

Transactions in own shares

Melrose Industries plc (the **Company**) announces today it has purchased the following number of its ordinary shares of £0.001 each through J.P. Morgan Securities plc.

Ordinary Shares:

Date of purchase:	4 July 2025
Number of ordinary shares purchased	56,936
Lowest price per share:	517.2000
Highest price per share:	521.6000
Weighted average price per day:	519.5210

The Company intends to hold the purchased shares in treasury.

Following the above transaction, the Company has 39,463,400 ordinary shares held in treasury and 1,272,011,921 ordinary shares in issue (excluding treasury shares).

The table below contains detailed information about the purchases made as part of the buyback programme.

Schedule of Purchases

Shares purchased:	(ISIN: GB00BNR5MZ78)
Date of purchases:	4 July 2025
Investment firm:	J.P. Morgan Securities plc

Aggregate information:

Venue	Volume-weighted average price	Aggregated volume	Lowest price per share	Highest price per share
London Stock Exchange	519.5386	34,619	517.4000	521.6000
BATS Europe	519.4937	22,317	517.2000	521.4000

Individual Transactions

In accordance with Article 5(1)(b) of the Market Abuse Regulation (EU) No 596/2014 as it forms part of UK law, a full breakdown of the individual trades made by Investec on behalf of the Company as part of the Programme is detailed below:

Transaction Date and Time	Volume	Price (GBp)	Trading Venue	Transaction Reference Number
04-Jul-2025 08:23:12	249	519.2000	BATE	06242062400006980-2000064420250704
04-Jul-2025 08:23:12	82	519.2000	BATE	06242062400006980-2000064520250704
04-Jul-2025 08:35:38	463	520.8000	XLON	07002070000013803-E0NeKu3ORuT620250704
04-Jul-2025 08:35:38	397	520.6000	XLON	07002070000013761-

