

Transactions in own shares

Melrose Industries plc (the **Company**) announces today it has purchased the following number of its ordinary shares of £0.001 each through J.P. Morgan Securities plc.

Ordinary Shares:

Date of purchase:	10 July 2025
Number of ordinary shares purchased	56,400
Lowest price per share:	531.4000
Highest price per share:	537.8000
Weighted average price per day:	534.8666

The Company intends to hold the purchased shares in treasury.

Following the above transaction, the Company has 39,691,700 ordinary shares held in treasury and 1,271,783,621 ordinary shares in issue (excluding treasury shares).

The table below contains detailed information about the purchases made as part of the buyback programme.

Schedule of Purchases

Shares purchased:	(ISIN: GB00BNR5MZ78)
Date of purchases:	10 July 2025
Investment firm:	J.P. Morgan Securities plc

Aggregate information:

Venue	Volume-weighted average price	Aggregated volume	Lowest price per share	Highest price per share
London Stock Exchange	534.9026	33,840	531.4000	537.8000
BATS Europe	534.8126	22,560	531.4000	537.4000

Individual Transactions

In accordance with Article 5(1)(b) of the Market Abuse Regulation (EU) No 596/2014 as it forms part of UK law, a full breakdown of the individual trades made by Investec on behalf of the Company as part of the Programme is detailed below:

Transaction Date and Time	Volume	Price (GBP)	Trading Venue	Transaction Reference Number
10-Jul-2025 08:01:50	365	534.0000	BATE	08492084900000933-200006J520250710
10-Jul-2025 08:03:29	333	533.8000	BATE	084920849000001668-200006RU20250710
10-Jul-2025 08:09:08	274	533.4000	BATE	084920849000003467-200007GQ20250710
10-Jul-2025 08:09:19	82	533.4000	BATE	084920849000003467-

				200007HR20250710
10-Jul-2025 08:15:00	33	532.8000	XLON	0500205000003641-E0NigewxZwpR20250710
10-Jul-2025 08:15:00	399	532.8000	XLON	0500205000003641-E0NigewxZwpX20250710
10-Jul-2025 08:19:21	406	533.6000	XLON	07002070000007609-E0Nigewxa3kj20250710
10-Jul-2025 08:19:21	522	533.8000	XLON	07002070000007841-E0Nigewxa3kg20250710
10-Jul-2025 08:30:24	467	535.2000	BATE	06242062400012412-200009M020250710
10-Jul-2025 08:35:54	398	536.8000	XLON	07002070000013863-E0NigewxaNIN20250710
10-Jul-2025 08:36:14	365	536.6000	XLON	07002070000013663-E0NigewxaObM20250710
10-Jul-2025 08:36:15	366	536.4000	BATE	06242062400015804-20000A7W20250710
10-Jul-2025 08:36:15	365	536.4000	XLON	07002070000013486-E0NigewxaOdU20250710
10-Jul-2025 08:40:14	32	536.6000	BATE	06242062400018248-20000AKW20250710
10-Jul-2025 08:45:31	355	537.2000	BATE	08492084900019475-20000B4G20250710
10-Jul-2025 08:48:59	366	536.2000	XLON	05002050000016766-E0NigewxadwN20250710
10-Jul-2025 08:48:59	192	536.2000	XLON	07002070000017017-E0NigewxadwS20250710
10-Jul-2025 08:48:59	195	536.2000	XLON	07002070000017017-E0NigewxadwP20250710
10-Jul-2025 08:48:59	333	536.4000	BATE	06242062400021178-20000BEL20250710
10-Jul-2025 08:52:02	332	534.0000	BATE	06242062400023478-20000BOX20250710
10-Jul-2025 08:59:55	332	533.4000	XLON	05002050000018686-E0Nigewxaq7j20250710
10-Jul-2025 09:00:40	498	533.2000	XLON	07002070000018729-E0Nigewxaral20250710
10-Jul-2025 09:00:40	340	533.2000	BATE	06242062400024727-20000CK020250710
10-Jul-2025 09:05:27	332	532.8000	BATE	06242062400030824-20000D4Q20250710
10-Jul-2025 09:12:28	332	532.8000	BATE	06242062400033147-20000DVC20250710
10-Jul-2025 09:16:21	332	532.0000	XLON	07002070000023587-E0Nigewxb7jB20250710
10-Jul-2025 09:16:48	365	531.8000	XLON	05002050000023533-E0Nigewxb8Bz20250710
10-Jul-2025 09:20:25	341	533.6000	BATE	08492084900035696-20000EN020250710
10-Jul-2025 09:21:24	333	533.2000	XLON	05002050000030686-E0NigewxbCHG20250710
10-Jul-2025 09:35:48	332	536.0000	BATE	06242062400044446-20000GE420250710
10-Jul-2025 09:37:42	106	536.0000	XLON	05002050000035844-E0NigewxbS2d20250710
10-Jul-2025 09:37:42	149	536.0000	XLON	05002050000035844-E0NigewxbS2f20250710
10-Jul-2025 09:37:42	149	536.0000	XLON	05002050000035844-E0NigewxbS2h20250710
10-Jul-2025 09:39:54	349	535.6000	XLON	07002070000035104-E0NigewxbU3C20250710
10-Jul-2025 09:39:54	332	535.4000	BATE	06242062400045030-20000GRG20250710
10-Jul-2025 09:51:04	343	536.6000	BATE	08492084900049267-20000HRU20250710
10-Jul-2025 09:51:04	345	536.6000	XLON	07002070000039470-E0Nigewxbchr20250710
10-Jul-2025 09:53:31	452	536.0000	XLON	05002050000039195-E0Nigewxbex20250710
10-Jul-2025 10:04:01	333	537.2000	XLON	07002070000043158-E0NigewxbxQ20250710
10-Jul-2025 10:04:01	332	537.0000	BATE	08492084900054959-20000J6C20250710
10-Jul-2025 10:18:38	92	537.6000	XLON	07002070000047326-E0Nigewxc0zm20250710
10-Jul-2025 10:19:06	151	537.4000	XLON	07002070000047453-E0Nigewxc1Gh20250710
10-Jul-2025 10:20:14	363	537.8000	XLON	05002050000047750-E0Nigewxc2Hq20250710
10-Jul-2025 10:22:04	333	537.4000	BATE	06242062400048457

