

Transactions in own shares

Melrose Industries plc (the **Company**) announces today it has purchased the following number of its ordinary shares of £0.001 each through J.P. Morgan Securities plc.

Ordinary Shares:

Date of purchase:	7 July 2025
Number of ordinary shares purchased	57,400
Lowest price per share:	522.8000
Highest price per share:	532.2000
Weighted average price per day:	529.5019

The Company intends to hold the purchased shares in treasury.

Following the above transaction, the Company has 39,520,800 ordinary shares held in treasury and 1,271,954,521 ordinary shares in issue (excluding treasury shares).

The table below contains detailed information about the purchases made as part of the buyback programme.

Schedule of Purchases

Shares purchased:	(ISIN: GB00BNR5MZ78)
Date of purchases:	7 July 2025
Investment firm:	J.P. Morgan Securities plc

Aggregate information:

Venue	Volume-weighted average price	Aggregated volume	Lowest price per share	Highest price per share
London Stock Exchange	529.4654	34,440	522.8000	532.2000
BATS Europe	529.5567	22,960	523.2000	532.2000

Individual Transactions

In accordance with Article 5(1)(b) of the Market Abuse Regulation (EU) No 596/2014 as it forms part of UK law, a full breakdown of the individual trades made by Investec on behalf of the Company as part of the Programme is detailed below:

Transaction Date and Time	Volume	Price (GBP)	Trading Venue	Transaction Reference Number
07-Jul-2025 08:02:55	331	522.8000	XLON	07002070000003202-E0NgVmVB0EWX20250707
07-Jul-2025 08:06:44	332	527.8000	XLON	07002070000003976-E0NgVmVB0NKA20250707
07-Jul-2025 08:07:22	332	527.2000	XLON	05002050000003965-E0NgVmVB0OIm20250707
07-Jul-2025 08:08:15	332	526.4000	BATE	06242062400001919-

				200008S420250707
07-Jul-2025 08:08:22	339	526.2000	XLON	05002050000004104-E0NgVmVB0QDI20250707
07-Jul-2025 08:08:24	331	525.8000	BATE	06242062400002435-200008SX20250707
07-Jul-2025 08:12:31	331	525.6000	XLON	07002070000004294-E0NgVmVB0WOK20250707
07-Jul-2025 08:13:05	361	525.6000	BATE	08492084900004227-2000095T20250707
07-Jul-2025 08:13:36	345	525.0000	XLON	05002050000004576-E0NgVmVB0XEy20250707
07-Jul-2025 08:18:00	337	523.2000	BATE	08492084900004817-200009IW20250707
07-Jul-2025 08:27:28	395	523.6000	XLON	05002050000009575-E0NgVmVB0mBr20250707
07-Jul-2025 08:48:32	507	528.4000	XLON	050020500000020180-E0NgVmVB12Rg20250707
07-Jul-2025 08:49:46	457	528.0000	XLON	070020700000020087-E0NgVmVB134d20250707
07-Jul-2025 08:55:30	332	529.6000	BATE	084920849000020475-20000BUN20250707
07-Jul-2025 08:56:44	365	529.4000	XLON	070020700000023035-E0NgVmVB17j020250707
07-Jul-2025 08:57:38	357	529.2000	BATE	062420624000020688-20000BZ120250707
07-Jul-2025 09:00:33	365	530.0000	BATE	084920849000022651-20000C6D20250707
07-Jul-2025 09:00:59	416	529.8000	XLON	050020500000025128-E0NgVmVB1BIL20250707
07-Jul-2025 09:08:36	398	531.0000	BATE	084920849000024934-20000CVB20250707
07-Jul-2025 09:08:36	365	531.0000	XLON	050020500000029177-E0NgVmVB1H0s20250707
07-Jul-2025 09:10:07	331	530.4000	XLON	070020700000029889-E0NgVmVB1IRH20250707
07-Jul-2025 09:10:07	430	530.6000	BATE	062420624000026904-20000D0Q20250707
07-Jul-2025 09:10:07	255	530.0000	BATE	084920849000026705-20000D1420250707
07-Jul-2025 09:10:07	141	530.0000	BATE	084920849000026705-20000D1520250707
07-Jul-2025 09:13:14	358	529.4000	BATE	062420624000027565-20000D8D20250707
07-Jul-2025 09:13:14	239	529.4000	XLON	050020500000030819-E0NgVmVB1Kz920250707
07-Jul-2025 09:13:14	92	529.4000	XLON	050020500000030819-E0NgVmVB1KyL20250707
07-Jul-2025 09:20:01	45	529.0000	XLON	050020500000032304-E0NgVmVB1PuU20250707
07-Jul-2025 09:20:01	331	529.0000	BATE	084920849000030557-20000DNA20250707
07-Jul-2025 09:21:00	319	529.0000	XLON	050020500000032304-E0NgVmVB1QYb20250707
07-Jul-2025 09:30:36	332	529.2000	BATE	062420624000035186-20000E9J20250707
07-Jul-2025 09:32:54	365	529.0000	XLON	050020500000038046-E0NgVmVB1YAJ20250707
07-Jul-2025 09:37:32	397	531.2000	XLON	070020700000042091-E0NgVmVB1btY20250707
07-Jul-2025 09:37:32	351	531.2000	BATE	084920849000038263-20000ETQ20250707
07-Jul-2025 09:40:10	332	531.0000	XLON	050020500000042626-E0NgVmVB1djT20250707
07-Jul-2025 09:42:10	331	530.2000	XLON	050020500000043553-E0NgVmVB1fPN20250707
07-Jul-2025 09:47:48	331	530.6000	BATE	084920849000041596-20000FM920250707
07-Jul-2025 09:50:14	332	530.4000	XLON	050020500000044480-E0NgVmVB1ljs20250707
07-Jul-2025 10:00:20	331	531.2000	BATE	084920849000045212-20000GIB20250707
07-Jul-2025 10:01:24	331	530.8000	XLON	050020500000048680-E0NgVmVB1seJ20250707
07-Jul-2025 10:06:15	416	530.2000	XLON	050020500000051589-E0NgVmVB1w1T20250707
07-Jul-2025 10:06:38	332	529.6000	BATE	084920849000049267-20000GYW20250707
07-Jul-2025 10:14:11	374	531.4000	XLON	070020700000055511-E0NgVmVB21ex20250707

