RNS Number: 35270 Manx Financial Group PLC

25 June 2025

Manx Financial Group PLC (the "Group")

Report and accounts for the year ended 31 December 2024

Manx Financial Group PLC (LSE: MFX), the financial services group which includes Conister Bank Limited, Conister Finance & Leasing Ltd, Payment Assist Limited, Blue Star Business Solutions Limited, Edgewater Associates Limited and MFX Limited presents its audited final results for the year ended 31 December 2024.

Jim Mellon, Executive Chair, commented:

"I am pleased to report another record set of results for the Group. Profit before tax for the year increased by £2.9 million to £9.9 million - a gain of 41%."

The 2024 Audited Annual Report and Accounts will be posted to Shareholders and will be available from the Company's website www.mfg.im shortly. Details concerning the 2025 Annual General Meeting will be announced in due course.

Douglas Grant, Group Chief Executive Officer, and James Smeed, Group Finance Director, will host a live presentation for retail investors relating to the FY24 Results via Investor Meet Company on 27 June 2025 at 11:30am UK time.

The presentation is open to all existing and potential shareholders. Questions can be submitted pre-event via your Investor Meet Company dashboard up until 09:00 on 26 June or at any time during the live presentation.

Investors can sign up to Investor Meet Company for free and register to meet Manx Financial Group PLC via: https://www.investormeetcompany.com/manx-financial-group-plc/register-investor.

Investors who already follow Manx Financial Group PLC on the Investor Meet Company platform will automatically be invited.

THIS ANNOUNCEMENT CONTAINS INSIDE INFORMATION FOR THE PURPOSES OF THE MARKET ABUSE REGULATION (EU No. 596/2014) AS IT FORMS PART OF UK DOMESTIC LAW BY VIRTUE OF THE EUROPEAN UNION (WITHDRAWAL) ACT 2018. UPON THE PUBLICATION OF THIS ANNOUNCEMENT VIA A REGULATORY INFORMATION SERVICE, THIS INSIDE INFORMATION IS NOW CONSIDERED TO BE IN THE PUBLIC DOMAIN AND SUCH PERSONS SHALL THEREFORE CEASE TO BE IN POSSESSION OF INSIDE INFORMATION.

For further information, please contact:

| Manx Financial Group PLC | Beaumont Cornish Limited | Tavistock Communications Limited | Greentarget Limited |
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Nominated Adviser

Beaumont Cornish Limited ("Beaumont Cornish") is the Company's Nominated Adviser and is authorised and regulated by the FCA Beaumont Cornish's responsibilities as the Company's Nominated Adviser, including a responsibility to advise and guide the Company on its responsibilities under the AlM Rules for Companies and AlM Rules for Nominated Advisers, are owed solely to the London Stock Exchange. Beaumont Cornish is not acting for and will not be responsible to any other persons for providing protections afforded to customers of Beaumont Cornish nor for advising them in relation to the proposed arrangements described in this announcement or any matter referred to in it.

Introduction

I am pleased to report another record set of results for the Group. Profit before tax for the year increased by £2.9 million to £9.9 million (2023: £7.0 million) - a gain of 41.0%. This delivered a 49.7% growth in basic earnings per share to 6.87 pence (2023: 4.59 pence) with profit attributable to shareholders of £8.1 million (2023: £5.3 million). Turning to the balance sheet, loans and advances to customers increased to £372.4 million (2023: £362.6 million) and total assets rose to £497.8 million (2023: £480.7 million). Return on equity increased by 3.2% to 23.8% (2023: 20.6%). Further detail on the financial performance of the Group's subsidiaries is contained in the Operating Subsidiary Review section below.

As a result, the Board will recommend returning 10.0% of the Group's profit available to shareholders in the form of cash and/or shares. This year the total dividend available for payment is £0.810 million (2023: £0.529 million). Thus, the amount recommended for shareholder approval will be 0.6768 pence per share (2023: 0.4553 pence per share), a 48.6% uplift, as we continue to reward our loyal shareholders.

The material increases in operating income, profit before tax, earnings per share and return on equity have been achieved against a background of subdued economic activity in the Isle of Man and UK and is a testament to the resilience of our growth strategy.

Our strategy is set and refined by making the best possible use of our sources of competitive advantage. Chief among these is the strong and stable liquidity base provided by our loyal depositor customers on the Isle of Man and now also in the UK. This

has allowed us to carefully grow our loan book to small and medium sized enterprises (SME) which gives us valuable visibility of the issues SME face in securing financing as well as gaps in the market for niche products overlooked by our much larger peers. Our knowledge of the SME sector has enabled us to build a portfolio of valuable subsidiaries - from start-ups to selective and accretive acquisitions - which are creating significant value for shareholders.

Our Isle of Man customer base is more diverse than that of the UK, with both SME and retail customers being served. During the year, we have continued to enhance and develop new products and entered the mortgage market for the first time in Conister Bank Limited's 90-year history. We continue to be a market leader in our home territory as we strategically grow both our lending and deposit balances.

This strong set of results demonstrates our ability to grow our portfolio and improve earnings through prudently increasing our lending activities supported by our access to significant deposit markets.

Operating Subsidiary Review

The Group's operating subsidiaries continued to make progress during the year by executing their growth strategy, including launching new products and accessing new markets, all underpinned by Conister Bank Limited's stable access to liquidity and each operating unit's drive to deliver excellent customer service. The figures below are as reported in each entities' statutory accounts and are before the adjustments and eliminations undertaken to complete the Group consolidated statutory accounts.

Payment Assist Limited

| | 2024 | 2023 | Movement |
|-------------------|----------|---------|----------|
| | £'000 | £'000 | % |
| Gross profit | 10,049.7 | 9,762.4 | +2.9 |
| Operating profit | 4,718.3 | 2,662.9 | +77.2 |
| Operating expense | (327.0) | (300.0) | +9.0 |
| Profit before tax | 4,391.3 | 2,362.9 | +85.8 |
| Equity | 3,370.9 | 1,785.7 | +88.8 |

Payment Assist Limited nearly doubled its profitability to £4.4 million in the period due to improved customer acquisition (now with more than 100,000 active customers), together with improved yields and a significant one-off release of provisions following the full integration withing the Group and an enhancement to expected credit loss modelling and arrears management actions.

Operating costs which include impairments, were carefully managed to ensure there was no deterioration as the lending book continued to grow.

The remaining minority interest in this company was acquired in September 2024, and with the Group now wholly owning this subsidiary, the entire profit of the company from 2025 onwards will be attributable to our shareholders, further supporting the dividend growth we hope to continue to deliver.

Conister Bank Limited

| | 2024 | 2023 | Movement |
|-------------------|------------|------------|----------|
| | £'000 | £'000 | <u>%</u> |
| Gross profit | 12,578.3 | 12,766.0 | -1.5 |
| Operating profit | 17,329.3 | 14,927.0 | +16.1 |
| Operating expense | (15,449.2) | (12,434.3) | +24.2 |
| Profit before tax | 1,880.1 | 2,492.7 | -24.6 |
| Equity | 45,893.9 | 41,498.1 | +10.6 |

Conister Bank Limited continues to provide the Group access to competitive and reliable liquidity from which other subsidiaries benefit. As a result, total assets increased to £474.1 million whilst profitability reduced to £1.9 million. The major contribution towards the increase in operating expenses was loan impairment provisioning by £1.6 million, caused in part by the direct funding of the Payment Assist portfolio and increase in administration expenses by £1.9 million, caused by the continued investment in setting up the UK Branch and setting aside a £0.2 million provision for discretionary commission schemes.

The Bank remains very liquid, increasing cash and cash equivalents and debt securities by £6.4 million to £91.1 million (2023: £84.7 million). Focus remains on shorter term lending, which allows a one-year deposit to be used multiple times and therefore driving improved liquidity efficiencies. Despite this focus on shorter term lending, loans and advances still increased by £6.0 million to £366.1 million (2023: £360.1 million) with deposits from both our UK and Isle of Man licenses increasing by £14.8 million to £405.2 million (2023: £390.4 million). Total assets for the Bank have reached a record high of £474.1 million (2023: £451.8 million).

MFX Limited

| | 2024 | 2023 | Movement |
|-------------------|---------|---------|----------|
| | £'000 | £'000 | % |
| Gross profit | 1,040.3 | 1,048.5 | -0.8 |
| Operating profit | n/ a | n/a | n/a |
| Operating expense | (296.0) | (370.9) | -20.0 |
| Profit before tax | 743.7 | 677.6 | +9.8 |
| Equity | 300.9 | 257.2 | +17.0 |

Profitability increased by 9.8% to £0.7 million. The business operates at a 71.5% net profit margin due to its lean operational structure. All operating expenses are invested in our staff to ensure that the FX division provides high levels of care to our customers. The available equity in the company is regularly distributed to the Group, further enhancing returns to the wider Group.

Our FX broker continues to perform well in the current economic environment and requires very little overhead to support. The team will seek to expand their customer base with a complementary offering during 2025.

The Business Lending Exchange Limited

| | 2024 | 2023 | Movement |
|-------------------|---------|---------|----------|
| | £'000 | £'000 | <u>%</u> |
| Gross profit | 2,041.1 | 1,628.0 | +25.4 |
| Operating profit | 1,592.1 | 1,321.0 | +20.5 |
| Operating expense | (954.2) | (639.8) | +49.1 |
| Profit before tax | 637.9 | 681.2 | -6.4 |
| Equity | 1,087.3 | 1,023.6 | +6.2 |

Profitability reduced slightly to £0.64m due to increased provisioning seen within this financial year, £0.4 million. This was offset by the growth in the loan book, with total assets increasing by 7.9% to £7.6 million, generating higher interest returns, 25.4% increase to £2.0 million and thereby nullifying the adverse impact from credit impairments.

Our lending businesses operate within separate credit markets which provides resilience to the Group through their diversity. The Business Lending Exchange Limited operates in the credit broker introduced sub-prime market in which our management team has extensive history. This business has the opportunity to grow substantially in this economic environment.

Edgewater Associates Limited

| | 2024 | 2023 | Movement |
|-------------------|-----------|-----------|----------|
| | £'000 | £'000 | % |
| Gross profit | n/a | n/a | n/a |
| Operating profit | 2,047.8 | 2,034.3 | +0.7 |
| Operating expense | (1,660.0) | (2,069.9) | -19.8 |
| Profit before tax | 387.8 | (35.6) | +1,189.3 |
| Equity | 1,236.3 | 1,298.6 | -4.8 |

This business was restructured in September 2023 and so the year under review was the first full year post its re-structure. Ultimately, this led to £0.4 million savings in operating expenses whilst delivering on the same level of turnover seen in the year before.

Thus, improvement has been achieved through operational efficiencies without any detriment to the high levels of service given to our clients. Further organic growth is anticipated in 2025, and further accretive acquisitions are being sought.

Manx Ventures Limited

| 2024 | 2023 | Movement |
|---------|---|--|
| £'000 | £'000 | % |
| 1,507.4 | 916.2 | +64.5 |
| 1,497.5 | 737.5 | +103.1 |
| (17.9) | (194.9) | -90.8 |
| 1,515.4 | 932.4 | +62.5 |
| 1,774.3 | 258.9 | +585.3 |
| | 1,507.4 1,497.5 (17.9) 1,515.4 | £'000 £'000 1,507.4 916.2 1,497.5 737.5 (17.9) (194.9) 1,515.4 932.4 |

Manx Ventures Limited continues to expand its investment holdings held within the Group and this led to £1.1 million of dividend receipts in the period. Currently, Manx Ventures Limited holds shares and options in six financial services companies, with another one added post year-end (CAM Wealth) and holds three more investments in other financial services companies with warrants to acquire a greater shareholding as these companies grow.

Manx Ventures Limited continues to seek acquisition opportunities that will continue to expand the Group's customer base, much like Payment Assist Limited, which has clearly benefitted the Group since take-on. It is the company's intention to continue to invest in financial services companies, generating dividends and investment income.

Key Objectives

The change in UK Government in May 2024 has led to an increase in public borrowing and business taxation which has resulted in interest rates remaining higher for longer and inflation remaining stubbornly higher than the Bank of England's 2.0% target. Despite this, I remain cautiously optimistic in the robustness of both the Isle of Man and the UK economy and believe we will move to a more normalised interest rate and inflation rate environment over the next 24 months. During this period, our key objective will continue to be to safely grow shareholder value. Thus, our strategic focus remains unchanged, namely to:

- Provide the highest quality of service throughout our operations to all customers, ensuring that their treatment is both fair and appropriate;
- Continue adopting a pro-active strategy to managing risk, including credit and climate risk, within a structured and compliant manner;
- Concentrate on developing our core business by considered acquisitions, increasing prudential lending, and augmenting the range of financial services we offer;
- Prudently progress the implementation of our IT infrastructure to better service the operational requirements of a growing Group without the requirement for a disproportionate increase in headcount and other associated operational costs;
- · Continue to develop our Treasury management to improve the return on the liability side of our balance sheet; and
- Manage our balance sheet to exceed the regulatory requirements for capital adequacy.

To continue to grow shareholder value, we will deploy our regulatory capital in its most efficient manner by taking advantage of the opportunities this economic and regulatory environment brings. We will continue to focus on the SME sector with our Structured Finance offering, and on the consumer sector with market leading, technologically driven, shorter term lending products. This organic growth will be supported by our non-dilutive acquisition strategy. Further details of our strategic objectives will be found in the Corporate Governance Report, together with our observance on the QCA Code requirements.

Environmental, Social and Corporate Governance

The Board plays a key role in supporting and challenging the Group's long-term strategic planning. This includes the responsibility to provide effective governance and a rigorous assessment of all risks, including climate.

The addition of new subsidiary, Payment Assist Limited, within in the operational boundary has contributed to significant increases in absolute scope 1 (+77%) and scope 2 (+37%) emissions in 2024.

It now accounts for over 25% of the Group's total building-energy consumption and total scope 1 and 2 footprint and is also a key driver behind the increases in electricity and gas consumption.

The Group's carbon footprint for 2024 will be restated in 2025 (in line with the criteria included within the restated Green House Gas Protocol Corporate Standard), when a more complete set of scope 1 and 2 primary activity data has been obtained for Payment Assist Limited.

In relative terms, however, the Group's carbon intensity ratios show less impact, with scope 1 and 2 emissions per Full Time Employee at around 5% lower compared to 2023.

Outlook

The Group made significant progress in 2024 towards delivering its key objectives, while maintaining a prudent approach to growth. This was achieved despite the much-discussed challenging economic environments across the world. But this environment will drive opportunities, for example, in the short-term lending space for short-term loans, such as Buy Now Pay Later, premium finance and overdrafts. This short-term loan sector, normally with a term of between four and 12 months, is taking market share from the traditional credit card market due to its little to no interest charge and its longer repayment period. Your Group has subsidiaries, such as Payment Assist Limited (the leading UK Buy Now Pay Later lender to the automotive industry), Conister Bank Limited and The Business Lending Exchange Limited, who are well placed to serve these markets.

The Group will not be immune from the findings of the Supreme Court on discretionary commission payments whose

judgement is due to be released in July 2025 after which the FCA will announce what remediation lenders will be required to undertake. However, the Board believe that our exposure is limited. At the year-end Conister Bank Limited and its auditors assessed the position as currently known and set aside £0.2 million to remedy the position. I will be able to provide a more detailed report on this topic in my 2025 Interim statement.

Also, the Group continues to develop its offering to acquire market share in underserved credit markets in both the UK and the Isle of Man, and in new jurisdictions. To this end, the Group has commenced a project to obtain a consumer credit licence in the Republic of Ireland which, longer term, will be helpful in passporting to other credit markets within the EU as the Group expands its reach.

Board Changes

Having loyally served the shareholders for 18 years, Alan Clarke has decided to retire from his positions as a non-executive director of both Manx Financial Group PLC and Conister Bank Limited, and the Chair of our Audit, Risk & Compliance Committee and the Chair of our Remuneration Committee. I wish to take this opportunity to thank Alan on behalf of the directors, shareholders and, in particular, myself for all his loyal support and advice over the years and to wish him well in whatever he decides to undertake in his next chapter of life. The next Chairs for the Remuneration Committee and the Audit, Risk & Compliance Committee will be communicated at the upcoming AGM.

Thank You

Our people are at the heart of our success. On behalf of the Board, I would like to thank all of our staff for their efforts to exceed customer expectations and continuing to deliver value for our loyal shareholders.

.lim Mellon

Executive Chair 24 June 2025

Consolidated Statement of Profit or Loss and Other Comprehensive Income

| For the year ended 31 December | Notes | 2024 £000 | 2023 £000 |
|--|--------|--------------|--------------|
| Interest revenue calculated using the effective interest method | 110103 | 55.930 | 46.891 |
| Interest expense | | (23,139) | (14,530) |
| Net interest income | 9 | 32.791 | 32.361 |
| Fee and commission income | 10 | 3,923 | 3,997 |
| Fee and commission expense | 10 | (7,181) | (7,327) |
| Net trading income | | 29.533 | 29.031 |
| Other operating income | | 585 | 364 |
| Gain on financial instruments | 19 | 18 | 195 |
| Realised gain on debt securities | 18 | 4,266 | 1,893 |
| Operating income | | 34,402 | 31,483 |
| Personnel expenses | 11 | (12,495) | (12,170) |
| Other expenses | 12 | (9,053) | (6,627) |
| Provision for impairment on loans and advances to customers | 13 | (1,752) | (4,135) |
| Depreciation | 22 | (949) | (825) |
| Amortisation and impairment of intangibles | 23 | (340) | (683) |
| Share of profit of equity accounted investees, net of tax | 30 | 119 | |
| Profit before tax payable | 14 | 9,932 | 7,043 |
| Income tax expense | 15 | (1,384) | (903) |
| Profit for the year | | 8,548 | 6,140 |
| | | 2024 | 2023 |
| For the year ended 31 December | Notes | £000 | £000 |
| Profit for the year | | 8,548 | 6,140 |
| Other comprehensive income: | | • | , |
| Items that will be reclassified to profit or loss | | | |
| Unrealised (loss)/ gain on debt securities | 18 | (395) | 324 |
| Related tax | | 40 | (32) |
| Items that will never be reclassified to profit or loss | | | |
| Actuarial gain on defined benefit pension scheme taken to equity | 28 | 67 | 29 |
| Related tax | | (7) | (3) |
| Other comprehensive (loss)/ gain, net of tax | | (295) | 318 |
| Total comprehensive income for the period attributable to owners | | 8,253 | 6,458 |
| Profit attributable to: | | | |
| Owners of the Company | | 8,102 | 5,288 |
| Non-controlling interests | 32 | 446 | 852 |
| | | 8,548 | 6,140 |
| Total comprehensive income attributable to: | | | |
| Owners of the Company | | 7,807 | 5,606 |
| Non-controlling interests | 32 | 446 | 852 |
| | | 8,253 | 6,458 |
| Earnings per share - Profit for the year | | | |
| Basic earnings per share (pence) | 16 | 6.87 | 4.59 |
| Diluted earnings per share (pence) | 16 | 5.39 | 3.51 |
| Earnings per share - Total comprehensive income for the year | | | |
| Basic earnings per share (pence) | 16 | 6.62 | 4.86 |
| Diluted earnings per share (pence) | 16 | 5.20 | 3.71 |

The Directors believe that all results derive from continuing activities.

