

Transactions in own shares

Melrose Industries plc (the **Company**) announces today it has purchased the following number of its ordinary shares of £0.001 each through J.P. Morgan Securities plc.

Ordinary Shares:

Date of purchase:	14 July 2025
Number of ordinary shares purchased	56,000
Lowest price per share:	526.2000
Highest price per share:	536.0000
Weighted average price per day:	530.2998

The Company intends to hold the purchased shares in treasury.

Following the above transaction, the Company has 39,803,728 ordinary shares held in treasury and 1,271,671,593 ordinary shares in issue (excluding treasury shares).

The table below contains detailed information about the purchases made as part of the buyback programme.

Schedule of Purchases

Shares purchased:	(ISIN: GB00BNR5MZ78)
Date of purchases:	14 July 2025
Investment firm:	J.P. Morgan Securities plc

Aggregate information:

Venue	Volume-weighted average price	Aggregated volume	Lowest price per share	Highest price per share
London Stock Exchange	530.3423	33,600	526.2000	536.0000
BATS Europe	530.2361	22,400	526.2000	535.4000

Individual Transactions

In accordance with Article 5(1)(b) of the Market Abuse Regulation (EU) No 596/2014 as it forms part of UK law, a full breakdown of the individual trades made by Investec on behalf of the Company as part of the Programme is detailed below:

Transaction Date and Time	Volume	Price (GBP)	Trading Venue	Transaction Reference Number
14-Jul-2025 08:03:40	322	529.0000	XLON	07002070000003532-E0NlaUsff7xX20250714
14-Jul-2025 08:03:40	322	528.6000	XLON	05002050000003583-E0NlaUsff7xo20250714
14-Jul-2025 08:12:10	323	530.2000	BATE	06242062400004196-200008Y420250714
14-Jul-2025 08:14:50	354	529.6000	BATE	08492084900004515-

				2000093C20250714
14-Jul-2025 08:17:00	336	528.8000	XLON	07002070000004797-E0NlaUsffamA20250714
14-Jul-2025 08:21:00	322	529.0000	BATE	06242062400006846-200009M920250714
14-Jul-2025 08:23:13	401	529.8000	XLON	07002070000009779-E0NlaUsffjEg20250714
14-Jul-2025 08:23:15	434	529.6000	XLON	07002070000009741-E0NlaUsffjHN20250714
14-Jul-2025 08:24:00	364	529.4000	BATE	06242062400008918-200009S420250714
14-Jul-2025 08:38:44	233	532.4000	XLON	07002070000017411-E0NlaUsfg0XT20250714
14-Jul-2025 08:40:11	386	532.4000	BATE	08492084900015241-20000AXH20250714
14-Jul-2025 08:40:11	496	532.4000	XLON	07002070000017735-E0NlaUsfg1a320250714
14-Jul-2025 08:40:11	362	532.6000	XLON	07002070000017747-E0NlaUsfg1Zb20250714
14-Jul-2025 08:41:06	431	532.2000	XLON	07002070000017658-E0NlaUsfg2Ac20250714
14-Jul-2025 08:41:07	386	532.0000	BATE	06242062400015930-20000B0020250714
14-Jul-2025 08:45:03	464	531.4000	BATE	06242062400015821-20000B8Z20250714
14-Jul-2025 08:47:25	324	530.8000	XLON	05002050000018992-E0NlaUsfg7Ws20250714
14-Jul-2025 08:47:26	336	530.6000	BATE	08492084900017298-20000BDD20250714
14-Jul-2025 08:47:26	405	530.6000	XLON	07002070000018348-E0NlaUsfg7YJ20250714
14-Jul-2025 08:54:44	322	531.2000	BATE	08492084900020180-20000BVI20250714
14-Jul-2025 09:00:32	322	531.2000	BATE	08492084900022855-20000CB820250714
14-Jul-2025 09:08:02	332	532.0000	BATE	08492084900025190-20000CW520250714
14-Jul-2025 09:09:00	322	531.6000	XLON	07002070000028632-E0NlaUsfgRoC20250714
14-Jul-2025 09:16:48	323	533.4000	XLON	07002070000032897-E0NlaUsfgYhy20250714
14-Jul-2025 09:16:48	322	533.4000	BATE	08492084900029495-20000DKR20250714
14-Jul-2025 09:18:52	355	533.0000	XLON	07002070000033970-E0NlaUsfgaQX20250714
14-Jul-2025 09:24:25	408	532.2000	XLON	05002050000034470-E0NlaUsfgejw20250714
14-Jul-2025 09:24:25	94	532.2000	BATE	08492084900032330-20000DZO20250714
14-Jul-2025 09:24:25	11	532.2000	XLON	05002050000034470-E0NlaUsfgek020250714
14-Jul-2025 09:24:25	3	532.2000	BATE	08492084900032330-20000DZP20250714
14-Jul-2025 09:37:36	225	532.8000	BATE	08492084900037285-20000ES920250714
14-Jul-2025 09:37:54	343	532.6000	XLON	05002050000039858-E0NlaUsfgmzW20250714
14-Jul-2025 09:45:33	300	532.8000	XLON	07002070000042515-E0NlaUsfgtiw20250714
14-Jul-2025 09:45:33	104	532.8000	XLON	07002070000042515-E0NlaUsfgtit20250714
14-Jul-2025 09:45:45	323	532.6000	BATE	06242062400042715-20000FFJ20250714
14-Jul-2025 09:45:46	234	532.4000	XLON	05002050000042429-E0NlaUsfgtwK20250714
14-Jul-2025 09:45:46	246	532.4000	XLON	05002050000042429-E0NlaUsfgtwO20250714
14-Jul-2025 09:58:26	323	534.4000	BATE	08492084900047367-20000G5B20250714
14-Jul-2025 09:58:42	323	534.0000	XLON	07002070000046363-E0NlaUsfh2he20250714
14-Jul-2025 10:15:55	447	535.4000	XLON	07002070000052262-E0NlaUsfhCmm20250714
14-Jul-2025 10:15:55	344	535.4000	XLON	07002070000052262-E0NlaUsfhCmq20250714
14-Jul-2025 10:18:04	405	535.2000	XLON	05002050000051929-E0NlaUsfhDrh20250714
14-Jul-2025 10:33:14	472	536.0000	XLON	05002050000057833-E0NlaUsfhN2120250714

