

Transactions in own shares

Melrose Industries plc (the **Company**) announces today it has purchased the following number of its ordinary shares of £0.001 each through J.P. Morgan Securities plc.

Ordinary Shares:

Date of purchase:	27 June 2025
Number of ordinary shares purchased	58,000
Lowest price per share:	510.0000
Highest price per share:	536.0000
Weighted average price per day:	524.6294

The Company intends to hold the purchased shares in treasury.

Following the above transaction, the Company has 39,179,464 ordinary shares held in treasury and 1,272,295,857 ordinary shares in issue (excluding treasury shares).

The table below contains detailed information about the purchases made as part of the buyback programme.

Schedule of Purchases

Shares purchased:	(ISIN: GB00BNR5MZ78)
Date of purchases:	27 June 2025
Investment firm:	J.P. Morgan Securities plc

Aggregate information:

Venue	Volume-weighted average price	Aggregated volume	Lowest price per share	Highest price per share
London Stock Exchange	524.7076	34,800	510.0000	536.0000
BATS Europe	524.5121	23,200	510.6000	536.0000

Individual Transactions

In accordance with Article 5(1)(b) of the Market Abuse Regulation (EU) No 596/2014 as it forms part of UK law, a full breakdown of the individual trades made by Investec on behalf of the Company as part of the Programme is detailed below:

Transaction Date and Time	Volume	Price (GBP)	Trading Venue	Transaction Reference Number
27-Jun-2025 08:01:19	348	520.0000	XLON	05002050000003364-E0NZGBftm9e920250627
27-Jun-2025 08:02:10	383	518.8000	BATE	06242062400000827-200005KJ20250627
27-Jun-2025 08:08:25	478	514.8000	XLON	07002070000003571-E0NZGBftmOQN20250627
27-Jun-2025 08:10:15	349	516.0000	BATE	08492084900003744-