Company Statement of Profit or Loss and Other Comprehensive Income

| | | 2024 | 2023 |
|--|-------|-------------|-------|
| For the year ended 31 December | Notes | £000 | £000 |
| Interest income calculated using the effective interest method | | 998 | 862 |
| Interest expense | | (89) | - |
| Dividend income | | 45 0 | 1,200 |
| Other income | | 700 | 584 |
| Operating income | | 2,059 | 2,646 |
| Personnel expenses | 11 | (40) | (62) |
| Administration expenses | | (74) | (61) |
| Depreciation expense | 22 | (128) | (63) |
| Amortisation expense | 23 | ` (2) | (57) |
| Profit before tax payable | | 1,815 | 2,403 |
| Tax payable | | - | - |
| Profit for the year | | 1,815 | 2,403 |
| Total comprehensive income for the year | | 1,815 | 2,403 |

Consolidated Statement of Financial Position

| | | 2024 | 2023 |
|--|-------|---------|---------|
| As at 31 December | Notes | £000 | £000 |
| Assets | | | |
| Cash and cash equivalents | 17 | 16,199 | 12,107 |
| Debt securities | 18 | 79,140 | 76,129 |
| Equity held at Fair Value Through Profit or Loss | 33 | 154 | 138 |
| Loans and advances to customers | 20 | 372,358 | 362,653 |
| Trade and other receivables | 21 | 7,312 | 8,227 |
| Property, plant and equipment | 22 | 6,433 | 6,410 |
| Intangible assets | 23 | 5,301 | 4,268 |
| Investment in associates | 30 | 317 | 197 |
| Goodwill | 34 | 10,576 | 10,576 |
| Total assets | | 497,790 | 480,705 |
| Liabilities | | | |
| Deposits from customers | 24 | 405,166 | 390,421 |
| Creditors and accrued charges | 25 | 9,679 | 14,409 |
| Deferred consideration | 26 | - | 20 |
| Loan notes | 27 | 45,292 | 39,317 |
| Pension liability | 28 | 46 | 162 |
| Deferred tax liability | 15 | 294 | 392 |
| Total liabilities | | 460,477 | 444,721 |
| Equity | | | |
| Called up share capital | 29 | 19,626 | 19,384 |
| Profit and loss account | | 17,632 | 15,544 |
| Revaluation reserve | 22 | · - | 15 |
| Non-controlling interest | 32 | 55 | 1,041 |
| Total equity | | 37,313 | 35,984 |
| Total liabilities and equity | | 497,790 | 480,705 |
| | | • | |

Company Statement of Financial Position

| | | 2024 | 2023 |
|-------------------------------------|-------|---------|---------|
| As at 31 December | Notes | £000 | £000 |
| Assets | | | |
| Cash and cash equivalents | 17 | 718 | 373 |
| Trade and other receivables | 21 | 130 | 123 |
| Amounts due from Group undertakings | 35 | 14,421 | 10,694 |
| Property, plant and equipment | 22 | · 87 | 139 |
| Intangible assets | 23 | 1,983 | 861 |
| Investment in subsidiaries | 31 | 31,097 | 28,097 |
| Subordinated loans | 35 | 14,228 | 14,228 |
| Total assets | | 62,664 | 54,515 |
| Liabilities | | • | |
| Creditors and accrued charges | 25 | 1,603 | 544 |
| Amounts due to Group undertakings | 35 | · - | 608 |
| Loan notes | 27 | 45,292 | 39,317 |
| Total liabilities | | 46,895 | 40,469 |
| Equity | | | |
| Called up share capital | 29 | 19,626 | 19,384 |
| Profit and loss account | | (3,857) | (5,338) |
| Total equity | | 15,769 | 14,046 |
| Total liabilities and equity | | 62,664 | 54,515 |
| | | | |

Consolidated and Company Statements of Changes in Equity

| Attributable to owners of the Company | | | | | |
|---------------------------------------|---------------------------|--|---|--|---|
| | Profit | | | Non- | |
| Share | and loss | Revaluation | | controlling | Total |
| capital | account | reserve | Total | interests | equity |
| £000 | £000 | £000 | £000 | £000 | £000 |
| 19,195 | 10,371 | 15 | 29,581 | 189 | 29,770 |
| · - | 5,288 | - | 5,288 | 852 | 6,140 |
| - | 318 | - | 318 | - | 318 |
| | | | | | |
| - | (342) | - | (342) | - | (433) |
| 91 | (91) | - | - | - | 91 |
| 98 | - | - | 98 | - | 98 |
| 19,384 | 15,544 | 15 | 34,943 | 1,041 | 35,984 |
| - | 8,102 | - | 8,102 | 446 | 8,548 |
| - | (295) | - | (295) | - | (295) |
| | | | | | |
| - | (337) | - | (337) | (1,817) | (2,154) |
| 193 | (193) | - | ` - | • • | - |
| 49 | - | - | 49 | - | 49 |
| - | 196 | - | 196 | - | 196 |
| - | - | (15) | (15) | - | (15) |
| - | (5,385) | ` - | (5,385) | 385 | (5,000) |
| 19,626 | 17,632 | - | 37,258 | 55 | 37,313 |
| | Share capital £000 19,195 | Profit and loss Capital account £000 | Share capital Profit and loss account reserve Revaluation reserve £000 £000 £000 19,195 10,371 15 - 5,288 - - 318 - - (342) - 91 (91) - 98 - - - 8,102 - - (295) - - (337) - 193 (193) - 49 - - - 196 - - (5,385) - | Share capital Profit and loss account Revaluation reserve Total £000 £000 £000 £000 £000 19,195 10,371 15 29,581 - 5,288 - 5,288 - 318 - 318 - (342) - (342) 91 (91) - - 98 - - 98 19,384 15,544 15 34,943 - (295) - (295) - (295) - (337) 193 (193) - - 49 - - 49 - 196 - 196 - (5,385) - (5,385) | Share capital And loss account for severy and loss accounts. Revaluation reserve for some accounts. Total interests for some accounts. Non-controlling interests. £000 £000 £000 £000 £000 19,195 10,371 15 29,581 189 - 5,288 - 5,288 852 318 - - (342) - (342) - 91 (91) - (342) - 98 - (295) - (342) - (295) |

| | | Profit | |
|---|---------|----------|--------|
| | Share | and loss | Total |
| | capital | account | equity |
| Company | £000£ | £000 | £000 |
| Balance as at 1 January 2023 | 19,195 | (7,308) | 11,887 |
| Profit for the year | · - | 2,403 | 2,403 |
| Transactions with owners | | | |
| Issue of share issue (see note 29) | 98 | - | 98 |
| Dividends declared (see note 29) | - | (342) | (342) |
| Scrip dividend shares (see note 29) | 91 | (91) | ` - |
| Balance as at 31 December 2023 | 19,384 | (5,338) | 14,046 |
| Profit for the year | = | 1,815 | 1,815 |
| Transaction with owners | | | |
| Dividend declared (see note 29) | - | (337) | (337) |
| Scrip dividend shares (see note 29) | 193 | (193) | ` - |
| Share options exercised (see note 29) | 49 | · - | 49 |
| Share-based payment expense (see notes 16 and 29) | - | 196 | 196 |

| Balance as at 31 December 2024 | 19,6 | 26 (3,857) | 15,769 |
|---|-------------|---------------------|---------------------|
| Consolidated Statement of Cash Flows | | | |
| For the year ended 31 December | Notes | 2024 £000 | 2023 £000 |
| Reconciliation of profit before taxation to operating cash flows Profit before tax Adjustments for: | | 9,932 | 7,043 |
| Depreciation | 22 | 949 | 825 |
| Amortisation of intangibles Impairment of loans and advances to customers | 23 13 | 340 1,752 | 683 4,135 |
| Net interest income | 10 | (35,614) | (34,726) |
| Realised gains on debt securities Share of profit of Equity Accountant Investees | | (4,266) (119) | (1,893) |
| Lease interest | 0(") | 132 | 93 |
| Contingent consideration interest expense Pension charge included in personnel expenses | 6(ii) 28 | 8 | 4 11 |
| Gain on financial instruments | 19 | (18) (26,904) | (195) (24,020) |
| Changes in: Trade and other receivables | 21 | 915 | (4,016) |
| Creditors and accrued charges | 25 | (5,432) | 1,953 |
| Net cash flow from trading activities Changes in: | | (31,421) | (26,083) |
| Loans and advances to customers | 20 | (13,691) | (75,590) |
| Deposits from customers Pension contribution | 24 28 | 16,818 (57) | 88,116 (57) |
| Cash used in operating activities | | (28,351) | (13,614) |
| | | | |
| For the year ended 31 December | Notes | 2024 £000 | 2023 £000 |
| CASH FLOW STATEMENT | 140(69 | 2000 | 2000 |
| Cash from operating activities Cash used in operating activities | | (28,351) | (13,614) |
| Interest received | | `58,16 4 | 47,168 |
| Interest paid Income taxes paid | | (22,389) (1,095) | (14,059) (1,337) |
| Net cash from operating activities | | 6,329 | 18,158 |
| Cash flows from investing activities Acquisition of property, plant and equipment, excluding right-of-use assets | 22 | (228) | (1,280) |
| Acquisition of intangible assets | 23 22 | (1,373) | (2,248) |
| Proceeds from sale of property, plant and equipment Purchase of debt securities | 22 | (860) | 759 (33,237) |
| Deferred consideration on acquisition of subsidiary Net cash used in investing activities | 6(ii),26 | (20) (2,481) | (36,073) |
| Cash flows from financing activities | | , | , , , |
| Receipt of loan notes Acquisition of non-controlling interest | 27 34 | 5,975 (5,000) | 7,985 |
| Payment of lease liabilities | 37 | (443) | (349) |
| Dividend paid Proceeds from issue of share | 29 29 | (337) 49 | (342) 98 |
| Net cash from financing activities | - | 244 | 7,392 |
| Net increase / (decrease) in cash and cash equivalents Cash and cash equivalents at 1 January | | 4,092 12,107 | (10,523) 22,630 |
| Cash and cash equivalents at 31 December | | 16,199 | 12,107 |
| Company Statement of Cash Flows | | | |
| For the year ended 31 December | Notes | 2024 £000 | 2023 £000 |
| Reconciliation of profit before taxation to operating cash flows | | 1.015 | 0.400 |
| Profit before tax Adjustments for: | | 1,815 | 2,403 |
| Depreciation Amortisation | 22 23 | 128 2 | 63 57 |
| Interest income | 20 | (998) | (862) |
| RSU expense taken to reserves Dividend income | | 196 (450) | (1,200) |
| | | 693 | 461 |
| Changes in: Amounts due from group undertakings | 35 | (3,727) | (787) |
| Trade and other receivables Creditors and accrued charges | 21 25 | (7) 1 206 | `439 312 |
| Amounts due to Group undertakings | 25 | 1,206 (608) | 486 |
| Cash (used in) / from operating activities | | (2,443) | 911 |
| CASH FLOW STATEMENT Cash from operating activities | | | |
| Cash (used in) / from operating activities Interest received | | (2,443) 998 | 911 862 |
| Dividends received | | 450 | 1,200 |
| Net cash (used in) / from operating activities Cash flows from investing activities | | (995) | 2,973 |
| Acquisition of property, plant and equipment | 22 | (76) | (1) |
| Acquisition of intangible assets Issue of subordinated loans | 23 | (1,123) | (893) (6,500) |
| Increase in investment in group undertakings | | (3,000) | (4,500) |
| Net cash used in investing activities Cash flows from financing activities | | (4,199) | (11,894) |
| Proceeds from issue of loan notes | 27 | 5,975 | 7,985 |
| Payment of finance lease liabilities Proceeds from issue of shares | 37 29 | (148) 49 | (117) 98 |
| Dividend paid | 29 | (337) | (433) |
| Net cash from financing activities Net increase / (decrease) in cash and cash equivalents | | 5,539 345 | 7,533 (1,388) |
| Cash and cash equivalents at 1 January | | 373 718 | 1,761 |
| Cash and cash equivalents at 31 December | | / 18 | 373 |

Notes to the Consolidated and Company Financial Statements

For the year ended 31 December 2024

1. Reporting entity

Manx Financial Group PLC ("Company") is a company incorporated in the Isle of Man. The Company's registered office is at Clarendon House, Victoria Street, Douglas, Isle of Man, IM1 2LN. The consolidated financial statements of the Company for the year ended 31 December 2024 comprise the Company and its subsidiaries ("Group") including Conister Bank Limited (the "Bank"). The Group is primarily involved in the provision of financial services.

The Company's financial statements are the separate financial statements of the Company.

2. Basis of accounting

The consolidated and the separate financial statements of the Company have been prepared in accordance with international accounting standards in accordance with UK-adopted international accounting standards ("UK-adopted IFRS" or "IFRSs"), on a going concern basis as disclosed in the Directors' Report.

3. Functional and presentation currency

These financial statements are presented in pounds sterling, which is the Company's functional currency. All amounts have been rounded to the nearest thousand, unless otherwise indicated. All subsidiaries of the Group have pounds sterling as their functional currency.

4. Use of judgements and estimates

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

Assumptions and estimation uncertainties

Information about assumptions and estimation uncertainties at year-end that have a significant risk of resulting in a material adjustment to the carrying amounts of assets and liabilities in the next financial year is included in the following notes:

Note 45(G)(vi) and Note 7(A) - key assumptions of Expected Credit Loss ("ECL") allowance for loans and advances to
customers and assessment of impairment allowances where loans are in default or arrears.

5. Financial instruments - Classification

For description of how the Group classifies financial assets and liabilities, see note 45(G)(ii).

The following table provides reconciliation between line items in the statement of financial position and categories of financial instruments.

| Group 31 December 2024 | Designated as at FVTPL £000 | FVOCI - debt instruments £000 | Amortised cost £000 | Total carrying amount £000 |
|--|-----------------------------------|--|---------------------------|-------------------------------------|
| Cash and cash equivalents | - | - | 16,199 | 16,199 |
| Debt securities | - | 79,140 | · - | 79,140 |
| Equity held at Fair Value Through Profit or Loss | 154 | · - | - | 154 |
| Loans and advances to customers | - | - | 372,358 | 372,358 |
| Trade and other receivables | - | - | 7,312 | 7,312 |
| Total financial assets | 154 | 79,140 | 395,869 | 475,163 |
| Deposits from customers | - | - | 405,166 | 405,166 |
| Creditor and accrued charges | - | - | 9,679 | 9,679 |
| Loan notes | - | - | 45,292 | 45,292 |
| Total financial liabilities | - | - | 460.137 | 460.137 |

| | | FVOCI - | | Total |
|--|-------------|-------------|-----------|----------|
| | Designated | debt | Amortised | carrying |
| Group | as at FVTPL | instruments | cost | amount |
| 31 December 2023 | £000 | £000 | £000 | £000 |
| Cash and cash equivalents | - | - | 12,107 | 12,107 |
| Debt securities | - | 76,129 | - | 76,129 |
| Equity held at Fair Value Through Profit or Loss | 138 | - | - | 138 |
| Loans and advances to customers | - | - | 362,653 | 362,653 |
| Trade and other receivables | - | - | 8,227 | 8,227 |
| Total financial assets | 138 | 76,129 | 382,987 | 459,254 |
| Deposits from customers | - | - | 390,421 | 390,421 |
| Creditor and accrued charges | - | - | 14,409 | 14,409 |
| Deferred consideration | 20 | - | - | 20 |
| Loan notes | - | - | 39,317 | 39,317 |
| Total financial liabilities | 20 | - | 444,147 | 444,167 |

At 31 December 2024 and 31 December 2023, all financial instruments were carried at amortised cost in the separate financial statements.

6. Financial instruments - Fair values

For description of the Group's fair value measurement accounting policy, see note 44(G)(v).

The following table shows the carrying amounts and fair values of Group financial assets and financial liabilities, including their levels in the fair value hierarchy. It does not include fair value information for financial assets and financial liabilities not measured at fair value if the carrying amount is a reasonable approximation of fair value.

| | Carrying | | Fair value | | |
|--|----------|---------|------------|---------|--------|
| | amount | | | | |
| | Total | Level 1 | Level 2 | Level 3 | Total |
| 31 December 2024 | £000 | £000 | £000 | £000 | £000 |
| Financial assets measured at fair value | | | | | |
| Debt securities | 79,140 | - | 79,140 | - | 79,140 |
| Equity held at Fair Value Through Profit or Loss | 154 | - | - | 154 | 154 |
| | 79,294 | - | 79,140 | 154 | 79,294 |

| | amount | | | | |
|--|--------|---------|---------|---------|--------|
| | Total | Level 1 | Level 2 | Level 3 | Total |
| 31 December 2023 | £000 | £000 | £000 | £000 | £000 |
| Financial assets measured at fair value | | | | | |
| Debt securities | 76,129 | - | 76,129 | - | 76,129 |
| Equity held at Fair Value Through Profit or Loss | 138 | - | - | 138 | 138 |
| | 76,267 | - | 76,129 | 138 | 76,267 |

All Company financial assets and liabilities carrying amounts are reasonable approximation of fair value.

Measurement of fair values

i. Valuation techniques and significant unobservable inputs

| Туре | | unobservable inputs | Inter-relationship between significant unobservable inputs and fair value measurement |
|--|--|-------------------------|--|
| Debt securities | Market comparison / discounted cash flow: The fail value is estimated considering a net present value calculated using discount rates derived from quoted yields of securities with similar maturity and credit rating that are traded in active markets. | | Not applicable. |
| Equities at Fair Value Through Profit or Loss | | derived from the entity | The estimated fair value would increase (decrease) if the expected cash flows were higher (lower). |

ii. Level 3 recurring fair values

Reconciliation of Level 3 fair values

The following table shows a reconciliation from the opening balances to the closing balances for Level 3 fair values.

| | 2024 | 2023 |
|---------------------------------------|-------|-------|
| | £000£ | £000 |
| Balance at 1 January | 20 | 262 |
| Finance costs | 0 | 4 |
| Net change in fair value (unrealised) | - | (179) |
| | 20 | 87 |
| Payment (note 26) | (20) | (67) |
| Balance at 31 December | - | 20 |

Sensitivity analysis

For the fair value of contingent consideration, reasonably possible changes at the reporting date to one of the significant unobservable inputs, holding other inputs constant would have the following effects.

| | Profit or | Profit or loss | | |
|---|------------------|------------------|--|--|
| 31 December 2024 | Increase £000 | Decrease £000 | | |
| Expected cash flows (10.0% movement) | <u>-</u> | - | | |
| Risk-adjusted discount rate (1.0% movement) | - | _ | | |

| | Profit or | loss |
|---|-----------|----------|
| | Increase | Decrease |
| 31 December 2023 | £000 | £000 |
| Expected cash flows (10.0% movement) | 2 | (2) |
| Risk-adjusted discount rate (1.0% movement) | _ | ` _ |

7. Financial risk review

Risk management

This note presents information about the Group's exposure to financial risks and the Group's management of capital. For information on the Group and Company's financial risk management framework, see note 43.

A. Group Credit risk

For definition of credit risk and information on how credit risk is mitigated by the Group, see note 43.

i. Credit quality analysis

Loans and advances to customers

Explanation of the terms 'Stage 1', 'Stage 2' and 'Stage 3' is included in note 44(G)(vi).

An analysis of the credit risk on loans and advances to customers is as follows:

| Group | | 2024 | | | | 2023 | | |
|--------------------------|-----------------|-----------------|----------|---------------|-----------------|-----------------|-----------------|----------|
| | Stage 1 £000 | Stage 2 £000 | Stage 3 | Total £000 | Stage 1 £000 | Stage 2 £000 | Stage 3 £000 | Total |
| | £000 | ŁUUU | £000 | £UUU | £000 | £000 | £000 | £000 |
| Grade A | 327,561 | 3,968 | - | 331,529 | 341,953 | - | - | 341,953 |
| Grade B | - | 19,836 | 5,932 | 25,768 | - | 7,822 | 3,700 | 11,522 |
| Grade C | - | 5 | 35,268 | 35,273 | - | 2 | 28,791 | 28,793 |
| Gross value | 327,561 | 23,809 | 41,200 | 392,570 | 341,953 | 7,824 | 32,491 | 382,268 |
| Allowance for impairment | (688) | (36) | (19,488) | (20,212) | (184) | (6) | (19,425) | (19,615) |
| Carrying value | 326,873 | 23,773 | 21,712 | 372,358 | 341,769 | 7,818 | 13,066 | 362,653 |

Loans are graded A to C depending on the level of risk. Grade A relates to agreements with the lowest risk, Grade B with medium risk and Grade C relates to agreements with the highest of risk.

The following table sets out information about the overdue status of loans and advances to customers in Stage 1, 2 and 3:

| Group | | 2024 | | | | 2023 | | |
|-------------------|---------|---------|---------|---------|---------|---------|---------|---------|
| | Stage 1 | Stage 2 | Stage 3 | Total | Stage 1 | Stage 2 | Stage 3 | Total |
| 31 December | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| Current | 314,542 | - | _ | 314,542 | 333,740 | _ | - | 333,740 |
| Overdue < 30 days | 13,019 | - | - | 13,019 | 8,213 | - | - | 8,213 |
| Overdue > 30 days | - | 19,851 | 45,158 | 65,009 | - | 7,824 | 32,491 | 40,315 |
| | 327,561 | 19,851 | 45,158 | 392,570 | 341,953 | 7,824 | 32,491 | 382,268 |

For Stage 3 loans and advances, the Bank holds collateral with a value of £11,982,000 (2023: £13,410,000) representing security cover of 66.0% (2023: 66.0%).