10-Jul-2025 10:23:24	333	537.4000	BATE	0849208490006215/- 20000L1420250710
10-Jul-2025 10:24:52	456	537.2000	XLON	05002050000046921- E0Nigewxc6NX20250710
10-Jul-2025 10:28:46	332	537.0000	BATE	06242062400066636- 20000LKQ20250710
10-Jul-2025 10:31:38	365	536.2000	XLON	07002070000049410- E0NigewxcD5U20250710
10-Jul-2025 10:31:44	331	536.0000	BATE	08492084900066088- 20000LWG20250710
10-Jul-2025 10:31:44	26	536.0000	BATE	08492084900066088- 20000LWF20250710
10-Jul-2025 10:41:15	531	535.2000	XLON	05002050000051374- E0NigewxcKDF20250710
10-Jul-2025 10:42:21	343	534.6000	BATE	06242062400073048- 20000MNY20250710
10-Jul-2025 10:58:11	413	535.2000	XLON	05002050000058039- E0NigewxcVgN20250710
10-Jul-2025 11:10:19	356	535.6000	XLON	07002070000061602- E0Nigewxce1A20250710
10-Jul-2025 11:12:47	335	535.2000	BATE	08492084900081645- 20000P1720250710
10-Jul-2025 11:12:47	442	535.4000	XLON	05002050000060727- E0Nigewxcg4120250710
10-Jul-2025 11:20:31	332	535.2000	BATE	06242062400087440- 20000PMB20250710
10-Jul-2025 11:25:09	432	534.8000	XLON	05002050000062534- E0Nigewxcn1O20250710
10-Jul-2025 11:25:09	332	534.8000	BATE	06242062400090927- 20000PXD20250710
10-Jul-2025 11:39:25	422	535.0000	XLON	05002050000068076- E0NigewxcwnD20250710
10-Jul-2025 11:39:42	345	534.6000	BATE	08492084900094009- 20000R3U20250710
10-Jul-2025 11:45:00	333	534.8000	BATE	06242062400099066- 20000RGR20250710
10-Jul-2025 11:46:31	17	534.8000	XLON	05002050000070716- E0Nigewxd1RD20250710
10-Jul-2025 11:46:31	261	534.8000	XLON	05002050000070716- E0Nigewxd1RB20250710
10-Jul-2025 11:46:31	66	534.8000	XLON	05002050000070716- E0Nigewxd1R920250710
10-Jul-2025 11:55:14	400	535.8000	XLON	07002070000073087- E0Nigewxd7af20250710
10-Jul-2025 12:02:52	372	535.4000	XLON	07002070000072550- E0NigewxdExl20250710
10-Jul-2025 12:02:52	333	535.4000	BATE	08492084900104319- 20000T2G20250710
10-Jul-2025 12:03:12	333	534.6000	XLON	05002050000069662- E0NigewxdFOz20250710
10-Jul-2025 12:19:51	486	535.0000	XLON	05002050000080464- E0NigewxdSvA20250710
10-Jul-2025 12:24:05	80	535.4000	BATE	08492084900116865- 20000UR620250710
10-Jul-2025 12:24:05	253	535.4000	BATE	08492084900116865- 20000UR520250710
10-Jul-2025 12:29:03	349	534.8000	BATE	06242062400119850- 20000V4R20250710
10-Jul-2025 12:29:03	9	535.0000	XLON	07002070000080804- E0NigewxdZQC20250710
10-Jul-2025 12:29:03	375	535.0000	XLON	07002070000080804- E0NigewxdZQ720250710
10-Jul-2025 12:44:28	448	535.4000	XLON	07002070000088167- E0NigewxdKj20250710
10-Jul-2025 12:46:49	531	535.0000	XLON	07002070000087137- E0Nigewxdmhp20250710
10-Jul-2025 12:51:05	366	536.0000	XLON	07002070000090404- E0Nigewxdg3z20250710
10-Jul-2025 12:53:41	345	535.8000	BATE	06242062400134730- 20000XEQ20250710
10-Jul-2025 13:00:00	351	535.4000	BATE	06242062400136610- 20000X520250710
10-Jul-2025 13:00:00	498	535.4000	XLON	05002050000090899- E0NigewxdwpR20250710
10-Jul-2025 13:02:39	332	535.0000	BATE	06242062400140003- 20000Y9I20250710
10-Jul-2025 13:02:39	498	535.0000	XLON	05002050000093856- E0Nigewxdzoy20250710
10-Jul-2025 13:10:39	333	535.8000	XLON	07002070000096886- E0Nigewxe5ln20250710