				200006VF20250627
27-Jun-2025 08:17:32	349	516.2000	BATE	06242062400006446-200007SG20250627
27-Jun-2025 08:17:58	412	515.8000	BATE	08492084900006462-200007UF20250627
27-Jun-2025 08:18:53	249	515.2000	XLON	07002070000006372-E0NZGBftmeBJ20250627
27-Jun-2025 08:18:53	133	515.2000	XLON	07002070000006372-E0NZGBftmeBd20250627
27-Jun-2025 08:22:16	349	517.0000	BATE	08492084900007622-200008BV20250627
27-Jun-2025 08:28:36	349	517.8000	BATE	08492084900009750-2000097320250627
27-Jun-2025 08:30:56	364	517.8000	XLON	07002070000011882-E0NZGBftmt1h20250627
27-Jun-2025 08:32:42	399	517.0000	XLON	05002050000010635-E0NZGBftmV20250627
27-Jun-2025 08:32:43	360	516.8000	BATE	08492084900012486-200009TZ20250627
27-Jun-2025 08:40:06	349	516.0000	XLON	07002070000015772-E0NZGBftn4fB20250627
27-Jun-2025 08:40:24	382	515.8000	XLON	05002050000015980-E0NZGBftn4yF20250627
27-Jun-2025 08:41:04	361	514.6000	BATE	06242062400016345-20000B3G20250627
27-Jun-2025 08:43:27	418	514.4000	XLON	05002050000017254-E0NZGBftn7qn20250627
27-Jun-2025 08:45:51	487	513.8000	XLON	05002050000018615-E0NZGBftnAYC20250627
27-Jun-2025 08:48:08	522	513.6000	XLON	07002070000019437-E0NZGBftnCbl20250627
27-Jun-2025 08:50:00	348	512.8000	BATE	08492084900019548-20000C5A20250627
27-Jun-2025 08:52:03	373	512.2000	XLON	05002050000020633-E0NZGBftnHLco20250627
27-Jun-2025 08:56:45	348	511.2000	XLON	05002050000021935-E0NZGBftnLF20250627
27-Jun-2025 08:58:35	348	510.6000	BATE	06242062400023322-20000D2K20250627
27-Jun-2025 08:58:52	350	510.0000	XLON	05002050000023912-E0NZGBftnNGv20250627
27-Jun-2025 09:07:46	373	512.6000	BATE	08492084900027500-20000ELB20250627
27-Jun-2025 09:21:36	348	514.2000	BATE	06242062400030602-20000G5H20250627
27-Jun-2025 09:28:40	377	515.4000	BATE	08492084900034092-20000GUB20250627
27-Jun-2025 09:29:12	349	515.0000	XLON	07002070000037724-E0NZGBftnuts20250627
27-Jun-2025 09:34:36	348	516.0000	XLON	05002050000039936-E0NZGBfto02H20250627
27-Jun-2025 09:37:39	351	515.6000	BATE	08492084900037554-20000HTY20250627
27-Jun-2025 09:42:07	349	517.0000	XLON	05002050000042974-E0NZGBfto6VN20250627
27-Jun-2025 09:51:30	348	517.2000	BATE	08492084900041399-20000J2P20250627
27-Jun-2025 10:01:04	381	520.0000	BATE	06242062400045511-20000K3U20250627
27-Jun-2025 10:01:04	349	519.8000	XLON	05002050000047959-E0NZGBftoMUF20250627
27-Jun-2025 10:01:04	560	520.2000	XLON	07002070000048381-E0NZGBftoMT120250627
27-Jun-2025 10:03:32	418	518.0000	XLON	05002050000049653-E0NZGBftoOqM20250627
27-Jun-2025 10:03:32	394	518.4000	XLON	05002050000049774-E0NZGBftoOoy20250627
27-Jun-2025 10:09:00	356	518.4000	BATE	06242062400049608-20000KXE20250627
27-Jun-2025 10:09:11	365	518.2000	XLON	07002070000051608-E0NZGBftoU4820250627
27-Jun-2025 10:13:24	383	518.6000	XLON	07002070000053130-E0NZGBftoWyP20250627
27-Jun-2025 10:14:47	238	518.4000	XLON	07002070000053430-E0NZGBftoY7P20250627
27-Jun-2025 10:14:57	9	518.4000	XLON	07002070000053430-E0NZGBftoYG220250627
27-Jun-2025 10:14:57	118	518.4000	XLON	07002070000053430-E0NZGBftoYG420250627
27-Jun-2025 10:22:00	349	516.0000	BATE	06242062400056605

