

Transactions in own shares

Melrose Industries plc (the **Company**) announces today it has purchased the following number of its ordinary shares of £0.001 each through J.P. Morgan Securities plc.

Ordinary Shares:

Date of purchase:	2 July 2025
Number of ordinary shares purchased	57,700
Lowest price per share:	525.2000
Highest price per share:	539.6000
Weighted average price per day:	532.2950

The Company intends to hold the purchased shares in treasury.

Following the above transaction, the Company has 39,349,864 ordinary shares held in treasury and 1,272,125,457 ordinary shares in issue (excluding treasury shares).

The table below contains detailed information about the purchases made as part of the buyback programme.

Schedule of Purchases

Shares purchased:	(ISIN: GB00BNR5MZ78)
Date of purchases:	2 July 2025
Investment firm:	J.P. Morgan Securities plc

Aggregate information:

Venue	Volume-weighted average price	Aggregated volume	Lowest price per share	Highest price per share
London Stock Exchange	532.3253	34,620	525.4000	538.4000
BATS Europe	532.2496	23,080	525.2000	539.6000

Individual Transactions

In accordance with Article 5(1)(b) of the Market Abuse Regulation (EU) No 596/2014 as it forms part of UK law, a full breakdown of the individual trades made by Investec on behalf of the Company as part of the Programme is detailed below:

Transaction Date and Time	Volume	Price (GBp)	Trading Venue	Transaction Reference Number
02-Jul-2025 08:01:03	332	525.4000	XLON	07002070000003371-E0Ncsz5XOCCt20250702
02-Jul-2025 08:10:01	333	526.4000	BATE	06242062400003708-200007U020250702
02-Jul-2025 08:10:15	332	525.8000	XLON	07002070000004487-E0Ncsz5XOXqc20250702
02-Jul-2025 08:10:15	333	525.8000	XLON	05002050000004501-

				E0Ncsz5XOXqa20250702
02-Jul-2025 08:10:17	366	525.4000	BATE	06242062400004835-200007VU20250702
02-Jul-2025 08:24:02	333	527.0000	BATE	06242062400010986-200009R420250702
02-Jul-2025 08:24:11	365	526.6000	BATE	08492084900009439-200009RE20250702
02-Jul-2025 08:24:26	365	526.0000	XLON	05002050000009587-E0Ncsz5XOx1m20250702
02-Jul-2025 08:24:26	333	526.0000	XLON	07002070000007836-E0Ncsz5XOx1k20250702
02-Jul-2025 08:26:08	437	525.2000	BATE	08492084900011359-200009YH20250702
02-Jul-2025 08:33:44	333	527.2000	BATE	08492084900015073-20000AQZ20250702
02-Jul-2025 08:34:31	365	526.4000	XLON	07002070000013581-E0Ncsz5XPAoi20250702
02-Jul-2025 08:35:01	359	526.2000	XLON	05002050000013669-E0Ncsz5XPBa720250702
02-Jul-2025 08:44:13	345	531.0000	BATE	06242062400021327-20000BPT20250702
02-Jul-2025 08:49:53	511	531.0000	XLON	07002070000021436-E0Ncsz5XPUEI20250702
02-Jul-2025 08:50:18	439	530.6000	XLON	07002070000021056-E0Ncsz5XPuIL20250702
02-Jul-2025 08:50:18	351	530.6000	BATE	08492084900021888-20000CDR20250702
02-Jul-2025 08:57:09	332	530.8000	BATE	06242062400025748-20000CYA20250702
02-Jul-2025 09:06:32	33	533.0000	XLON	07002070000028575-E0Ncsz5XPm7v20250702
02-Jul-2025 09:06:35	33	533.0000	XLON	05002050000028552-E0Ncsz5XPmAi20250702
02-Jul-2025 09:07:17	436	534.2000	XLON	05002050000028619-E0Ncsz5XPmyi20250702
02-Jul-2025 09:07:21	402	534.0000	XLON	07002070000028649-E0Ncsz5XPn6S20250702
02-Jul-2025 09:07:22	402	533.8000	XLON	07002070000028633-E0Ncsz5XPn9120250702
02-Jul-2025 09:07:22	333	533.8000	BATE	08492084900032473-20000E4220250702
02-Jul-2025 09:24:29	333	536.2000	XLON	07002070000034196-E0Ncsz5XQ5Hz20250702
02-Jul-2025 09:24:29	332	536.4000	BATE	08492084900039120-20000FRK20250702
02-Jul-2025 09:28:56	365	535.4000	XLON	07002070000033844-E0Ncsz5XQAPL20250702
02-Jul-2025 09:28:56	333	535.6000	BATE	08492084900041266-20000G8O20250702
02-Jul-2025 09:28:57	419	534.6000	XLON	05002050000036430-E0Ncsz5XQATg20250702
02-Jul-2025 09:31:04	432	533.6000	XLON	07002070000037820-E0Ncsz5XQDTT20250702
02-Jul-2025 09:35:55	348	535.6000	XLON	05002050000040475-E0Ncsz5XQHkY20250702
02-Jul-2025 09:43:00	333	536.6000	BATE	06242062400049169-20000HII20250702
02-Jul-2025 09:43:00	333	536.6000	XLON	05002050000043178-E0Ncsz5XQORt20250702
02-Jul-2025 09:49:27	371	536.0000	BATE	08492084900047975-20000HZ420250702
02-Jul-2025 09:49:50	365	535.6000	XLON	07002070000043815-E0Ncsz5XQUTI20250702
02-Jul-2025 09:59:43	343	535.6000	BATE	08492084900055740-20000ISP20250702
02-Jul-2025 09:59:43	5	535.6000	BATE	08492084900055740-20000ISQ20250702
02-Jul-2025 10:00:57	358	535.0000	XLON	07002070000048780-E0Ncsz5XQe2w20250702
02-Jul-2025 10:03:46	334	534.6000	BATE	06242062400057631-20000JAI20250702
02-Jul-2025 10:09:15	389	534.4000	XLON	05002050000046758-E0Ncsz5XQm8R20250702
02-Jul-2025 10:19:18	333	536.8000	BATE	06242062400066536-20000KWY20250702
02-Jul-2025 10:19:18	333	536.8000	XLON	07002070000055591-E0Ncsz5XQx0420250702
02-Jul-2025 10:23:35	348	539.0000	BATE	06242062400069737-20000LDG20250702
02-Jul-2025 10:23:47	333	536.8000	BATE	06242062400071646-20000LH20250702

