009CQ20250606
06-Jun-2025 08:35:20	203	465.8000	XLON	05002050000012936-E0NK22XPoHi620250606
06-Jun-2025 08:35:20	305	465.8000	XLON	07002070000012957-E0NK22XPoHi420250606
06-Jun-2025 08:35:20	131	465.8000	XLON	05002050000012936-E0NK22XPoHIA20250606
06-Jun-2025 08:36:50	320	465.4000	BATE	08492084900014143-200009SH20250606
06-Jun-2025 08:45:19	334	465.8000	XLON	05002050000015882-E0NK22XPoS2220250606
06-Jun-2025 08:45:19	426	465.8000	XLON	07002070000015910-E0NK22XPoS2020250606
06-Jun-2025 08:45:19	304	465.9000	BATE	08492084900017371-20000AGC20250606
06-Jun-2025 08:48:48	81	464.9000	XLON	07002070000018353-E0NK22XPoW4N20250606
06-Jun-2025 08:48:48	223	464.9000	XLON	07002070000018353-E0NK22XPoW4P20250606
06-Jun-2025 08:48:48	426	464.9000	XLON	05002050000018331-E0NK22XPoW4L20250606
06-Jun-2025 08:50:00	224	464.6000	BATE	08492084900020642-20000AVJ20250606
06-Jun-2025 08:50:00	80	464.6000	BATE	08492084900020642-20000AVI20250606
06-Jun-2025 08:51:51	304	464.1000	XLON	05002050000019706-E0NK22XPoZIW20250606
06-Jun-2025 08:57:10	304	464.4000	BATE	08492084900024556-20000BGS20250606
06-Jun-2025 08:58:15	323	463.6000	XLON	05002050000022374-E0NK22XPofjR20250606
06-Jun-2025 09:00:45	366	462.9000	XLON	05002050000023292-E0NK22XPoEj20250606
06-Jun-2025 09:05:05	304	463.0000	BATE	06242062400029333-20000C5F20250606
06-Jun-2025 09:18:27	322	463.4000	XLON	05002050000027422-E0NK22XPoxbp20250606
06-Jun-2025 09:18:27	317	463.5000	BATE	08492084900030650-20000D3U20250606
06-Jun-2025 09:18:27	337	463.4000	XLON	07002070000030935-E0NK22XPoxbr20250606
06-Jun-2025 09:20:54	334	462.4000	XLON	05002050000032964-E0NK22XPpOL20250606
06-Jun-2025 09:26:44	305	463.1000	BATE	06242062400038782-20000DQ620250606
06-Jun-2025 09:32:40	304	463.7000	BATE	06242062400042416-20000E7120250606
06-Jun-2025 09:34:36	231	463.3000	XLON	07002070000037552-E0NK22XPpCD720250606
06-Jun-2025 09:34:36	104	463.3000	XLON	07002070000037552-E0NK22XPpCD920250606
06-Jun-2025 09:41:00	305	463.7000	BATE	08492084900045543-20000ERU20250606
06-Jun-2025 09:44:08	335	463.5000	XLON	07002070000040724-E0NK22XPplhm20250606
06-Jun-2025 09:44:11	304	463.2000	BATE	06242062400046856-20000EZN20250606

06-Jun-2025 09:57:15	304	463.9000	BATE	08492084900050640-20000FUV20250606
06-Jun-2025 09:57:15	335	463.8000	XLON	05002050000045146-E0NK22XPpQyh20250606
06-Jun-2025 10:01:40	305	465.1000	BATE	06242062400055785-20000GEC20250606
06-Jun-2025 10:01:40	305	465.1000	XLON	07002070000047681-E0NK22XPpUr520250606
06-Jun-2025 10:05:00	355	464.8000	XLON	07002070000047348-E0NK22XPpWko20250606
06-Jun-2025 10:05:00	329	464.7000	BATE	06242062400056975-20000GML20250606
06-Jun-2025 10:17:36	395	464.3000	XLON	05002050000053284-E0NK22XPpetk20250606
06-Jun-2025 10:25:45	215	464.3000	XLON	07002070000055945-E0NK22XPpkIA20250606
06-Jun-2025 10:25:45	426	464.2000	XLON	07002070000049848-E0NK22XPpkIY20250606
06-Jun-2025 10:25:45	346	464.3000	XLON	07002070000055945-E0NK22XPpkI720250606
06-Jun-2025 10:25:47	292	464.1000	BATE	08492084900059958-20000HYM20250606
