

Transactions in own shares

Melrose Industries plc (the **Company**) announces today it has purchased the following number of its ordinary shares of £0.001 each through J.P. Morgan Securities plc.

Ordinary Shares:

Date of purchase:	3 July 2025
Number of ordinary shares purchased	56,600
Lowest price per share:	519.4000
Highest price per share:	529.6000
Weighted average price per day:	524.8292

The Company intends to hold the purchased shares in treasury.

Following the above transaction, the Company has 39,406,464 ordinary shares held in treasury and 1,272,068,857 ordinary shares in issue (excluding treasury shares).

The table below contains detailed information about the purchases made as part of the buyback programme.

Schedule of Purchases

Shares purchased:	(ISIN: GB00BNR5MZ78)
Date of purchases:	3 July 2025
Investment firm:	J.P. Morgan Securities plc

Aggregate information:

Venue	Volume-weighted average price	Aggregated volume	Lowest price per share	Highest price per share
London Stock Exchange	524.7672	33,960	519.4000	528.8000
BATS Europe	524.9222	22,640	520.2000	529.6000

Individual Transactions

In accordance with Article 5(1)(b) of the Market Abuse Regulation (EU) No 596/2014 as it forms part of UK law, a full breakdown of the individual trades made by Investec on behalf of the Company as part of the Programme is detailed below:

Transaction Date and Time	Volume	Price (GBP)	Trading Venue	Transaction Reference Number
03-Jul-2025 08:20:16	330	529.6000	BATE	08492084900007981-200009NV20250703
03-Jul-2025 08:22:26	338	528.8000	BATE	06242062400008893-200009ZB20250703
03-Jul-2025 08:22:26	417	528.8000	XLON	05002050000008544-E0NdbwZSvE2f20250703
03-Jul-2025 08:31:41	330	529.6000	BATE	06242062400011977-

				20000AUG20250703
03-Jul-2025 08:32:29	357	528.6000	XLON	05002050000012797-E0NdbwZSVR1220250703
03-Jul-2025 08:32:48	426	528.2000	XLON	05002050000013056-E0NdbwZSVRvc20250703
03-Jul-2025 08:39:31	345	528.6000	XLON	05002050000017184-E0NdbwZSVYT220250703
03-Jul-2025 08:39:31	358	529.6000	BATE	06242062400016005-20000BLZ20250703
03-Jul-2025 08:41:08	366	527.2000	XLON	07002070000017610-E0NdbwZSVaFx20250703
03-Jul-2025 08:49:49	330	526.4000	XLON	07002070000021918-E0NdbwZSVhk920250703
03-Jul-2025 08:55:24	331	525.6000	XLON	05002050000022810-E0NdbwZSVmPv20250703
03-Jul-2025 08:55:33	347	525.4000	BATE	06242062400018190-20000D5B20250703
03-Jul-2025 09:00:59	331	525.2000	BATE	06242062400024495-20000DP620250703
03-Jul-2025 09:01:06	331	525.0000	XLON	07002070000026949-E0NdbwZSVrw20250703
03-Jul-2025 09:05:13	415	524.0000	XLON	07002070000027827-E0NdbwZSVx6Q20250703
03-Jul-2025 09:18:20	368	525.4000	BATE	08492084900030715-20000FLW20250703
03-Jul-2025 09:19:00	330	525.0000	BATE	08492084900031253-20000FP720250703
03-Jul-2025 09:19:00	331	525.0000	XLON	05002050000034617-E0NdbwZSVBAh20250703
03-Jul-2025 09:25:50	330	525.0000	XLON	07002070000037475-E0NdbwZSwGOu20250703
03-Jul-2025 09:25:50	333	525.2000	BATE	06242062400034136-20000G6M20250703
03-Jul-2025 09:26:06	330	524.0000	XLON	05002050000035970-E0NdbwZSwGe720250703
03-Jul-2025 09:28:04	396	522.8000	XLON	07002070000038233-E0NdbwZSwleh20250703
03-Jul-2025 09:28:04	351	522.8000	BATE	08492084900034000-20000GHM20250703
03-Jul-2025 09:32:29	349	523.0000	XLON	07002070000039429-E0NdbwZSwMXZ20250703
03-Jul-2025 09:38:44	146	522.0000	BATE	08492084900036322-20000HIMZ20250703
03-Jul-2025 09:38:48	184	522.0000	BATE	08492084900036322-20000HNH20250703
03-Jul-2025 09:39:12	349	521.6000	XLON	07002070000041367-E0NdbwZSwSID20250703
03-Jul-2025 09:49:32	345	522.4000	BATE	08492084900041717-20000IT320250703
03-Jul-2025 09:52:37	350	521.8000	XLON	05002050000044650-E0NdbwZSwdkV20250703
03-Jul-2025 09:56:58	391	521.6000	XLON	05002050000047969-E0NdbwZSwi0A20250703
03-Jul-2025 09:59:13	361	520.2000	BATE	08492084900043332-20000JPA20250703
03-Jul-2025 10:14:43	345	521.4000	BATE	06242062400051334-20000L7320250703
03-Jul-2025 10:14:43	329	521.4000	XLON	05002050000055799-E0NdbwZSwxsA20250703
03-Jul-2025 10:14:44	18	521.4000	XLON	05002050000055799-E0NdbwZSwxsD20250703
03-Jul-2025 10:26:42	330	523.8000	BATE	06242062400055118-20000ME520250703
03-Jul-2025 10:30:01	346	523.8000	BATE	06242062400056609-20000MNS20250703
03-Jul-2025 10:30:03	331	523.4000	XLON	05002050000056773-E0NdbwZSx9Nc20250703
03-Jul-2025 10:32:52	170	522.6000	XLON	05002050000056559-E0NdbwZSxBbm20250703
03-Jul-2025 10:33:42	160	522.6000	XLON	05002050000056559-E0NdbwZSxCKV20250703
03-Jul-2025 10:34:06	363	522.0000	XLON	05002050000061163-E0NdbwZSxD4920250703
03-Jul-2025 10:34:57	363	521.0000	XLON	07002070000062584-E0NdbwZSxDal20250703
03-Jul-2025 10:34:57	358	521.4000	BATE	06242062400058839-20000N7O20250703
03-Jul-2025 10:45:07	390	520.8000	XLON	07002070000064675-E0NdbwZSxLro20250703
03-Jul-2025 10:50:45	330	521.4000	BATE	06242062400064675-E0NdbwZSxLro20250703