The following table sets out the credit quality of liquid assets:

| | 2024 | 2023 |
|-------------------------------------|---------|--------|
| Group | £000 | £000 |
| Government bonds and treasury bills | | |
| Rated A to A+ | 79,140 | 76,129 |
| Cash and cash equivalents | | |
| Rated A to A+ | 16,199 | 12,107 |
| Trade and other receivables | | |
| Unrated | 7,312 | 8,227 |
| | 102.651 | 96.463 |

The analysis has been based on Standard & Poor's ratings. The above debt securities, cash and cash equivalents are considered to be Stage 1 as there is no evidence of significant deterioration in credit quality and hence no material expected credit loss allowance is observed.

ii. Collateral and other credit enhancements

The Group holds collateral in the form of the underlying assets (typically private and commercial vehicles, plant and machinery) to loan arrangements as security for HP, finances leases, vehicle stocking plans, block discounting, wholesale funding arrangements, integrated wholesale funding arrangements and secured commercial loan balances, which are subcategories of loans and advances to customers. In addition, the Group will take debentures, mortgages, personal and corporate guarantees, fixed and floating charges on specific assets such as cash and shares.

The terms of enforcing such security can only occur on default, and when realised can only be used to settle the amount of debt and related collection fees. On occasion the Bank may realise a surplus if the defaulting party loses title to the underlying security as part of enforcement. In addition, the commission share schemes have an element of capital indemnified.

As at 31 December 2024, 28.7% of loans and advances had an element of capital indemnification (2023: 13.0%). At the time of granting credit within the sub-categories listed above, the loan balances due are secured over the underlying assets held as collateral.

At the time of granting credit within the sub-categories listed above, the loan balances due are secured over the underlying assets held as collateral (see note 20 for further details). Collateral is valued at the time of borrowing, and is not individually valued at each reporting date but fair value groups of similar collateral are considered as part of the impairment testing model.

For portfolios where the Group has never had a default in its history or has robust credit enhancements such as credit insurance or default indemnities for the entire portfolio, then no IFRS 9 provision is made. At 2024 year-end, 31.0% had such credit enhancements (2023: 28.0%).

The following table sets out the principal types of collateral held against different types of financial assets.

| | 2024 | 2023 | |
|--------------------------------|----------|----------|--|
| Group | % | % | Principal type of collateral held |
| HP balances | 100 | 100 | Property and equipment |
| Finance lease balances | 100 | 100 | Property and equipment |
| Unsecured personal loans | - | - | None |
| Vehicle stocking plans | 100 | 100 | Motor vehicles |
| Wholesale funding arrangements | 100 | 100 | Floating charges over corporate assets |
| Block discounting | 100 | 100 | Floating charges over corporate assets |
| Secured commercial loans | 100 | 100 | Floating charges over corporate assets |
| Secured personal loans | 100 | 100 | Property |
| Government backed loans | 70 - 100 | 70 - 100 | Government guarantee |
| Property secured | 100 | 100 | Property |

There have been no significant changes in the quality of collateral as a result of a deterioration or changes to the Group's collateral policies during the reporting period.

iii. Amounts arising from ECL

Inputs, assumptions and techniques used for estimating impairment See accounting policy in note 45(G)(vi).

Significant increase in credit risk

When determining whether the risk of default on a financial instrument has increased significantly since initial recognition, the Group considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Group's historical experience and expert credit assessment and including forward looking information.

- A Significant Increase in Credit Risk ("SICR") is always deemed to occur when the borrower is 30 days past due on
 its contractual payments. If the Group becomes aware ahead of this time of non-compliance or financial difficulties of
 the borrower, such as loss of employment, avoiding contact with the Group then a SICR has also deemed to occur.
- A receivable is always deemed to be in default and credit-impaired when the borrower is 90 days past due on its
 contractual payments or earlier if the Group becomes aware of severe financial difficulties such as bankruptcy,
 individual voluntary arrangements, abscond or disappearance, fraudulent activity or other similar events.

Credit risk grades

The Group allocates each exposure to a credit risk grade based on a variety of data that is determined to be predictive of the risk of default and applying experienced credit judgement. Credit risk grades are defined using qualitative and quantitative factors that are indicative of risk of default. These factors vary depending on the nature of the exposure and the type of borrower.

Credit risk grades are defined and calibrated such that the risk of default occurring increases exponentially as the credit risk grade deteriorates. Loans are graded A to C depending on the level of risk. Grade A relates to agreements with the lowest risk, Grade B with medium risk and Grade C relates to agreements with the highest of risk.

Each exposure is allocated to a credit risk grade on initial recognition based on available information about the borrower. Exposures are subject to ongoing monitoring, which may result in an exposure being moved to a different credit risk grade. The monitoring typically involves the use of the following data:

| Corporate exposures | Retail exposures | All exposures |
|--|----------------------|-------------------------|
| Information obtained during periodic review of customer files - e.g. audited | Internally collected | Payment record - this |
| financial statements, management accounts, budgets and projections. | data on customer | includes overdue status |
| Examples of areas of particular focus are: gross profit margins, financial | behaviour - e.g. | as well as a range of |
| leverage ratios, debt service coverage, compliance with covenants | repayment behaviour | variables about payment |
| | | ratios |

| Data from credit reference agencies | Affordability matrix | Requests for and granting of forbearance | | |
|-------------------------------------|----------------------|--|--|--|
| | credit reference | Existing forecast changes in business, financial and economic conditions | | |

Definition of default

The Group considers a financial asset to be in default when:

- the borrower is unlikely to pay its credit obligations to the Group in full, without recourse by the Group to actions such as realising security (if any is held);
- the borrower is more than 90 days past due on any material credit obligation to the Group; or
- it is becoming probable that the borrower will restructure the asset as a result of bankruptcy due to the borrower's inability to pay its credit obligations.

In assessing whether a borrower is in default, the Group considers indicators that are:

- qualitative: e.g. breaches of covenant;
- quantitative: e.g. overdue status and non-payment on another obligation of the same issuer to the Group; and
- based on data developed internally and obtained from external sources.

Inputs into the assessment of whether a financial instrument is in default and their significant may vary over time to reflect changes in circumstances. The definition of default largely aligns with that applied by the Group for regulatory capital purposes.

Incorporation of forward-looking information

The Group incorporates forward looking information into the measurement of ECL.

The Group has identified and documented key drivers of credit risk and credit losses within its financial instruments and using an analysis of historical data, has estimated the relationship between macroeconomic variables and credit risk and credit losses. The key drivers for credit risk for corporate, retail and wholesale portfolios include gross domestic product (GDP) growth, unemployment rates and consumer price index (CPI) inflation. The Group estimates each key driver for credit risk over the active forecast period of three years. The table below lists the UK macroeconomic assumption used in the base scenarios over the three-year forecast period:

| 31 December 2024 | 2025 | 2026 | 2027 |
|-------------------|------|------|------|
| GDP growth rate | 2.0 | 1.0 | 1.3 |
| CPI inflation | 4.2 | 2.4 | 1.8 |
| Unemployment rate | 4.8 | 4.9 | 4.9 |

| 31 December 2023 | 2024 | 2025 | 2026 |
|-------------------|------|------|------|
| GDP growth rate | 0.5 | 1.0 | 1.3 |
| CPI inflation | 4.2 | 2.4 | 1.8 |
| Unemployment rate | 4.8 | 4.9 | 4.9 |

Predicted relationships between the key indicators and default and loss rates on various portfolios of financial assets have been developed based on analysing historical data over the past 8 years.

iv. Concentration of credit risk

Geographical

Lending is restricted to individuals and entities with Isle of Man, UK or Channel Islands addresses.

Segmenta

The Bank is exposed to credit risk with regard to customer loan accounts, comprising HP and finance lease balances, unsecured personal loans, secured commercial loans, block discounting, vehicle stocking plan loans and wholesale funding agreements. In addition, the Bank lends via significant introducers into the UK. There was one introducer that accounted for more than 14% of the Bank's total lending portfolio at the end of 31 December 2024 (2023: 20.0%). Advances to a single counterparty is restricted to 25% of the Bank's Large Exposure Capital Buffer (LECB) in line with FSA direction.

B. Group Liquidity risk

For the definition of liquidity risk and information on how liquidity risk is managed by the Group, see note 43.

i. Exposure to liquidity risk

The key measure used by the Group for managing liquidity risk is the ratio of net liquid assets to deposits from customers and short-term funding. The Group aims to maintain the ratio at no less than 13.7% compared to FSA requirement of not less than 10%. For this purpose, net liquid assets includes cash and cash equivalents and investment-grade debt securities for which there is an active and liquid market.

Details of the reported Group ratio of net liquid assets to deposits from customers at the reporting date and during the reporting year were as follows:

| | 2024 | 2023 |
|----------------------|-------|-------|
| At 31 December | 24.0% | 23.0% |
| Average for the year | 23.0% | 19.0% |
| Maximum for the year | 27.0% | 23.0% |
| Minimum for the year | 20.0% | 15.0% |

ii. Maturity analysis for financial liabilities and financial assets

The table below shows the Group's financial liabilities classified by their earliest possible contractual maturity, on an undiscounted basis including interest due at the end of the deposit term. Based on historical data, the Group's expected actual cash flow from these items varies from this analysis due to the expected re-investment of maturing customer deposits.

Residual contractual maturities of financial liabilities as at the reporting date (undiscounted):

| | Sigiit- | ∕o uays | ~ i iliolitti - | - 3 monus | ~0 III0 1111115 | ∕ı yeaı | -s years | | |
|-------------------|---------|-------------|-----------------|------------------|------------------------|-----------|-----------|----------|---------|
| | 8 days | - 1 month - | 3 months - | 6 months | - 1 year | - 3 years | - 5 years | >5 years | Total |
| 31 December 2024 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| Deposits | 9,016 | 13,010 | 44,111 | 97,353 | 166,118 | 79,123 | 16,561 | - | 425,292 |
| Other liabilities | 71 | 204 | 8,073 | 4,246 | 13,657 | 24,402 | 9,719 | 340 | 60,712 |
| Total liabilities | 9,087 | 13,214 | 52,184 | 101,599 | 179,775 | 103,525 | 26,280 | 340 | 486,004 |

| 31 December 2023 | £000 | £000 | - 5 monus 2000 | - 0 III 0 - 0 10 10 10 10 10 10 10 10 10 10 10 10 1 | - i yeai £000 | £000 | £000 | £000 | £000 |
|-------------------|--------|--------|-------------------|---|------------------|---------|--------|------|---------|
| Deposits | 17,261 | 13,767 | 29,718 | 77,801 | 122,719 | 125,205 | 24,076 | - | 410,547 |
| Other liabilities | 55 | 257 | 1,407 | 6,395 | 18,997 | 18,188 | 13,108 | 554 | 58,961 |
| Total liabilities | 17.316 | 14.024 | 31.125 | 84.196 | 141.716 | 143.393 | 37.184 | 554 | 469.508 |

The table below shows the carrying amount of the Group's assets and liabilities by their expected maturities.

Expected maturity of assets and liabilities at the reporting date:

| | Sight- | >8 days | >1 month | >3 months | >6 months | >1 year | >3 years | | |
|--------------------|--------|-----------|------------|------------|-----------|-----------------------------|-----------------------------|----------|---------|
| | 8 days | - 1 month | - 3 months | - 6 months | - 1 year | - 3 years | - 5 years | >5 years | Total |
| 31 December 2024 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| Assets | | | | | | | | | |
| Cash | 16,199 | - | - | - | - | - | - | - | 16,199 |
| Debt securities | 4,997 | 16,461 | 47,624 | - | 4,993 | - | 5,065 | - | 79,140 |
| Loans and advances | 21,559 | 35,642 | 45,541 | 48,415 | 57,042 | 125,667 | 37,316 | 1,176 | 372,358 |
| Other assets | 154 | - | _ | - | 9,063 | - | 4,682 | 16,194 | 30,093 |
| Total assets | 42,909 | 52,103 | 93,165 | 48,415 | 71,098 | 125,667 | 47,063 | 17,370 | 497,790 |
| Liabilities | | | | | | | | | |
| Deposits | 8,639 | 11,993 | 41,477 | 93,949 | 161,428 | 72,352 | 15,328 | - | 405,166 |
| Other liabilities | - | · - | 7,600 | 3,597 | 12,427 | 22,002 | 9,345 | 340 | 55,311 |
| Total liabilities | 8,639 | 11,993 | 49,077 | 97,546 | 173,855 | 94,354 | 24,673 | 340 | 460,477 |
| | | | | | | | | | |
| | Sight- | >8 days | >1 month | >3 months | >6 months | >1 year | >3 years | | |
| | 8 days | - 1 month | - 3 months | - 6 months | - 1 year | 3 years | 5 years | >5 years | Total |
| 31 December 2023 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| Assets | | | | | | | | | |
| Cash | 12,107 | - | - | - | - | - | - | - | 12,107 |
| Debt securities | 3,499 | 7,976 | 28,275 | 36,379 | - | - | - | - | 76,129 |
| Loans and advances | 17,720 | 23,854 | 41,805 | 42,293 | 54,800 | 131,666 | 49,445 | 1,070 | 362,653 |
| Other assets | 180 | - | - | - | 9,580 | - | 5,057 | 14,999 | 29,816 |
| Total assets | 33,506 | 31,830 | 70,080 | 78,672 | 64,380 | 131,666 | 54,502 | 16,069 | 480,705 |
| Liabilities | | | | | | | | | |
| Deposits | 16,884 | 12,750 | 27,084 | 74,397 | 118,029 | 118,434 | 22,843 | - | 390,421 |
| Other liabilities | - | 100 | 1,000 | 5,800 | 18,421 | 16,160 | 12,265 | 554 | 54,300 |
| Total liabilities | 16,884 | 12,850 | 28,084 | 80,197 | 136,450 | 134,594 | 35,108 | 554 | 444,721 |
| | | | | | | | | | |

Company

All the Company's assets (excluding Investment in subsidiaries, Property, plant and equipment, Intangible assets, Investment in subsidiaries and Subordinated loans) are due within one year. The Subordinated loans are due in more than five years.

All the Company's creditors (excluding Loan notes) are due within one year. The maturity profile £16 million of loan notes are due within one year, £27 million within 3 years and £2 million within five years.

iii. Liquidity reserves

The following table sets out the components of the Group's liquidity reserves:

| | 2024 | 2024 | 2023 | 2023 |
|------------------------------|----------|--------|----------|--------|
| | Carrying | Fair | Carrying | Fair |
| | amount | value | amount | value |
| | £000 | £000 | £000 | £000 |
| Balances with other banks | 16,199 | 16,199 | 12,107 | 12,107 |
| Unencumbered debt securities | 79,140 | 79,140 | 76,129 | 76,129 |
| Total liquidity reserves | 95,339 | 95,339 | 88,236 | 88,236 |

C. Group Market risk

For the definition of market risk and information on how the Group manages the market risks of trading and non-trading portfolios, see note 43.

The following table sets out the allocation of assets and liabilities subject to market risk between trading and non-trading portfolios:

| | | Market risk measure | |
|--|----------|---------------------|-------------|
| | Carrying | Trading | Non-trading |
| | amount | portfolios | portfolios |
| 31 December 2024 | £000 | £000 | £000 |
| Assets subject to market risk | | | |
| Debt securities | 79,140 | - | 79,140 |
| Equity held at Fair Value Through Profit or Loss | 154 | - | 154 |
| Total | 79,294 | | 79,294 |

| | Market risk measure | | |
|--|---------------------|------------|-------------|
| | Carrying | Trading | Non-trading |
| | amount | portfolios | portfolios |
| 31 December 2023 | £000 | £000 | £000 |
| Assets subject to market risk | | | |
| Debt securities | 76,129 | _ | 76,129 |
| Equity held at Fair Value Through Profit or Loss | 138 | - | 138 |
| Total | 76,267 | - | 76,267 |

i. Exposure to interest rate risk

The following tables present the interest rate mismatch position between assets and liabilities over the respective maturity dates. The maturity dates are presented on a worst-case basis, with assets being recorded at their latest maturity and deposits from customers at their earliest.

| 31 December 2024 | | | >3 months - 6 months £000 | >6 months - 1 year £000 | >1 year - 3 years £000 | >3 years - 5 years £000 | >5 years £000 | Non- Interest Bearing £000 | Total £000 |
|-------------------------|--------|--------|---------------------------------|-------------------------------|------------------------------|-------------------------------|------------------|-------------------------------------|---------------|
| Assets | | | | | | | | | |
| Cash & cash equivalents | 16,199 | - | - | _ | - | - | - | - | 16,199 |
| Debt securities | 21,458 | 47,624 | - | 4,993 | - | 5,065 | - | - | 79,140 |
| Loans and advances to | - | - | | • | | - | | | - |
| customers | 57,201 | 45,541 | 48,415 | 57,042 | 125,667 | 37,316 | 1,176 | - | 372,358 |
| Other assets | · - | - | · - | · - | · - | · - | · - | 30,093 | 30,093 |
| Total assets | 94,858 | 93,165 | 48,415 | 62,035 | 125,667 | 42,381 | 1,176 | 30,093 | 497,790 |

| Liabilities | | | | | | | | Non- | |
|---------------------------------|-----------------|-----------------|-----------------------|-------------------------|----------------------------|-----------------------------|----------------------|----------------|--------------------------|
| Deposits from customers | 2 9 ;662 | >14nhoth7iR | >3 Marit 8 | >6 ¹ 6614488 | <i>3</i> 4, 252 | > 3 §e228 | - | Interest | 405,166 |
| Other liabilities | 1 month. | - 3 mZr699 | - 6 m3n593 | - 4,540 | - 32,003 | - 5 %-345 | >5 yea 46 | Beariad | 55 <u>; 3141</u> |
| 3 ptp eliebilitie \$2024 | 20 <u>:68</u> 8 | 49£ 0 77 | 9 7£566 | 165£ 968 | 94£ 85 6 | 24£608 | £0 66 | 080 <i>3</i> 8 | 460 <u>:</u> 0 00 |
| Interest rate sensitivity gap | 74,226 | 44,088 | (49,131) | (103,933) | 31,313 | 17,708 | 1,130 | 21,912 | 37,313 |
| Cumulative | 74,226 | 118,314 | 69,183 | (34,750) | (3,437) | 14,271 | 15,401 | 37,313 | |
| | | | | | | | | | |
| | | | | | | | | Non- | |
| | Sight- | >1 month | >3 months | >6 months | >1 year | >3 years | | Interest | |
| | 1 month | - 3 months | - 6 months | - 1 year | - 3 years | - 5 years | >5 years | Bearing | Total |
| 31 December 2023 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| Assets | | | | | | | | | |
| Cash & cash equivalents | 12,107 | - | - | - | - | - | - | - | 12,107 |
| Debt securities | 11,475 | 28,275 | 36,379 | - | - | - | - | - | 76,129 |
| Loans and advances to | | | | | | | | | |
| customers | 41,574 | 41,805 | 42,293 | 54,800 | 131,666 | 49,445 | 1,070 | - | 362,653 |
| Other assets | - | - | - | - | - | - | - | 29,816 | 29,816 |
| Total assets | 65,156 | 70,080 | 78,672 | 54,800 | 131,666 | 49,445 | 1,070 | 29,816 | 480,705 |
| Liabilities | | | | | | | | | |
| Deposits from customers | 29,634 | 27,084 | 74,397 | 118,029 | 118,434 | 22,843 | - | - | 390,421 |
| Other liabilities | 100 | 1,000 | 5,800 | 5,370 | 16,160 | 12,265 | 162 | 13,443 | 54,300 |
| Total liabilities | 29,734 | 28,084 | 80,197 | 123,399 | 134,594 | 35,108 | 162 | 13,443 | 444,721 |
| Interest rate sensitivity gap | 35,422 | 41,996 | (1,525) | (68,599) | (2,928) | 14,337 | 908 | 16,373 | 35,984 |
| Cumulative | 35,422 | 77,418 | 75,893 | 7,294 | 4,366 | 18,703 | 19,611 | 35,984 | - |

The Bank monitors the impact of changes in interest rates on interest rate mismatch positions using a method consistent with the FSA required reporting standard. The methodology applies weightings to the net interest rate sensitivity gap in order to quantify the impact of an adverse change in interest rates of 2% per annum (2023: 2.0%). The following tables set out the estimated total impact of such a change based on the mismatch at the reporting date:

| 31 December 2024 | | | >3 months - 6 months £000 | >6 months - 1 year £000 | >1 year - 3 years £000 | >3 years - 5 years £000 | >5 years £000 | Non- Interest Bearing £000 | Total £000 |
|--|---------------------------|--------------------------------|---------------------------------|-------------------------------|------------------------------|-------------------------------|------------------|-------------------------------------|---------------|
| Interest rate sensitivity gap Weighting | 74,226 | 44,088 0.003 | (49,131) 0.007 | (103,933) 0.014 | 31,313 0.027 | 17,708 0.054 | 1,130 0.115 | 21,912 | 37,313 |
| | - | 132 | (344) | (1,455) | 845 | 956 | 130 | - | 264 |
| 31 December 2023 | Sight- 1 month £000 | >1 month - 3 months £000 | - 6 months £000 | >6 months -1 year £000 | >1 year -3 years £000 | >3 years - 5 years £000 | >5 years £000 | Non- Interest Bearing £000 | Total £000 |
| Interest rate sensitivity gap | 35,422 | 41,996 | (, , | (68,599) | (2,928) | 14,337 | 908 | 16,373 | 35,984 |
| Weighting | 0.000 | 0.003 126 | | (960) | 0.027 (79) | 0.054 774 | 0.115 104 | - | (46) |

The interest rate profile of the Group's interest-bearing financial instruments as reported to the management of the Group is as follows:

| 202 | 24 2023 |
|------------------------------|-------------------|
| | 000£ |
| Fixed-rate instruments | |
| Financial assets 467,69 | 450,889 |
| Financial liabilities 452,29 | 96 431,278 |
| 15,40 | 19,611 |

The Group does not account for any fixed-rate financial assets or liabilities at FVTPL. A change of 1% in interest rates would have increased or decreased equity by £306,000 (2023: £280,000). This analysis assumes that all other variables, in particular foreign currency rates, remain constant.