07-Jul-2025 10:18:50	332	531.6000	BATE	06242062400053544-20000HQT20250707
07-Jul-2025 10:22:04	332	531.2000	XLON	05002050000056409-E0NgVmVB26ao20250707
07-Jul-2025 10:27:15	359	532.0000	BATE	06242062400056825-20000IA820250707
07-Jul-2025 10:32:14	332	531.6000	XLON	07002070000059260-E0NgVmVB2CvA20250707
07-Jul-2025 10:44:01	331	530.4000	BATE	08492084900062135-20000JE920250707
07-Jul-2025 10:44:01	364	530.6000	XLON	05002050000061552-E0NgVmVB2JZ220250707
07-Jul-2025 10:48:09	296	530.2000	XLON	07002070000065156-E0NgVmVB2MJR20250707
07-Jul-2025 10:48:09	68	530.2000	XLON	07002070000065156-E0NgVmVB2MJM20250707
07-Jul-2025 10:48:09	95	530.0000	BATE	08492084900064175-20000JPD20250707
07-Jul-2025 10:48:10	63	530.0000	BATE	08492084900064175-20000JPE20250707
07-Jul-2025 10:52:40	280	530.6000	XLON	05002050000066816-E0NgVmVB2Poh20250707
07-Jul-2025 10:52:40	107	530.6000	XLON	05002050000066816-E0NgVmVB2Poo20250707
07-Jul-2025 10:59:14	397	530.0000	XLON	05002050000067687-E0NgVmVB2TCr20250707
07-Jul-2025 10:59:14	332	530.0000	BATE	08492084900066455-20000KIY20250707
07-Jul-2025 11:02:11	171	529.8000	XLON	07002070000071177-E0NgVmVB2Vjj20250707
07-Jul-2025 11:02:11	191	529.8000	XLON	07002070000071177-E0NgVmVB2Vjg20250707
07-Jul-2025 11:05:43	350	530.4000	BATE	06242062400070819-20000L1F20250707
07-Jul-2025 11:08:05	91	530.2000	XLON	05002050000072420-E0NgVmVB2ZKo20250707
07-Jul-2025 11:08:05	241	530.2000	XLON	05002050000072420-E0NgVmVB2ZKy20250707
07-Jul-2025 11:16:00	331	529.4000	XLON	07002070000073870-E0NgVmVB2f2D20250707
07-Jul-2025 11:31:20	332	529.8000	XLON	05002050000079753-E0NgVmVB2pz820250707
07-Jul-2025 11:31:20	331	530.0000	BATE	06242062400081204-20000MW820250707
07-Jul-2025 12:01:00	383	532.0000	XLON	05002050000089010-E0NgVmVB3AB120250707
07-Jul-2025 12:02:01	398	532.0000	XLON	05002050000089630-E0NgVmVB3Bj120250707
07-Jul-2025 12:06:34	332	531.8000	XLON	07002070000090373-E0NgVmVB3F5720250707
07-Jul-2025 12:06:34	335	531.8000	BATE	06242062400093106-20000QL820250707
07-Jul-2025 12:08:00	430	531.6000	BATE	08492084900095974-20000QPM20250707
07-Jul-2025 12:08:00	331	531.4000	XLON	05002050000091879-E0NgVmVB3Fz820250707
07-Jul-2025 12:11:22	331	531.0000	XLON	07002070000092694-E0NgVmVB3Hl320250707
07-Jul-2025 12:14:07	180	531.4000	BATE	06242062400098475-20000R4O20250707
07-Jul-2025 12:14:07	331	531.4000	XLON	05002050000093378-E0NgVmVB3lxK20250707
07-Jul-2025 12:14:30	185	531.4000	BATE	06242062400098475-20000R5l20250707
07-Jul-2025 12:15:28	346	531.0000	XLON	05002050000093685-E0NgVmVB3JeZ20250707
07-Jul-2025 12:26:11	333	531.2000	BATE	08492084900100805-20000RX820250707
07-Jul-2025 12:32:05	364	531.6000	XLON	07002070000098283-E0NgVmVB3Rf920250707
07-Jul-2025 12:32:05	332	531.6000	BATE	08492084900104820-20000SBG20250707
07-Jul-2025 12:39:37	38	531.8000	BATE	06242062400107968-20000SQX20250707
07-Jul-2025 12:39:37	311	531.8000	BATE	06242062400107968-20000SQW20250707
07-Jul-2025 12:39:45	332	531.6000	XLON	05002050000099405-E0NgVmVB3VCk20250707
07-Jul-2025 13:01:45	333	532.2000	XLON	05002050000107022-F0NnVmVR3hl H20250707