03-Jul-2025 10:52:45	232	521.4000	BATE	08492084900064956-20000ORN20250703
03-Jul-2025 10:52:45	98	521.4000	BATE	08492084900064956-20000ORM20250703
03-Jul-2025 10:56:30	330	522.0000	BATE	08492084900067290-20000P2G20250703
03-Jul-2025 10:56:37	364	521.8000	XLON	05002050000069205-E0NdbwZSxTRS20250703
03-Jul-2025 11:07:49	348	522.0000	BATE	08492084900072579-20000Q9G20250703
03-Jul-2025 11:07:49	331	522.0000	XLON	05002050000071288-E0NdbwZSxdke20250703
03-Jul-2025 11:12:43	395	522.0000	XLON	07002070000074036-E0NdbwZSxhJR20250703
03-Jul-2025 11:16:08	330	522.8000	BATE	06242062400077357-20000R0V20250703
03-Jul-2025 11:19:41	356	522.2000	XLON	07002070000075928-E0NdbwZSxmxQ20250703
03-Jul-2025 11:29:27	351	521.6000	BATE	08492084900080416-20000S8320250703
03-Jul-2025 11:32:42	346	521.4000	XLON	07002070000078632-E0NdbwZSxw9p20250703
03-Jul-2025 11:32:42	50	521.4000	XLON	07002070000078632-E0NdbwZSxw9r20250703
03-Jul-2025 11:44:50	359	521.6000	BATE	06242062400086330-20000TH520250703
03-Jul-2025 11:44:59	331	521.4000	XLON	05002050000083243-E0NdbwZSy3ur20250703
03-Jul-2025 12:04:02	491	521.8000	XLON	07002070000090050-E0NdbwZSyGY320250703
03-Jul-2025 12:04:13	393	521.6000	XLON	07002070000089443-E0NdbwZSyGen20250703
03-Jul-2025 12:04:14	334	521.4000	BATE	08492084900091960-20000UY720250703
03-Jul-2025 12:04:14	528	521.4000	XLON	05002050000088813-E0NdbwZSyGt20250703
03-Jul-2025 12:07:22	330	520.8000	XLON	07002070000090229-E0NdbwZSyIBb20250703
03-Jul-2025 12:09:25	330	521.2000	BATE	08492084900093626-20000V9T20250703
03-Jul-2025 12:12:35	330	521.0000	XLON	07002070000091437-E0NdbwZSyLKH20250703
03-Jul-2025 12:12:54	346	520.8000	BATE	08492084900094466-20000VHX20250703
03-Jul-2025 12:22:29	342	520.4000	XLON	05002050000092496-E0NdbwZSyRH620250703
03-Jul-2025 12:23:20	275	519.4000	XLON	05002050000094383-E0NdbwZSyRee20250703
03-Jul-2025 12:23:20	91	519.4000	XLON	05002050000094383-E0NdbwZSyRep20250703
03-Jul-2025 12:31:03	330	522.4000	BATE	08492084900099944-20000X0220250703
03-Jul-2025 12:42:45	158	523.4000	BATE	08492084900103825-20000XJE20250703
03-Jul-2025 12:49:58	172	523.4000	BATE	08492084900103825-20000YJD20250703
03-Jul-2025 12:58:57	331	523.8000	XLON	05002050000104874-E0NdbwZSyqtm20250703
03-Jul-2025 12:58:57	330	523.6000	BATE	08492084900108736-20000ZA820250703
03-Jul-2025 13:04:01	430	525.6000	XLON	07002070000108701-E0NdbwZSywhY20250703
03-Jul-2025 13:05:56	330	525.4000	XLON	07002070000109010-E0NdbwZSyxmu20250703
03-Jul-2025 13:06:39	331	525.0000	BATE	06242062400113792-2000103820250703
03-Jul-2025 13:06:39	429	524.8000	XLON	05002050000109299-E0NdbwZSyYU20250703
03-Jul-2025 13:11:58	347	525.0000	XLON	05002050000110132-E0NdbwZSz2Xe20250703
03-Jul-2025 13:16:12	330	525.4000	XLON	05002050000112584-E0NdbwZSz6ke20250703
03-Jul-2025 13:16:12	331	525.4000	BATE	06242062400119681-2000111Y20250703
03-Jul-2025 13:19:47	330	525.4000	XLON	05002050000113708-E0NdbwZSz9Aj20250703
03-Jul-2025 13:19:47	338	525.4000	BATE	08492084900119757-200011EL20250703
03-Jul-2025 13:21:30	334	525.4000	XLON	05002050000114700-E0NdbwZSzAiV20250703