D. Group Capital Management

i. Regulatory capital

MFG and its subsidiaries maintain sufficient capital stock to cover risks inherent in their principal operating activities. The lead regulator of the Group's wholly owned subsidiary, the Bank, is the FSA. The FSA sets and monitors capital requirements for the Bank. The Bank maintains a capital base to meet the capital adequacy requirements of the FSA. There have been no changes to its approach to capital management from the prior year.

The Bank's regulatory capital consists of the following elements.

- Common Equity Tier 1 ("CET1") capital, which includes ordinary share capital, retained earnings and reserves after adjustment for deductions for goodwill, intangible assets and intercompany receivable.
- Tier 2 capital, which includes collective impairment allowances up to the level set by the FSA, subordinated loan liabilities and gains on financial instruments carried at fair value.

The Bank's Tier 1 and Total Capital regulatory ratios stood at 12.50% (2023: 11.52%) and 17.00% (2023: 15.90%) respectively as at 31 December 2024. The Bank complied with all capital requirements externally imposed on it in the year with minimum Tier 1 and Overall Capital ratio of 8.73% (2023: 8.73%) and 15.29% (2023: 15.29%) respectively.

The FSA's approach to the measurement of capital adequacy is primarily based on monitoring the relationship of the capital resources requirement to available capital resources. The FSA sets individual capital guidance ("ICG") for the Bank in excess of the minimum capital resources requirement. A key input to the ICG setting process is the Bank's internal capital adequacy assessment process ("ICAAP").

The Bank is also regulated by the FCA in the UK for credit and brokerage related activities.

ii. Capital allocation

Management uses regulatory capital ratios to monitor its capital base. The allocation of capital between specific operations and activities is, to a large extent, driven by optimisation of the return achieved on the capital allocated. The amount of capital allocated to each operation or activity is based primarily on regulatory capital requirements.

E. Company Financial Risk Review

i. Credit risk

The Company is exposed to credit risk primarily from deposits with banks and from its financing activities of Group entities.

These balances include Trade and other receivables. Amounts due from Group undertakings Investment in subsidiaries and

Subordinated loans. Cash balances are held with institutions with a credit rating of A to A+. The Group's primary credit exposure is to the Bank. The Investment in subsidiary and subordinated loan balance counterparties are disclosed in Notes 31 and 35 respectively. Amounts due from Group undertakings relate to balances advanced to the Group's subsidiary (MVL) for the acquisition of other subsidiaries including PAL, BBSL, BLX and NRF. The Group manages its credit risk by ensuring that sufficient resources are allocated to credit management and capital allocation and using reputable financial institutions to hold its cash balances.

ii. Liquidity risk

The value and term of short-term assets are monitored against those of the Company's liabilities. The Company maintains sufficient liquid assets to meet liabilities as they fall due either by retaining Interest income from the Subordinated loan, Dividend income from subsidiary companies or raising funds through the issue of Loan notes. Amounts due to / from Group undertakings are unsecured, interest-free and repayable on demand. The capital on subordinated loan notes is repayable to the Company in more than 5 years. £16.0m (2023:£12.3m) of loan notes are repayable within one year.

iii. Market risk

The Company does not have exposure to foreign exchange risk as transactions are made in, and balances held in, Sterling. The Company has both interest-bearing assets and liabilities. In order to manage interest rate risk, the Companies Subordinated loans and Loan notes are charged exclusively at fixed rates.

8. Operating segments

Segmental information is presented in respect of the Group's business segments. The Directors consider that the Group currently operates in one geographic segment comprising of the Isle of Man, UK and Channel Islands. The primary format, business segments, is based on the Group's management and internal reporting structure. The Directors consider that the Group operates in three (2023: three) product orientated segments in addition to its investing activities: Asset and Personal Finance (including provision of HP contracts, finance leases, personal loans, commercial loans, block discounting, vehicle stocking plans and wholesale funding agreements); Edgewater Associates Limited (provision of financial advice); and MFX Limited (provision of foreign currency transaction services).

| | Asset and | | | | |
|---|-----------|------------|---------|------------|----------|
| | Personal | Edgewater | MFX | Investing | |
| | Finance | Associates | Limited | Activities | Total |
| For the year ended 31 December 2024 | £000 | £000 | £000 | £000 | £000 |
| Interest revenue calculated using the effective | | | | | |
| interest method | 55,930 | - | - | - | 55,930 |
| Interest expense | (23,044) | - | - | (95) | (23,139) |
| Net interest income | 32,886 | - | - | (95) | 32,791 |
| Components of Net Trading Income | (6,341) | 2,048 | 1,035 | - | (3,258) |
| Net trading income | 26,545 | 2,048 | 1,035 | (95) | 29,533 |
| Components of Operating Income | 4,818 | 11 | 5 | 35 | 4,869 |
| Operating Income | 31,363 | 2,059 | 1,040 | (60) | 34,402 |
| Depreciation | (715) | (23) | (1) | (210) | (949) |
| Amortisation and impairment of intangibles | (256) | (78) | (4) | (2) | (340) |
| Share of profit of equity accounted investees, net of | 440 | | | | 440 |
| tax | 119 | (4.570) | (4.000) | (104) | 119 |
| All other expenses | (20,586) | (1,570) | (1,020) | (124) | (23,300) |
| Profit / (loss) before tax payable | 9,925 | 388 | 15 | (396) | 9,932 |
| <u>Capital expenditure</u> | 401 | 1_ | | 1,199 | 1,601 |
| Total assets | 446,771 | 1,614 | 310 | 49,095 | 497,790 |
| Total liabilities | 428,540 | 377 | 9 | 31,551 | 460,477 |
| | | | | | |
| | Asset and | | | | |
| | Personal | Edgewater | MFX | Investina | |
| | Finance | Associates | Limited | Activities | Total |
| For the year ended 31 December 2023 | £000 | £000 | £000 | £000 | £000 |
| Interest revenue calculated using the effective | 2000 | 2000 | 2000 | 2000 | 2000 |
| interest method | 45.356 | | | | 45.356 |
| Other interest income | 1,535 | | _ | _ | 1,535 |
| Interest expense | (14,538) | | _ | 8 | (14,530) |
| Net interest income | 32,353 | | | 8 | 32,361 |
| Components of Net Trading Income | (6,410) | 2,032 | 1.048 | - | (3,330) |
| Net trading income | 25,943 | 2.032 | 1.048 | 8 | 29.031 |
| Components of Operating Income | 2,450 | 2,002 | 1,040 | - | 2,452 |
| Operating Income | 28,393 | 2.034 | 1.048 | 8 | 31,483 |
| Depreciation | (739) | (22) | (1) | (63) | (825) |
| Amortisation and impairment of intangibles | (545) | (76) | (5) | (57) | (683) |
| Share of profit of equity accounted investees, net of | () | () | (-) | () | () |
| tax | - | _ | _ | _ | _ |
| All other expenses | (20,294) | (1,972) | (364) | (302) | (22,932) |
| Profit / (loss) before tax payable | 6,815 | (36) | 678 | (414) | 7,043 |
| Capital expenditure | 2,627 | 6 | - | 895 | 3,528 |
| Total assets | 438,916 | 1,578 | 267 | 39,944 | 480,705 |
| T + 12 1 25 | | | | , | |
| Total liabilities | 418,794 | 279 | 10 | 25,638 | 444,721 |

All revenues are earned from the entity's one geographic segment. All non-current assets are located in the entity's one geographic segment.

9. Net interest income

| 2024 | 2023 |
|----------|--------------------------------|
| £000 | £000 |
| | |
| 55,930 | 45,356 |
| 55,930 | 45,356 |
| - | 1,535 |
| 55,930 | 46,891 |
| | |
| (20,184) | (12,072) |
| (2,823) | (2,361) |
| (132) | (93) |
| · - | (4) |
| (23,139) | (14,530) |
| 32,791 | 32,361 |
| | 55,930 55,930 55,930 |

10. Net fee and commission income

In the following table, fee and commission income from contracts with customers in the scope of IFRS 15 - Revenue from

Contracts with Customers is disaggregated by major type of services. The table includes a reconciliation of the disaggregated fee and commission income with the Group's reportable segments. See note 45D regarding revenue recognition.

| | 2024 | 2023 |
|---|---------|---------|
| | £000 | £000 |
| Major service lines | | |
| Independent financial advice income | 2,048 | 2,032 |
| Foreign exchange trading income | 1,035 | 1,049 |
| Asset and personal finance: Brokerage services income | 267 | 421 |
| Debt collection | 573 | 495 |
| Fee and commission income | 3,923 | 3,997 |
| Fee and commission expense | (7,181) | (7,327) |
| Net fee and commission income | (3,258) | (3,330) |

Fee and commission expense relates to commission paid to Brokerages which introduce new business to the Bank.

11. Personnel expenses

| | Group | | Company | |
|--|----------|------------------|---------|------|
| | 2024 | 2024 2023 | 2024 | 2023 |
| | £000 | £000 | £000 | £000 |
| Staff gross salaries | (9,309) | (9,060) | - | |
| Executive Directors' remuneration | (615) | (569) | - | - |
| Non-executive Directors' fees | (244) | (259) | (40) | (62) |
| Executive Directors' pensions | (49) | (45) | • | - |
| Executive Directors' performance related pay | (131) | (99) | - | - |
| Staff pension costs | (545) | (537) | - | - |
| National insurance and payroll taxes | (1,050) | (1,134) | - | - |
| Staff training and recruitment costs | (300) | (354) | - | - |
| Equity Settled Restricted Stock Units - key management personnel | (206) | (67) | - | - |
| Equity Settled Restricted Stock Units - employees | (46) | (46) | - | |
| | (12,495) | (12,170) | (40) | (62) |

The Company's personnel expenses consist exclusively of Directors remuneration and fees for services rendered to the Company.

12. Other expenses

| | 2024 | 2023 |
|-----------------------------|---------|---------|
| | £000 | £000 |
| Professional and legal fees | (2,478) | (1,586) |
| Marketing costs | (429) | (452) |
| IT costs | (1,987) | (1,534) |
| Establishment costs | (655) | (635) |
| Communication costs | (326) | (177) |
| Travel costs | (283) | (319) |
| Bank charges | (1,394) | (936) |
| Insurance | (321) | (338) |
| Irrecoverable VAT | (492) | (383) |
| Other costs | (688) | (267) |
| | (9,053) | (6,627) |

13. Impairment on loans and advances to customers

The charge in respect of allowances for impairment comprises, excluding loss allowances on financial assets managed on a collective basis.

| | 2024 | 2023 |
|---------------------------------------|---------|---------|
| | £000 | £000 |
| Impairment allowances made | (4,076) | (6,998) |
| Release of allowances previously made | 3,771 | 2,837 |
| | (305) | (4,161) |

The credit in respect of allowances for impairment on financial assets managed on a collective basis comprises:

| | 2024 | 2023 |
|--|---------|---------|
| | £000 | £000 |
| Collective impairment allowances made | (1,475) | (656) |
| Release of allowances previously made | 28 | 682 |
| Total charge for allowances for impairment on financial assets managed on a collective | | |
| basis | (1,447) | 26 |
| Total charge for allowances for impairment | (1.752) | (4.135) |

14. Profit before tax payable

The profit before tax payable for the year is stated after charging:

| 2024 | 2023 | | |
|-------|------------------------------------|--|--|
| | 2023 | 2024 | 2023 |
| £000 | £000 | £000 | £000 |
| | | | |
| (92) | (85) | 59 | (58) |
| - | (4) | - | - |
| (280) | (221) | - | - |
| (7) | (10) | - | - |
| (4) | (4) | - | - |
| (8) | (11) | - | - |
| (92) | (81) | - | |
| | (92) (280) (7) (4) (8) | (92) (85) - (4) (280) (221) (7) (10) (4) (4) (8) (11) | (92) (85) 59 - (4) - (280) (221) - (7) (10) - (4) (4) (- (8) (11) - |

15. Income tax expense

| | 2024 | 2023 |
|---|---------|-------|
| Group | £000 | £000 |
| Current tax expense | (1,482) | |
| Current year | | (899) |
| | (1,482) | (899) |
| Deferred tax expense | | ` , |
| Origination and reversal of temporary differences | 98 | (4) |
| Tax expense | (1,384) | (903) |
| | | |

| Group | % | 2024 £000 | % | 2023 £000 |
|--------------------------------------|---|--------------|---|--------------|
| Reconciliation of effective tax rate | | | | |
| Profit before tax | | 9.932 | | 7.043 |

| Tax using the Bank's domestic tax rate Effect of tax rates in foreign jurisdictions | (10.0) (7.1) | (993) (702) | (10.0) (5.9) | (704) (416) |
|---|-----------------|----------------|-----------------|----------------|
| Origination and reversal of temporary differences in deferred tax | 1.0 | 98 | 3.1 | 217 |
| Tax exempt income | 2.2 | 213 | - | - |
| Nondeductible expenses | - | - | - | |
| Tax expense | (13.9) | (1.384) | (12.8) | (903) |

The main rate of corporation tax in the Isle of Man is 0.0% (2023: 0.0%). However, the profits of the Group's Isle of Man banking activities are taxed at 10.0% (2023: 10.0%). The profits of the Group's subsidiaries that are subject to UK corporation tax are taxed at a rate of 25% (2023: 25.0%). The Company is subject to 0.0% tax.

The value of tax losses carried forward reduced to nil and there is now a temporary difference related to accelerated capital allowances resulting in a £294,000 liability (2023: £392,000 liability). This resulted in a reversal of an expense of £98,000 (2023: £4,000 expense) to the Consolidated Income Statement.

16. Earnings per share

| | 2024 | 2023 |
|---|-------------|-------------|
| Profit for the year attributable to owners of the Company | £8,101,700 | £5,288,000 |
| Weighted average number of Ordinary Shares in issue (basic) | 117,923,558 | 115,330,589 |
| Basic earnings per share (pence) | 6.87 | 4.59 |
| Diluted earnings per share (pence) | 5.39 | 3.51 |
| Total comprehensive income for the year attributable to owners of the Company | £7,807,000 | £5,606,000 |
| Weighted average number of Ordinary Shares in issue (basic) | 117,923,558 | 115,330,589 |
| Basic earnings per share (pence) | 6.62 | 4.86 |
| Diluted earnings per share (pence) | 5.20 | 3.71 |

2024

The basic earnings per share calculation is based upon the profit for the year after taxation and the weighted average of the number of shares in issue throughout the year.

| As at: | 2024 | 2023 |
|---|-------------|-------------|
| Reconciliation of weighted average number of Ordinary Shares in issue between basic and | | |
| diluted | | |
| Weighted average number of Ordinary Shares (basic) | 117,923,558 | 115,330,589 |
| Number of shares issued if all convertible loan notes were exchanged for equity | 35,138,889 | 37,916,667 |
| Dilutive element of share options if exercised | 399,352 | 2,460,929 |
| Weighted average number of Ordinary Shares (diluted) | 153,461,799 | 155,708,185 |
| Reconciliation of profit for the year between basic and diluted | | |
| Profit for the year (basic) | £8,101,700 | £5,288,000 |
| Interest expense saved if all convertible loan notes were exchanged for equity | £171,415 | £171,415 |
| Profit for the year (diluted) | £8,273,115 | £5,459,415 |

The diluted earnings per share calculation assumes that all convertible loan notes and share options have been converted / exercised at the beginning of the year where they are dilutive.

| As at: | 2024 | 2023 |
|---|------------|------------|
| Reconciliation of total comprehensive income for the year between basic and diluted | | |
| Total comprehensive income for the year (basic) | £7,807,000 | £5,606,000 |
| Interest expense saved if all convertible loan notes were exchanged for equity | £171,415 | £171,415 |
| Total comprehensive income for the year (diluted) | £7,978,415 | £5,777,415 |

The weighted average number of ordinary shares and earnings per share have been adjusted retrospectively.

17. Cash and cash equivalents

| | Group | | Company | |
|-----------------------------------|--------|--------|---------|------|
| | 2024 | 2023 | 2024 | 2023 |
| | £000 | £000 | £000 | £000 |
| Cash at bank and in hand | 16,199 | 12,107 | 718 | 373 |
| Fixed deposit (less than 90 days) | · - | · - | - | - |
| | 16,199 | 12,107 | 718 | 373 |

Cash at bank includes an amount of £nil (2023: £1,653,000) representing receipts which are in the course of transmission.

18. Debt securities

| 10. Debt securities | Group | Group | | |
|--|--------|--------|------|------|
| | 2024 | 2023 | 2024 | 2023 |
| | £000 | £000 | £000 | £000 |
| Financial assets at fair value through other | | | | |
| comprehensive income: | | | | |
| UK Government treasury bills | 79,140 | 76,129 | - | - |
| | 79.140 | 76.129 | - | _ |

UK Government Treasury Bills are stated at fair value and unrealised changes in the fair value are reflected in other comprehensive income. There were realised gains of £4,266,000 (2023: £1,893,000) and unrealised loss of £395,000 (2023: £324,000 unrealised gain) during the year.

19. Financial assets

| | Group | | Company | |
|---|--------------|------|---------|----------|
| | 2024 | 2023 | 2024 | 2023 |
| | £000 | £000 | £000 | £000 |
| Financial assets at FVOCI: | | | | <u> </u> |
| Gain on deferred consideration (See note 6(ii)) | - | 179 | - | - |
| Gain on equity instrument | 18 | 16 | - | - |
| | 18 | 195 | _ | |

20. Loans and advances to customers

| | | 2024 | | | 2023 | |
|--------------------------------|---------|------------|----------|---------|------------|----------|
| | Gross | Impairment | Carrying | Gross | Impairment | Carrying |
| | Amount | Allowance | Value | Amount | Allowance | Value |
| Group | £000 | £000 | £000 | £000 | £000 | £000 |
| HP balances | 115,403 | (4,503) | 110,900 | 119,533 | (4,143) | 115,390 |
| Finance lease balances | 23,163 | (3,033) | 20,130 | 24,878 | (3,050) | 21,828 |
| Unsecured personal loans | 119,209 | (10,936) | 108,273 | 88,647 | (10,833) | 77,814 |
| Vehicle stocking plans | 1,714 | · - | 1,714 | 1,973 | · - | 1,973 |
| Wholesale funding arrangements | 23,851 | - | 23,851 | 21,503 | - | 21,503 |
| Block discounting | 40,845 | - | 40,845 | 47,520 | - | 47,520 |
| Secured commercial loans | 30,940 | (575) | 30,365 | 25,788 | (516) | 25,272 |
| Secured personal loans | 901 | · · · | 901 | 1,075 | · - | 1,075 |
| Government backed loans | 25,760 | (1,165) | 24,595 | 41,283 | (1,073) | 40,210 |
| Pronerty secured | 10.784 | - | 10.784 | 10.068 | - | 10.068 |

| i iopoity occurred | , | | , | 10,000 | | 10,000 |
|--------------------|---------|----------|---------|---------|----------|---------|
| | 392.570 | (20.212) | 372.358 | 382,268 | (19.615) | 362,653 |

Collateral is held in the form of underlying assets for HP, finance leases, vehicles stocking plans, block discounting, secured commercial and personal loans and wholesale funding arrangements.

| | 2024 | 2023 |
|---------------------------------------|---------|---------|
| Allowance for impairment | £000£ | £000 |
| Balance at 1 January | 19,426 | 15,962 |
| Allowance for impairment made | 4,076 | 6,998 |
| Release of allowances previously made | (3,771) | (2,837) |
| Write-offs | (1,155) | (697) |
| Balance at 31 December | 18,576 | 19,426 |
| | | |
| | | |
| | | |

| | 2024 | 2023 |
|--|--------|--------|
| Collective allowance for impairment | £000 | £000 |
| Balance at 1 January | 189 | 215 |
| Collective allowance for impairment made | 1,475 | 656 |
| Release of allowances previously made | (28) | (682) |
| Balance at 31 December | 1,636 | 189 |
| Total allowances for impairment | 20,212 | 19,615 |

The following table provides an explanation of how significant changes in the gross carrying amount of financial instruments during the period contributed to changes in loss allowance:

| | 2024 | 2023 |
|---|-------|-------|
| | £000 | £000 |
| Loans and advances to customers | | |
| Unsecured personal loans originated during the period | 5,138 | 5,551 |

The contractual amount outstanding on financial assets that were written off during the reporting period and are still subject to enforcement activity are £nil (2023: £nil). Advances on preferential terms are available to all Directors, management and staff. As at 31 December 2024 £2,211,000 (2023: £1,699,794) had been lent on this basis. In the Group's ordinary course of business, advances may be made to Shareholders, but all such advances are made on normal commercial terms (see note 36).