				E0NeKu3ORuTT20250704
04-Jul-2025 08:36:01	396	520.2000	BATE	06242062400013891-200006U120250704
04-Jul-2025 08:41:42	331	519.2000	XLON	07002070000013288-E0NeKu3ORz4j20250704
04-Jul-2025 08:41:42	463	518.8000	XLON	05002050000014732-E0NeKu3ORz5620250704
04-Jul-2025 08:57:04	417	519.4000	XLON	05002050000022147-E0NeKu3OSBB920250704
04-Jul-2025 09:02:44	3	520.0000	XLON	05002050000024878-E0NeKu3OSGls20250704
04-Jul-2025 09:03:48	337	520.8000	XLON	05002050000025211-E0NeKu3OSHH8Q20250704
04-Jul-2025 09:03:48	364	521.0000	XLON	05002050000025383-E0NeKu3OSHH8O20250704
04-Jul-2025 09:04:40	336	520.6000	BATE	08492084900025889-2000085020250704
04-Jul-2025 09:07:22	416	520.6000	BATE	08492084900027243-200008AG20250704
04-Jul-2025 09:12:47	463	520.4000	XLON	07002070000028317-E0NeKu3OSNuL20250704
04-Jul-2025 09:13:09	390	520.2000	XLON	07002070000024875-E0NeKu3OSOOn20250704
04-Jul-2025 09:13:09	346	520.2000	BATE	06242062400029250-200008NG20250704
04-Jul-2025 09:23:50	332	521.4000	BATE	08492084900035281-2000099820250704
04-Jul-2025 09:28:02	331	521.6000	XLON	05002050000034375-E0NeKu3OSZVV20250704
04-Jul-2025 09:28:30	412	521.6000	XLON	05002050000034495-E0NeKu3OSZmq20250704
04-Jul-2025 09:28:30	331	521.4000	XLON	05002050000034404-E0NeKu3OSZmv20250704
04-Jul-2025 09:30:09	292	521.2000	XLON	07002070000033822-E0NeKu3OSaeg20250704
04-Jul-2025 09:30:35	408	521.2000	BATE	06242062400037221-200009LZ20250704
04-Jul-2025 09:30:35	105	521.2000	XLON	07002070000033822-E0NeKu3OSb8q20250704
04-Jul-2025 09:32:33	331	520.8000	BATE	08492084900039097-200009RL20250704
04-Jul-2025 09:39:37	14	520.0000	XLON	07002070000035038-E0NeKu3OShpd20250704
04-Jul-2025 09:39:37	331	520.0000	XLON	07002070000035038-E0NeKu3OShpf20250704
04-Jul-2025 09:39:38	331	520.0000	BATE	08492084900039863-20000A5X20250704
04-Jul-2025 09:45:14	220	519.2000	BATE	08492084900042340-20000AIIH20250704
04-Jul-2025 09:45:14	277	519.2000	BATE	08492084900042340-20000AIG20250704
04-Jul-2025 09:47:45	58	518.6000	XLON	05002050000039807-E0NeKu3OSmpz20250704
04-Jul-2025 09:50:13	291	518.6000	XLON	05002050000039807-E0NeKu3OSoQm20250704
04-Jul-2025 09:50:14	356	518.4000	BATE	08492084900045274-20000ATE20250704
04-Jul-2025 09:52:07	398	517.8000	BATE	08492084900046476-20000AXJ20250704
04-Jul-2025 09:52:26	213	517.4000	XLON	07002070000042549-E0NeKu3OSpiX20250704
04-Jul-2025 09:52:46	14	517.4000	XLON	07002070000042549-E0NeKu3OSqFb20250704
04-Jul-2025 09:52:46	124	517.4000	XLON	07002070000042549-E0NeKu3OSqFY20250704
04-Jul-2025 09:56:38	70	517.2000	BATE	08492084900047887-20000BAG20250704
04-Jul-2025 10:05:04	497	518.2000	XLON	05002050000048619-E0NeKu3OSyLj20250704
04-Jul-2025 10:12:38	78	518.4000	XLON	07002070000051488-E0NeKu3OT2jZ20250704
04-Jul-2025 10:13:02	78	518.4000	XLON	05002050000051823-E0NeKu3OT35d20250704
04-Jul-2025 10:14:18	351	519.0000	XLON	07002070000052212-E0NeKu3OT40b20250704
04-Jul-2025 10:15:08	383	518.6000	XLON	05002050000051879-E0NeKu3OT4TI20250704
04-Jul-2025 10:18:17	304	518.8000	BATE	08492084900057950-20000CFZ20250704