14-Jul-2025 10:33:23	347	535.6000	XLON	050020500005/488-E0NlaUsfhN8520250714
14-Jul-2025 10:35:05	323	535.4000	BATE	06242062400060549-20000INP20250714
14-Jul-2025 10:50:29	463	535.8000	XLON	05002050000062080-E0NlaUsfhUul20250714
14-Jul-2025 10:54:07	348	535.4000	XLON	07002070000061342-E0NlaUsfhWlu20250714
14-Jul-2025 10:54:07	387	535.4000	BATE	06242062400068712-20000JX620250714
14-Jul-2025 10:56:26	322	535.2000	BATE	06242062400070913-20000K3N20250714
14-Jul-2025 10:58:28	340	535.0000	XLON	05002050000063123-E0NlaUsfhYph20250714
14-Jul-2025 10:58:28	14	535.0000	XLON	05002050000063123-E0NlaUsfhYpd20250714
14-Jul-2025 11:16:36	386	535.4000	XLON	07002070000069831-E0NlaUsfhiOD20250714
14-Jul-2025 11:22:43	488	535.4000	BATE	06242062400081368-20000LTZ20250714
14-Jul-2025 11:23:47	353	535.4000	XLON	05002050000072118-E0NlaUsfhmCF20250714
14-Jul-2025 11:25:15	476	535.2000	BATE	08492084900079197-20000LZ220250714
14-Jul-2025 11:25:15	539	535.2000	XLON	07002070000069681-E0NlaUsfhmyS20250714
14-Jul-2025 11:27:49	387	535.2000	XLON	05002050000072838-E0NlaUsfhoLr20250714
14-Jul-2025 11:36:13	355	534.8000	XLON	07002070000073804-E0NlaUsfht8a20250714
14-Jul-2025 11:36:13	354	534.8000	BATE	08492084900081226-20000MLQ20250714
14-Jul-2025 11:41:58	322	535.0000	XLON	07002070000076403-E0NlaUsfhvgP20250714
14-Jul-2025 11:41:59	354	534.8000	BATE	06242062400087194-20000MVQ20250714
14-Jul-2025 11:42:11	323	534.4000	BATE	06242062400086989-20000MVX20250714
14-Jul-2025 11:43:45	354	534.0000	BATE	08492084900087021-20000MYC20250714
14-Jul-2025 11:49:26	327	533.6000	XLON	07002070000077127-E0NlaUsfhz8N20250714
14-Jul-2025 11:53:44	342	533.4000	BATE	08492084900087359-20000NG120250714
14-Jul-2025 11:59:26	376	533.0000	XLON	07002070000079435-E0NlaUsfi4EO20250714
14-Jul-2025 12:02:13	336	532.8000	BATE	08492084900091975-20000NXK20250714
14-Jul-2025 12:06:51	359	532.4000	XLON	05002050000082932-E0NlaUsfi7tY20250714
14-Jul-2025 12:06:51	57	532.4000	XLON	05002050000082932-E0NlaUsfi7tT20250714
14-Jul-2025 12:06:51	333	532.2000	BATE	08492084900093508-20000O7320250714
14-Jul-2025 12:08:18	386	531.6000	XLON	07002070000084769-E0NlaUsfi95R20250714
14-Jul-2025 12:16:51	322	531.8000	BATE	08492084900097760-20000OTK20250714
14-Jul-2025 12:20:30	323	531.4000	XLON	07002070000085706-E0NlaUsfiHI520250714
14-Jul-2025 12:22:49	193	530.4000	XLON	05002050000089782-E0NlaUsfilex20250714
14-Jul-2025 12:22:49	141	530.4000	XLON	05002050000089782-E0NlaUsfilen20250714
14-Jul-2025 12:38:11	323	531.0000	XLON	07002070000094246-E0NlaUsfiPzy20250714
14-Jul-2025 12:38:12	330	531.0000	BATE	06242062400108828-20000Q4020250714
14-Jul-2025 12:46:42	371	530.6000	XLON	07002070000094881-E0NlaUsfiV4v20250714
14-Jul-2025 12:46:42	323	530.6000	BATE	06242062400109589-20000QM920250714
14-Jul-2025 12:58:38	355	531.0000	XLON	07002070000101036-E0NlaUsficHI20250714
14-Jul-2025 12:58:38	348	531.0000	BATE	06242062400116551-20000REW20250714
14-Jul-2025 13:00:42	342	530.6000	BATE	08492084900115851-20000RLC20250714
14-Jul-2025 13:00:42	386	530.6000	XLON	07002070000101731-F0NlaUsfidPI20250714