27-Jun-2025 10:20:23	348	518.6000	BATE	08492084900053625-20000LSP20250627
27-Jun-2025 10:23:50	349	520.0000	XLON	05002050000055921-E0NZGBftoe7920250627
27-Jun-2025 10:25:34	348	519.2000	XLON	05002050000056252-E0NZGBftofOt20250627
27-Jun-2025 10:30:33	377	519.0000	XLON	05002050000057847-E0NZGBftoiaE20250627
27-Jun-2025 10:40:58	18	519.6000	XLON	05002050000060353-E0NZGBftoqpq20250627
27-Jun-2025 10:40:58	368	519.6000	BATE	08492084900058916-20000NBY20250627
27-Jun-2025 10:40:58	339	519.6000	XLON	05002050000060353-E0NZGBftoopt20250627
27-Jun-2025 10:43:22	376	520.2000	BATE	08492084900059914-20000NI520250627
27-Jun-2025 10:50:57	348	520.0000	XLON	07002070000062597-E0NZGBftovpj20250627
27-Jun-2025 11:01:00	364	520.0000	XLON	07002070000066326-E0NZGBftp3uD20250627
27-Jun-2025 11:07:12	349	520.0000	XLON	05002050000069699-E0NZGBftp8e020250627
27-Jun-2025 11:07:12	383	520.0000	BATE	06242062400069891-20000POD20250627
27-Jun-2025 11:09:17	366	519.6000	XLON	07002070000069999-E0NZGBftp9bs20250627
27-Jun-2025 11:12:19	363	519.8000	BATE	06242062400071332-20000PY220250627
27-Jun-2025 11:16:32	349	520.2000	XLON	05002050000072594-E0NZGBftpEGr20250627
27-Jun-2025 11:16:32	352	520.0000	BATE	08492084900072645-20000Q9B20250627
27-Jun-2025 12:02:12	56	523.2000	BATE	08492084900088457-20000TKC20250627
27-Jun-2025 12:02:12	392	523.2000	XLON	05002050000086968-E0NZGBftplem20250627
27-Jun-2025 12:02:12	293	523.2000	BATE	08492084900088457-20000TKD20250627
27-Jun-2025 12:03:48	383	523.6000	XLON	07002070000087735-E0NZGBftpmaV20250627
27-Jun-2025 12:09:51	416	523.2000	XLON	05002050000087859-E0NZGBftppv20250627
27-Jun-2025 12:09:51	71	523.2000	XLON	05002050000087859-E0NZGBftpppy20250627
27-Jun-2025 12:10:59	382	523.0000	BATE	08492084900088764-20000U6320250627
27-Jun-2025 12:16:16	352	522.8000	BATE	06242062400092665-20000ULG20250627
27-Jun-2025 12:16:16	383	522.8000	XLON	07002070000089938-E0NZGBftpspD20250627
27-Jun-2025 12:20:33	348	525.0000	BATE	06242062400095965-20000V3520250627
27-Jun-2025 12:22:19	348	525.6000	BATE	08492084900095216-20000V7520250627
27-Jun-2025 12:22:56	382	525.8000	XLON	05002050000093205-E0NZGBftpxfE20250627
27-Jun-2025 12:31:58	349	526.8000	XLON	05002050000095936-E0NZGBftq40m20250627
27-Jun-2025 12:36:07	351	526.6000	BATE	08492084900098492-20000WEN20250627
27-Jun-2025 12:36:09	351	526.4000	XLON	07002070000095655-E0NZGBftq6X520250627
27-Jun-2025 12:39:42	383	528.0000	XLON	07002070000098279-E0NZGBftq8jf20250627
27-Jun-2025 12:41:42	378	527.8000	XLON	05002050000098863-E0NZGBftqA5C20250627
27-Jun-2025 12:43:29	348	527.4000	BATE	08492084900102434-20000X0820250627
27-Jun-2025 12:50:09	45	527.4000	XLON	07002070000101848-E0NZGBftqFtp20250627
27-Jun-2025 12:50:09	304	527.4000	XLON	07002070000101848-E0NZGBftqFu620250627
27-Jun-2025 13:00:16	379	527.4000	XLON	05002050000102796-E0NZGBftqMZ620250627
27-Jun-2025 13:00:16	357	527.4000	BATE	08492084900106467-20000YI20250627
27-Jun-2025 13:01:32	373	527.0000	XLON	05002050000105875-E0NZGBftqNoH20250627
27-Jun-2025 13:18:47	358	529.2000	BATE	08492084900115811-2000010AT20250627