07-Jul-2025 13:01:45	332	532.2000	BATE	06242062400118861-20000UBD20250707
07-Jul-2025 13:08:53	395	531.4000	XLON	07002070000108407-E0NgVmVB3liB20250707
07-Jul-2025 13:08:55	43	531.2000	BATE	08492084900119299-20000UQR20250707
07-Jul-2025 13:08:55	308	531.2000	BATE	08492084900119299-20000UQS20250707
07-Jul-2025 13:17:26	348	530.6000	XLON	07002070000108528-E0NgVmVB3qas20250707
07-Jul-2025 13:17:26	358	530.6000	BATE	06242062400123818-20000VB620250707
07-Jul-2025 13:18:42	154	529.6000	XLON	07002070000112823-E0NgVmVB3rjh20250707
07-Jul-2025 13:18:42	343	529.6000	XLON	07002070000112823-E0NgVmVB3rjf20250707
07-Jul-2025 13:21:40	331	528.8000	XLON	07002070000113381-E0NgVmVB3tRO20250707
07-Jul-2025 13:21:40	354	528.8000	BATE	06242062400126007-20000VOQ20250707
07-Jul-2025 13:31:26	332	529.0000	XLON	05002050000117080-E0NgVmVB3yul20250707
07-Jul-2025 13:34:47	106	528.6000	BATE	08492084900130891-20000WJU20250707
07-Jul-2025 13:35:23	240	528.6000	BATE	08492084900130891-20000WLZ20250707
07-Jul-2025 13:36:35	364	528.2000	XLON	07002070000117678-E0NgVmVB42Jl20250707
07-Jul-2025 13:41:30	358	528.6000	XLON	05002050000119684-E0NgVmVB44tv20250707
07-Jul-2025 13:41:30	357	528.8000	BATE	08492084900135466-20000XDS20250707
07-Jul-2025 13:45:32	345	527.8000	XLON	05002050000121065-E0NgVmVB47aq20250707
07-Jul-2025 13:53:42	341	527.4000	BATE	06242062400141835-20000XSG20250707
07-Jul-2025 13:53:42	336	527.4000	XLON	07002070000122339-E0NgVmVB4CCJ20250707
07-Jul-2025 13:58:28	332	527.4000	XLON	05002050000125940-E0NgVmVB4Fgg20250707
07-Jul-2025 14:01:01	331	527.4000	XLON	05002050000126929-E0NgVmVB4HpC20250707
07-Jul-2025 14:02:18	355	527.2000	XLON	07002070000127287-E0NgVmVB4lqF20250707
07-Jul-2025 14:02:18	342	527.2000	BATE	08492084900144968-20000YI920250707
07-Jul-2025 14:10:09	331	527.6000	XLON	07002070000129870-E0NgVmVB4OOK20250707
07-Jul-2025 14:28:15	338	529.2000	BATE	08492084900160020-200010UK20250707
07-Jul-2025 14:28:15	332	529.2000	XLON	07002070000137040-E0NgVmVB4ax020250707
07-Jul-2025 14:31:20	331	529.8000	BATE	08492084900161899-200011SH20250707
07-Jul-2025 14:31:58	340	529.6000	XLON	05002050000138879-E0NgVmVB4hPU20250707
07-Jul-2025 14:38:15	331	531.0000	XLON	07002070000145155-E0NgVmVB4qpk20250707
07-Jul-2025 14:41:59	557	531.2000	XLON	05002050000149140-E0NgVmVB4ucP20250707
07-Jul-2025 14:41:59	373	531.0000	XLON	05002050000148730-E0NgVmVB4udS20250707
07-Jul-2025 14:41:59	332	530.8000	BATE	08492084900165443-200013TC20250707
07-Jul-2025 14:41:59	504	530.8000	XLON	05002050000148078-E0NgVmVB4udr20250707
07-Jul-2025 14:46:46	348	530.8000	XLON	05002050000151290-E0NgVmVB4zcZ20250707
07-Jul-2025 14:46:46	65	530.8000	BATE	06242062400173262-200014JB20250707
07-Jul-2025 14:46:46	266	530.8000	BATE	06242062400173262-200014JA20250707
07-Jul-2025 14:46:51	430	530.4000	XLON	05002050000150051-E0NgVmVB4zi520250707
07-Jul-2025 14:56:25	375	531.2000	BATE	06242062400180556-2000166B20250707
07-Jul-2025 14:59:02	355	531.0000	XLON	07002070000155519-E0NgVmVB5Cf920250707
07-Jul-2025 14:59:02	464	531.0000	BATE	08492084900177059-