03-Jul-2025 13:25:05	352	526.2000	XLON	05002050000115517- E0NdbwZSsEls20250703
03-Jul-2025 13:30:31	331	528.6000	XLON	07002070000120515- E0NdbwZSzMxe20250703
03-Jul-2025 13:31:12	362	528.0000	BATE	08492084900125847- 2000134G20250703
03-Jul-2025 13:38:48	330	526.8000	BATE	06242062400134208- 2000144J20250703
03-Jul-2025 13:38:48	356	527.0000	XLON	05002050000130144- E0NdbwZSzbwf20250703
03-Jul-2025 13:47:51	335	526.6000	XLON	07002070000134701- E0NdbwZSsVW20250703
03-Jul-2025 13:49:39	331	525.8000	BATE	08492084900137124- 2000159720250703
03-Jul-2025 13:59:52	344	526.4000	XLON	07002070000140764- E0NdbwZSxmk20250703
03-Jul-2025 13:59:52	346	526.4000	BATE	06242062400142889- 200016G920250703
03-Jul-2025 14:03:53	418	525.6000	XLON	05002050000142998- E0NdbwZT02Nx20250703
03-Jul-2025 14:13:19	331	526.6000	XLON	05002050000146961- E0NdbwZT0AL120250703
03-Jul-2025 14:13:19	362	526.6000	BATE	06242062400149251- 200017X320250703
03-Jul-2025 14:14:39	351	526.2000	BATE	06242062400151174- 2000182G20250703
03-Jul-2025 14:14:43	357	526.0000	XLON	07002070000148697- E0NdbwZT0Bac20250703
03-Jul-2025 14:17:43	350	525.2000	XLON	05002050000149682- E0NdbwZT0E2T20250703
03-Jul-2025 14:21:08	362	525.4000	XLON	07002070000151720- E0NdbwZT0GzG20250703
03-Jul-2025 14:24:33	337	524.8000	XLON	07002070000153455- E0NdbwZT0JtJ20250703
03-Jul-2025 14:24:33	354	524.8000	BATE	06242062400155393- 2000197D20250703
03-Jul-2025 14:34:44	331	527.0000	BATE	06242062400162905- 20001BDG20250703
03-Jul-2025 14:34:44	331	527.0000	XLON	05002050000160885- E0NdbwZT0ZoE20250703
03-Jul-2025 14:37:40	379	527.4000	BATE	08492084900161975- 20001BZM20250703
03-Jul-2025 14:37:40	396	527.4000	XLON	05002050000162856- E0NdbwZT0e7Y20250703
03-Jul-2025 14:44:52	363	527.2000	XLON	05002050000168478- E0NdbwZT0nHd20250703
03-Jul-2025 14:46:29	373	526.6000	BATE	08492084900164934- 20001DMQ20250703
03-Jul-2025 14:46:29	429	526.6000	XLON	05002050000169499- E0NdbwZT0ozR20250703
03-Jul-2025 14:48:35	396	526.0000	XLON	05002050000170746- E0NdbwZT0r5l20250703
03-Jul-2025 14:48:35	344	526.0000	BATE	08492084900169359- 20001E3320250703
03-Jul-2025 14:50:39	13	525.2000	XLON	05002050000171728- E0NdbwZT0te020250703
03-Jul-2025 14:50:39	347	525.4000	XLON	05002050000170072- E0NdbwZT0tdY20250703
03-Jul-2025 14:50:39	331	525.2000	XLON	05002050000171728- E0NdbwZT0te220250703
03-Jul-2025 14:50:39	394	525.4000	BATE	08492084900171345- 20001EHP20250703
03-Jul-2025 14:52:27	455	525.6000	XLON	07002070000173565- E0NdbwZT0wFK20250703
03-Jul-2025 14:52:30	340	525.4000	BATE	06242062400174835- 20001F0A20250703
03-Jul-2025 14:59:50	363	526.8000	BATE	08492084900177457- 20001GDU20250703
03-Jul-2025 15:00:54	330	526.6000	BATE	08492084900178051- 20001GOB20250703
03-Jul-2025 15:00:54	364	526.8000	XLON	07002070000178684- E0NdbwZT175F20250703
03-Jul-2025 15:03:50	362	526.8000	XLON	05002050000182092- E0NdbwZT1BNu20250703
03-Jul-2025 15:03:50	344	526.8000	BATE	08492084900180367- 20001HB020250703
03-Jul-2025 15:08:32	411	527.2000	XLON	07002070000185299- E0NdbwZT1GLI20250703
03-Jul-2025 15:09:02	332	526.8000	BATE	08492084900183355-