06-Jun-2025 10:25:47	29	464.1000	BATE	08492084900059958-20000HYL20250606
06-Jun-2025 10:30:17	305	463.9000	BATE	08492084900066912-20000IG20250606
06-Jun-2025 10:30:17	304	463.9000	XLON	07002070000056117-E0NK22XPpmjB20250606
06-Jun-2025 10:43:06	304	464.2000	XLON	07002070000059205-E0NK22XPpuyB20250606
06-Jun-2025 10:57:19	355	464.4000	XLON	07002070000063761-E0NK22XPq3bz20250606
06-Jun-2025 10:58:42	152	464.1000	BATE	06242062400073019-20000K8X20250606
06-Jun-2025 10:58:42	177	464.1000	BATE	06242062400073019-20000K8W20250606
06-Jun-2025 10:58:42	391	464.2000	XLON	07002070000063291-E0NK22XPq4mN20250606
06-Jun-2025 11:08:37	304	463.9000	XLON	05002050000067570-E0NK22XPqC4R20250606
06-Jun-2025 11:08:37	353	464.1000	XLON	05002050000067721-E0NK22XPqC3r20250606
06-Jun-2025 11:08:37	335	464.0000	BATE	06242062400085584-20000KXE20250606
06-Jun-2025 11:08:37	387	464.1000	XLON	07002070000067845-E0NK22XPqC3p20250606
06-Jun-2025 11:15:04	304	463.9000	XLON	05002050000068303-E0NK22XPqFSh20250606
06-Jun-2025 11:29:57	426	463.3000	XLON	07002070000070009-E0NK22XPqNtz20250606
06-Jun-2025 11:29:57	304	463.6000	BATE	06242062400086454-20000MBG20250606
06-Jun-2025 11:29:57	304	463.3000	BATE	08492084900086843-20000MBJ20250606
06-Jun-2025 11:39:16	188	463.5000	XLON	05002050000076050-E0NK22XPqSYj20250606
06-Jun-2025 11:39:16	116	463.5000	XLON	05002050000076050-E0NK22XPqSYI20250606
06-Jun-2025 11:45:14	304	463.6000	BATE	08492084900096812-20000N8720250606
06-Jun-2025 11:45:14	348	463.4000	BATE	06242062400096273-20000N8920250606
06-Jun-2025 11:45:14	78	463.4000	BATE	06242062400096273-20000N8820250606
06-Jun-2025 11:45:14	131	463.3000	XLON	07002070000074536-E0NK22XPqW8H20250606
06-Jun-2025 11:45:14	330	463.5000	XLON	07002070000076489-E0NK22XPqW7g20250606
06-Jun-2025 11:45:14	241	463.3000	XLON	07002070000074536-E0NK22XPqW8a20250606
06-Jun-2025 11:49:55	426	463.1000	XLON	05002050000077777-E0NK22XPqYgh20250606
06-Jun-2025 11:49:55	426	463.2000	BATE	06242062400101003-20000NLS20250606
06-Jun-2025 11:59:48	335	463.6000	XLON	07002070000079879-E0NK22XPqeMT20250606
06-Jun-2025 11:59:48	305	463.6000	BATE	06242062400103819-20000O7X20250606
06-Jun-2025 12:02:28	166	463.2000	XLON	07002070000082134-E0NK22XPnn2r20250606

06-Jun-2025 12:02:28	305	463.3000	BATE	08492084900105191-20000OF420250606
06-Jun-2025 12:02:28	260	463.2000	XLON	07002070000082134-E0NK22XPqg2w20250606
06-Jun-2025 12:12:27	305	463.9000	BATE	06242062400111283-20000P3I20250606
06-Jun-2025 12:17:49	335	463.8000	XLON	07002070000085419-E0NK22XPqxm20250606
06-Jun-2025 12:17:49	314	463.8000	BATE	08492084900110481-20000PHP20250606
06-Jun-2025 12:22:25	324	463.5000	BATE	06242062400114016-20000PQT20250606
06-Jun-2025 12:22:35	310	463.4000	XLON	05002050000087550-E0NK22XPquCW20250606
06-Jun-2025 12:22:35	146	463.4000	XLON	05002050000087550-E0NK22XPquCO20250606
06-Jun-2025 12:28:47	319	463.1000	BATE	08492084900115220-20000Q7E20250606
06-Jun-2025 12:28:47	395	463.1000	XLON	05002050000088440-E0NK22XPqxWG20250606