27-Jun-2025 13:18:47	348	529.0000	XLON	07002070000112228-E0NZGBftqZCP20250627
27-Jun-2025 13:22:45	349	530.0000	XLON	07002070000114073-E0NZGBftqpb20250627
27-Jun-2025 13:25:51	350	529.8000	XLON	05002050000114993-E0NZGBftqdlm20250627
27-Jun-2025 13:25:51	376	529.6000	BATE	08492084900116713-200010Y320250627
27-Jun-2025 13:30:05	372	529.2000	BATE	06242062400121747-200011ES20250627
27-Jun-2025 13:32:00	355	528.0000	XLON	05002050000120716-E0NZGBftqkMk20250627
27-Jun-2025 13:40:01	348	526.6000	XLON	05002050000124539-E0NZGBftqgrg20250627
27-Jun-2025 13:52:33	349	527.2000	BATE	08492084900130333-2000141220250627
27-Jun-2025 13:52:33	372	527.2000	XLON	07002070000130642-E0NZGBftqz1A20250627
27-Jun-2025 13:53:11	366	526.4000	BATE	06242062400132535-2000144920250627
27-Jun-2025 13:53:12	380	526.4000	XLON	07002070000131044-E0NZGBftqzIU20250627
27-Jun-2025 14:00:07	360	525.2000	XLON	07002070000132849-E0NZGBftr4lz20250627
27-Jun-2025 14:05:33	368	525.6000	BATE	06242062400137764-200015IW20250627
27-Jun-2025 14:05:33	348	525.6000	XLON	05002050000136166-E0NZGBftr7qM20250627
27-Jun-2025 14:11:24	348	525.6000	XLON	07002070000138865-E0NZGBftrBx920250627
27-Jun-2025 14:11:27	348	525.4000	BATE	08492084900137322-2000168F20250627
27-Jun-2025 14:24:14	348	525.6000	BATE	08492084900142928-200017VV20250627
27-Jun-2025 14:24:14	383	525.6000	XLON	05002050000143153-E0NZGBftrL8A20250627
27-Jun-2025 14:27:14	348	524.6000	BATE	06242062400147240-200018BN20250627
27-Jun-2025 14:27:14	349	524.6000	XLON	07002070000145367-E0NZGBftrNzb20250627
27-Jun-2025 14:32:15	418	525.8000	XLON	05002050000149871-E0NZGBftrXyn20250627
27-Jun-2025 14:33:28	349	526.0000	XLON	07002070000152056-E0NZGBftracP20250627
27-Jun-2025 14:33:28	349	526.0000	BATE	08492084900149287-20001A2N20250627
27-Jun-2025 14:34:32	487	525.6000	XLON	05002050000153030-E0NZGBftrcng20250627
27-Jun-2025 14:34:33	380	525.4000	BATE	08492084900150117-20001ABX20250627
27-Jun-2025 14:38:12	378	526.2000	XLON	05002050000154327-E0NZGBftrjaC20250627
27-Jun-2025 14:39:54	348	526.0000	BATE	06242062400154556-20001BJ920250627
27-Jun-2025 14:43:46	360	525.8000	XLON	05002050000156809-E0NZGBftrbE20250627
27-Jun-2025 14:43:46	366	525.8000	BATE	08492084900155129-20001CFU20250627
27-Jun-2025 14:48:16	365	526.2000	XLON	07002070000160231-E0NZGBftrx1f20250627
27-Jun-2025 14:57:26	355	527.8000	BATE	08492084900162097-20001FD320250627
27-Jun-2025 14:57:26	349	527.8000	XLON	07002070000165745-E0NZGBfts9OP20250627
27-Jun-2025 15:02:17	348	528.8000	XLON	05002050000170192-E0NZGBftsGLP20250627
27-Jun-2025 15:07:25	349	528.8000	XLON	05002050000174850-E0NZGBftsMWj20250627
27-Jun-2025 15:07:31	417	528.4000	BATE	08492084900165225-20001HQT20250627
27-Jun-2025 15:09:29	16	528.6000	BATE	06242062400173081-200014D20250627
27-Jun-2025 15:09:29	438	528.6000	XLON	05002050000175275-E0NZGBftsOcl20250627
27-Jun-2025 15:10:18	338	528.6000	BATE	06242062400173081-20001CB20250627
27-Jun-2025 15:12:02	349	528.6000	BATE	06242062400175096-20001IPL20250627
27-Jun-2025 15:12:02	387	528.6000	XLON	07002070000177552-