14-Jul-2025 13:04:15	322	530.2000	XLON	07002070000101441-E0NlaUsfifCf20250714
14-Jul-2025 13:07:37	354	529.8000	XLON	07002070000104260-E0NlaUsfihAG20250714
14-Jul-2025 13:16:03	283	529.8000	BATE	08492084900120403-20000SL120250714
14-Jul-2025 13:16:04	71	529.8000	BATE	08492084900120403-20000SL220250714
14-Jul-2025 13:16:45	322	529.6000	XLON	05002050000105940-E0NlaUsfIDf20250714
14-Jul-2025 13:23:29	323	529.0000	XLON	05002050000107986-E0NlaUsfip1420250714
14-Jul-2025 13:27:23	42	528.2000	BATE	06242062400128283-20000TB020250714
14-Jul-2025 13:32:24	327	528.2000	XLON	05002050000110470-E0NlaUsfiuMj20250714
14-Jul-2025 13:32:24	296	528.2000	BATE	06242062400128283-20000TL420250714
14-Jul-2025 13:37:23	387	528.2000	XLON	07002070000114021-E0NlaUsfixXf20250714
14-Jul-2025 13:48:03	323	528.8000	XLON	05002050000118284-E0NlaUsfj4lm20250714
14-Jul-2025 13:48:03	323	528.8000	BATE	06242062400137725-20000UQE20250714
14-Jul-2025 13:55:27	323	528.0000	BATE	08492084900137959-20000V7J20250714
14-Jul-2025 13:55:27	322	528.2000	XLON	07002070000119734-E0NlaUsfj7og20250714
14-Jul-2025 14:09:09	322	527.8000	XLON	05002050000121036-E0NlaUsfjGVZ20250714
14-Jul-2025 14:09:09	322	527.8000	BATE	06242062400142537-20000WBH20250714
14-Jul-2025 14:17:02	351	527.4000	BATE	06242062400149654-20000WVW20250714
14-Jul-2025 14:17:02	386	527.4000	XLON	07002070000125617-E0NlaUsfjKlz20250714
14-Jul-2025 14:24:24	360	527.8000	XLON	05002050000131300-E0NlaUsfjOkC20250714
14-Jul-2025 14:25:23	440	527.6000	XLON	05002050000130982-E0NlaUsfjPFR20250714
14-Jul-2025 14:25:24	323	527.4000	XLON	05002050000130156-E0NlaUsfjPGI20250714
14-Jul-2025 14:27:32	323	527.2000	BATE	06242062400152652-20000XRP20250714
14-Jul-2025 14:29:48	451	527.0000	XLON	05002050000132165-E0NlaUsfjSIU20250714
14-Jul-2025 14:30:50	384	527.4000	BATE	08492084900156127-20000YCF20250714
14-Jul-2025 14:34:28	386	526.8000	XLON	07002070000136161-E0NlaUsfjeeu20250714
14-Jul-2025 14:35:39	322	527.2000	BATE	06242062400161960-20000ZCG20250714
14-Jul-2025 14:40:26	322	527.2000	BATE	08492084900161180-2000101Y20250714
14-Jul-2025 14:40:27	386	527.2000	XLON	07002070000142610-E0NlaUsfjoFw20250714
14-Jul-2025 14:42:45	333	527.4000	XLON	05002050000146814-E0NlaUsfjs9C20250714
14-Jul-2025 14:43:31	385	527.2000	XLON	05002050000146379-E0NlaUsfjtRB20250714
14-Jul-2025 14:46:37	355	527.8000	XLON	05002050000150492-E0NlaUsfjyLR20250714
14-Jul-2025 14:48:12	419	527.8000	XLON	07002070000151098-E0NlaUsfkOf20250714
14-Jul-2025 14:48:19	354	527.4000	BATE	08492084900166893-200011F120250714
14-Jul-2025 14:50:32	419	527.2000	XLON	07002070000152259-E0NlaUsfk5UF20250714
14-Jul-2025 14:50:58	527	527.0000	BATE	06242062400171187-200011VL20250714
14-Jul-2025 14:55:41	323	527.4000	XLON	07002070000155314-E0NlaUsfkDgB20250714
14-Jul-2025 14:55:41	323	527.4000	BATE	06242062400174292-200012QY20250714
14-Jul-2025 15:00:07	323	528.0000	BATE	06242062400177723-200013ES20250714
14-Jul-2025 15:00:26	451	527.8000	XLON	05002050000157872-E0NlaUsfkLRB20250714
14-Jul-2025 15:03:40	386	527.8000	XLON	07002070000160786-