06-Jun-2025 12:41:10	194	464.3000	XLON	05002050000093071-E0NK22XP4zp20250606
06-Jun-2025 12:41:10	140	464.3000	XLON	05002050000093071-E0NK22XP4zr20250606
06-Jun-2025 12:41:10	305	464.4000	BATE	06242062400121775-20000R5L20250606
06-Jun-2025 12:47:31	109	463.8000	XLON	07002070000094849-E0NK22XP8Ny20250606
06-Jun-2025 12:58:56	304	464.2000	BATE	06242062400127964-20000SAK20250606
06-Jun-2025 13:01:52	305	464.4000	BATE	06242062400130752-20000SJ120250606
06-Jun-2025 13:01:52	239	464.1000	XLON	05002050000096433-E0NK22XPriYg20250606
06-Jun-2025 13:01:52	65	464.1000	XLON	05002050000096433-E0NK22XPriYi20250606
06-Jun-2025 13:10:45	393	464.5000	XLON	05002050000102284-E0NK22XPmPw20250606
06-Jun-2025 13:10:45	486	464.6000	XLON	07002070000103103-E0NK22XPmPG20250606
06-Jun-2025 13:15:58	80	464.6000	BATE	08492084900133167-20000THS20250606
06-Jun-2025 13:15:58	224	464.6000	BATE	08492084900133167-20000THT20250606
06-Jun-2025 13:16:46	335	464.5000	XLON	05002050000103592-E0NK22XPpXD20250606
06-Jun-2025 13:16:50	315	464.3000	BATE	08492084900133589-20000TKQ20250606
06-Jun-2025 13:20:12	328	463.7000	XLON	07002070000104998-E0NK22XPRLs20250606
06-Jun-2025 13:30:35	309	466.4000	XLON	07002070000111798-E0NK22XPRe9Q20250606
06-Jun-2025 13:30:35	305	466.1000	XLON	05002050000111709-E0NK22XPReA320250606
06-Jun-2025 13:34:52	305	466.3000	BATE	08492084900142418-20000VOY20250606
06-Jun-2025 13:34:52	357	466.2000	XLON	05002050000115055-E0NK22XPkaB20250606
06-Jun-2025 13:35:35	377	465.2000	XLON	05002050000116898-E0NK22XPxE20250606
06-Jun-2025 13:37:35	304	464.7000	XLON	05002050000117443-E0NK22XPproKi20250606
06-Jun-2025 13:39:13	329	464.5000	BATE	06242062400147105-20000W6E20250606
06-Jun-2025 13:39:13	326	464.5000	XLON	05002050000118478-E0NK22XPq8C20250606
06-Jun-2025 13:48:22	333	465.0000	BATE	08492084900150341-20000WS620250606
06-Jun-2025 13:48:51	304	464.9000	XLON	07002070000123153-E0NK22XPrcM20250606
06-Jun-2025 13:49:55	320	464.3000	XLON	07002070000124787-E0NK22XPsoaS20250606
06-Jun-2025 13:49:55	312	464.3000	BATE	06242062400153410-20000WY720250606
06-Jun-2025 14:00:04	316	464.6000	XLON	07002070000126583-E0NK22XPsaLu20250606
06-Jun-2025 14:00:05	327	464.6000	BATE	08492084900155177-20000XW20250606
06-Jun-2025 14:11:51	316	466.7000	XLON	05002050000134308-

				E0NK22XPj20250606
06-Jun-2025 14:11:51	305	466.6000	BATE	06242062400163547-20000Z0O20250606
06-Jun-2025 14:16:59	335	467.2000	XLON	05002050000136822-E0NK22XPjNuk20250606
06-Jun-2025 14:16:59	305	467.2000	BATE	06242062400166351-20000ZFL20250606
06-Jun-2025 14:17:03	321	467.0000	XLON	05002050000135187-E0NK22XPjNzT20250606
06-Jun-2025 14:24:22	319	467.4000	BATE	06242062400170563-2000108420250606
06-Jun-2025 14:24:22	346	467.5000	XLON	05002050000140178-E0NK22XPjTeN20250606
06-Jun-2025 14:28:53	308	467.2000	BATE	08492084900168615-200010OY20250606
06-Jun-2025 14:28:53	395	467.1000	XLON	07002070000141011-E0NK22XPjXMO20250606
06-Jun-2025 14:30:03	341	466.8000	XLON	07002070000140926-E0NK22XPjZvg20250606
