

Transactions in own shares

Melrose Industries plc (the **Company**) announces today it has purchased the following number of its ordinary shares of £0.001 each through J.P. Morgan Securities plc.

Ordinary Shares:

Date of purchase:	16 June 2025
Number of ordinary shares purchased	63,500
Lowest price per share:	473.7000
Highest price per share:	482.3000
Weighted average price per day:	478.0337

The Company intends to hold the purchased shares in treasury.

Following the above transaction, the Company has 38,701,825 ordinary shares held in treasury and 1,272,773,496 ordinary shares in issue (excluding treasury shares).

The table below contains detailed information about the purchases made as part of the buyback programme.

Schedule of Purchases

Shares purchased:	(ISIN: GB00BNR5MZ78)
Date of purchases:	16 June 2025
Investment firm:	J.P. Morgan Securities plc

Aggregate information:

Venue	Volume-weighted average price	Aggregated volume	Lowest price per share	Highest price per share
London Stock Exchange	478.0348	38,100	473.7000	482.3000
BATS Europe	478.0321	25,400	475.0000	482.3000

Individual Transactions

In accordance with Article 5(1)(b) of the Market Abuse Regulation (EU) No 596/2014 as it forms part of UK law, a full breakdown of the individual trades made by Investec on behalf of the Company as part of the Programme is detailed below:

Transaction Date and Time	Volume	Price (GBp)	Trading Venue	Transaction Reference Number
16-Jun-2025 08:01:18	316	478.8000	XLON	07002070000003397-E0NRHdMh1g7C20250616
16-Jun-2025 08:01:19	347	478.6000	XLON	05002050000003433-E0NRHdMh1gCU20250616
16-Jun-2025 08:02:17	315	478.2000	BATE	06242062400001012-2000080520250616
16-Jun-2025 08:03:18	340	477.9000	BATE	08492084900001489-

				2000083M20250616
16-Jun-2025 08:05:10	324	478.6000	BATE	08492084900002260-200008C320250616
16-Jun-2025 08:09:22	330	477.4000	XLON	07002070000003634-E0NRHdMh1wxG20250616
16-Jun-2025 08:10:01	390	476.9000	XLON	05002050000004552-E0NRHdMh1y6t20250616
16-Jun-2025 08:10:02	342	476.3000	BATE	06242062400003517-200008TV20250616
16-Jun-2025 08:18:12	320	476.5000	BATE	06242062400006054-200009TS20250616
16-Jun-2025 08:18:54	439	475.7000	XLON	05002050000005254-E0NRHdMh2D1j20250616
16-Jun-2025 08:22:04	345	476.2000	BATE	08492084900007328-20000A5R20250616
16-Jun-2025 08:22:12	346	475.8000	XLON	07002070000008187-E0NRHdMh2Hbu20250616