				200016NN20250707
07-Jul-2025 15:02:23	331	530.2000	XLON	07002070000159127-E0NgVmVB5HST20250707
07-Jul-2025 15:02:23	430	530.2000	BATE	08492084900181295-200017E320250707
07-Jul-2025 15:09:34	338	530.4000	XLON	05002050000161271-E0NgVmVB5PAr20250707
07-Jul-2025 15:09:34	230	530.4000	BATE	08492084900184225-200018LT20250707
07-Jul-2025 15:09:34	119	530.4000	BATE	08492084900184225-200018LS20250707
07-Jul-2025 15:15:08	494	530.2000	XLON	05002050000166518-E0NgVmVB5UPL20250707
07-Jul-2025 15:15:14	331	530.0000	BATE	08492084900189209-200019C620250707
07-Jul-2025 15:15:15	430	530.0000	XLON	07002070000161244-E0NgVmVB5Uar20250707
07-Jul-2025 15:22:59	291	530.4000	XLON	07002070000170762-E0NgVmVB5bdG20250707
07-Jul-2025 15:22:59	65	530.4000	XLON	07002070000170762-E0NgVmVB5bdN20250707
07-Jul-2025 15:26:08	365	530.0000	BATE	06242062400195883-20001B0Y20250707
07-Jul-2025 15:26:08	427	530.0000	XLON	07002070000170623-E0NgVmVB5egX20250707
07-Jul-2025 15:26:28	379	529.8000	XLON	05002050000172128-E0NgVmVB5f2r20250707
07-Jul-2025 15:26:28	149	529.8000	BATE	06242062400199343-20001B2U20250707
07-Jul-2025 15:26:28	279	529.8000	BATE	06242062400199343-20001B2V20250707
07-Jul-2025 15:29:46	315	529.0000	BATE	08492084900199045-20001BKX20250707
07-Jul-2025 15:29:46	16	529.0000	BATE	08492084900199045-20001BKW20250707
07-Jul-2025 15:30:51	112	529.2000	XLON	05002050000173958-E0NgVmVB5ihO20250707
07-Jul-2025 15:30:51	259	529.2000	XLON	05002050000173958-E0NgVmVB5ihS20250707
07-Jul-2025 15:31:29	23	528.8000	BATE	08492084900201282-20001BVK20250707
07-Jul-2025 15:31:29	540	528.8000	BATE	08492084900201282-20001BVJ20250707
07-Jul-2025 15:33:29	497	528.6000	XLON	05002050000174811-E0NgVmVB5iVN20250707
07-Jul-2025 15:34:09	63	528.4000	BATE	06242062400203871-20001CBE20250707
07-Jul-2025 15:34:09	281	528.4000	BATE	06242062400203871-20001CBF20250707
07-Jul-2025 15:37:08	497	527.8000	XLON	05002050000176363-E0NgVmVB5ohg20250707
07-Jul-2025 15:49:08	466	529.4000	XLON	07002070000182560-E0NgVmVB611320250707
07-Jul-2025 15:50:49	365	529.8000	XLON	05002050000183196-E0NgVmVB638C20250707
07-Jul-2025 15:52:18	497	529.6000	XLON	07002070000183011-E0NgVmVB64h320250707
07-Jul-2025 15:52:39	331	529.2000	BATE	08492084900211195-20001F6A20250707
07-Jul-2025 15:53:23	364	528.6000	XLON	07002070000184537-E0NgVmVB65rK20250707
07-Jul-2025 15:53:23	331	528.6000	BATE	06242062400214655-20001FB220250707
07-Jul-2025 15:57:23	364	529.2000	BATE	08492084900214302-20001G0920250707
07-Jul-2025 15:57:24	195	529.2000	XLON	05002050000185478-E0NgVmVB69mz20250707
07-Jul-2025 15:57:24	302	529.2000	XLON	05002050000185478-E0NgVmVB69n120250707
07-Jul-2025 16:01:02	364	528.8000	BATE	08492084900216448-20001GOX20250707
07-Jul-2025 16:07:27	436	529.0000	XLON	07002070000191733-E0NgVmVB6Kgn20250707
07-Jul-2025 16:09:15	331	529.2000	XLON	05002050000192446-E0NgVmVB6Mbr20250707
07-Jul-2025 16:09:19	331	529.0000	XLON	07002070000192097-E0NgVmVB6MI420250707
07-Jul-2025 16:09:19	447	528.8000	BATE	06242062400226865-20001IAA20250707