04-Jul-2025 10:23:31	114	519.0000	XLON	050020500005569/- E0NeKu3OT9T920250704
04-Jul-2025 10:23:33	2	519.0000	XLON	05002050000055711- E0NeKu3OT9VB20250704
04-Jul-2025 10:24:45	1	519.0000	XLON	05002050000056038- E0NeKu3OT9qe20250704
04-Jul-2025 10:25:13	376	518.8000	BATE	08492084900060884- 20000CS220250704
04-Jul-2025 10:25:18	500	518.6000	XLON	07002070000055917- E0NeKu3OTA8z20250704
04-Jul-2025 10:36:44	548	519.2000	XLON	07002070000059647- E0NeKu3OTGUn20250704
04-Jul-2025 10:36:44	429	519.4000	XLON	07002070000059870- E0NeKu3OTGUP20250704
04-Jul-2025 10:37:46	343	519.0000	BATE	08492084900066046- 20000DGV20250704
04-Jul-2025 10:44:40	357	519.4000	XLON	05002050000062728- E0NeKu3OTLHB20250704
04-Jul-2025 10:55:11	14	519.4000	BATE	08492084900070070- 20000EDT20250704
04-Jul-2025 10:56:00	72	519.2000	XLON	05002050000064425- E0NeKu3OTQrp20250704
04-Jul-2025 10:56:00	291	519.2000	XLON	05002050000064425- E0NeKu3OTQrs20250704
04-Jul-2025 10:56:00	329	519.4000	BATE	08492084900070070- 20000EFV20250704
04-Jul-2025 11:05:56	378	519.8000	BATE	08492084900078228- 20000F3U20250704
04-Jul-2025 11:05:56	293	520.0000	XLON	05002050000069087- E0NeKu3OTWWW20250704
04-Jul-2025 11:05:56	3	520.0000	XLON	05002050000069087- E0NeKu3OTWWW20250704
04-Jul-2025 11:05:56	11	520.0000	XLON	05002050000069087- E0NeKu3OTWWWU20250704
04-Jul-2025 11:05:56	48	520.0000	XLON	05002050000069087- E0NeKu3OTWWVN20250704
04-Jul-2025 11:17:56	14	519.8000	XLON	07002070000070877- E0NeKu3OTenQ20250704
04-Jul-2025 11:17:56	142	519.8000	XLON	07002070000070877- E0NeKu3OTen820250704
04-Jul-2025 11:19:19	23	520.2000	XLON	05002050000072944- E0NeKu3OTfg820250704
04-Jul-2025 11:19:19	397	520.2000	XLON	05002050000072944- E0NeKu3OTfgA20250704
04-Jul-2025 11:23:12	262	519.8000	XLON	07002070000070877- E0NeKu3OThvQ20250704
04-Jul-2025 11:23:12	494	520.0000	BATE	08492084900084375- 20000FVT20250704
04-Jul-2025 11:23:12	533	519.8000	BATE	08492084900082817- 20000FVV20250704
04-Jul-2025 11:28:30	92	520.0000	XLON	05002050000075581- E0NeKu3OTk2r20250704
04-Jul-2025 11:28:30	38	520.0000	XLON	05002050000075581- E0NeKu3OTk2t20250704
04-Jul-2025 11:32:06	212	520.2000	XLON	05002050000076234- E0NeKu3OTm8M20250704
04-Jul-2025 11:32:06	147	520.2000	XLON	05002050000076234- E0NeKu3OTm8O20250704
04-Jul-2025 11:37:52	395	520.0000	XLON	05002050000076147- E0NeKu3OTpVH20250704
04-Jul-2025 11:38:23	407	519.8000	BATE	08492084900087218- 20000GFC20250704
04-Jul-2025 11:42:10	397	519.6000	BATE	06242062400089928- 20000GK320250704
04-Jul-2025 11:44:04	397	519.0000	BATE	08492084900090889- 20000GOD20250704
04-Jul-2025 11:44:59	65	518.8000	XLON	07002070000076754- E0NeKu3OTu9K20250704
04-Jul-2025 11:44:59	289	518.8000	XLON	07002070000076754- E0NeKu3OTu9M20250704
04-Jul-2025 11:56:25	476	519.2000	XLON	07002070000083054- E0NeKu3OU09h20250704
04-Jul-2025 11:56:25	367	519.0000	XLON	05002050000083262- E0NeKu3OU0AH20250704
04-Jul-2025 12:07:05	332	519.4000	BATE	06242062400097544- 20000HLM20250704
04-Jul-2025 12:13:03	107	519.2000	XLON	05002050000089271- E0NeKu3OU8vM20250704
04-Jul-2025 12:13:06	24	519.2000	XLON	07002070000089037- E0NeKu3OU18vA20250704