At the end of the current financial year 12 loan exposures (2023: 8) exceeded 10.0% of the capital base of the Bank:

| | Outstanding | Outstanding | Facility | Facility |
|-----------------------------|-------------|-------------|----------|----------|
| | Balance | Balance | Limit | Limit |
| | 2024 | 2023 | 2024 | 2023 |
| Exposure | £000 | £000 | £000 | £000 |
| Block discounting facility | 40,845 | 47,520 | 83,700 | 78,088 |
| Wholesale funding agreement | 23 851 | 21 503 | 26 330 | 26,005 |

HP and finance lease receivables

Loans and advances to customers include the following HP and finance lease receivables:

| | 2024 | 2023 |
|--|---------|---------|
| | £000 | £000 |
| Less than one year | 84,500 | 72,372 |
| Between one and five years | 67,875 | 72,039 |
| Gross investment in HP and finance lease receivables | 152,375 | 144,411 |

The investment in HP and finance lease receivables net of unearned income comprises:

| | 2024 | 2023 |
|--|---------|---------|
| | £000 | £000 |
| Less than one year | 77,007 | 68,767 |
| Between one and five years | 61,559 | 68,451 |
| Net investment in HP and finance lease receivables | 138,566 | 137,218 |

21. Trade and other receivables

| 21. Hade and outer receivables | Group | | Company | |
|--------------------------------|-------|-------|---------|------|
| | 2024 | 2023 | 2024 | 2023 |
| | £000 | £000 | £000 | £000 |
| Other debtors | 6,649 | 7,730 | 1 | |
| Prepayments | 663 | 497 | 129 | 123 |
| | 7.312 | 8.227 | 130 | 123 |

22. Property, plant and equipment and right-of-use assets

| | Buildings and Leasehold | IT | Furniture and | Motor | Right-of-use | |
|------------------------------------|----------------------------|-----------|---------------|-----------------------|--------------|----------|
| | Improvements | Equipment | Equipment | Vehicles ¹ | assets | Total |
| Group | £000 | £000 | £000 | £000 | £000 | £000 |
| Cost | | | | | | |
| As at 1 January 2024 | 838 | 730 | 5,893 | 217 | 1,960 | 9,638 |
| Revaluation | (30) | - | - | - | - | (30) |
| Recognition of Right-of-use asset | • | - | - | - | 836 | 836 |
| Additions | - | 8 | 181 | 39 | - | 228 |
| Disposals | (393) | (679) | (1,158) | (58) | (136) | (2,424) |
| Reclassification | · - | 390 | (390) | • - | | <u> </u> |
| As at 31 December 2024 | 415 | 449 | 4,526 | 198 | 2,660 | 8,248 |
| Accumulated depreciation | | | | | | |
| As at 1 January 2024 | 483 | 553 | 1,489 | 96 | 607 | 3,228 |
| Charge for year | 38 | 466 | 60 | 9 | 376 | 949 |
| Disposals | (393) | (679) | (1,158) | (58) | (74) | (2,362) |
| As at 31 December 2024 | 128 | 340 | 391 | 47 | 909 | 1,815 |
| Carrying value at 31 December | | | | | | |
| 2024 | 287 | 109 | 4,135 | 151 | 1,751 | 6,433 |
| Carrying value at 31 December 2023 | 355 | 177 | 4,404 | 121 | 1,353 | 6,410 |

¹ Included in motor vehicles are operating leases with the Group as lessor. Depreciation on leasing assets was £nil (2023: £nil).

Buildings with an original cost of £144,000 were revalued by independent valuers Vospers Limited to £175,000 on the basis of market value as at 15 September 2021. The valuation conforms to International Valuation Standards and was based on recent market transactions on arm's length terms for similar properties. During the year ended 31 December 2024, an offer to

buy the building at £140,000 was received hence a revaluation loss of £35,000 has been recorded of which £30,653 has been offset against existing reserves and £4,347 included in administration expenses.

| | Leasehold | IT | Furniture and | Right-of-use | |
|------------------------------------|--------------|-----------|---------------|--------------|-------|
| | Improvements | Equipment | Equipment | assets | Total |
| Company | £000 | £000 | £000 | £000 | £000 |
| Cost | | | | | |
| As at 1 January 2024 | 234 | 21 | 18 | 424 | 697 |
| Additions | - | - | - | 76 | 76 |
| As at 31 December 2024 | 234 | 21 | 18 | 500 | 773 |
| Accumulated depreciation | | | | | |
| As at 1 January 2024 | 234 | 7 | 13 | 304 | 558 |
| Charge for year | - | - | 1 | 127 | 128 |
| As at 31 December 2024 | 234 | 7 | 14 | 431 | 686 |
| Carrying value at 31 December 2024 | - | 14 | 4 | 69 | 87 |
| Carrying value at 31 December 2023 | - | 14 | . 5 | 120 | 139 |

23. Intangible assets

| | | Intellectual | IT Software and Website Development | |
|------------------------------------|-----------|--------------|---|----------|
| | Customer | Property | | |
| | Contracts | Rights | | Total |
| Group | 000£ | £000 | £000 | £000 |
| Cost | | | | <u>.</u> |
| As at 1 January 2024 | 2,937 | 2,002 | 4,033 | 8,972 |
| Additions | - | 72 | 1,301 | 1,373 |
| As at 31 December 2024 | 2,937 | 2,074 | 5,334 | 10,345 |
| Accumulated amortisation | | | | <u>.</u> |
| As at 1 January 2024 | 1,375 | 741 | 2,588 | 4,704 |
| Charge for year | 95 | 132 | 113 | 340 |
| As at 31 December 2024 | 1,470 | 873 | 2,701 | 5,044 |
| Carrying value at 31 December 2024 | 1,467 | 1,201 | 2,635 | 5,301 |
| Carrying value at 31 December 2023 | 1,562 | 1,261 | 1,445 | 4,268 |
| | | | | |

| | IT Software and Website | |
|------------------------------------|----------------------------|-------|
| | Development | Total |
| Company | £000 | £000 |
| Cost | | |
| As at 1 January 2024 | 925 | 925 |
| Additions | 1,123 | 1,123 |
| As at 31 December 2024 | 2,048 | 2,048 |
| Accumulated amortisation | | |
| As at 1 January 2024 | 63 | 63 |
| Charge for year | 2 | 2 |
| As at 31 December 2024 | 65 | 65 |
| Carrying value at 31 December 2024 | 1,983 | 1,983 |
| Carrying value at 31 December 2023 | 862 | 862 |

24. Deposits from customers

| | 2024 | 2023 |
|------------------------------------|---------|---------|
| | £000 | £000 |
| Retail customers: term deposits | 386,526 | 377,899 |
| Corporate customers: term deposits | 18,640 | 12,522 |
| | 405.166 | 390.421 |

25. Creditors and accrued charges

| | Group | | Company | |
|------------------------------|-------|--------|---------|------|
| | 2024 | | 2024 | 2023 |
| | £000 | £000 | £000 | £000 |
| Other creditors and accruals | 7,032 | 12,623 | 1,541 | 453 |
| Commission creditors | 333 | 174 | - | - |
| Lease liability | 1,792 | 1,358 | 62 | 91 |
| Taxation creditors | 522 | 254 | - | - |
| · | 9,679 | 14,409 | 1,603 | 544 |

26. Deferred consideration

Deferred consideration relates to contingent payments due to the sellers on the acquisition of BBSL and BLX respectively.

On the acquisition of BLX on 11 October 2021, the Group agreed that a further conditional consideration of up to £483,663 is payable to the sellers in addition to the cash consideration paid. The total amount payable is contingent on the recovery of certain loans and advances found to be in default at acquisition. The fair value on acquisition date was determined to be £387,000. The Group made a payment of £20,000 (2023: £67,000) to the sellers during the period. The contingency period has ended and there are no additional payments due as at 31 December 2024.

| | 2024 | 2023 |
|-----|------|------|
| | £000 | £000 |
| BLX | - | 20 |
| | - | 20 |

27. Loan notes

| | | Group | | Company | , |
|---------------------------|-------|--------|--------|---------|--------|
| | | 2024 | 2023 | 2024 | 2023 |
| | Notes | £000 | £000 | £000 | £000 |
| Related parties | | | | | |
| J Mellon | JM | 1,750 | 1,750 | 1,750 | 1,750 |
| Bumbrae Limited | BL | 3,200 | 3,200 | 3,200 | 3,200 |
| Culminant Reinsurance Ltd | CR | 1,000 | 1,000 | 1,000 | 1,000 |
| John Spellman | JS | 400 | - | 400 | - |
| Ian Morley | IM | 250 | - | 250 | - |
| Alan Clarke | AC | 100 | - | 100 | - |
| | | 6,700 | 5,950 | 6,700 | 5,950 |
| Unrelated parties | UP | 38,592 | 33,367 | 38,592 | 33,367 |
| | | 45,292 | 39,317 | 45,292 | 39,317 |

to ordinary shares of the Company at a rate of 9.0 pence, one of £500,000 maturing on 31 July 2027, paying interest of 7.5% per annum and convertible to ordinary shares of the Company at a rate of 8.0 pence. The above loan with initial maturity of 26 February 2025 has been renewed with interest payable of 7.5% and a new maturity date of 26 February 2030.

- BL Three loans, one of £1,200,000 maturing on 31 July 2027, paying interest of 7.5% per annum, convertible to ordinary shares of the Company at a rate of 8.0 pence, one of £1,000,000 maturing 25 February 2025, paying interest of 5.4% per annum, and one of £1,000,000 maturing 28 September 2025 paying interest of 6.0% per annum. Jim Mellon is the beneficial owner of BL and Denham Eke is also a director. The above loan with initial maturity of 25 February 2025 has been renewed with interest payable of 7.5% and a new maturity date of 25 February 2030.
- CR One loan consisting of £1,000,000 maturing on 12 October 2025, paying interest of 6.0% per annum. Greg Bailey, a director, is the beneficial owner of CR.
- JS One loan consisting of £400,000 maturing on 3 May 2029, paying interest of 8.5% per annum.
- IM One loan consisting of £250,000 maturing on 3 June 2026, paying interest of 8.0% per annum.
- AC Two loans consisting of £100,000 maturing on 6 May 2025, paying interest of 7.75% per annum.
- **UP** Fifty-four loans (2023: Forty), the earliest maturity date was 3 February 2025, and the latest maturity is 23 August 2029. The average interest payable is 6.71% (2023: 5.87%)

With respect to the convertible loans, the interest rate applied was deemed by the Directors to be equivalent to the market rate at the time with no conversion option.

28. Pension liability

The Conister Trust Pension and Life Assurance Scheme ("Scheme") operated by the Bank is a funded defined benefit arrangement which provides retirement benefits based on final pensionable salary. The Scheme is closed to new entrants and the last active member of the Scheme left pensionable service in 2011.

The Scheme is approved in the Isle of Man by the Assessor of Income Tax under the Income Tax (Retirement Benefit Schemes) Act 1978 and must comply with the relevant legislation. In addition, it is registered as an authorised scheme with the FSA in the Isle of Man under the Retirement Benefits Scheme Act 2000. The Scheme is subject to regulation by the FSA but there is no minimum funding regime in the Isle of Man.

The Scheme is governed by two corporate trustees, Conister Bank Limited and Boal & Co (Pensions) Limited. The trustees are responsible for the Scheme's investment policy and for the exercise of discretionary powers in respect of the Scheme's benefits.

Exposure to risk

The Company is exposed to the risk that additional contributions will be required in order to fund the Scheme as a result of poor experience. Some of the key factors that could lead to shortfalls are:

- investment performance the return achieved on the Scheme's assets may be lower than expected; and
- mortality members could live longer than foreseen. This would mean that benefits are paid for longer than expected, increasing the value of the related liabilities.

In order to assess the sensitivity of the Scheme's pension liability to these risks, sensitivity analysis have been carried out. Each sensitivity analysis is based on changing one of the assumptions used in the calculations, with no change in the other assumptions. The same method has been applied as was used to calculate the original pension liability and the results are presented in comparison to that liability. It should be noted that in practice it is unlikely that one assumption will change without a movement in the other assumptions; there may also be some correlation between some of these assumptions. It should also be noted that the value placed on the liabilities does not change on a straight-line basis when one of the assumptions is changed. For example, a 2.0% change in an assumption will not necessarily produce twice the effect on the liabilities of a 1.0% change.

Exposure to risk

No changes have been made to the method or to the assumptions stress-tested for these sensitivity analyses compared to the previous period. The investment strategy of the Scheme has been set with regard to the liability profile of the Scheme. However, there are no explicit asset-liability matching strategies in place.

Restriction of assets

No adjustments have been made to the statement of financial position items as a result of the requirements of IFRIC 14 - IAS 19: The Limit on a Defined Benefit Asset, Minimum Funding Requirements and their Interaction, issued by IASB's International Financial Reporting Interpretations Committee.

Scheme amendments

There have not been any past service costs or settlements in the financial year ending 31 December 2024 (2023: none).

Funding policy

The funding method employed to calculate the value of previously accrued benefits is the Projected Unit Method. Following the cessation of accrual of benefits when the last active member left service in 2011, regular future service contributions to the Scheme are no longer required. However, additional contributions will still be required to cover any shortfalls that might arise following each funding valuation.

The most recent triennial full actuarial valuation was carried out at 31 March 2022, which showed that the market value of the Scheme's assets was £1,432,000 representing 65.2% of the benefits that had accrued to members, after allowing for expected future increases in earnings. As required by IAS 19: Employee Benefits, this valuation has been updated by the actuary as at 31 December 2024.

The amounts recognised in the Consolidated Statement of Financial Position are as follows: $\frac{1}{2} \left(\frac{1}{2} \right) = \frac{1}{2} \left(\frac{1}{2} \right) \left($

| | 2024 | 2023 |
|--|---------|---------|
| Total underfunding in funded plans recognised as a liability | £000 | £000 |
| Fair value of plan assets | 1,361 | 1,359 |
| Present value of funded obligations | (1,407) | (1,521) |
| | (46) | (162) |
| | 2024 | 2023 |
| Movement in the liability for defined benefit obligations | £000 | £000 |
| Opening defined benefit obligations at 1 January | 1,521 | 1,526 |
| Benefits paid by the plan | (80) | (77) |
| Interest on obligations | 71 | 74 |
| Actuarial gain | (105) | (2) |
| Liability for defined benefit obligations at 31 December | 1,407 | 1,521 |

| | 2024 | 2023 |
|--|------------------|------------|
| Movement in plan assets | £000 | £000 |
| Opening fair value of plan assets at 1 January | 1,359 | 1,289 |
| Interest on plan assets | 63 | 63 |
| Contribution by employer | 57 | 57 |
| Return on plan assets | (38) | 27 |
| Benefits paid | (80) | (77) |
| Closing fair value of plan assets at 31 December | 1,361 | 1,359 |
| | 2024 | 2023 |
| Firmana managinad in income statement | £000 | |
| Expense recognised in income statement Net interest cost recognised in the statement of profit and loss | <u>£000</u> 8 | £000 11 |
| Net interest cost recognised in the statement of profit and loss | 8 | |
| | 2024 | 2023 |
| Actuarial gain / (loss) recognised in other comprehensive income | £000 | £000 |
| Return on plan assets | (38) | 27 |
| Actuarial gain on defined benefit obligations | 105 | 2 |
| | 67 | 29 |
| | 2024 | 2023 |
| Plan assets consist of the following | % | % |
| Equity securities | 44 | 45 |
| Corporate bonds | 18 | 20 |
| Government bonds | 27 | 28 |
| Cash | 6 | 2 |
| <u>Other</u> | 5 | 5 |
| | 100 | 100 |
| The actuarial assumptions used to calculate Scheme liabilities under IAS19 are as follows: | | |
| | 2024 | 2023 |
| | % | % |
| Rate of increase in pension in payment: | | |
| Service from 6 April 1997 to 13 September 2005 | 3.1 | 3.1 |
| Service from 14 September 2005 | 2.1 | 2.1 |
| Rate of increase in deferred pensions | 5.0 | 5.0 |
| Discount rate applied to scheme liabilities | 5.7 | 5.0 |
| Inflation | 5.0 | 3.2 |
| Life expectancy | 2024 | 2023 |
| Current pensioner aged 65 (male) | 21.2 | 21.3 |
| Current pensioner aged 65 (female) | 23.8 | 23.8 |
| Future pensioner aged 65 in 10 years (male) | 21.7 | 21.8 |
| Future pensioner aged 65 in 10 years (female) | 24.5 | 24.5 |

The assumptions used by the actuary are best estimates chosen from a range of possible assumptions, which due to the timescale covered, may not necessarily be borne out in practice.

Sensitivity analysis

Reasonably possible changes at the reporting date to one of the relevant actuarial assumptions, holding other assumptions constant, would have affected the defined benefit obligation by the amounts shown below.

| | 2024 | 2023 | 2023 | |
|--|---------------|----------------|------------------|-------------|
| Effect in £'000 | Increase Decr | | Increase | Decrease |
| Discount rate (0.5% movement) | (70) | 77 | (76) | 84 |
| Inflation rate (0.5% movement) | `1 8 | (17) | `20 | (18) |
| Life expectancy (1 year movement) | 53 | (53) | 58 | (58) |
| 29. Called up share capital | | | | |
| Ordinary shares of no par value available for issue | | | | Number |
| At 31 December 2024 | | | 2: | 33,388,000 |
| At 31 December 2023 | | | | 200,200,000 |
| Issued and fully paid: Ordinary shares of no par value | | | Number | £000 |
| At 31 December 2024 | | | 119,715,757 | 19,626 |
| At 31 December 2023 | | | 116,191,936 | 19,384 |
| A. Analysis of changes in financing during the year | | | | |
| , | | Group | Compa | any |
| | 20 | 24 20 | 23 2024 | 2023 |
| | £0 | 00 £0 | 000 £000 | £000 |
| Balance at 1 January | 60,0 | 59 52,1 | 41 58,792 | 50,735 |
| Issue of loan notes | 5,9 | 75 7,9 | 85 5,975 | 7,985 |
| Issue of shares via scrip dividend | 1 | 93 | 91 193 | 91 |
| Issue of shares | | 49 | 98 49 | 98 |
| Payment of lease liabilities | (43 | 33) (25 | 56) (148) | (117) |

The 2024 Group closing balance is represented by £19,626,000 share capital (2023: £19,384,000), £42,292,000 of loan notes (2023: £39,317,000) and £1,085,000 lease liability (2023: £1,358,000).

65,843

60,059

64,861

58,792

The 2024 Company closing balance is represented by £19,626,000 share capital (2023: £19,384,000), £42,292,000 of loan notes (2023: £39,317,000) and £62,000 lease liability (2023: £91,000).

B. Dividends

On 25 April 2024, MFG declared a dividend of £530,000 (2023: £433,000) which could either be taken up in cash or new ordinary shares. 1,013,821 new shares (2023: 418,993 new shares) were admitted to the Alternative Investment Market ("AM") at 19 pence per share (2023: 21.8974 pence per share), at a total cost of £193,000 (2023: £91,000).

C. Convertible loans

Balance at 31 December

There are three convertible loans totaling £2,950,000 (2023: £2,950,000) (refer to note 27).