10-Jul-2025 13:16:46	333	535.4000	BATE	08492084900139647-20000ZA420250710
10-Jul-2025 13:25:29	366	535.8000	XLON	05002050000100590-E0NigewxeEx720250710
10-Jul-2025 13:25:29	361	535.8000	BATE	08492084900145228-2000103Z20250710
10-Jul-2025 13:27:53	332	536.0000	BATE	06242062400151927-200010AH20250710
10-Jul-2025 13:33:20	358	535.6000	XLON	07002070000102727-E0NigewxeMEe20250710
10-Jul-2025 13:40:48	340	535.2000	BATE	08492084900155841-200011KP20250710
10-Jul-2025 13:40:48	337	535.4000	XLON	07002070000110564-E0NigewxeSnd20250710
10-Jul-2025 13:44:59	366	535.0000	XLON	07002070000111522-E0NigewxeVES20250710
10-Jul-2025 13:45:00	365	534.6000	XLON	05002050000111030-E0NigewxeVG420250710
10-Jul-2025 13:50:37	14	534.2000	BATE	08492084900159463-200012FA20250710
10-Jul-2025 13:50:37	152	534.2000	BATE	08492084900159463-200012F920250710
10-Jul-2025 13:50:38	166	534.2000	BATE	08492084900159463-200012FC20250710
10-Jul-2025 13:51:25	185	534.0000	XLON	07002070000112690-E0NigewxealQ20250710
10-Jul-2025 13:51:25	206	534.0000	XLON	07002070000112690-E0NigewxealM20250710
10-Jul-2025 13:54:06	347	532.6000	XLON	05002050000115079-E0NigewxecOX20250710
10-Jul-2025 13:59:16	347	532.6000	BATE	08492084900164255-2000136G20250710
10-Jul-2025 14:05:29	338	533.4000	BATE	08492084900169562-200013U420250710
10-Jul-2025 14:05:31	332	533.0000	XLON	05002050000118052-E0Nigewxekg220250710
10-Jul-2025 14:10:13	365	532.8000	XLON	07002070000120357-E0NigewxenpH20250710
10-Jul-2025 14:15:43	346	533.2000	BATE	06242062400178679-2000150L20250710
10-Jul-2025 14:22:52	333	533.0000	BATE	08492084900178842-200015VK20250710
10-Jul-2025 14:26:53	356	533.4000	XLON	05002050000128275-E0Nigewxf0VX20250710
10-Jul-2025 14:31:19	465	533.6000	XLON	07002070000131957-E0Nigewxf7oB20250710
10-Jul-2025 14:32:45	59	534.2000	XLON	05002050000134345-E0NigewxfBAH20250710
10-Jul-2025 14:33:53	410	534.2000	XLON	05002050000135096-E0NigewxfD6720250710
10-Jul-2025 14:38:43	333	534.6000	BATE	08492084900190583-200019ED20250710
10-Jul-2025 14:40:22	354	534.6000	XLON	05002050000139600-E0NigewxfLi620250710
10-Jul-2025 14:41:33	12	534.8000	XLON	07002070000140757-E0NigewxfMSz20250710
10-Jul-2025 14:44:37	420	535.4000	XLON	05002050000142432-E0NigewxfQ4Z20250710
10-Jul-2025 14:47:16	465	535.6000	XLON	05002050000143531-E0NigewxfTVu20250710
10-Jul-2025 14:47:16	332	535.4000	BATE	08492084900197936-20001AXT20250710
10-Jul-2025 14:48:34	382	535.2000	XLON	07002070000142466-E0NigewxfV5v20250710
10-Jul-2025 14:49:46	498	534.8000	BATE	06242062400203364-20001BEB20250710
10-Jul-2025 14:51:43	432	534.6000	XLON	05002050000145587-E0NigewxfZAp20250710
10-Jul-2025 14:59:41	465	537.2000	XLON	07002070000152292-E0NigewxfkUI20250710
10-Jul-2025 15:01:40	333	537.2000	BATE	08492084900209902-20001DUF20250710
10-Jul-2025 15:03:45	333	536.8000	BATE	06242062400216522-20001EB520250710
10-Jul-2025 15:03:45	350	536.8000	XLON	05002050000150325-E0Nigewxfshp20250710
10-Jul-2025 15:03:45	398	536.4000	BATE	06242062400215976-20001EBA20250710
10-Jul-2025 15:03:45	366	536.2000	XLON	05002050000150293-