04-Jul-2025 12:15:06	446	519.6000	XLON	05002050000089911-E0NeKu3OU9fa20250704
04-Jul-2025 12:19:47	449	519.2000	XLON	07002070000089156-E0NeKu3OUBmd20250704
04-Jul-2025 12:23:00	331	518.8000	BATE	06242062400099489-20000I5020250704
04-Jul-2025 12:29:57	331	519.2000	BATE	06242062400105773-20000IFX20250704
04-Jul-2025 12:36:25	5	519.8000	XLON	07002070000095529-E0NeKu3OUJCh20250704
04-Jul-2025 12:36:26	5	519.8000	XLON	07002070000095533-E0NeKu3OUJDo20250704
04-Jul-2025 12:36:50	5	519.8000	XLON	07002070000095634-E0NeKu3OUJPg20250704
04-Jul-2025 12:37:48	504	519.8000	XLON	05002050000095920-E0NeKu3OUKFa20250704
04-Jul-2025 12:39:59	365	519.4000	XLON	07002070000095503-E0NeKu3OULm720250704
04-Jul-2025 12:39:59	364	519.4000	BATE	08492084900107422-20000IZM20250704
04-Jul-2025 12:41:02	364	519.2000	BATE	08492084900108884-20000J1N20250704
04-Jul-2025 12:42:00	76	518.4000	BATE	06242062400109967-20000J3C20250704
04-Jul-2025 12:52:52	334	519.0000	BATE	06242062400111717-20000JI720250704
04-Jul-2025 12:55:20	397	519.4000	XLON	05002050000100980-E0NeKu3OUT4I20250704
04-Jul-2025 12:55:58	36	519.4000	XLON	05002050000100980-E0NeKu3OUTTi20250704
04-Jul-2025 12:59:59	83	519.6000	BATE	06242062400115917-20000JXC20250704
04-Jul-2025 12:59:59	281	519.6000	BATE	06242062400115917-20000JXD20250704
04-Jul-2025 13:02:38	158	520.0000	XLON	05002050000103661-E0NeKu3OUxbW20250704
04-Jul-2025 13:07:10	312	519.4000	BATE	06242062400116797-20000KFG20250704
04-Jul-2025 13:07:10	411	519.4000	XLON	07002070000104526-E0NeKu3OUasp20250704
04-Jul-2025 13:09:43	276	519.0000	XLON	07002070000100398-E0NeKu3OUbvI20250704
04-Jul-2025 13:15:05	322	519.0000	XLON	07002070000100398-E0NeKu3OUeH520250704
04-Jul-2025 13:28:23	384	519.8000	XLON	05002050000111255-E0NeKu3OUILM20250704
04-Jul-2025 13:30:29	365	519.6000	XLON	05002050000111115-E0NeKu3OUmeV20250704
04-Jul-2025 13:33:13	331	519.4000	BATE	08492084900126056-20000LON20250704
04-Jul-2025 13:41:36	495	519.6000	XLON	05002050000114984-E0NeKu3OUng20250704
04-Jul-2025 13:41:36	419	519.4000	XLON	07002070000114530-E0NeKu3OUrw220250704
04-Jul-2025 13:46:13	356	519.2000	XLON	07002070000115688-E0NeKu3OUtxu20250704
04-Jul-2025 13:47:27	430	519.0000	BATE	08492084900128544-20000MDS20250704
04-Jul-2025 13:47:27	331	518.6000	XLON	05002050000116604-E0NeKu3OUurd20250704
04-Jul-2025 13:47:27	331	518.6000	BATE	06242062400128703-20000MDX20250704
04-Jul-2025 13:47:32	398	518.0000	XLON	07002070000115798-E0NeKu3OUv0420250704
04-Jul-2025 13:56:13	331	517.2000	BATE	06242062400135664-20000MXE20250704
04-Jul-2025 14:10:04	364	518.8000	XLON	05002050000122549-E0NeKu3OV85820250704
04-Jul-2025 14:21:43	587	519.4000	XLON	05002050000126314-E0NeKu3OVEFE20250704
04-Jul-2025 14:22:26	332	518.6000	BATE	08492084900140148-20000OOL20250704
04-Jul-2025 14:22:26	332	519.0000	BATE	08492084900146267-20000OOG20250704
04-Jul-2025 14:22:26	673	519.0000	XLON	07002070000125335-E0NeKu3OVEay20250704
04-Jul-2025 14:24:29	364	518.6000	XLON	07002070000126601-E0NeKu3OVFgw20250704
04-Jul-2025 14:24:29	364	518.6000	BATE	06242062400149240-