D. Share options and Restricted Stock Units

On 5 July 2022, 27 October 2022 29 November 2023 and 16 December 2024 MFG granted Restricted Stock Units ("RSUs") under its 2022 RSU Plan. The Group has issued, in total, RSUs over 4,887,500 ordinary shares representing 4.08% of the

issued snare capital of the Group, including 2,400,000 to certain directors and 2,487,500 to certain employees. The RSUs issued before 2024 have a 2-year term while those issued in 2024 will have a 3-year term and are subject to certain vesting conditions based upon an overall growth in profitability. Any RSUs granted will fall away should the recipient leave employment before the 2-year or 3-year term expires. Should the individual vesting conditions be satisfied at the end of the term, the stock will be exercised at nil cost.

The Group directors who received RSUs are as follows:

- Douglas Grant, Group Chief Executive Officer, was issued 1,925,000 RSUs. On 14 November 2024, he transferred 1,631,138 Ordinary Shares of no par value in the Company held in his own name to the Doonhamer Personal Pension Scheme at 15.0p per share. The Doonhamer Personal Pension Scheme is a Self-Invested Personal Pension of which Douglas Grant is the sole member and beneficiary. Following this transfer, the total number of Ordinary Shares held by Mr Grant remains at 2,347,904, representing 1.96% of the issued ordinary share capital of the Company;
- James Smeed, Group Finance Director, was issued 475,000 RSUs.

On 16 July 2024, Douglas Grant and James Smeed exercised their options and were issued with 925,000 and 175,000 New Ordinary Shares of no par value respectively at nil cost. The terms and conditions of the grants are as follows: and will be settled by the physical delivery of shares.

| Grant date/ employees entitled | Number of Units | Contractual life of options |
|---|-----------------|-----------------------------|
| RSUs granted to key employees at 5 July 2022 | 1,020,000 | 2 years |
| RSUs granted to directors at 5 July 2022 | 1,100,000 | 2 years |
| RSUs granted to key employees at 27 October 2022 | 165,000 | 2 years |
| RSUs granted to directors at 27 October 2022 | 150,000 | 2 years |
| RSUs granted to directors at 29 November 2023 | 1,150,000 | 2 years |
| RSUs granted to key employees at 29 November 2023 | 1,102,500 | 2 years |
| RSUs granted to key employees at 16 December 2024 | 200,000 | 3 years |
| Total RSUs | 4,887,500 | |
| Lapsed RSUs | (425,000) | |
| Exercised | (2,160,000) | |
| Remaining RSUs | 2,302,500 | |

The fair value of employee services received in return for restricted stock units granted is based on the fair value of them measured using the Black-Scholes formula. Service related and non-market performance conditions were not taken into account in measuring fair value. The inputs used in measuring the fair values at the grant of the equity-settled restricted stock unit payment plans were as follows.

| Forfeiture rate Fair value at grant date | 0.00% 8.5 pence | 0.00% 14.0 pence | 0.00% 17.5 pence |
|---|--------------------|---------------------|---------------------|
| Risk-free interest rate (based on government bonds) * | 1.65% | 3.15% | 4.43% |
| Expected life (weighted average) | 2 years | 2 years | 2 years |
| Expected volatility * | 55.14% | 107.71% | 638.12% |
| Exercise price | nil | nil | nil |
| Share price at grant date | 8.5 pence | 14.0 pence | 17.5 pence |
| Fair value of restricted stock units and assumptions | 5 July 2022 | 27 October 2022 | 29 November 2023 |
| | Grant at | Grant at | Grant at |

Based on past 3 years

The expected volatility is based on both historical average share price volatility and implied volatility derived from traded options over the group's ordinary shares of maturity similar to those of the employee options.

The charge for the year for share options granted was £163,000 (2023: £113,000).

The fair value of services received in return for share options granted is based on the fair value of share options granted, measured using a binomial probability model with the following inputs for each award:

On 26 April 2024, a Group employee exercised options over 350,000 ordinary shares of no par value in the Company at an exercise price of 14 pence for an aggregate consideration of £49,000.

Of the 1,750,000 share options issued, nil (31 December 2023: 350,000) remain outstanding.

| | 23 June 2014 |
|---|--------------|
| Fair value at date of grant | £0.0£ |
| Share price at date of grant | £0.14 |
| Exercise price | £0.14 |
| Expected volatility | 55.0% |
| Option life | 3 |
| Risk-free interest rate (based on government bonds) | 0.5% |
| Forfeiture rate | 33.3% |

30. List of associates

Set out below is a list of associates of the Group:

| | Group | Group |
|-------------------------------------|-------|-------|
| | 2024 | 2023 |
| | £000 | £000 |
| Payitmonthly Ltd ("PIML") | 260 | 155 |
| Lesley Stephen & Co Limited ("LSC") | 57 | 42 |
| | 317 | 197 |

In August 2018, 30% of the share capital of PIML was acquired for £90,000 consideration. The Group's resulting share of the associate's total comprehensive income during the year was £119,000 (2023: £nil).

As part of the Bank providing loan finance to LSC, on 29 June 2023 the Group acquired 10% of its issued share capital for nil consideration. The receipt of the issued share capital is considered to be linked to the loan facilities financed and therefore its term and interest rate implicit in the finance agreement have been used as the basis to discount the fair value of the gratis shares issued.

The Group possesses the capacity to engage in policy-making processes within LSC through its right to designate an individual to attend all board meetings as an observer. Via its representative, the Group also holds the ability to introduce topics for discussion on the agenda, although it does not have voting rights in this regard. Moreover, the Group has introduced constraints on LSCs board, effectively preventing specified significant actions from being taken without the Group's consent. The fair value of the financial instrument received has been determined as £42,000 at initial recognition based on the proportionate share of the net asset value of LSC. As part of the transaction, the Group has been granted two warrants to accuire further shares. The first warrant is for 10% of the share capital and the second warrant is for a further 10%

^{*} Annual rates

of the share capital. The two warrants are exercisable dependent upon the profit before tax achieved by LSC relative to target profit before tax for the relevant financial period. The fair value of the two warrants has been determined to be nil due to the significant uncertainty that exists at acquisition date of achieving such targets. For these reasons, the financial instrument is accounted for as an Associate in accordance with IAS 28. The Group's resulting share of the associate's total comprehensive income during the year was £nil (2023: £nil).

31. List of subsidiaries

Set out below is a list of direct subsidiaries of the Group:

| | | 31 December 2024 | Date of | 2024 | 2023 |
|-------------------------------|----------------------------|---------------------|---------------|--------|--------|
| Carrying value of investments | Nature of Business | % Holding | Incorporation | £000 | £000 |
| Conister Bank Limited | Asset and Personal Finance | 100 | 05/12/1935 | 29,092 | 26,092 |
| Edgewater Associates Limited | Wealth Management | 100 | 24/ 12/ 1996 | 2,005 | 2,005 |
| TransSend Holdings Limited | Holding Company | 100 | 05/11/2007 | - | - |
| Manx Ventures Limited | Holding Company | 100 | 15/05/2009 | - | - |
| | | | | 31.097 | 28.097 |

All subsidiaries are incorporated in the Isle of Man.

Set out below is a list of indirect significant subsidiaries of the Group:

| | | | | | Cost of | Cost of |
|---------------------------------------|----------------------|-----------------|---------------|-----------|------------|------------|
| | | | | | investment | investment |
| | Nature of | Principal place | Country of | | 2024 | 2023 |
| Carrying value of investments | business | of business | incorporation | % Holding | £000 | £000 |
| Conister Finance & Leasing Limited | Asset and Personal | UK | IOM | 100.0% | 1 | 1 |
| - | Finance | | | | | |
| | Foreign exchange | | | | | |
| MFX Limited | advisory | IOM | IOM | 100.0% | 1 | 1 |
| Payment Assist Limited | Point of Sale Lender | UK | UK | 100.0% | 9,244 | 4,244 |
| Blue Star Leasing Limited | SME Asset Finance | UK | UK | 100.0% | 2,275 | 2,275 |
| Ninkasi Rentals & Finance Limited | SME Asset Finance | UK | UK | 90.0% | 1,275 | 1,275 |
| The Business Lending Exchange Limited | ME Asset Lender | UK | UK | 100.0% | 2,186 | 2,186 |

32. Non-controlling interests in subsidiaries

The following table summarises the information about the Group's subsidiary that has material NCI, before any intra-group eliminations.

| 24 | D | 2024 |
|----|----------|-------------|
| JΙ | December | ZUZ4 |

| 51 December 2024 | | |
|---------------------------------|----------|-------|
| £'000 | NRF | Total |
| NCI percentage | 10% | |
| Cash and cash equivalents | 309 | |
| Loans and advances to customers | - | |
| Trade and other receivables | 1,863 | |
| Property, plant and equipment | 3,725 | |
| Intangible assets | 12 | |
| Loans and borrowings | (547) | |
| Creditors and accrued charges | (4,569) | |
| Deferred tax | (244) | |
| Net assets | 549 | |
| Carrying amount of NCI | 55 | 55 |
| Revenue | 1,539 | |
| Profit | 20 | |
| OCI | - | |
| Total comprehensive income | 20 | |
| Profit allocated to NCI | 2 | 2 |
| OCI allocated to NCI | <u>-</u> | - |
| Operating activities cashflows | 40 | |
| Investing activities cashflows | (151) | |
| Financing activities cashflows | , | |
| Net (decrease) in cashflows | (111) | |
| | · | |

In September 2024, the Group acquired the remaining 49.9% interest in PAL, increasing its ownership to 100%. The movement in NCI in relation to the acquisition is explained below.

| | 2024 | 2023 |
|--|---------|------|
| | £000 | £000 |
| NCI brought forward (49.9%) | 987 | |
| Pre-acquisition profits in the year | 445 | - |
| Dividends paid | (1,817) | - |
| | (385) | - |
| Carrying amount of NCI acquired | (385) | - |
| Consideration paid to NCI | (5,000) | - |
| Decrease in equity attributable to owners of the Company | (5,385) | |

31 December 2023

| £'000 | PAL | NRF | Total |
|---------------------------------|-----------------|---------|-------|
| NCI percentage | 49.9% | 10% | |
| Cash and cash equivalents | 1,249 | 369 | |
| Loans and advances to customers | 15,965 | - | |
| Trade and other receivables | 1,013 | 1,133 | |
| Property, plant and equipment | - | 4,275 | |
| Intangible assets | 380 | 23 | |
| Loans and borrowings | (4,036) | (145) | |
| Creditors and accrued charges | (12,593) | (4,884) | |
| Deferred tax | · - | (232) | |
| Net assets | 1,978 | 539 | |
| Carrying amount of NCI | 987 | 54 | 1,041 |
| Revenue | 10,822 | 1,478 | |
| Profit | 1,700 | 42 | |
| OCI | - | - | |
| Total comprehensive income | 1,700 | 42 | |
| Profit allocated to NCI | 848 | 4 | 852 |
| OCI allocated to NCI | - | - | - |
| Operating activities cashflows | 973 | 339 | |
| Investing activities cashflows | (185) | (151) | |
| Financina activities cashflows | <i>(</i> 2 122) | ` _ | |

Net (decrease) / increase in cashflows (1,334) 188

33. Financial Instruments

Rivers Finance Group PLC ("RFG")

On 9 June 2021, the Group acquired 10% of the issued share capital of RFG for nil consideration. The receipt of the issued share capital is considered to be a commitment fee receivable by the Group in order to originate loan facilities in aggregate not exceeding £6,250,000 to RFG. The commitment fee is an integral part of the effective interest rate of the associated loan facilities issued to RFG.

The Group is not considered to have a significant influence over RFG as it holds less than a 20% shareholding and is not considered to participate in the policy making decisions of the entity. The 10% shareholding has thus been classified as a financial instrument.

The Group continues to obtain information necessary to measure the fair value of the shares obtained. The fair value of the financial instrument received has been determined as £154,000 (2023: £138,000) based on the proportionate share of the net asset value of RFG.

As part of the transaction, the Group has been granted two warrants to acquire further shares. The first warrant is for 5% of the share capital and the second warrant is for a further 5% of the share capital.

The two warrants are exercisable dependent upon the Group's banking subsidiary, the Bank, contracting with RFG, for a larger facility. The fair value of the two warrants has been determined to be nil due to the significant uncertainty that exists at acquisition date and the period end in issuing a further debt facility.

34. Goodwill

| | Group | Group | Company | Company |
|--|--------|--------|---------|---------|
| | 2024 | 2023 | 2024 | 2023 |
| Cash generating unit | £000 | £000 | £000 | £000 |
| PAL (see below) | 4,456 | 4,456 | 4,456 | 4,456 |
| EAL | 1,649 | 1,649 | 1,649 | 1,649 |
| BLX | 1,908 | 1,908 | 1,908 | 1,908 |
| BBSL | 1,390 | 1,390 | 1,390 | 1,390 |
| NRFL | 678 | 678 | 678 | 678 |
| Manx Collections Limited ("MCL") | 454 | 454 | 454 | 454 |
| Three Spires Insurance Services Limited ("Three Spires") | 41 | 41 | 41 | 41 |
| | 10,576 | 10,576 | 10,576 | 10,576 |

Management has determined that a reasonably possible change in the key assumptions would not result in the carrying amount to exceed the recoverable amount of the following CGU's and accordingly no impairment of goodwill.

Payment Assist Limited ("PAL")

On 16 May 2022, the Group (through MVL) announced that it entered into an agreement to acquire 50.1% of the shares and voting interests in UK focused, point of sale lender PAL for a total consideration of £4.244 million payable in cash. The acquisition was completed in September 2022. On 16 September 2024, Manx Ventures Limited ("MVL") brought forward the acquisition of the remaining 49.9% of Payment Assist Limited ("PAL") for a consideration of £5 million. MVL now owns 100% of PAL and its results have been fully consolidated in these financial statements. The carrying amount of PAL's net assets in the Group's consolidated financial statements on the date of acquisition was £1.6m.

General

The key assumptions used in the estimation of the recoverable amount are set out in this note. The recoverable amount of the CGUs discussed in this note were each based on value in use. The values assigned to key assumptions represents management's assessment of future trends in the relevant industries and have been based on historical data from both external and internal sources.

The estimated recoverable amount in relation to the goodwill generated on the purchase of PAL is based on 10-year forecast cash flow projections and then discounted using a 15.3% (2023: 14.0%) discount factor. The sensitivity of the analysis was tested using additional discount factors of up to 20.0% on single interest income growth rates.

The estimated recoverable amount in relation to the EAL CGU (including also goodwill generated on acquisition of EAL) is based on 10-year forecast cash flow projections using a 2.0% annual increment and then discounted using a 13% (2023: 13.9%) discount factor. The sensitivity of the analysis was tested using additional discount factors of 15.0% and 20.0% on stable profit levels. An impairment loss on EAL goodwill of £200,000 was recognised in 2022.

The estimated recoverable amount in relation to the goodwill generated on the purchase of BLX is based on 10-year forecast cash flow projections using a 0% annual increment and then discounted using a 15.3% (2023: 14.2%) discount factor. The sensitivity of the analysis was tested using additional discount factors of up to 20.0% on single interest income growth rates.

The estimated recoverable amount in relation to the goodwill generated on the purchase of BBSL is based on 10-year forecast cash flow projections using a 2% annual increment, with a terminal value calculated using a 2.0% growth rate of net income and then discounted using a 15.3% (2023: 14.2%) discount factor. The sensitivity of the analysis was tested using additional discount factors of up to 20.0% on single interest income growth rates.

The estimated recoverable amount in relation to the goodwill generated on the purchase of NRFL is based on 10-year forecast cash flow projections using a 0% annual increment and then discounted using a 15.3% (2023: 14.2%) discount factor. The sensitivity of the analysis was tested using additional discount factors of up to 20.0%. On the basis of the above reviews no impairment to goodwill has been made in the current year.

The estimated recoverable amount in relation to the goodwill generated on the purchase of MCL is based on 10-year forecast cash flow projection using a 2.0% annual increment and then discounted using a 15.3% (2023: 14.2%) discount factor. The sensitivity of the analysis was tested using additional discount factors up to 20.0%.

The goodwill generated on the purchase of Three Spires has been reviewed at the current year end and is considered adequate given its income streams referred to EAL. Based on the above no impairment to goodwill has been made in the current year.

35. Loans and amounts due from Group undertakings

Amounts due from and to Group undertakings

Amounts due from and to Group undertakings relate to intra-group transactions and are unsecured, interest-free and repayable on demand. The amounts will be settled either through cash or net settlement.

Subordinated loans

MFG has issued several subordinated loans as part of its equity funding into the Bank and EAL.

| | | Interest rate | 2024 | 2023 |
|----------|----------|---------------|------|------|
| Creation | Maturity | % p.a. | £000 | £000 |

| Conister Bank Limited | | | | |
|------------------------------|-------------------|-----|--------|--------|
| 11 February 2014 | 11 February 2034 | 7.0 | 500 | 500 |
| 27 May 2014 | 27 May 2034 | 7.0 | 500 | 500 |
| 9 July 2014 | 9 July 2034 | 7.0 | 500 | 500 |
| 17 September 2014 | 17 September 2026 | 7.0 | 400 | 400 |
| 22 July 2013 | 22 July 2033 | 7.0 | 1,000 | 1,000 |
| 25 October 2013 | 22 October 2033 | 7.0 | 1,000 | 1,000 |
| 23 September 2016 | 23 September 2036 | 7.0 | 1,100 | 1,100 |
| 14 June 2017 | 14 June 2037 | 7.0 | 450 | 450 |
| 12 June 2018 | 12 June 2038 | 7.0 | 2,000 | 2,000 |
| 23 March 2023 | 23 March 2043 | 7.0 | 6,500 | 6,500 |
| Edgewater Associates Limited | | | | |
| 21 February 2017 | 21 February 2027 | 7.0 | 150 | 150 |
| 14 May 2017 | 14 May 2027 | 7.0 | 128 | 128 |
| | | | 14.228 | 14.228 |

36. Related party transactions

Cash deposits

During the year, the Bank held cash on deposit on behalf of Jim Mellon (Executive Chair of MFG) and Douglas Grant (Group CEO). Total deposits amounted to £36,280 (2023: £4,502) and £24,898 respectively, at normal commercial interest rates in accordance with the standard rates offered by the Bank.

Key management remuneration including Executive Directors

| | 2024 | 2023 |
|---|-------|------|
| | £000 | £000 |
| Remuneration - executive Directors | 615 | 558 |
| Remuneration - non-executive Directors | 243 | 219 |
| Performance Related Pay | 131 | 99 |
| Pension | 49 | 45 |
| Equity Settled Restricted Stock Units (see note 11) | 113 | 67 |
| | 1,151 | 988 |

Employment benefits include gross salaries, performance related pay, employer defined contributions and restricted stock units (See note 29D). At 31 December 2024, Douglas Grant had three amortising loans outstanding to Conister Bank Limited with capital outstanding of £285,072 (2023: £315,524). The maximum original term of the three loans is 61 months and the average interest is 2.57% (2023: £357%). James Smeed had an amortising loan outstanding to Conister Bank with capital outstanding of £nil (2023: £10,847). The original term of the loan is 49 months, and the average interest is 3.01% (2023: 3.01%). No impairment is held in respect of these amounts.

Intercompany recharges

Various intercompany recharges are made during the course of the year as a result of the Bank settling debts in other Group companies.

Loan advance to PIML

At 31 December 2024, £5,000,000 (2023: £2,677,000) had been advanced to PIML and interest is charged at commercial rates. No impairment is held in respect of these amounts. This loan facility is repayable in cash.

Loan advance to Lesley Stephen & Co Limited ("LSC")

A total £11 million loan facility is available to LSC to provide the finance required to expand its operations. Interest is charged at commercial rates. At 31 December 2024, £10,783,914 (2023: £10 million) had been advanced to LSC. As part of a finance arrangement between the Bank and LSC, Manx Ventures Limited ("MVL") (a related entity) acquired a 10% shareholding in LSC This loan facility is repayable in cash.

Subordinated loans

The Company has advanced £13,950,000 (2023: £13,950,000) of subordinated loans to the Bank and £278,000 (2023: £278,000) to EAL as at 31 December 2024. See note 35 for more details.

37. Leases

A. Leases as lessee

The Group leases the head office building in the Isle of Man. The lease's term is 10 years with an option to renew the lease after that date. Lease payments are renegotiated every 10 years to reflect market rentals.