02-Jul-2025 10:29:17	333	539.6000	BATE	08492084900071243-20000LU820250702
02-Jul-2025 10:34:52	332	538.2000	BATE	08492084900073082-20000MAV20250702
02-Jul-2025 10:34:52	333	538.4000	XLON	05002050000057441-E0Ncsz5XR9gz20250702
02-Jul-2025 10:34:52	333	537.8000	XLON	07002070000057499-E0Ncsz5XR9kQ20250702
02-Jul-2025 10:41:07	498	537.8000	XLON	07002070000062207-E0Ncsz5XREUJ20250702
02-Jul-2025 10:46:12	369	537.0000	XLON	07002070000064396-E0Ncsz5XRIQ120250702
02-Jul-2025 10:46:12	352	536.8000	BATE	06242062400079611-20000NBE20250702
02-Jul-2025 10:53:28	414	535.8000	XLON	05002050000065672-E0Ncsz5XRnD20250702
02-Jul-2025 11:09:41	333	536.6000	BATE	08492084900086745-20000PKE20250702
02-Jul-2025 11:25:02	360	537.8000	XLON	05002050000076396-E0Ncsz5XRmJL20250702
02-Jul-2025 11:25:33	423	537.6000	XLON	07002070000076285-E0Ncsz5XRmfV20250702
02-Jul-2025 11:28:58	540	537.4000	XLON	07002070000076184-E0Ncsz5XRpbw20250702
02-Jul-2025 11:34:33	343	537.0000	BATE	06242062400097989-20000RKK20250702
02-Jul-2025 11:34:33	432	537.0000	XLON	05002050000078658-E0Ncsz5XRuGf20250702
02-Jul-2025 11:34:45	353	536.6000	BATE	06242062400100378-20000RM920250702
02-Jul-2025 11:39:42	333	537.4000	BATE	06242062400104233-20000RZU20250702
02-Jul-2025 11:42:19	336	536.8000	BATE	06242062400105816-20000S6120250702
02-Jul-2025 11:42:19	376	537.0000	XLON	07002070000080239-E0Ncsz5XS0nK20250702
02-Jul-2025 11:51:11	366	536.8000	XLON	07002070000082135-E0Ncsz5XS85Y20250702
02-Jul-2025 11:54:02	337	536.2000	BATE	06242062400111381-20000TD420250702
02-Jul-2025 11:54:04	334	535.8000	XLON	05002050000084711-E0Ncsz5XSBAG20250702
02-Jul-2025 12:00:13	333	535.4000	XLON	05002050000085754-E0Ncsz5XSGdN20250702
02-Jul-2025 12:01:49	332	535.8000	XLON	07002070000088295-E0Ncsz5XSHz020250702
02-Jul-2025 12:10:31	333	536.0000	XLON	05002050000090723-E0Ncsz5XSPCQ20250702
02-Jul-2025 12:10:31	335	535.8000	BATE	06242062400118569-20000UWA20250702
02-Jul-2025 12:14:14	332	535.2000	XLON	07002070000091622-E0Ncsz5XSRvG20250702
02-Jul-2025 12:47:12	333	537.2000	XLON	07002070000100165-E0Ncsz5XStPt20250702
02-Jul-2025 12:47:12	337	537.2000	BATE	06242062400131874-20000YI020250702
02-Jul-2025 12:50:07	36	537.2000	XLON	05002050000103374-E0Ncsz5XSxz020250702
02-Jul-2025 12:50:07	371	537.0000	BATE	08492084900134266-20000Z2N20250702
02-Jul-2025 12:50:07	296	537.2000	XLON	05002050000103374-E0Ncsz5XSxyy20250702
02-Jul-2025 12:54:22	465	536.8000	XLON	05002050000104734-E0Ncsz5XT2Lw20250702
02-Jul-2025 12:55:06	338	536.6000	BATE	06242062400138187-20000ZNH20250702
02-Jul-2025 13:00:12	358	537.2000	BATE	08492084900139531-200010MT20250702
02-Jul-2025 13:00:12	333	537.0000	XLON	07002070000108718-E0Ncsz5XTBlp20250702
02-Jul-2025 13:01:35	358	536.8000	XLON	05002050000110382-E0Ncsz5XTGNG20250702
02-Jul-2025 13:05:30	333	536.4000	XLON	05002050000113602-E0Ncsz5XTRqp20250702
02-Jul-2025 13:06:00	356	536.2000	BATE	08492084900143797-200012EQ20250702
02-Jul-2025 13:09:24	332	536.6000	XLON	07002070000114411-E0Ncsz5XTaaY20250702
02-Jul-2025 13:15:13	364	536.2000	XLON	05002050000118463-E0Ncsz5XTie920250702