16-Jun-2025 08:23:04	316	475.6000	XLON	05002050000004979-E0NRHdMh2liS20250616
16-Jun-2025 08:25:43	341	475.6000	BATE	08492084900008913-20000AI520250616
16-Jun-2025 08:26:48	384	475.0000	XLON	05002050000009318-E0NRHdMh2NyT20250616
16-Jun-2025 08:31:26	316	475.4000	XLON	07002070000013127-E0NRHdMh2Umc20250616
16-Jun-2025 08:34:46	331	475.2000	BATE	06242062400013325-20000BH820250616
16-Jun-2025 08:34:56	351	474.8000	XLON	05002050000013587-E0NRHdMh2YxC20250616
16-Jun-2025 08:40:31	140	475.0000	BATE	08492084900015041-20000C1820250616
16-Jun-2025 08:40:31	198	475.0000	BATE	08492084900015041-20000C1720250616
16-Jun-2025 08:43:24	130	474.8000	XLON	05002050000016229-E0NRHdMh2h1420250616
16-Jun-2025 08:45:00	113	475.1000	BATE	06242062400017753-20000CI720250616
16-Jun-2025 08:45:00	202	475.1000	BATE	06242062400017753-20000CI620250616
16-Jun-2025 08:45:20	217	474.8000	XLON	05002050000016229-E0NRHdMh2ihz20250616
16-Jun-2025 08:45:20	347	474.8000	XLON	07002070000020092-E0NRHdMh2ii120250616
16-Jun-2025 08:48:45	315	473.7000	XLON	07002070000021000-E0NRHdMh2mPf20250616
16-Jun-2025 09:01:31	316	476.0000	BATE	08492084900024497-20000E5020250616
16-Jun-2025 09:01:59	316	475.3000	XLON	05002050000027834-E0NRHdMh2xoV20250616
16-Jun-2025 09:02:10	315	475.1000	XLON	07002070000027077-E0NRHdMh2xzh20250616
16-Jun-2025 09:16:42	347	475.9000	BATE	06242062400030971-20000FD120250616
16-Jun-2025 09:16:42	316	475.8000	XLON	05002050000034834-E0NRHdMh3ChN20250616
16-Jun-2025 09:22:24	315	476.2000	BATE	06242062400034606-20000FRR20250616
16-Jun-2025 09:25:07	316	476.3000	XLON	05002050000038425-E0NRHdMh3LzE20250616
16-Jun-2025 09:28:12	316	476.2000	BATE	06242062400036617-20000G6Y20250616
16-Jun-2025 09:31:30	315	476.5000	BATE	08492084900037406-20000GN20250616
16-Jun-2025 09:31:44	316	476.2000	XLON	07002070000040303-E0NRHdMh3SXn20250616
16-Jun-2025 09:35:28	316	477.6000	BATE	08492084900038214-20000GRB20250616
16-Jun-2025 09:40:30	315	477.3000	XLON	05002050000041846-E0NRHdMh3aRK20250616
16-Jun-2025 09:40:30	347	477.5000	XLON	05002050000044375-E0NRHdMh3aQh20250616
16-Jun-2025 09:40:30	330	477.5000	BATE	06242062400040753-20000H7S20250616
16-Jun-2025 09:52:21	20	477.9000	XLON	07002070000048946-E0NRHdMh3kEI20250616
16-Jun-2025 09:56:31	378	477.7000	XLON	07002070000048813-E0NRHdMh3mxS20250616
16-Jun-2025 09:56:31	340	477.6000	BATE	06242062400044915-20000IHS20250616
16-Jun-2025 09:58:04	400	477.5000	XLON	07002070000048804-E0NRHdMh3kEI20250616