The Group leases an office unit in the United Kingdom and IT equipment with contract terms of 2 to 3 years. These leases are short term and / or low-value items. The Group has elected not to recognise right-of- use assets and lease liabilities for these leases

Information about leases for which the Group is a lessee is presented below.

i. Right-of-use assets

Right-of-use assets related to leased properties that do not meet the definition of investment property are presented as property, plant and equipment.

| | Land and | Takal |
|------------------------------------|-------------------|---------------|
| Group | Buildings £000 | Total £000 |
| Cost | | <u>.</u> |
| As at 1 January 2024 | 1,960 | 1,960 |
| Additions | 836 | 836 |
| Disposals | (136) | (136) |
| As at 31 December 2024 | 2,660 | 2,660 |
| Accumulated depreciation | | |
| As at 1 January 2024 | 607 | 607 |
| Charge for the year | 376 | 376 |
| Disposals | (74) | (74) |
| As at 31 December 2024 | 909 | 909 |
| Carrying value at 31 December 2024 | 1,751 | 1,751 |
| Carrying value at 31 December 2023 | 1,353 | 1,353 |

ii. Amounts recognised in profit or loss

| | Group | | Company | |
|---|-------|------|---------|------|
| | 2024 | 2023 | 2024 | 2023 |
| | £000 | £000 | £000 | £000 |
| Interest on lease liabilities | 132 | 93 | 17 | _ |
| Depreciation expense | 351 | 222 | 126 | 60 |
| Expenses relating to short-term leases and low-value assets | 81 | 81 | - | |

III. Amounts recognised in statement of cash flows

| | Group | | Comp | Company | |
|-------------------------------|-------|------|------|---------|--|
| | 2024 | 2023 | 2024 | 2023 | |
| | £000 | £000 | £000 | £000 | |
| Interest paid | 132 | 93 | 17 | | |
| Capital paid | 311 | 256 | 131 | 117 | |
| Total cash outflow for leases | 443 | 349 | 148 | 117 | |

38. Regulators

Certain Group subsidiaries are regulated by the FSA and the FCA as detailed below.

The Bank and EAL are regulated by the FSA under a Class 1(1) - Deposit Taking licence and Class 2 - Investment Business licence respectively. The Bank is also regulated by the UK's Prudential Regulatory Authority ("PRA") and the UK's Financial Conduct Authority ("FCA").

39. Contingent liabilities

The Bank is required to be a member of the Isle of Man Government Depositors' Compensation Scheme which was introduced by the Isle of Man Government under the Banking Business (Compensation of Depositors) Regulations 1991 and creates a liability on the Bank to participate in the compensation of depositors should it be activated.

The possibility of an outflow of resources embodying economic benefits for all other contingent liabilities of the Group are considered remote and thus do not require separate disclosure.

40. Provision for Discretionary Commission Arrangements

Following the Financial Conduct Authority's (FCA) Motor Market review in 2019 which resulted in a change in rules in January 2021, the Group has to date received a small number of complaints in respect of motor finance commissions and is actively engaging stakeholders in its assessment of these complaints. The Group believes that its historical practices were compliant with the law and regulations in place at the time and is willing to cooperate with FCA through its industry review. However, the Group recognises that costs could arise in the event the FCA concludes there has been industry wide misconduct and customer loss that requires redress. In response to this, the Group has recognised a provision of £202,920 as best estimate of the expenditure required at 31 December 2024. In establishing the provision estimate, the Group has made various considerations to address uncertainties around a number of key assumptions. The assumptions include commission models, potential levels of complaints, validity of the complaints and uphold rate of similar cases by the Financial Ombudsman Service. The ultimate financial impact could be materially different as a result of uncertainty surrounding the assumptions and will therefore be monitored and updated as new information becomes available.

41. Non-IFRS measures

Non-IFRS measures included in the financial statements include the following:

| Measure | Description |
|--------------------|--|
| Net trading income | Net trading income represents net interest income and contributions from non-interest income activities. |
| Operating income | Operating income represents net trading income, other operating income and gains or losses on financial instruments. |

42. Subsequent events

There were no subsequent events occurring after 31 December 2024.

43. Financial risk management

A. Introduction and overview

The Group has exposure to the following risks from financial instruments:

- credit risk:
- liquidity risk;
- market risk; and
- operational risk.

Risk management framework

The Board has overall responsibility for the establishment and oversight of the Group's risk management framework. The Board has established the GARCC, which is responsible for approving and monitoring Group risk management policies. The GARCC is assisted in its oversight role by Internal Audit. Internal Audit undertakes both regular and ad hoc reviews of risk management controls and procedures, the results of which are reported to the GARCC.

The Group's risk management policies are established to identify and analyse the risks faced by the Group, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. The risk management policies and systems are reviewed regularly to reflect changes in market conditions and the Group's activities. The Group, though its training and management standards and procedures, aims to develop a disciplined and constructive control environment in which all employees understand their roles and obligations.

B. Credit risk

Credit risk is the risk of financial loss to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligations and arises principally from the Group's loans and advances to customers and investment debt securities. Credit risk includes counterparty, concentration, underwriting and credit mitigation risks.

Management of credit risk

The Bank's Board of Directors created the Credit Committee which is responsible for managing credit risk, including the following:

- Formulating credit policies in consultation with business units, covering collateral requirements, credit assessments, risk grading and reporting, documentary and legal procedures, and compliance with regulatory and statutory requirements;
- Establishing the authorisation structure for the approval and renewal of credit facilities. Authorisation limits are allocated in line with credit policy,
- Reviewing and assessing credit risk: The Credit Committee assesses all credit exposures in excess of designated limits before facilities are committed to customers. Renewals and reviews of facilities are subject to the same review process.
- Limiting concentrations of exposures to counterparties, geographies and industries, by issuer, credit rating band, market liquidity and country (for debt securities);
- Developing and maintaining risk gradings to categorise exposures according to the degree of risk of default. The current risk grading consists of 3 grades reflecting varying degrees of risk of default;

- Developing and maintaining the Group's process for measuring ECL: This includes processes for:
 - o initial approval, regular validation and back-testing of the models used;
 - o determining and monitoring significant increase in credit risk; and
 - o the incorporation of forward-looking information; and
- Reviewing compliance with agreed exposure limits. Regular reports on the credit quality of portfolios are provided to the Credit Committee which may require corrective action to be taken.

C. Liquidity risk

Liquidity risk is the risk that the Group will encounter difficulty in meeting obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. Liquidity risk arises from mismatches in the timing and amounts of cash flows, which is inherent to the Group's operations and investments.

Management of liquidity risk

The Group's approach to managing liquidity is to ensure, as far as possible, that it will always have enough liquidity to meet its liabilities when they are due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Group's reputation. The key elements of the Group's liquidity strategy are as follows:

- Funding base: offering six-months to five-year fixed term deposit structure with no early redemption option. This means the Bank is not subject to optionality risk where customers redeem fixed rate products where there may be a better rate available within the market;
- Funding profile: the Bank has a matched funding profile and does not engage in maturity transformation which means that on a cumulative mismatch position the Bank is forecast to be able to meet all liabilities as they fall due;
- Monitoring maturity mismatches, behavioural characteristics of the Group's financial assets and financial liabilities, and
 the extent to which the Group's assets are encumbered and so not available as potential collateral for obtaining
 funding;
- Liquidity buffer: the Bank maintains a liquidity buffer of 10.0% of its deposit liabilities, with strict short-term mismatch limits of 0.0% for sight to three months and -5.0% for sight to six months. This ensures that the Bank is able to withstand any short-term liquidity shock; and
- Interbank market: the Bank has no exposure to the interbank lending market. The Bank has no reliance on liquidity via the wholesale markets. In turn, if market conditions meant access to the wholesale funding was constrained as per the 2008 credit crisis, this would have no foreseeable effect on the Bank.

The Bank's liquidity position is monitored daily against internal and external limits agreed with the FSA and according to the Bank's Liquidity Policy. The Bank also has a Liquidity Contingency Policy and Liquidity Contingency Committee in the event of a liquidity crisis or potential liquidity disruption event occurring.

The Treasury department receives information from other business units regarding the liquidity profile of their financial assets and financial liabilities and details of other projected cash flows arising from projected future business. Treasury then maintains a portfolio of short-term liquid assets, largely made up of short-term liquid investment securities, loans and advances to banks and other inter-bank facilities, to ensure that sufficient liquidity is maintained within the Group as a whole.

Regular liquidity stress testing is conducted under a variety of scenarios covering both normal and more severe market conditions. The scenarios are developed considering both Group-specific events and market-related events (e.g. prolonged market illiquidity).

D. Market risk

Market risk is the risk that of changes in market prices; e.g. interest rates, equity prices, foreign exchange rates and credit spreads (not relating to changes in the obligor's / issuer's credit standing), will affect the Group's income or value of its holdings of financial instruments. The objective of the Group's market risk management is to manage and control market risk exposures within acceptable parameters to ensure the Group's solvency while optimising the return on risk.

Management of market risks

Overall authority for market risk is vested in the Assets and Liabilities Committee ("ALCO") which sets up limits for each type of risk. Group finance is responsible for the development of risk management policies (subject to review and approval by the ALCO) and for the day-to-day review of their implementation.

Foreign exchange risk

The Bank is not subject to foreign exchange risks and its business is conducted in pounds sterling.

Equity risk

The Group has investment in associates which are carried at cost adjusted for the Group's share of net asset value. The Bank has access to these accounts. The Bank's exposure to market risk is not considered significant given the low carrying amount of the investment.

The Group does not hold any investments in listed equities.

Interest rate risk

The principal potential interest rate risk that the Bank is exposed to is the risk that the fixed interest rate and term profile of its deposit base differs materially from the fixed interest rate and term profile of its asset base, or basis and term structure risk.

Additional interest rate risk may arise for banks where (a) customers are able to react to market sensitivity and redeem fixed rate products and (b) where a bank has taken out interest rate derivate hedges especially against longer-term interest rate risk, where the hedge moves against the bank. However, neither of these risks apply to the Bank.

Any interest rate risk assumed by the Bank will arise from a reduction in interest rates, in a rising environment due to the nature of the Bank's products and its matched funded profile. The Bank should be able to increase its lending rate to match any corresponding rise in its cost of funds, notwithstanding its inability to vary rates on its existing loan book. The Bank attempts to efficiently match its deposit taking to its funding requirements.

E. Operational risk

Operational risk is the risk of direct or indirect loss arising from a wide variety of causes associated with the Group's processes, personnel, technology and infrastructure, and from external factors other than credit, market and liquidity risks e.g. those arising from legal and regulatory requirements and generally accepted standards of corporate behaviour. Operational risks arise from all of the Group's operations.

Management of operational risk

The Group's objective is to manage operational risk so as to balance the avoidance of financial losses and damage to the Group's reputation with overall cost effectiveness and innovation. In all cases, Group policy requires compliance with all applicable legal and regulatory requirements.

The Group has developed standards for the management of operational risk in the following areas:

- Business continuity planning;
- Requirements for appropriate segregation of duties, including the independent authorisation of transactions;
- Requirements for the reconciliation and monitoring of transactions;
- Compliance with regulatory and other legal requirements;
- Documentation of controls and procedures;
- Periodic assessment of operational risks faced, and the adequacy of controls and procedures to address the risks identified:
- Requirements for the reporting of operational losses and proposed remedial action;
- Development of contingency plans;
- Training and professional development;
- Ethical and business standards:
- Information technology and cyber risks; and
- Risk mitigation, including insurance where this is cost-effective.

Compliance with Group standards is supported by a programme of periodic reviews undertaken by Internal Audit. The results of Internal Audit reviews are reported to the GARCC.

44. Basis of measurement

The financial statements are prepared on a historical cost basis, except for the following material items:

| Items | Measurement basis |
|-------------------------------|--|
| FVTPL - Trading asset | Fair value |
| FVOCI - Debt securities | Fair value |
| Land and buildings | Fair value |
| Deferred consideration | Fair value |
| Net defined benefit liability | Fair value of plan assets less the present value of the defined benefit obligation |

45. Material accounting policies

A. New currently effective requirements

The Group has adopted the following new standards and amendments to standards, including any consequential amendments to other standards, with a date of initial application of 1 January 2024:

- Lease Liability in a Sale and Leaseback Amendments to IFRS 16 Leases
- Classification of liabilities as Current or Non-Current and Non-current Liabilities with Covenants Amendments to IAS 1
 Presentation of Financial Statements
- Amendments to IAS 7 Statement of Cash Flows and IFRS 7 Financial Instruments: Disclosures Supplier Finance Arrangements

No significant changes followed the implementation of these standards and amendments.

B. Forthcoming requirements

The Group has not early adopted any standard, interpretation or amendment that has been issued but is not yet effective. New standards and amendments to standards, not yet effective:

- Amendments to IAS 1 Lack of Exchangeability.
- Classification and Measurement of Financial Instruments Amendments to IFRS 9 and IFS 7
- Annual improvements to IFRS Accounting Standards Volume 11
- IFRS 18 Presentation and Disclosure in Financial Statements

The Group has assessed and is still assessing the impact of these amendments on the Group Financial Statements.

The Group has consistently applied the following accounting policies to all periods presented in these financial statements.

Set out below is an index of the material accounting policies, :

Ref. Note description

- Basis of consolidation of subsidiaries and separate financial statements of the Company
- B. Interest in equity accounted investees
- C. Interest
- D. Fee and commission income
- E. Leases
- F. Income tax
- G. Financial assets and financial liabilities
- H. Cash and cash equivalents
- Loans and advances
- J. Property, plant and equipment
- K. Intangibles assets and goodwill
- Impairment of non-financial assets
- M. Employee benefits
- N. Share capital and reserves
- O. Earnings per share ("EPS")
- P. Segmental reporting

A. Basis of consolidation of subsidiaries and separate financial statements of the Company

i. Business combinations

The Group accounts for business combinations using the acquisition method when control is transferred to the Group.

Any contingent consideration is measured at fair value at the date of acquisition. Contingent consideration is remeasured at fair value at each reporting date and subsequent changes in the fair value of the contingent consideration are recognised in profit or loss.

ii. Subsidiaries

Subsidiaries are entities controlled by the Group. The Group controls an entity if it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its control over the entity. The Group reassesses whether it has control if there are changes to one or more of the elements of control. This includes circumstances in which protective rights held (e.g. those resulting from a lending relationship) become substantive and lead to the Group having power over an investee. The financial statements of subsidiaries are included in the consolidated financial statements from the date on which control commences until the date on which control ceases.

iii. Non-controlling interests ("NCI")

NCI are measured initially at their proportionate share of the acquiree's identifiable net assets at the date of acquisition.

Changes in the Group's interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions.

iv. Transactions eliminated on consolidation

Intra-group balances and transactions, and any unrealised income and expenses arising from intra-group transactions, are eliminated in preparing the consolidated financial statements. Unrealised losses are eliminated in the same way as unrealised gains, but only to the extent that there is no evidence of impairment.

v. Separate financial statements of the Company

In the separate financial statements of the Company, interests in subsidiaries, associates and joint ventures are accounted for at cost less impairment.

B. Interests in equity accounted investees

The Group's interests in equity accounted investees may comprise interests in associates and joint ventures.

Associates are those entities in which the Group has significant influence, but not control or joint control, over the financial and operating policies. A joint venture is an arrangement in which the Group has joint control, whereby the Group has rights to the net assets of the arrangement, rather than rights to its assets and obligations for its liabilities.

Interests in associates and joint ventures are accounted for using the equity method. They are initially recognised at cost, which includes transaction costs. Subsequent to initial recognition, the consolidated financial statements include the Group's share of the profit or loss and OCI of equity accounted investees, until the date on which significant influence or joint control

C. Interest

Interest income and expense are recognised in profit or loss using the effective interest method.

i. Effective interest rate

The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts of the financial instrument to the gross carrying amount of the financial asset or amortised cost of the financial liability. When calculating the effective interest rate for financial assets, the Group estimates future cash flows considering all contractual terms of the financial instruments, including origination fees, loan incentives, broker fees payable, estimated early repayment charges, balloon payments and all other premiums and discounts. It also includes direct incremental transaction costs related to the acquisition or issue of the financial instrument. The calculation does not consider future credit losses.

ii. Amortised cost and gross carrying amount

The amortised cost of a financial asset or financial liability is the amount at which the financial asset or financial liability is measured on initial recognition minus the principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount and, for financial assets, adjusted for any expected credit loss allowance.

The gross carrying amount of a financial asset is the amortised cost of a financial asset before adjusting for any expected credit loss allowance.

iii. Calculation of interest income and expense

In calculating interest income and expense, the effective interest rate is applied to the gross carrying amount of the asset (when the asset is not credit-impaired) or to the amortised cost of the liability.

However, for financial assets that have become credit-impaired subsequent to initial recognition, interest income is calculated by applying the effective interest rate to the net carrying amount of the financial asset. If the asset is no longer credit-impaired, then the calculation of interest income reverts to the gross basis.

D. Fee and commission income

The Group generates fee and commission income through provision of independent financial advice, insurance brokerage agency, introducer of foreign exchange services and commissions from brokering business finance for small and medium sized enterprises.

Independent financial advice and insurance brokerage agency

Income represents commission arising on services and premiums relating to policies and other investment products committed during the year, as well as renewal commissions having arisen on services and premiums relating to policies and other investment products committed during the year and previous years and effective at the reporting date. Income is recognised on the date that policies are submitted to product providers with an appropriate discount being applied for policies not completed. As a way to estimate what is due at the year-end, a "not proceeded with" rate of 10.0% for pipeline life insurance products and 0.0% for non-life insurance pipeline is assumed. Renewal commissions are estimated by taking the historical amount written pro-rata to 3 months.

Other income other than that directly related to the loans is recognised over the period for which service has been provided or on completion of an act to which the fee relates.

At inception of a contract, the Group assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

At commencement or on modification of a contract that contains a lease component, the Group allocates the consideration in the contract to each lease component on the basis of its relative stand-alone prices. However, for the leases of property the Group has elected not to separate non-lease components and as a result, accounts for the lease and non-lease components as a single lease component.

The Group recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred, less any lease incentives received.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the end of the lease term, unless the lease transfers ownership of the underlying asset to the Group by the end of the lease term or the cost of the right-of-use asset reflects that the Group will exercise a purchase option. In that case the right-of-use asset will be depreciated over the useful life of the underlying asset, which is determined on the same basis as those of property and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Group's incremental borrowing rate. Generally, the Group uses its incremental borrowing rate as the discount rate.

The Group determines its incremental borrowing rate by obtaining interest rates from various external financing sources and makes certain adjustments to reflect the terms of the lease and the type of the asset leased.

Lease payments included in the measurement of the lease liability comprise the following:

- Fixed payments, including in-substance fixed payments:
- Variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- Amounts expected to be payable under a residual value guarantee; and
- The exercise price under a purchase option that the Group is reasonably certain to exercise, lease payments in an optional renewal period if the Group is reasonably certain to exercise an extension option, and penalties for early termination of a lease unless the Group is reasonably certain not to terminate early.

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Group's estimate of the amount expected to be payable under a residual value guarantee, if the Group changes its assessment of whether it will exercise a purchase, extension or termination option or if there is a revised in-substance fixed lease payment.

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

The Group presents right-of-use assets that do not meet the definition of investment property in 'property, plant and equipment' and lease liabilities in 'loans and borrowings' in the statement of financial position.

Short-term leases and leases of low-value assets

The Group has elected not to recognise right-of-use assets and lease liabilities for leases of low-value assets and short-term leases, including IT equipment. The Group recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

ii. As a lessor

At inception or on modification of a contract that contains a lease component, the Group allocates the consideration in the contract to each lease component on the basis of their relative stand-alone prices.

When the Group acts as a lessor, it determines at lease inception whether each lease is a finance or an operating lease.

To classify each lease, the Group makes an overall assessment of whether the lease transfers substantially all of the risks and rewards incidental to ownership of the underlying asset. If this is the case, then the lease is a finance lease; if not, then it is an operating lease. As part of this assessment, the Group considers certain indicators such as whether the lease is for the major part of the economic life of the asset.

Finance leases and HP contracts

When assets are subject to a finance lease or HP contract, the present value of the lease payments is recognised as a receivable. The difference between the gross receivable and the present value of the receivable is recognised as unearned finance income. HP and lease income is recognised over the term of the contract or lease reflecting a constant periodic rate of return on the net investment in the contract or lease. Initial direct costs, which may include commissions and legal fees directly attributable to negotiating and arranging the contract or lease, are included in the measurement of the net investment of the contract or lease at inception.

Operating leases

Leases in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are charged to profit or loss and other comprehensive income on a straight-line basis over the period of the lease.

F. Income tax

Current and deferred taxation

Current taxation relates to the estimated corporation tax payable in the current financial year. Deferred taxation is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts. Deferred tax is not recognised for taxable temporary differences arising on the initial recognition of goodwill and temporary differences related to investments in subsidiaries and associates to the extent that the Group is able to control the timing of the reversal of the temporary differences and it is probable that they will not reverse in the foreseeable future.