				20000OUJ20250704
04-Jul-2025 14:27:06	331	518.2000	XLON	05002050000127357-E0NeKu3OVHdB20250704
04-Jul-2025 14:38:21	82	518.0000	BATE	08492084900148491-20000Q5220250704
04-Jul-2025 14:44:16	398	518.8000	BATE	06242062400159016-20000QUS20250704
04-Jul-2025 14:44:16	331	518.8000	XLON	07002070000134087-E0NeKu3OVUd320250704
04-Jul-2025 14:45:04	550	518.4000	XLON	05002050000136081-E0NeKu3OVVlc20250704
04-Jul-2025 14:50:51	331	518.6000	BATE	08492084900162009-20000RGD20250704
04-Jul-2025 14:51:36	449	518.4000	XLON	05002050000138191-E0NeKu3OVaJP20250704
04-Jul-2025 14:53:26	44	518.0000	BATE	06242062400159798-20000RP420250704
04-Jul-2025 14:53:26	11	518.0000	BATE	06242062400159798-20000RP320250704
04-Jul-2025 14:54:00	276	518.0000	BATE	06242062400159798-20000RRF20250704
04-Jul-2025 14:54:01	100	517.8000	XLON	07002070000139557-E0NeKu3OVcld20250704
04-Jul-2025 14:54:01	397	517.8000	XLON	07002070000139557-E0NeKu3OVclF20250704
04-Jul-2025 14:54:53	497	517.6000	BATE	06242062400164631-20000RU120250704
04-Jul-2025 14:58:46	357	517.8000	XLON	07002070000141236-E0NeKu3OVfxN20250704
04-Jul-2025 14:58:46	331	517.8000	BATE	08492084900166387-20000S6W20250704
04-Jul-2025 15:06:32	3	518.6000	BATE	06242062400169363-20000SWV20250704
04-Jul-2025 15:09:50	378	520.0000	XLON	05002050000146588-E0NeKu3OVoe20250704
04-Jul-2025 15:10:29	352	519.8000	XLON	07002070000146174-E0NeKu3OVpOi20250704
04-Jul-2025 15:10:30	364	519.6000	BATE	06242062400172702-20000TAY20250704
04-Jul-2025 15:10:33	365	519.4000	XLON	07002070000146110-E0NeKu3OVpVH20250704
04-Jul-2025 15:20:10	430	519.8000	XLON	07002070000149141-E0NeKu3OVwea20250704
04-Jul-2025 15:22:14	348	520.0000	XLON	05002050000150775-E0NeKu3OVxls20250704
04-Jul-2025 15:27:36	349	521.4000	BATE	08492084900179752-20000UOY20250704
04-Jul-2025 15:29:30	381	521.4000	BATE	06242062400180814-20000UVK20250704
04-Jul-2025 15:29:30	331	521.6000	XLON	07002070000151920-E0NeKu3OW2nj20250704
04-Jul-2025 15:33:51	397	520.6000	XLON	05002050000152908-E0NeKu3OW5j920250704
04-Jul-2025 15:33:51	331	520.6000	BATE	08492084900181147-20000VB620250704
04-Jul-2025 15:38:07	362	520.2000	BATE	06242062400181796-20000VOW20250704
04-Jul-2025 15:40:35	599	520.4000	XLON	05002050000156308-E0NeKu3OW9IR20250704
04-Jul-2025 15:41:00	399	520.0000	XLON	07002070000154200-E0NeKu3OW9fL20250704
04-Jul-2025 15:48:31	132	520.6000	XLON	05002050000158840-E0NeKu3OWEII20250704
04-Jul-2025 15:48:31	87	520.6000	XLON	05002050000158840-E0NeKu3OWEIX20250704
04-Jul-2025 15:48:32	278	520.6000	XLON	05002050000158840-E0NeKu3OWEIs20250704
04-Jul-2025 15:48:32	6	520.6000	XLON	05002050000158840-E0NeKu3OWEIq20250704
04-Jul-2025 15:48:32	8	520.6000	XLON	05002050000158840-E0NeKu3OWEIo20250704
04-Jul-2025 15:48:37	454	520.6000	BATE	08492084900189799-20000WOY20250704
04-Jul-2025 15:49:49	397	520.4000	XLON	07002070000157958-E0NeKu3OWFhU20250704
04-Jul-2025 15:49:49	491	520.4000	BATE	06242062400190137-20000WRR20250704
04-Jul-2025 15:56:52	420	520.2000	XLON	05002050000161568-E0NeKu3OWKI120250704