				E0Nigewxfskc20250710
10-Jul-2025 15:05:35	498	535.6000	BATE	08492084900213302-20001ERE20250710
10-Jul-2025 15:05:35	398	535.6000	XLON	07002070000155927-E0NigewxfwOS20250710
10-Jul-2025 15:12:37	464	535.8000	XLON	05002050000160503-E0Nigewxg5zn20250710
10-Jul-2025 15:12:38	333	535.8000	BATE	06242062400222150-20001GBS20250710
10-Jul-2025 15:20:36	398	536.4000	XLON	05002050000165836-E0NigewxgFmg20250710
10-Jul-2025 15:20:50	333	536.2000	BATE	08492084900223250-20001HS220250710
10-Jul-2025 15:20:50	333	536.2000	XLON	05002050000165338-E0NigewxgG3s20250710
10-Jul-2025 15:21:00	366	535.8000	XLON	07002070000163703-E0NigewxgGPL20250710
10-Jul-2025 15:21:24	362	535.4000	BATE	06242062400230016-20001HMV120250710
10-Jul-2025 15:21:25	498	535.2000	XLON	07002070000166065-E0NigewxgH3m20250710
10-Jul-2025 15:25:09	334	535.2000	BATE	08492084900228174-20001IOP20250710
10-Jul-2025 15:25:09	333	535.4000	XLON	05002050000168045-E0NigewxgLdh20250710
10-Jul-2025 15:26:37	363	535.0000	BATE	06242062400234275-20001J1I20250710
10-Jul-2025 15:26:37	365	534.6000	XLON	05002050000169080-E0NigewxgNJF20250710
10-Jul-2025 15:28:39	348	534.2000	XLON	07002070000170016-E0NigewxgPoy20250710
10-Jul-2025 15:34:46	363	532.6000	XLON	05002050000172100-E0NigewxgYEE20250710
10-Jul-2025 15:34:46	353	532.6000	BATE	08492084900233880-20001KP520250710
10-Jul-2025 15:38:25	272	531.4000	BATE	06242062400242605-20001LHZ20250710
10-Jul-2025 15:38:25	60	531.4000	BATE	06242062400242605-20001LHY20250710
10-Jul-2025 15:38:25	349	531.4000	XLON	07002070000174917-E0NigewxgcyW20250710
10-Jul-2025 15:48:57	332	532.2000	BATE	08492084900244770-20001NPE20250710
10-Jul-2025 15:51:45	360	533.4000	BATE	08492084900248414-20001OB120250710
10-Jul-2025 15:57:46	473	534.0000	XLON	05002050000186233-E0Nigewxgxv820250710
10-Jul-2025 15:59:45	466	534.6000	XLON	07002070000186987-E0Nigewxh03k20250710
10-Jul-2025 15:59:45	62	534.6000	XLON	07002070000186987-E0Nigewxh03m20250710
10-Jul-2025 16:01:08	395	534.4000	XLON	07002070000186546-E0Nigewxh2FM20250710
10-Jul-2025 16:01:08	46	534.4000	XLON	07002070000186546-E0Nigewxh2FP20250710
10-Jul-2025 16:01:08	70	534.4000	XLON	07002070000186546-E0Nigewxh2FR20250710
10-Jul-2025 16:01:16	356	534.2000	BATE	08492084900254520-20001QOW20250710
10-Jul-2025 16:01:30	394	533.8000	XLON	05002050000185995-E0Nigewxh2xq20250710
10-Jul-2025 16:07:21	333	534.0000	XLON	07002070000190979-E0Nigewxh97o20250710
10-Jul-2025 16:08:31	339	533.6000	BATE	08492084900261880-20001SFX20250710
10-Jul-2025 16:10:44	465	533.4000	XLON	07002070000191287-E0NigewxhCeO20250710
10-Jul-2025 16:10:44	353	533.2000	BATE	08492084900266637-20001SXQ20250710
10-Jul-2025 16:13:25	391	533.2000	BATE	06242062400273922-20001TKJ20250710
10-Jul-2025 16:13:33	332	533.0000	XLON	05002050000193377-E0NigewxhG1B20250710
10-Jul-2025 16:18:00	426	533.8000	BATE	08492084900275666-20001UUA20250710
10-Jul-2025 16:18:00	335	533.8000	XLON	07002070000195789-E0NigewxhKh20250710
10-Jul-2025 16:20:44	366	534.0000	XLON	05002050000196203-E0NigewxhPDJ20250710