02-Jul-2025 13:18:22	365	535.2000	BATE	06242062400153821-200014RU20250702
02-Jul-2025 13:21:27	352	534.8000	XLON	07002070000125243-E0Ncsz5XTvHH20250702
02-Jul-2025 13:31:18	360	532.4000	XLON	07002070000129319-E0Ncsz5XUG7z20250702
02-Jul-2025 13:32:05	332	532.0000	BATE	08492084900156630-200017AL20250702
02-Jul-2025 13:36:16	348	532.8000	XLON	05002050000132989-E0Ncsz5XUQZ420250702
02-Jul-2025 13:39:56	353	533.0000	BATE	08492084900162244-200018OQ20250702
02-Jul-2025 13:41:57	359	532.4000	XLON	07002070000136403-E0Ncsz5XUb5120250702
02-Jul-2025 13:50:41	332	531.2000	XLON	07002070000141673-E0Ncsz5XUrX20250702
02-Jul-2025 13:51:07	365	530.8000	BATE	06242062400172886-20001AXR20250702
02-Jul-2025 13:55:34	348	527.8000	XLON	07002070000143356-E0Ncsz5XUysA20250702
02-Jul-2025 13:58:25	332	527.4000	BATE	06242062400177719-20001BZ720250702
02-Jul-2025 14:01:22	350	529.4000	XLON	05002050000146806-E0Ncsz5XV7kz20250702
02-Jul-2025 14:08:13	349	531.2000	XLON	05002050000149467-E0Ncsz5XVIXC20250702
02-Jul-2025 14:16:49	354	533.4000	XLON	05002050000154182-E0Ncsz5XVUHA20250702
02-Jul-2025 14:19:01	333	532.6000	BATE	08492084900182057-20001FFE20250702
02-Jul-2025 14:22:57	332	532.2000	XLON	07002070000157089-E0Ncsz5XVcEd20250702
02-Jul-2025 14:22:57	337	532.0000	BATE	06242062400190997-20001G2020250702
02-Jul-2025 14:28:56	333	530.4000	XLON	07002070000158880-E0Ncsz5XVj0w20250702
02-Jul-2025 14:30:59	332	530.2000	XLON	05002050000160210-E0Ncsz5XVnKV20250702
02-Jul-2025 14:31:48	359	530.0000	BATE	08492084900187816-20001I4N20250702
02-Jul-2025 14:32:02	333	530.6000	XLON	07002070000162952-E0Ncsz5XVqUt20250702
02-Jul-2025 14:35:34	397	530.6000	BATE	08492084900193727-20001JGO20250702
02-Jul-2025 14:35:34	340	530.8000	XLON	05002050000164995-E0Ncsz5XVzi720250702
02-Jul-2025 14:37:46	332	530.4000	XLON	05002050000167735-E0Ncsz5XV4EE20250702
02-Jul-2025 14:37:46	410	530.6000	BATE	08492084900197300-20001K8R20250702
02-Jul-2025 14:39:36	362	530.2000	BATE	06242062400203355-20001KUI20250702
02-Jul-2025 14:39:36	373	530.2000	XLON	05002050000169374-E0Ncsz5XV83E20250702
02-Jul-2025 14:42:16	350	531.2000	XLON	07002070000170293-E0Ncsz5XVDOX20250702
02-Jul-2025 14:43:11	354	529.0000	BATE	06242062400206112-20001LTP20250702
02-Jul-2025 14:43:11	336	529.6000	XLON	05002050000171492-E0Ncsz5XVvEiH20250702
02-Jul-2025 14:46:41	355	528.4000	XLON	05002050000173785-E0Ncsz5XVWMQy20250702
02-Jul-2025 14:50:40	332	528.6000	BATE	08492084900205562-20001O2A20250702
02-Jul-2025 14:50:40	345	528.6000	XLON	07002070000175699-E0Ncsz5XVTEK20250702
02-Jul-2025 14:55:39	361	528.4000	BATE	08492084900208112-20001PHM20250702
02-Jul-2025 14:55:39	365	528.8000	XLON	07002070000177648-E0Ncsz5XVdkR20250702
02-Jul-2025 14:56:17	349	527.4000	BATE	08492084900210191-20001POH20250702
02-Jul-2025 14:56:17	365	527.4000	XLON	07002070000179549-E0Ncsz5XVfY20250702
02-Jul-2025 15:00:27	336	527.0000	XLON	07002070000182165-E0Ncsz5XVn2820250702
02-Jul-2025 15:05:59	343	529.0000	XLON	07002070000185486-E0Ncsz5XVxWY20250702
02-Jul-2025 15:09:59	332	528.8000	XLON	07002070000185893-