06-Jun-2025 14:32:07	305	466.7000	BATE	08492084900172286-200011KI20250606
06-Jun-2025 14:32:08	276	466.6000	XLON	05002050000144855-E0NK22XPjH020250606
06-Jun-2025 14:32:08	180	466.6000	XLON	05002050000144855-E0NK22XPjH220250606
06-Jun-2025 14:35:14	395	465.9000	XLON	07002070000146494-E0NK22XPjSby20250606
06-Jun-2025 14:35:16	68	465.9000	BATE	08492084900173415-2000124120250606
06-Jun-2025 14:35:16	156	465.9000	BATE	08492084900173415-2000124220250606
06-Jun-2025 14:35:21	110	465.9000	BATE	08492084900173415-2000124X20250606
06-Jun-2025 14:45:42	386	468.5000	XLON	05002050000155652-E0NK22XPjyn20250606
06-Jun-2025 14:46:05	320	468.8000	XLON	05002050000155912-E0NK22XPjLJ20250606
06-Jun-2025 14:46:46	305	468.7000	BATE	06242062400186008-2000142620250606
06-Jun-2025 14:46:50	527	468.4000	XLON	05002050000155032-E0NK22XPj0ZD20250606
06-Jun-2025 14:49:12	313	468.8000	BATE	08492084900184459-200014FJ20250606
06-Jun-2025 14:50:03	334	468.6000	XLON	07002070000156988-E0NK22XPj5do20250606
06-Jun-2025 14:51:04	196	468.6000	BATE	08492084900185832-200014SJ20250606
06-Jun-2025 14:51:05	321	468.5000	XLON	07002070000158835-E0NK22XPj6xu20250606
06-Jun-2025 14:51:05	109	468.6000	BATE	08492084900185832-200014SK20250606
06-Jun-2025 14:51:05	104	468.5000	XLON	07002070000158835-E0NK22XPj6xs20250606
06-Jun-2025 14:53:10	334	468.0000	BATE	06242062400189741-2000156X20250606
06-Jun-2025 14:55:41	365	468.1000	BATE	06242062400192587-200015MC20250606
06-Jun-2025 14:57:25	356	467.9000	XLON	07002070000160446-E0NK22XPjGlr20250606
06-Jun-2025 14:57:25	309	467.9000	BATE	08492084900189823-200015WA20250606
06-Jun-2025 14:59:17	304	468.6000	XLON	05002050000163430-E0NK22XPjlaA20250606
06-Jun-2025 15:02:18	145	468.5000	XLON	07002070000164324-E0NK22XPjMmJ20250606
06-Jun-2025 15:02:19	316	468.5000	BATE	08492084900191500-200016U920250606
06-Jun-2025 15:02:19	160	468.5000	XLON	07002070000164324-E0NK22XPjMmO20250606
06-Jun-2025 15:03:07	334	467.9000	XLON	05002050000166244-E0NK22XPjNzM20250606
06-Jun-2025 15:03:07	325	468.1000	BATE	08492084900194328-2000171N20250606
06-Jun-2025 15:04:47	304	467.5000	XLON	05002050000167369-E0NK22XPjQVd20250606
06-Jun-2025 15:10:24	43	467.8000	XLON	07002070000170296-E0NK22XPjXuN20250606
06-Jun-2025 15:10:24	261	467.8000	XLON	07002070000170296-E0NK22XPjXul20250606

06-Jun-2025 15:10:51	310	467.7000	BATE	08492084900198374-200018D920250606
06-Jun-2025 15:11:40	305	467.4000	BATE	08492084900199616-200018O320250606
06-Jun-2025 15:11:40	426	467.3000	XLON	05002050000171244-E0NK22XPtaMf20250606
06-Jun-2025 15:19:45	315	468.0000	BATE	08492084900204738-200019TT20250606
06-Jun-2025 15:20:03	305	467.9000	XLON	05002050000175041-E0NK22XPtIrR20250606
06-Jun-2025 15:20:03	304	467.7000	XLON	07002070000173722-E0NK22XPtIrs20250606
06-Jun-2025 15:28:56	378	469.0000	XLON	05002050000181681-E0NK22XPtvzS20250606
06-Jun-2025 15:29:04	516	468.9000	XLON	05002050000181664-E0NK22XPtw9x20250606
06-Jun-2025 15:29:17	335	468.8000	BATE	06242062400215853-20001BEC20250606