Deferred taxation is determined using tax rates, and laws that have been enacted or substantially enacted by the reporting date and are expected to apply when the related deferred tax is realised. Deferred taxation assets are recognised to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised.

G. Financial assets and financial liabilities

i. Recognition and initial measurement

The Group initially recognises loans and advances, deposits, debt securities issued and subordinated liabilities on the date on which they are originated. All other financial instruments, including regular-way purchases and sales of financial assets are recognised on the trade date, which is the date on which the Group becomes party to the contractual provisions of the instrument.

A financial asset or financial liability is measured initially at fair value plus, for an item not at FVTPL, transaction costs that are directly attributable to its acquisition or issue.

ii. Classification

Financial assets

On initial recognition, a financial asset is classified as measured at amortised cost, FVOCI or FVTPL.

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as at FVTPL:

- The asset is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest ("SPPI").

A debt instrument is measured at FVOCI only if it meets both of the following conditions and is not designated as FVTPL:

- The asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are SPPI.

On initial recognition of an equity investment that is not held for trading, the Group may irrevocably elect to present subsequent changes in fair value in OCI. This election is made on an investment-by-investment basis.

All other financial assets are classified as measured at FVTPL.

In addition, on initial recognition, the Group may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortised cost or at FVOCI as at FVTPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

Business model assessment

The Group makes an assessment of the objective of a business model in which an asset is held at a portfolio level because this best reflects the way the business is managed and information provided to management.

Assessment of whether contractual cash flows are solely payments of principal and interest

For the purposes of this assessment, 'principal' is defined as the fair value of the financial asset on initial recognition. 'Interest' is defined as consideration for the time value of money and for the credit risk associated with the principal amount outstanding during a particular period of time and for other basic lending risks and costs (e.g. liquidity risk and administrative costs), as well as profit margin.

In assessing whether the contractual cash flows are SPPI, the Group considers the contractual terms of the instrument. This includes assessing whether the financial asset contains a contractual term that could change the timing or amount of contractual cash flows such that it would not meet this condition.

Financial liabilities

The Group classifies its financial liabilities, other than financial guarantees and loan commitments, as measured at amortised cost.

iii. Derecognition

Financial assets

The Group derecognises a financial asset when the contractual rights to the cash flows from the financial asset expire, or when it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the Group neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset.

On derecognition of a financial asset, the difference between the carrying amount of the asset (or the carrying amount allocated to the portion of the asset derecognised) and the sum of (i) the consideration received (including any new asset obtained less any new liability assumed) and (ii) any cumulative gain or loss that had been recognised in OCl is recognised in profit or loss.

Financial liabilities

The Group derecognises a financial liability when its contractual obligations are discharged or cancelled, or expire.

iv. Offsetting

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Group currently has a legally enforceable right to set off the amounts and it intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

Income and expenses are presented on a net basis only when permitted under IFRS, or for gains and losses arising from a group of similar transactions such as in the Group's trading activity.

v. Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date in the principal or, in its absence, the most advantageous market to which the Group has access at the date. The fair value of a liability reflects its non-performance risk.

The Group recognises transfers between levels of the fair value hierarchy as of the end of the reporting period during which the change has occurred.

The Group measures fair values using the following fair value hierarchy, which reflects the significance of the inputs used in making the measurements:

- Level 1: inputs that are quoted market prices (unadjusted) in active markets for identical instruments;
- Level 2: inputs other than quoted prices included within Level 1 that are observable either directly (i.e. as prices) or indirectly (i.e. derived from prices). This category includes instruments valued using: quoted market prices in active markets for similar instruments; quoted prices for identical or similar instruments in markets that are considered less than active; or other valuation techniques in which all significant inputs are directly or indirectly observable from market data; and
- Level 3: inputs that are unobservable. This category includes all instruments for which the valuation technique includes inputs not based on observable data and the unobservable inputs have a significant effect on the instrument's valuation. This category includes instruments that are valued based on quoted prices for similar instruments for which significant unobservable adjustments or assumptions are required to reflect differences between the instruments.

The fair values of financial assets and financial liabilities that are traded in active markets are based on quoted market prices or dealer price quotations. For all other financial instruments, the Group determines fair values using other valuation techniques.

For financial instruments that trade infrequently and have little price transparency, fair value is less objective, and requires varying degrees of judgement depending on liquidity, concentration, uncertainty of market factors, pricing assumptions and

other risks affecting the specific instrument.

vi. Impairment

A financial instrument that is not credit-impaired on initial recognition is classified in 'Stage 1' and has its credit risk continuously monitored by the Group.

If a SICR since initial recognition is identified, the financial instrument is moved to 'Stage 2' but is not yet deemed to be credit impaired.

- An SICR is always deemed to occur when the borrower is 30 days past due on its contractual payments. If the Group becomes aware ahead of this time of non-compliance or financial difficulties of the borrower, such as loss of employment, avoiding contact with the Group then an SICR has also deemed to occur; and
- A receivable is always deemed to be in default and credit-impaired when the borrower is 90 days past due on its contractual payments or earlier if the Group becomes aware of severe financial difficulties such as bankruptcy, individual voluntary arrangement, abscond or disappearance, fraudulent activity and other similar events.

If the financial instrument is credit-impaired, the financial instrument is then moved to 'Stage 3'. Financial instruments in Stage 3 have their ECL measured based on expected credit losses on a lifetime basis.

Loss allowances for lease receivables are always measured at an amount equal to lifetime ECL.

12-month ECL are the portion of ECL that result from default events on a financial instrument that are possible within the 12 months after the reporting date. Financial instruments for which a 12-month ECL is recognised are referred to as 'Stage 1 financial instruments'.

Lifetime ECL are the ECL that result from all possible default events over the expected life of a financial instrument. Financial instruments for which a lifetime ECL is recognised but which are not credit-impaired are referred to as 'Stage 2 financial instruments'.

Measurement of ECL

After a detailed review, the Group devised and implemented an impairment methodology in light of the IFRS 9 requirements outlined above noting the following:

- The Group has identified and documented key drivers of credit risk and credit losses its financial instruments and using an analysis of historical data has estimated the relationship between macroeconomic variables and credit risk and credit losses;
- The ECL is derived by reviewing the Group's loss rate and loss given default over the past 8 years by product and geographical segment; and
- If the Group holds objective evidence through specifically assessing a credit-impaired receivable and believes it will go on to completely recover the debt due to the collateral held and cooperation with the borrower, then no IFRS 9 provision is made.

ECL are probability-weighted estimates of credit losses. They are measured as follows:

- Financial assets that are not credit-impaired at the reporting date: as the present value of all cash shortfalls (i.e. the
 difference between the cash flows due to the entity in accordance with the contract and the cash flows that the Group
 expects to receive);
- Financial assets that are credit-impaired at the reporting date: as the difference between the gross carrying amount and the present value of estimated future cash flows; and
- Undrawn loan commitments: as the present value of the difference between the contractual cash flows that are due to the Group if the commitment is drawn down and the cash flows that the Group expects to receive.

Credit-impaired financial assets

At each reporting date, the Group assesses whether financial assets carried at amortised cost and debt financial assets carried at FVOCI, and finance lease receivables are credit-impaired (referred to as 'Stage 3 financial assets'). A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Evidence that a financial asset is credit-impaired includes the following observable date:

- Significant financial difficulty of the borrower or issuer;
- Abreach of contract such as a default or past due event;
- The restructuring of a loan or advance by the Group on terms that the Group would not consider otherwise;
- It is becoming probable that the borrower will enter bankruptcy or another type of financial reorganisation; or
- The disappearance of an active market for a security because of financial difficulties.

A loan that has been renegotiated due to a deterioration in the borrower's condition is usually considered to be creditimpaired unless there is evidence that the risk of not receiving contractual cash flows has reduced significantly and there are no other indicators of impairment. In addition, a retail loan that is overdue for 90 days or more is considered credit-impaired even when the regulatory definition of default is different.

In assessing of whether an investment in sovereign debt is credit impaired, the Group considers the following factors:

- The market's assessment of creditworthiness as reflected in the bond yields;
- The rating agencies' assessments of creditworthiness;
- The country's ability to access the capital markets for new debt issuance;
- The probability of debt being restructured, resulting in holders suffering losses through voluntary or mandatory debt forgiveness; and
- The international support mechanisms in place to provide the necessary support as 'lender of last resort' to that country, as well as the intention, reflected in public statements, of governments and agencies to use those mechanisms. This includes an assessment of the depth of those mechanisms and, irrespective of the political intent, whether there is the conscitute fulfill the required criteria.

Presentation of allowance for ECL in the statement of financial position

Loss allowances for ECL are presented in the statement of financial position as follows:

- · Financial assets measured at amortised cost: as a deduction from the gross carrying amount of the assets;
- · Loan commitments: generally, as a provision; and
- Debt instruments measured at FVOCI: no loss allowance is recognised in the statement of financial position because
 the carrying amount of these assets is their fair value. However, the loss allowance is disclosed and is recognised in
 the fair value reserve.

Write-off

Loans and debt securities are written off (either partially or in full) when there is no reasonable expectation of recovering a financial asset in its entirety or a portion thereof. This is generally the case when the Group determines that the borrower does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. This assessment is carried out at the individual asset level.

Recoveries of amounts previously written off are included in 'impairment losses on financial instruments' in the statement of profit or loss and OCI.

Financial assets that are written off could still be subject to enforcement activities in order to comply with the Group's procedures for recovery of amounts due.

H. Cash and cash equivalents

For the purpose of the statement of cash flows, cash and cash equivalents comprise cash and deposit balances with an original maturity date of three months or less.

I. Loans and advances

Loans and advances' captions in the statement of financial position include:

- Loans and advances measured at amortised cost (see note 44 (G)). They are initially measured at fair value plus
 incremental direct transaction costs, and subsequently at their amortised cost using the effective interest method;
 and
- Finance lease receivables (see note 44 (E)).

J. Property, plant and equipment

Items of property, plant and equipment are stated at historical cost less accumulated depreciation (see below). Historical cost includes expenditure that is directly attributable to the acquisition of the items. Buildings are carried at a revalued amount, being fair value at the date of revaluation, less subsequent depreciation and impairment.

If an asset's carrying amount is increased as a result of a revaluation, the increase shall be recognised in other comprehensive income and accumulated in equity under the heading of revaluation surplus. However, the increase shall be recognised in profit or loss to the extent that it reverses a revaluation decrease of the same asset previously recognised in profit or loss.

If an asset's carrying amount is decreased as a result of a revaluation, the decrease shall be recognised in profit or loss. However, the decrease shall be recognised in other comprehensive income to the extent of any credit balance existing in the revaluation surplus in respect of that asset. The decrease recognised in other comprehensive income reduces the amount accumulated in equity under the heading of revaluation surplus.

The assets' residual values and useful economic lives are reviewed, and adjusted if appropriate, at each reporting date. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

When parts of an item of property, plant and equipment have different useful lives, those components are accounted for as separate items of property, plant and equipment.

Depreciation and amortisation

Assets are depreciated or amortised on a straight-line basis, so as to write off the book value over their estimated useful lives. The estimated useful lives of property, plant and equipment and intangibles are as follows:

Property, plant and equipment

| Leasehold improvements | to expiration of the lease |
|-------------------------|----------------------------|
| IT equipment | 4 - 5 years |
| Motor vehicles | 2 - 5 years |
| Furniture and equipment | 4 - 10 years |
| Plant and machinery | 5 - 20 years |

K. Intangible assets and goodwill

i. Goodwill

Goodwill that arises on the acquisition of subsidiaries is measured at cost less accumulated impairment losses.

ii. Software

Software acquired by the Group is measured at cost less accumulated amortisation and any accumulated impairment losses.

Expenditure on internally developed software is recognised as an asset when the Group is able to demonstrate: that the product is technically feasible, its intention and ability to complete the development and use the software in a manner that will generate future economic benefits, and that it can reliably measure the costs to complete the development. The capitalised costs of internally developed software include all costs directly attributable to developing the software and capitalised borrowing costs, and are amortised over its useful life. Internally developed software is stated at capitalised cost, less accumulated amortisation and any accumulated impairment losses.

Software is amortised on a straight-line basis in profit or loss over its estimated useful life, from the date on which it is available for use. Amortisation methods, useful lives and residual values are reviewed at each reporting date and adjusted if appropriate.

iii. Other

Intangible assets that are acquired by an entity and having finite useful lives are measured at cost less accumulated amortisation and any accumulated impairment losses.

Intangible assets with indefinite useful lives that are acquired or built are carried at cost less accumulated impairment losses. Intancible assets with indefinite useful lives are not amortised but instead are subject to impairment testing at least annually.

The useful lives of intangibles are as follows:

Customer contracts and lists to expiration of the agreement

Intellectual property rights 4 years - indefinite
Website development costs indefinite

IT Software and website development costs 5 years

Included in intellectual property rights is capitalised costs for acquiring a UK Banking licence. The banking licence is assumed to have an indefinite life as there is no foreseeable limit to the period over which the asset is expected to generate benefits for the business. Costs related to obtaining this asset are held at cost and are not being amortised.

L. Impairment of non-financial assets

At each reporting date, the Group reviews the carrying amounts of its non-financial assets (other than deferred tax assets) to determine whether there is any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated. Goodwill and indefinite useful life intangible assets are tested annually for impairment.

For impairment testing, assets are grouped together into the smallest group of assets that generates cash inflows from continuing use that is largely independent of the cash inflows of other assets or Cash Generating Units ("CGUs"). Goodwill arising from a business combination is allocated to CGUs or groups of CGUs that are expected to benefit from the synergies of the combination

The recoverable amount of an asset or CGU is the greater of its value in use and its fair value less cost to sell. Value in use is based on the estimated future cash flows, discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or CGU.

An impairment loss is recognised if the carrying amount of an asset or CGU exceeds its recoverable amount.

The Group's corporate assets do not generate separate cash inflows and are used by more than one CGU. Corporate assets are allocated to CGUs on a reasonable and consistent basis and tested for impairment as part of the testing of the CGUs to which the corporate assets are located.

Impairment losses are recognised in profit or loss. They are allocated first to reduce the carrying amount of any goodwill allocated to the CGU, and then to reduce the carrying amounts of the other assets in the CGU on a pro rata basis.

An impairment loss in respect of goodwill is not reversed. For other assets, an impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

M. Employee benefits

i. Long-term employee benefits

Pension obligations

The Group has pension obligations arising from both defined benefit and defined contribution pension plans.

A defined contribution pension plan is one under which the Group pays fixed contributions into a separate fund and has no legal or constructive obligations to pay further contributions. Defined benefit pension plans define an amount of pension benefit that an employee will receive on retirement, usually dependent on one or more factors such as age, years of service and remuneration.

Remeasurements of the net defined benefit liability, which comprise actuarial gains and losses, the return on plan assets (excluding interest) and the effect of the asset ceiling (if any, excluding interest), are recognised immediately in OCI. The Group determines the net interest expense (income) on the net defined benefit liability (asset) for the period by applying the discount rate used to measure the defined benefit obligation at the beginning of the annual period to the then-net defined benefit liability (asset), taking into account any changes in the net defined benefit liability (asset) during the period as a result of contributions and benefit payments. Net interest expense and other expenses related to defined benefit plans are recognised in profit or loss.

The statement of financial position records as an asset or liability as appropriate, the difference between the market value of the plan assets and the present value of the accrued plan liabilities. The defined benefit pension plan obligation is calculated by independent actuaries using the projected unit credit method and a discount rate based on the yield on high quality rated corporate bonds.

The Group's defined contribution pension obligations arise from contributions paid to a Group personal pension plan, an ex gratia pension plan, employee personal pension plans and employee co-operative insurance plans. For these pension plans, the amounts charged to the income statement represent the contributions payable during the year.

ii. Share-based compensation

The Group maintains a share option programme which allows certain Group employees to acquire shares of the Group. The change in the fair value of options granted is recognised as an employee expense with a corresponding change in equity. The fair value of the options is measured at grant date and spread over the period during which the employees become unconditionally entitled to the options.

At each reporting date, the Group revises its estimate of the number of options that are expected to vest and recognises the impact of the revision to original estimates, if any, in the income statement, with a corresponding adjustment to equity.

The fair value is estimated using a proprietary binomial probability model. The proceeds received, net of any directly attributable transaction costs, are credited to share capital (nominal value) and share premium when the options are exercised.

N. Share capital and reserves

Share issue costs

Incremental costs that are directly attributable to the issue of an equity instrument are deducted from the initial measurement of the equity instruments.

O. Earnings per share ("EPS")

The Group presents basic and diluted EPS data for its Ordinary Shares. Basic EPS is calculated by dividing the profit or loss that is attributable to ordinary Shareholders of MFG by the weighted-average number of Ordinary Shares outstanding during the period. Diluted EPS is determined by adjusting profit or loss that is attributable to Ordinary Shareholders and the weighted-average number of Ordinary Shares outstanding for the effects of all dilutive potential Ordinary Shares, which comprise share options granted to employees.

P. Segmental reporting

A segment is a distinguishable component of the Group that is engaged either in providing products or services (business segment), or in providing products or services within a particular economic environment (geographical segment), which is

subject to risks and rewards that are different from those of other segments. The Group's primary format for segmental reporting is based on business segments.

An operating segment is a component of the Group that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses relating to transactions with any of the Group's other components, whose operating results are regularly reviewed by the CEO who is the chief operating decision maker ("CODM") to make decisions about resources to be allocated to the segment and assess its performance, and for which discrete financial information is available.

Segment results reported to the CEO include items that are directly attributable to a segment as well as those that can be allocated on a reasonable basis.

Shareholder Notes

Appendix:

Glossary of terms

| Glossary of terms | |
|--------------------|--|
| ALCO | Assets and Liabilities Committee |
| BBSL | Blue Star Business Solutions Limited |
| BLX | Bumbrae Limited The Business Lending Exchange Limited |
| Bank | Conister Bank Limited |
| Bank's Board | The Bank's Board of Directors |
| BOE | Bank of England |
| CEO CET1 | Chief Executive Officer |
| CET1 CFL | Common Equity Tier 1 Conister Finance & Leasing Ltd |
| CGU | Cash Generating Unit |
| CODM | Chief Operating Decision Maker |
| Company | Manx Financial Group PLC |
| EAL ECF | Edgewater Associates Limited ECF Asset finance PLC |
| ECL | Expected Credit Loss |
| ESG | Environmental, Social and Governance |
| EPS | Earnings Per Share |
| FCA Fraud risks | UK Financial Conduct Authority Risk of Material Misstatement Due to Fraud |
| FSA | Isle of Man Financial Services Authority |
| FVOCI | Fair Value Through Other Comprehensive Income |
| FVTPL | Fair Value Through Profit or Loss |
| GARCC | Group Audit, Risk and Compliance Committee |
| Group HP | Comprise the Company and its subsidiaries Hire Purchase |
| IAS | International Accounting Standard |
| ICAAP | Internal Capital Adequacy Assessment Process |
| ICG | Individual Capital Guidance |
| IFA IFRIC | Independent Financial Advisors International Financial Reporting Interpretations Committee |
| IFRS | International Financial Reporting Standards |
| | Condensed consolidated interim financial statements |
| IOM | Isle of Man |
| ISA | International Standards of Auditing |
| JM | Jim Mellon |
| LSE | London Stock Exchange |
| MCL | Manx Collections Limited |
| MFG | Manx Financial Group PLC |
| MFX | Manx FX Limited |
| MFX.L | Manx Financial Group PLC ticker symbol on the LSE |
| MVL | Manx Ventures Limited (previously Bradburn Limited) |
| NOMCO | Group Nomination Committee |
| NRFL | Ninkasi Rentals & Finance Limited (previously Beer Swaps Limited) |
| OCI | Other Comprehensive Income |
| PAL | Payment Assist Limited |
| PIML | Payitmonthly Limited |
| QCA | Quoted Companies Alliance |
| REMCO | Group Remuneration Committee |
| RFG | Rivers Finance Group Plc |
| RMF | Risk Management Framework |
| Scheme | The Conister Trust Pension and Life Assurance Scheme |
| SICR | Significant Increase in Credit Risk |
| SPPI | Solely Payments of Principal and Interest |
| SR | Southern Rock Insurance Company Limited |
| Subsidiaries | MFG's subsidiaries being Bank, BBSL, BLX, CFL, ECF, EAL, MFX, MVL, NRFL, PAL |
| TOE | To all a Out on a Felid. |

| IUF | reating Customers Fainy |
|--------------|---|
| Three Spires | Three Spires Insurance Services Limited |
| UK | United Kingdom |
| UP | Unrelated parties |

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