16-Jun-2025 09:56:31	423	477.5000	XLON	0700207000049061-E0NRHdMh3mxu20250616
16-Jun-2025 10:02:07	49	478.2000	XLON	05002050000052353-E0NRHdMh3rbt20250616
16-Jun-2025 10:02:07	267	478.2000	XLON	05002050000052353-E0NRHdMh3rbr20250616
16-Jun-2025 10:02:14	316	478.1000	BATE	08492084900048692-20000J0E20250616
16-Jun-2025 10:04:30	441	477.9000	XLON	07002070000052806-E0NRHdMh3tla20250616
16-Jun-2025 10:04:31	328	477.8000	BATE	06242062400050851-20000J6B20250616
16-Jun-2025 10:10:24	347	477.9000	XLON	05002050000054246-E0NRHdMh3xio20250616
16-Jun-2025 10:12:54	410	477.5000	XLON	05002050000055981-E0NRHdMh3zsz20250616
16-Jun-2025 10:21:57	329	477.7000	XLON	05002050000059073-E0NRHdMh46Yj20250616
16-Jun-2025 10:21:57	316	477.7000	BATE	06242062400058611-20000KRV20250616
16-Jun-2025 10:23:58	378	477.1000	XLON	05002050000059514-E0NRHdMh48GL20250616
16-Jun-2025 10:29:07	316	479.9000	XLON	05002050000061569-E0NRHdMh4Dc520250616
16-Jun-2025 10:29:07	316	480.1000	BATE	06242062400062079-20000LE220250616
16-Jun-2025 10:33:55	41	479.7000	BATE	08492084900062941-20000LRW20250616
16-Jun-2025 10:33:55	275	479.7000	BATE	08492084900062941-20000LRV20250616
16-Jun-2025 10:33:55	328	479.7000	XLON	07002070000062704-E0NRHdMh4HD220250616
16-Jun-2025 10:35:36	362	478.8000	XLON	07002070000063304-E0NRHdMh4IHW20250616
16-Jun-2025 10:39:13	315	478.7000	XLON	07002070000064352-E0NRHdMh4L8Q20250616
16-Jun-2025 10:39:32	316	478.4000	XLON	05002050000065247-E0NRHdMh4MeE20250616
16-Jun-2025 10:48:27	331	477.2000	BATE	08492084900067534-20000MTT20250616
16-Jun-2025 10:48:27	315	477.1000	XLON	05002050000067599-E0NRHdMh4TLR20250616
16-Jun-2025 10:52:13	340	477.5000	BATE	06242062400071705-20000N3S20250616
16-Jun-2025 10:52:13	315	477.5000	XLON	07002070000069199-E0NRHdMh4WAK20250616
16-Jun-2025 11:01:53	316	477.5000	XLON	05002050000072757-E0NRHdMh4bOC20250616
16-Jun-2025 11:04:52	316	477.2000	BATE	08492084900074055-20000O4220250616
16-Jun-2025 11:07:46	340	477.3000	XLON	07002070000074477-E0NRHdMh4f1P20250616
16-Jun-2025 11:22:30	179	477.0000	BATE	08492084900080948-20000PB520250616
16-Jun-2025 11:22:30	148	477.0000	BATE	08492084900080948-20000PB620250616
16-Jun-2025 11:22:30	340	477.0000	XLON	05002050000078117-E0NRHdMh4oiP20250616
16-Jun-2025 11:36:13	328	480.3000	XLON	07002070000082870-E0NRHdMh4xk120250616
16-Jun-2025 11:36:13	316	480.3000	BATE	06242062400087629-20000QZ020250616
16-Jun-2025 11:37:56	335	479.8000	XLON	05002050000083482-E0NRHdMh4yjp20250616
16-Jun-2025 11:38:53	330	479.7000	BATE	06242062400088744-20000R7E20250616
16-Jun-2025 11:46:40	316	479.9000	XLON	05002050000084783-E0NRHdMh540k20250616
16-Jun-2025 11:46:40	334	479.8000	BATE	08492084900088717-20000S7N20250616
16-Jun-2025 11:52:01	316	479.6000	XLON	07002070000087854-E0NRHdMh574F20250616
16-Jun-2025 12:00:02	315	480.5000	XLON	05002050000090362-E0NRHdMh5Cb120250616
16-Jun-2025 12:00:02	316	480.7000	BATE	08492084900096493-20000U0520250616
16-Jun-2025 12:05:30	329	480.2000	BATE	08492084900098602-20000US720250616
16-Jun-2025 12:05:30	316	480.2000	XLON	07002070000092207-E0NRHdMh5Gn620250616