				E0Ncsz5XX5M420250702
02-Jul-2025 15:13:03	333	529.8000	BATE	08492084900222182-20001U1L20250702
02-Jul-2025 15:13:57	292	529.6000	XLON	05002050000190000-E0Ncsz5XXCAz20250702
02-Jul-2025 15:13:57	44	529.6000	XLON	05002050000190000-E0Ncsz5XXCAs20250702
02-Jul-2025 15:16:15	332	530.8000	BATE	08492084900224392-20001VD920250702
02-Jul-2025 15:19:58	339	531.6000	XLON	05002050000193718-E0Ncsz5XXMjA20250702
02-Jul-2025 15:19:58	333	531.6000	BATE	06242062400232169-20001WDL20250702
02-Jul-2025 15:22:25	357	531.0000	BATE	06242062400233751-20001WZV20250702
02-Jul-2025 15:22:25	332	531.0000	XLON	05002050000194805-E0Ncsz5XXQtD20250702
02-Jul-2025 15:23:03	341	530.4000	XLON	05002050000195706-E0Ncsz5XXRao20250702
02-Jul-2025 15:26:23	350	529.6000	BATE	06242062400237403-20001YCG20250702
02-Jul-2025 15:26:26	346	529.6000	XLON	05002050000197433-E0Ncsz5XXY6X20250702
02-Jul-2025 15:26:26	3	529.6000	XLON	05002050000197433-E0Ncsz5XXY6Z20250702
02-Jul-2025 15:28:36	359	529.4000	XLON	05002050000198703-E0Ncsz5XXbFR20250702
02-Jul-2025 15:31:28	177	528.8000	XLON	05002050000200678-E0Ncsz5XXlLU20250702
02-Jul-2025 15:31:28	178	528.8000	XLON	05002050000200678-E0Ncsz5XXlLS20250702
02-Jul-2025 15:44:17	353	529.0000	XLON	07002070000205061-E0Ncsz5XXwzg20250702
02-Jul-2025 15:44:17	403	529.2000	BATE	08492084900243012-2000232H20250702
02-Jul-2025 15:44:40	344	528.8000	XLON	05002050000208076-E0Ncsz5XXycb20250702
02-Jul-2025 15:44:43	333	528.6000	BATE	08492084900239113-200023D920250702
02-Jul-2025 15:53:04	358	530.2000	XLON	07002070000212741-E0Ncsz5XYC3w20250702
02-Jul-2025 15:56:02	399	530.4000	XLON	05002050000215697-E0Ncsz5XYFiu20250702
02-Jul-2025 15:56:02	333	530.4000	BATE	08492084900253098-200026IG20250702
02-Jul-2025 15:56:45	432	529.8000	BATE	06242062400256465-200026PY20250702
02-Jul-2025 16:01:41	348	529.6000	BATE	08492084900258307-200028G520250702
02-Jul-2025 16:01:41	337	529.8000	XLON	05002050000218643-E0Ncsz5XYOJY20250702
02-Jul-2025 16:01:46	365	529.4000	XLON	07002070000216754-E0Ncsz5XYOUk20250702
02-Jul-2025 16:04:28	379	531.4000	BATE	08492084900261921-200029HE20250702
02-Jul-2025 16:05:58	332	531.2000	XLON	07002070000220895-E0Ncsz5XYVE520250702
02-Jul-2025 16:09:32	399	531.0000	BATE	08492084900265512-20002B7T20250702
02-Jul-2025 16:09:32	332	531.2000	XLON	07002070000223163-E0Ncsz5XYb1r20250702
02-Jul-2025 16:15:04	355	530.8000	XLON	05002050000227895-E0Ncsz5XYjIZ20250702
02-Jul-2025 16:17:26	441	531.0000	XLON	05002050000228446-E0Ncsz5XYmWM20250702
02-Jul-2025 16:17:34	366	531.2000	BATE	08492084900276396-20002EBN20250702
02-Jul-2025 16:17:36	364	530.8000	XLON	05002050000228051-E0Ncsz5XYmkp20250702
02-Jul-2025 16:17:36	333	530.8000	BATE	06242062400283622-20002EBV20250702
02-Jul-2025 16:19:07	432	530.6000	XLON	07002070000228606-E0Ncsz5XYolC20250702
02-Jul-2025 16:19:07	498	530.4000	BATE	08492084900276701-20002EX420250702
02-Jul-2025 16:20:07	498	530.2000	XLON	05002050000229164-E0Ncsz5XYqDn20250702
02-Jul-2025 16:20:07	339	530.2000	BATE	06242062400285860-20002FCN20250702