10-Jul-2025 16:22:41	46	534.6000	XLON	05002050000196776-E0NigewxhS1q20250710
10-Jul-2025 16:22:47	95	534.6000	XLON	05002050000196791-E0NigewxhSEE20250710
10-Jul-2025 16:23:59	333	534.8000	BATE	06242062400286661-20001WRA20250710
10-Jul-2025 16:23:59	410	534.8000	XLON	07002070000196779-E0NigewxhTpB20250710
10-Jul-2025 16:24:00	397	534.6000	BATE	06242062400286387-20001WRW20250710
10-Jul-2025 16:26:01	332	534.4000	BATE	06242062400287268-20001XKE20250710
10-Jul-2025 16:26:01	36	534.2000	BATE	08492084900282663-20001XKJ20250710
10-Jul-2025 16:26:01	478	534.4000	XLON	05002050000196700-E0NigewxhXCG20250710
10-Jul-2025 16:26:17	332	534.4000	XLON	07002070000197230-E0NigewxhXX420250710
10-Jul-2025 16:28:21	332	534.6000	XLON	07002070000197777-E0Nigewxhahu20250710
10-Jul-2025 16:28:58	432	534.6000	XLON	05002050000198113-E0NigewxhbjJ20250710

This information is provided by RNS, the news service of the London Stock Exchange. RNS is approved by the Financial Conduct Authority to act as a Primary Information Provider in the United Kingdom. Terms and conditions relating to the use and distribution of this information may apply. For further information, please contact ms@seg.com or visit www.ms.com.

RNS may use your IP address to confirm compliance with the terms and conditions, to analyse how you engage with the information contained in this communication, and to share such analysis on an anonymised basis with others as part of our commercial services. For further information about how RNS and the London Stock Exchange use the personal data you provide us, please see our [Privacy Policy](#).

END

POSSFLFISEISEIW