				E0NZGBftsRD120250627
27-Jun-2025 15:14:43	367	528.4000	BATE	06242062400175604-20001J8R20250627
27-Jun-2025 15:14:43	418	528.4000	XLON	07002070000178053-E0NZGBftsU7i20250627
27-Jun-2025 15:19:51	373	528.4000	BATE	06242062400177571-20001K8N20250627
27-Jun-2025 15:19:51	348	528.4000	XLON	07002070000179990-E0NZGBftsZ8G20250627
27-Jun-2025 15:23:01	349	529.0000	XLON	05002050000182521-E0NZGBftsc8T20250627
27-Jun-2025 15:23:01	376	529.0000	BATE	06242062400180750-20001KV320250627
27-Jun-2025 15:27:31	349	528.6000	XLON	05002050000184178-E0NZGBftsh8p20250627
27-Jun-2025 15:29:11	418	529.4000	XLON	05002050000185920-E0NZGBftsikn20250627
27-Jun-2025 15:33:13	383	529.4000	XLON	07002070000188188-E0NZGBftsmYo20250627
27-Jun-2025 15:33:13	348	529.6000	BATE	08492084900183724-20001MST20250627
27-Jun-2025 15:37:37	348	530.0000	XLON	05002050000190996-E0NZGBftssM620250627
27-Jun-2025 15:37:37	349	530.0000	BATE	06242062400190043-20001NYY20250627
27-Jun-2025 15:38:24	349	531.4000	XLON	05002050000191674-E0NZGBftsu320250627
27-Jun-2025 15:38:24	348	531.4000	BATE	08492084900187696-20001OBA20250627
27-Jun-2025 15:39:30	418	530.6000	XLON	07002070000191898-E0NZGBftsw0120250627
27-Jun-2025 15:43:27	349	531.6000	XLON	07002070000194505-E0NZGBftt21P20250627
27-Jun-2025 15:43:27	370	531.6000	BATE	06242062400193787-20001PDL20250627
27-Jun-2025 15:50:39	348	531.8000	XLON	07002070000197173-E0NZGBfttAS520250627
27-Jun-2025 15:50:39	358	532.0000	BATE	06242062400197351-20001QVU20250627
27-Jun-2025 15:51:27	410	531.4000	XLON	05002050000198477-E0NZGBfttBOQ20250627
27-Jun-2025 15:51:27	376	531.4000	BATE	06242062400198658-20001RZZ20250627
27-Jun-2025 15:53:08	429	531.2000	XLON	07002070000199056-E0NZGBfttDLq20250627
27-Jun-2025 15:55:11	372	531.6000	XLON	05002050000200508-E0NZGBfttFMN20250627
27-Jun-2025 15:58:48	255	532.4000	XLON	07002070000202843-E0NZGBfttIYv20250627
27-Jun-2025 15:58:48	93	532.4000	XLON	07002070000202843-E0NZGBfttIYi20250627
27-Jun-2025 16:00:11	363	532.6000	XLON	07002070000203635-E0NZGBfttKMQ20250627
27-Jun-2025 16:07:08	372	534.4000	XLON	07002070000206876-E0NZGBfttReB20250627
27-Jun-2025 16:07:08	383	534.4000	BATE	08492084900206342-20001UMN20250627
27-Jun-2025 16:09:24	349	534.8000	BATE	06242062400211762-20001V5H20250627
27-Jun-2025 16:10:13	348	534.4000	XLON	05002050000207818-E0NZGBfttUfS20250627
27-Jun-2025 16:11:49	383	534.2000	BATE	08492084900210240-20001VT620250627
27-Jun-2025 16:11:49	30	534.0000	XLON	05002050000209215-E0NZGBfttWAK20250627
27-Jun-2025 16:11:49	353	534.0000	XLON	05002050000209215-E0NZGBfttWAH20250627
27-Jun-2025 16:13:44	450	534.0000	XLON	07002070000210248-E0NZGBfttYHP20250627
27-Jun-2025 16:17:04	355	534.6000	BATE	08492084900212959-20001X9B20250627
27-Jun-2025 16:17:05	348	534.6000	XLON	07002070000211130-E0NZGBfttZi20250627
27-Jun-2025 16:22:44	418	535.6000	XLON	05002050000213244-E0NZGBfttkgp20250627
27-Jun-2025 16:22:44	348	536.0000	XLON	07002070000212970-E0NZGBfttkfa20250627
27-Jun-2025 16:22:44	376	535.6000	BATE	08492084900219795-20001ZA220250627

27-Jun-2025 16:22:44	407	536.0000	BATE	08492084900218874-20001Z9Z20250627
27-Jun-2025 16:24:46	287	536.0000	XLON	05002050000214065-E0NZGBftn8F20250627
27-Jun-2025 16:24:50	70	535.4000	XLON	07002070000214135-E0NZGBftnBx20250627
27-Jun-2025 16:24:50	383	535.8000	XLON	05002050000214077-E0NZGBftn9x20250627
27-Jun-2025 16:24:50	364	535.8000	BATE	08492084900222330-20001ZZR20250627

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