				20001ICV20250703
03-Jul-2025 15:12:35	396	527.2000	XLON	07002070000186744-E0NdbwZT1MEj20250703
03-Jul-2025 15:16:05	340	526.8000	BATE	06242062400188399-20001JMU20250703
03-Jul-2025 15:16:05	65	526.8000	XLON	05002050000186323-E0NdbwZT1Q5s20250703
03-Jul-2025 15:16:06	309	526.8000	XLON	05002050000186323-E0NdbwZT1Q6320250703
03-Jul-2025 15:23:34	332	527.0000	BATE	06242062400193874-20001L4W20250703
03-Jul-2025 15:23:34	410	527.0000	XLON	07002070000193779-E0NdbwZT1Ygt20250703
03-Jul-2025 15:26:28	356	526.6000	BATE	08492084900191915-20001LO420250703
03-Jul-2025 15:26:28	330	526.6000	XLON	05002050000194115-E0NdbwZT1bz020250703
03-Jul-2025 15:33:27	81	525.4000	XLON	07002070000195554-E0NdbwZT1IHc20250703
03-Jul-2025 15:33:28	331	525.4000	BATE	06242062400197509-20001N7920250703
03-Jul-2025 15:33:28	294	525.4000	XLON	07002070000195554-E0NdbwZT1IJ620250703
03-Jul-2025 15:33:32	371	525.0000	XLON	05002050000196268-E0NdbwZT1IQg20250703
03-Jul-2025 15:38:26	340	525.4000	BATE	08492084900199751-20001O9520250703
03-Jul-2025 15:39:07	225	525.2000	XLON	07002070000201132-E0NdbwZT1riZ20250703
03-Jul-2025 15:39:07	138	525.2000	XLON	07002070000201132-E0NdbwZT1riV20250703
03-Jul-2025 15:41:24	330	524.8000	BATE	08492084900200540-20001OVP20250703
03-Jul-2025 15:41:30	330	524.6000	XLON	05002050000201542-E0NdbwZT1uBp20250703
03-Jul-2025 15:48:24	331	525.0000	BATE	06242062400209000-20001Q5320250703
03-Jul-2025 15:48:24	489	525.0000	XLON	05002050000205489-E0NdbwZT20bp20250703
03-Jul-2025 15:48:59	360	524.8000	XLON	05002050000205210-E0NdbwZT21BC20250703
03-Jul-2025 15:49:12	335	524.6000	BATE	08492084900206818-20001QBH20250703
03-Jul-2025 15:57:50	18	525.0000	XLON	07002070000210636-E0NdbwZT29Ge20250703
03-Jul-2025 15:59:39	470	525.0000	XLON	05002050000210214-E0NdbwZT2B1v20250703
03-Jul-2025 15:59:45	468	524.8000	XLON	05002050000209945-E0NdbwZT2B9M20250703
03-Jul-2025 16:01:10	351	524.6000	BATE	06242062400215290-20001SSU20250703
03-Jul-2025 16:04:14	505	524.8000	XLON	07002070000213522-E0NdbwZT2Gzv20250703
03-Jul-2025 16:04:20	340	524.6000	BATE	08492084900216053-20001TJ220250703
03-Jul-2025 16:04:20	416	524.6000	XLON	07002070000212833-E0NdbwZT2H4v20250703
03-Jul-2025 16:08:25	364	525.4000	XLON	07002070000215977-E0NdbwZT2LbG20250703
03-Jul-2025 16:09:01	364	525.0000	BATE	06242062400222292-20001ULY20250703
03-Jul-2025 16:13:16	41	525.4000	XLON	05002050000217894-E0NdbwZT2QmU20250703
03-Jul-2025 16:14:05	355	525.2000	BATE	08492084900224942-20001VWT20250703
03-Jul-2025 16:14:05	371	525.2000	XLON	07002070000218237-E0NdbwZT2RXi20250703
03-Jul-2025 16:16:06	468	525.4000	XLON	05002050000218537-E0NdbwZT2TjP20250703
03-Jul-2025 16:19:43	395	525.8000	XLON	05002050000219460-E0NdbwZT2Y1Z20250703
03-Jul-2025 16:20:17	363	525.4000	XLON	07002070000219947-E0NdbwZT2ZCK20250703
03-Jul-2025 16:20:17	363	525.6000	XLON	07002070000219972-E0NdbwZT2ZBe20250703
03-Jul-2025 16:20:17	331	525.6000	BATE	08492084900228721-20001XOW20250703
03-Jul-2025 16:22:23	429	525.4000	XLON	05002050000220448-E0NdbwZT2bCW20250703