07-Jul-2025 16:12:33	364	528.4000	BATE	06242062400221780-20001IVV20250707
07-Jul-2025 16:13:06	364	528.4000	BATE	08492084900229458-20001IZW20250707
07-Jul-2025 16:14:25	430	528.6000	XLON	05002050000194552-E0NgVmVB6Rdb20250707
07-Jul-2025 16:17:24	463	528.4000	BATE	08492084900231021-20001JZ820250707
07-Jul-2025 16:24:14	365	528.8000	BATE	06242062400240617-20001M6720250707
07-Jul-2025 16:24:14	66	528.8000	BATE	06242062400240617-20001M6520250707
07-Jul-2025 16:24:14	356	528.8000	XLON	05002050000197624-E0NgVmVB6cMa20250707
07-Jul-2025 16:24:14	546	528.8000	XLON	07002070000197474-E0NgVmVB6cMY20250707
07-Jul-2025 16:24:17	694	528.6000	XLON	07002070000197306-E0NgVmVB6cQ120250707
07-Jul-2025 16:24:17	568	528.4000	XLON	05002050000197220-E0NgVmVB6cTR20250707
07-Jul-2025 16:24:17	332	528.4000	XLON	07002070000197599-E0NgVmVB6cTV20250707
07-Jul-2025 16:24:17	372	528.6000	BATE	06242062400240309-20001M6X20250707
07-Jul-2025 16:27:05	18	527.6000	XLON	07002070000198011-E0NgVmVB6fUd20250707
07-Jul-2025 16:27:05	197	527.8000	BATE	06242062400242743-20001N5M20250707
07-Jul-2025 16:27:05	100	527.8000	BATE	08492084900241409-20001N5N20250707
07-Jul-2025 16:27:05	431	527.8000	XLON	07002070000198012-E0NgVmVB6fTk20250707
07-Jul-2025 16:28:55	33	527.0000	BATE	06242062400245156-20001NS520250707
07-Jul-2025 16:28:55	364	527.0000	BATE	08492084900243709-20001NS320250707

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