06-Jun-2025 15:30:25	365	468.6000	XLON	07002070000182431-E0NK22XPtyRm20250606
06-Jun-2025 15:38:05	364	469.2000	BATE	08492084900217755-20001CTE20250606
06-Jun-2025 15:38:40	334	469.0000	XLON	07002070000186237-E0NK22XPu8Ck20250606
06-Jun-2025 15:43:51	475	469.4000	XLON	07002070000189610-E0NK22XPuE7r20250606
06-Jun-2025 15:47:06	381	469.3000	XLON	07002070000191297-E0NK22XPuHfs20250606
06-Jun-2025 15:47:06	305	469.3000	BATE	08492084900221632-20001EDM20250606
06-Jun-2025 15:51:28	402	469.1000	XLON	07002070000189216-E0NK22XPuMMp20250606
06-Jun-2025 15:51:28	484	469.3000	XLON	05002050000192920-E0NK22XPuMML20250606
06-Jun-2025 15:51:28	304	469.4000	BATE	08492084900226711-20001F5I20250606
06-Jun-2025 15:51:28	469	469.5000	XLON	07002070000193140-E0NK22XPuMLd20250606
06-Jun-2025 15:57:30	289	468.8000	XLON	05002050000196132-E0NK22XPuSU620250606
06-Jun-2025 15:57:30	16	468.8000	XLON	05002050000196132-E0NK22XPuSU320250606
06-Jun-2025 15:57:30	304	468.8000	BATE	06242062400234703-20001GBT20250606
06-Jun-2025 16:02:20	395	469.1000	XLON	05002050000198920-E0NK22XPuYPU20250606
06-Jun-2025 16:07:17	440	469.5000	XLON	05002050000202044-E0NK22XPueGx20250606
06-Jun-2025 16:07:17	19	469.5000	XLON	05002050000202044-E0NK22XPueGu20250606
06-Jun-2025 16:07:19	413	469.6000	BATE	08492084900239428-20001I6H20250606
06-Jun-2025 16:07:26	459	469.4000	XLON	05002050000201968-E0NK22XPueRB20250606
06-Jun-2025 16:09:33	334	469.4000	XLON	07002070000202819-E0NK22XPugyS20250606
06-Jun-2025 16:09:36	496	469.3000	BATE	06242062400242786-20001IMM20250606
06-Jun-2025 16:10:58	384	468.8000	XLON	05002050000203291-E0NK22XPuIMs20250606
06-Jun-2025 16:10:58	342	469.1000	BATE	08492084900240408-20001IW220250606
06-Jun-2025 16:14:29	365	468.5000	XLON	05002050000204258-E0NK22XPum3620250606
06-Jun-2025 16:14:29	397	468.5000	BATE	06242062400246691-20001JQQ20250606
06-Jun-2025 16:17:35	395	468.2000	XLON	05002050000207033-E0NK22XPupwQ20250606
06-Jun-2025 16:17:35	365	468.2000	BATE	06242062400252507-20001KJS20250606
06-Jun-2025 16:18:39	304	467.9000	XLON	05002050000207428-E0NK22XPumY20250606
06-Jun-2025 16:18:39	426	467.9000	BATE	08492084900249680-20001KTL20250606
06-Jun-2025 16:21:07	365	467.2000	BATE	06242062400256117-20001LP020250606
06-Jun-2025 16:21:07	426	467.2000	XLON	05002050000207865-E0NK22XPuwH20250606
06-Jun-2025 16:23:40	335	467.5000	XLON	05002050000208752-E0NK22XPuwH20250606

				EUNRZZAPUZIDZUZJUBUB
06-Jun-2025 16:23:40	316	467.5000	BATE	08492084900255174-20001MI520250606
06-Jun-2025 16:25:23	355	467.8000	XLON	07002070000208973-E0NK22XPv2AS20250606
06-Jun-2025 16:25:23	514	467.7000	XLON	05002050000209073-E0NK22XPv2Aw20250606
06-Jun-2025 16:25:23	321	467.7000	BATE	08492084900256415-20001N8H20250606
06-Jun-2025 16:26:43	410	467.9000	XLON	05002050000209527-E0NK22XPv42B20250606
06-Jun-2025 16:27:18	322	467.5000	BATE	08492084900259290-20001O1S20250606
06-Jun-2025 16:27:18	281	467.6000	BATE	08492084900258963-20001O1R20250606

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