16-Jun-2025 12:06:48	315	479.9000	XLON	07002070000092591- E0NRHdMh5HQ320250616
16-Jun-2025 12:10:37	346	479.9000	XLON	07002070000093328- E0NRHdMh5KPN20250616
16-Jun-2025 12:19:58	342	480.4000	BATE	08492084900103052- 20000WH420250616
16-Jun-2025 12:19:58	315	480.4000	XLON	05002050000096693- E0NRHdMh5RiZ20250616
16-Jun-2025 12:21:12	315	481.8000	XLON	05002050000097389- E0NRHdMh5SPu20250616
16-Jun-2025 12:23:53	329	481.8000	BATE	08492084900104175- 20000WT820250616
16-Jun-2025 12:28:13	338	481.1000	XLON	05002050000098791- E0NRHdMh5Wi120250616
16-Jun-2025 12:44:30	283	480.1000	BATE	06242062400110729- 20000YFW20250616
16-Jun-2025 12:44:30	327	480.1000	XLON	07002070000103170- E0NRHdMh5hUN20250616
16-Jun-2025 12:44:30	32	480.1000	BATE	06242062400110729- 20000YFX20250616
16-Jun-2025 12:56:03	348	480.7000	XLON	05002050000108562- E0NRHdMh5omh20250616
16-Jun-2025 12:56:03	315	480.7000	BATE	06242062400116987- 20000ZLP20250616
16-Jun-2025 12:56:20	335	480.4000	BATE	06242062400117353- 20000ZNB20250616
16-Jun-2025 13:01:09	339	480.0000	XLON	07002070000109415- E0NRHdMh5s6N20250616
16-Jun-2025 13:03:52	316	482.3000	XLON	07002070000111769- E0NRHdMh5ubO20250616
16-Jun-2025 13:03:52	316	482.3000	BATE	06242062400120797- 200010EX20250616
16-Jun-2025 13:04:22	334	482.0000	XLON	05002050000112075- E0NRHdMh5v7v20250616
16-Jun-2025 13:08:53	315	480.7000	XLON	05002050000113098- E0NRHdMh5y2M20250616
16-Jun-2025 13:15:45	319	480.5000	BATE	08492084900122376- 200011JF20250616
16-Jun-2025 13:15:51	315	480.3000	XLON	05002050000115462- E0NRHdMh62s320250616
16-Jun-2025 13:21:07	315	480.6000	XLON	05002050000117164- E0NRHdMh66Ms20250616
16-Jun-2025 13:30:00	322	480.3000	XLON	07002070000119426- E0NRHdMh6C7y20250616
16-Jun-2025 13:30:00	343	480.3000	BATE	08492084900125718- 200012TH20250616
16-Jun-2025 13:33:10	327	480.3000	XLON	05002050000123371- E0NRHdMh6Fk20250616
16-Jun-2025 13:33:11	315	480.2000	BATE	08492084900130194- 200013AC20250616
16-Jun-2025 13:39:40	324	480.7000	XLON	05002050000125499- E0NRHdMh6M0420250616
16-Jun-2025 13:42:23	316	480.5000	BATE	06242062400136574- 2000148Z20250616
16-Jun-2025 13:45:07	332	480.4000	XLON	05002050000127758- E0NRHdMh6R7220250616
16-Jun-2025 13:53:41	321	480.5000	XLON	05002050000129404- E0NRHdMh6WIA20250616
16-Jun-2025 13:57:25	344	480.4000	BATE	08492084900137414- 200015K620250616
16-Jun-2025 14:03:16	324	480.4000	BATE	06242062400143919- 2000166A20250616
16-Jun-2025 14:03:16	330	480.4000	XLON	07002070000131494- E0NRHdMh6d2W20250616
16-Jun-2025 14:06:21	317	479.7000	XLON	05002050000134602- E0NRHdMh6fb620250616
16-Jun-2025 14:06:22	336	479.6000	BATE	06242062400146383- 200016IM20250616
16-Jun-2025 14:08:46	337	478.9000	XLON	07002070000135870- E0NRHdMh6hcU20250616
16-Jun-2025 14:12:22	316	479.0000	XLON	07002070000137596- E0NRHdMh6koF20250616
16-Jun-2025 14:17:04	315	477.7000	XLON	05002050000139210- E0NRHdMh6osX20250616
16-Jun-2025 14:29:06	347	477.4000	XLON	07002070000143544- E0NRHdMh70Yc20250616
16-Jun-2025 14:29:06	320	477.5000	BATE	08492084900152275- 2000196X20250616
16-Jun-2025 14:29:06	315	477.6000	XLON	07002070000141711-