04-Jul-2025 15:56:52	99	520.2000	XLON	05002050000161568-E0NeKu3OWKHz20250704
04-Jul-2025 15:59:03	106	520.2000	BATE	06242062400196472-20000XQB20250704
04-Jul-2025 15:59:03	57	520.2000	BATE	06242062400196472-20000XQA20250704
04-Jul-2025 16:00:36	459	520.8000	XLON	07002070000162568-E0NeKu3OWML920250704
04-Jul-2025 16:00:56	463	520.0000	BATE	06242062400191610-20000XZ120250704
04-Jul-2025 16:00:56	371	520.0000	XLON	05002050000161375-E0NeKu3OWMIA20250704
04-Jul-2025 16:00:56	364	520.4000	BATE	08492084900195852-20000XYZ20250704
04-Jul-2025 16:00:56	439	520.6000	BATE	06242062400197234-20000XYW20250704
04-Jul-2025 16:00:56	431	520.6000	XLON	05002050000162507-E0NeKu3OWMG20250704
04-Jul-2025 16:03:16	356	520.0000	XLON	05002050000163746-E0NeKu3OWQg220250704
04-Jul-2025 16:07:29	430	519.6000	BATE	06242062400198236-20000YOB20250704
04-Jul-2025 16:08:08	397	519.4000	XLON	07002070000164055-E0NeKu3OWRsv20250704
04-Jul-2025 16:14:09	269	519.4000	XLON	05002050000167653-E0NeKu3OWVx420250704
04-Jul-2025 16:14:09	52	519.4000	XLON	05002050000167653-E0NeKu3OWVx220250704
04-Jul-2025 16:15:11	332	519.2000	XLON	07002070000165742-E0NeKu3OWXEQ20250704
04-Jul-2025 16:15:11	41	519.0000	BATE	06242062400202891-20000ZQN20250704
04-Jul-2025 16:15:41	323	519.0000	BATE	06242062400202891-20000ZJK20250704
04-Jul-2025 16:16:33	629	519.0000	XLON	05002050000168551-E0NeKu3OWYPw20250704
04-Jul-2025 16:20:36	429	518.8000	XLON	07002070000167567-E0NeKu3OWazM20250704
04-Jul-2025 16:20:36	463	518.8000	BATE	06242062400211056-200010P120250704
04-Jul-2025 16:21:31	430	518.8000	XLON	05002050000169299-E0NeKu3OWVcEz20250704
04-Jul-2025 16:25:07	373	519.2000	XLON	07002070000169375-E0NeKu3OWf9920250704
04-Jul-2025 16:25:07	408	519.2000	BATE	06242062400214150-200011N620250704
04-Jul-2025 16:25:07	364	519.4000	XLON	05002050000169830-E0NeKu3OWf8x20250704
04-Jul-2025 16:26:55	178	520.0000	BATE	08492084900214672-2000123M20250704
04-Jul-2025 16:27:09	93	520.0000	XLON	05002050000170176-E0NeKu3OWh5o20250704
04-Jul-2025 16:27:23	49	520.0000	BATE	08492084900215012-2000127R20250704
04-Jul-2025 16:27:47	49	520.0000	BATE	08492084900215271-200012AI20250704
04-Jul-2025 16:27:49	397	519.8000	XLON	05002050000170036-E0NeKu3OWhWa20250704
04-Jul-2025 16:27:49	463	519.8000	BATE	08492084900214348-200012AK20250704
04-Jul-2025 16:28:07	331	519.6000	XLON	05002050000170313-E0NeKu3OWhI920250704

This information is provided by RNS, the news service of the London Stock Exchange. RNS is approved by the Financial Conduct Authority to act as a Primary Information Provider in the United Kingdom. Terms and conditions relating to the use and distribution of this information may apply. For further information, please contact ms@lseg.com or visit www.ms.com.

RNS may use your IP address to confirm compliance with the terms and conditions, to analyse how you engage with the information contained in this communication, and to share such analysis on an anonymised basis with others as part of our commercial services. For further information about how RNS and the London Stock Exchange use the personal data you provide us, please see our [Privacy Policy](#).

END