03-Jul-2025 16:25:15	234	526.0000	BATE	06242062400238742-20001Z5X20250703
03-Jul-2025 16:25:16	184	526.0000	BATE	08492084900236132-20001Z6220250703
03-Jul-2025 16:25:16	8	526.0000	XLON	05002050000221157-E0NdbwZT2ePd20250703
03-Jul-2025 16:25:39	101	526.0000	XLON	05002050000221269-E0NdbwZT2er820250703
03-Jul-2025 16:25:46	495	525.8000	XLON	07002070000221561-E0NdbwZT2f5Z20250703
03-Jul-2025 16:25:46	356	525.8000	BATE	08492084900235366-20001ZF720250703
03-Jul-2025 16:26:26	331	525.8000	XLON	07002070000221929-E0NdbwZT2fmh20250703
03-Jul-2025 16:26:50	363	525.6000	XLON	05002050000221367-E0NdbwZT2gPa20250703
03-Jul-2025 16:26:53	335	525.2000	BATE	06242062400238741-20001ZJ720250703
03-Jul-2025 16:27:37	2	525.4000	BATE	08492084900238286-2000207B20250703
03-Jul-2025 16:27:55	40	525.4000	XLON	07002070000222287-E0NdbwZT2hes20250703
03-Jul-2025 16:28:59	248	525.8000	BATE	08492084900239376-200020TY20250703

This information is provided by RNS, the news service of the London Stock Exchange. RNS is approved by the Financial Conduct Authority to act as a Primary Information Provider in the United Kingdom. Terms and conditions relating to the use and distribution of this information may apply. For further information, please contact rns@lse.com or visit www.ms.com.

RNS may use your IP address to confirm compliance with the terms and conditions, to analyse how you engage with the information contained in this communication, and to share such analysis on an anonymised basis with others as part of our commercial services. For further information about how RNS and the London Stock Exchange use the personal data you provide us, please see our [Privacy Policy](#).

END

POSSSDFIDEISEIW