				E0NRHdMh70Xz20250616
16-Jun-2025 14:34:13	315	477.7000	XLON	07002070000146672-E0NRHdMh7BJM20250616
16-Jun-2025 14:34:13	316	477.7000	BATE	06242062400160229-20001AO920250616
16-Jun-2025 14:35:19	473	477.4000	XLON	07002070000146922-E0NRHdMh7DTG20250616
16-Jun-2025 14:35:19	375	477.4000	BATE	08492084900155775-20001AY720250616
16-Jun-2025 14:35:23	332	477.0000	BATE	06242062400162791-20001AZH20250616
16-Jun-2025 14:36:47	362	476.5000	BATE	08492084900161067-20001BAD20250616
16-Jun-2025 14:36:57	347	476.3000	XLON	05002050000152071-E0NRHdMh7HDq20250616
16-Jun-2025 14:37:03	318	476.0000	XLON	07002070000151898-E0NRHdMh7HQ420250616
16-Jun-2025 14:38:58	339	475.8000	BATE	06242062400164908-20001BO720250616
16-Jun-2025 14:38:58	344	475.8000	XLON	05002050000153492-E0NRHdMh7K7H20250616
16-Jun-2025 14:39:35	331	475.4000	XLON	05002050000154517-E0NRHdMh7KqV20250616
16-Jun-2025 14:48:37	316	477.3000	XLON	05002050000160776-E0NRHdMh7WbY20250616
16-Jun-2025 14:48:37	316	477.3000	BATE	08492084900168923-20001DOA20250616
16-Jun-2025 14:50:29	316	476.9000	XLON	07002070000161111-E0NRHdMh7ZOV20250616
16-Jun-2025 14:50:29	377	476.9000	BATE	06242062400172490-20001E5020250616
16-Jun-2025 14:53:57	316	476.9000	BATE	08492084900172253-20001EWZ20250616
16-Jun-2025 14:57:35	316	478.9000	XLON	05002050000166737-E0NRHdMh7nOX20250616
16-Jun-2025 14:57:35	316	478.9000	BATE	08492084900174595-20001FXO20250616
16-Jun-2025 14:59:27	315	478.8000	XLON	07002070000168113-E0NRHdMh7qbs20250616
16-Jun-2025 14:59:28	347	478.6000	XLON	05002050000167523-E0NRHdMh7qe220250616
16-Jun-2025 15:02:08	315	478.5000	BATE	08492084900175198-20001H1S20250616
16-Jun-2025 15:03:11	315	478.3000	XLON	07002070000169596-E0NRHdMh7xyp20250616
16-Jun-2025 15:03:11	335	478.5000	BATE	08492084900178887-20001HA820250616
16-Jun-2025 15:03:12	473	478.1000	XLON	05002050000171021-E0NRHdMh7y1h20250616
16-Jun-2025 15:06:51	346	478.2000	XLON	07002070000172559-E0NRHdMh845120250616
16-Jun-2025 15:13:36	410	479.8000	XLON	07002070000177435-E0NRHdMh8Dof20250616
16-Jun-2025 15:18:47	315	480.1000	XLON	05002050000179626-E0NRHdMh8KOr20250616
16-Jun-2025 15:20:40	347	479.8000	XLON	07002070000180529-E0NRHdMh8MgG20250616
16-Jun-2025 15:20:40	232	479.8000	BATE	08492084900186421-20001KHZ20250616
16-Jun-2025 15:20:40	84	479.8000	BATE	08492084900186421-20001KHY20250616
16-Jun-2025 15:23:16	316	479.7000	XLON	07002070000181426-E0NRHdMh8Q4h20250616
16-Jun-2025 15:23:16	331	479.7000	BATE	06242062400194417-20001KZH20250616
16-Jun-2025 15:23:16	14	479.7000	BATE	06242062400194417-20001KZG20250616
16-Jun-2025 15:25:12	315	479.0000	XLON	07002070000183086-E0NRHdMh8SrN20250616
16-Jun-2025 15:25:19	149	478.6000	BATE	06242062400196071-20001LEW20250616
16-Jun-2025 15:25:19	166	478.6000	BATE	06242062400196071-20001LEV20250616
16-Jun-2025 15:35:57	378	478.9000	XLON	05002050000188515-E0NRHdMh8gR620250616
16-Jun-2025 15:35:57	347	478.8000	BATE	08492084900198177-20001NLA20250616
16-Jun-2025 15:35:57	316	479.0000	BATE	08492084900199397-20001NLI20250616