02-Jul-2025 16:23:10	333	530.0000	XLON	07002070000229764-E0Ncsz5XYuO420250702
02-Jul-2025 16:23:10	333	530.0000	BATE	08492084900282073-20002GH420250702
02-Jul-2025 16:23:21	398	529.6000	XLON	07002070000229480-E0Ncsz5XYuc120250702
02-Jul-2025 16:24:28	354	529.0000	XLON	05002050000230384-E0Ncsz5XYwS320250702
02-Jul-2025 16:25:03	252	528.8000	XLON	07002070000230257-E0Ncsz5XYxCq20250702
02-Jul-2025 16:25:11	131	528.6000	BATE	06242062400290387-20002HL220250702

This information is provided by RNS, the news service of the London Stock Exchange. RNS is approved by the Financial Conduct Authority to act as a Primary Information Provider in the United Kingdom. Terms and conditions relating to the use and distribution of this information may apply. For further information, please contact rns@seg.com or visit www.rns.com.

RNS may use your IP address to confirm compliance with the terms and conditions, to analyse how you engage with the information contained in this communication, and to share such analysis on an anonymised basis with others as part of our commercial services. For further information about how RNS and the London Stock Exchange use the personal data you provide us, please see our [Privacy Policy](#).

END

POSSSSFIEEISEIW