16-Jun-2025 15:37:16	347	478.5000	XLON	05002050000189499-E0NRHdMh8huP20250616
16-Jun-2025 15:37:16	315	478.5000	BATE	06242062400204265-20001NUR20250616
16-Jun-2025 15:38:37	362	477.8000	XLON	07002070000190050-E0NRHdMh8jRn20250616
16-Jun-2025 15:38:37	16	477.8000	XLON	07002070000190050-E0NRHdMh8jRp20250616
16-Jun-2025 15:40:40	378	477.6000	XLON	07002070000190951-E0NRHdMh8mus20250616
16-Jun-2025 15:45:00	315	477.7000	XLON	05002050000194059-E0NRHdMh8sKN20250616
16-Jun-2025 15:45:00	333	477.5000	BATE	08492084900201208-20001PFL20250616
16-Jun-2025 15:45:01	328	477.5000	XLON	07002070000192682-E0NRHdMh8sLQ20250616
16-Jun-2025 15:51:03	347	478.0000	XLON	07002070000196591-E0NRHdMh8yno20250616
16-Jun-2025 15:53:09	315	477.5000	XLON	07002070000197763-E0NRHdMh91bn20250616
16-Jun-2025 15:53:09	356	477.7000	BATE	06242062400211037-20001R4W20250616
16-Jun-2025 15:53:10	309	477.3000	BATE	06242062400211453-20001R5620250616
16-Jun-2025 16:01:55	316	477.4000	BATE	08492084900216212-20001T7C20250616
16-Jun-2025 16:02:23	49	477.3000	XLON	07002070000201719-E0NRHdMh9E6W20250616
16-Jun-2025 16:02:23	298	477.3000	XLON	07002070000201719-E0NRHdMh9E7K20250616
16-Jun-2025 16:02:23	358	477.1000	XLON	05002050000200940-E0NRHdMh9E7o20250616
16-Jun-2025 16:02:23	10	477.1000	XLON	05002050000200940-E0NRHdMh9E7q20250616
16-Jun-2025 16:02:23	425	477.4000	XLON	07002070000202473-E0NRHdMh9E6Q20250616
16-Jun-2025 16:08:40	316	477.0000	BATE	08492084900218167-20001V0S20250616
16-Jun-2025 16:08:40	347	477.0000	XLON	05002050000204046-E0NRHdMh9LhW20250616
16-Jun-2025 16:12:24	443	477.1000	XLON	07002070000207518-E0NRHdMh9Quw20250616
16-Jun-2025 16:12:55	473	476.8000	XLON	05002050000206569-E0NRHdMh9RtY20250616
16-Jun-2025 16:12:55	410	476.8000	BATE	06242062400226468-20001VA720250616
16-Jun-2025 16:15:00	347	476.5000	BATE	06242062400231019-20001X2A20250616
16-Jun-2025 16:15:52	410	476.2000	XLON	05002050000209288-E0NRHdMh9Y9p20250616
16-Jun-2025 16:19:13	179	476.9000	BATE	06242062400235037-20001YAO20250616
16-Jun-2025 16:19:13	316	476.8000	XLON	05002050000210330-E0NRHdMh9eDo20250616
16-Jun-2025 16:19:13	189	476.9000	BATE	06242062400235037-20001YAP20250616
16-Jun-2025 16:19:13	316	476.6000	XLON	05002050000210132-E0NRHdMh9eJc20250616
16-Jun-2025 16:22:44	481	476.7000	XLON	07002070000210881-E0NRHdMh9ktX20250616
16-Jun-2025 16:25:00	398	477.1000	XLON	05002050000211886-E0NRHdMh9o5720250616
16-Jun-2025 16:25:02	379	477.0000	XLON	05002050000211875-E0NRHdMh9oHU20250616
16-Jun-2025 16:25:04	127	476.9000	BATE	06242062400240426-200020DH20250616
16-Jun-2025 16:26:28	378	477.2000	XLON	05002050000212246-E0NRHdMh9sDM20250616
16-Jun-2025 16:27:08	429	477.2000	BATE	08492084900238381-D200021GE20250616
16-Jun-2025 16:27:08	457	477.1000	BATE	06242062400241894-200021GF20250616
16-Jun-2025 16:27:10	324	477.0000	XLON	07002070000211697-E0NRHdMh9tao20250616
16-Jun-2025 16:27:10	482	477.0000	BATE	08492084900237397-200021HG20250616
16-Jun-2025 16:27:43	177	476.4000	XLON	05002050000212533-E0NRHdMh9uQh20250616
16-Jun-2025 16:28:10	106	476.1000	BATE	08492084900238933-200021IA20250616

				ZUUUZTVVZUZ3UD10
16-Jun-2025 16:28:10	209	476.1000	BATE	08492084900238933-200021VU20250616
16-Jun-2025 16:28:43	176	475.9000	BATE	06242062400243090-2000226120250616

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