				E0NlaUsfkQUs20250714
14-Jul-2025 15:04:19	243	527.6000	BATE	08492084900176741-2000143120250714
14-Jul-2025 15:04:32	89	527.6000	BATE	08492084900176741-2000144C20250714
14-Jul-2025 15:06:50	323	527.6000	XLON	07002070000162355-E0NlaUsfkUV720250714
14-Jul-2025 15:12:07	354	527.2000	XLON	07002070000164113-E0NlaUsfkb3j20250714
14-Jul-2025 15:12:07	419	527.4000	BATE	08492084900178235-2000158620250714
14-Jul-2025 15:20:51	434	529.2000	XLON	07002070000171407-E0NlaUsfkgd20250714
14-Jul-2025 15:22:10	275	529.4000	XLON	05002050000172507-E0NlaUsfkn5x20250714
14-Jul-2025 15:22:10	139	529.4000	XLON	05002050000172507-E0NlaUsfkn5z20250714
14-Jul-2025 15:24:17	323	529.2000	XLON	05002050000171979-E0NlaUsfkpEK20250714
14-Jul-2025 15:24:49	323	529.0000	BATE	08492084900187433-2000172Z20250714
14-Jul-2025 15:28:06	483	528.8000	XLON	07002070000173523-E0NlaUsfktlo20250714
14-Jul-2025 15:28:51	322	528.6000	BATE	08492084900190565-200017QM20250714
14-Jul-2025 15:31:04	354	528.2000	BATE	06242062400195216-2000182Z20250714
14-Jul-2025 15:31:16	451	528.2000	XLON	07002070000176483-E0NlaUsfkwLN20250714
14-Jul-2025 15:32:00	354	527.8000	BATE	06242062400196302-2000188U20250714
14-Jul-2025 15:37:41	181	527.0000	BATE	08492084900194711-2000194V20250714
14-Jul-2025 15:37:41	142	527.0000	BATE	08492084900194711-2000194V20250714
14-Jul-2025 15:37:41	322	527.0000	XLON	05002050000178558-E0NlaUsfi3RC20250714
14-Jul-2025 15:39:33	344	526.6000	BATE	06242062400200672-200019HU20250714
14-Jul-2025 15:39:33	236	526.6000	XLON	07002070000181052-E0NlaUsfi4y620250714
14-Jul-2025 15:39:33	183	526.6000	XLON	07002070000181052-E0NlaUsfi4xy20250714
14-Jul-2025 15:39:57	322	526.2000	XLON	05002050000181312-E0NlaUsfi5KE20250714
14-Jul-2025 15:42:50	289	526.2000	BATE	08492084900201359-20001A7C20250714
14-Jul-2025 15:42:50	323	526.4000	XLON	07002070000183493-E0NlaUsfi90620250714
14-Jul-2025 15:43:27	34	526.2000	BATE	08492084900201359-20001AAH20250714
14-Jul-2025 15:48:37	322	526.4000	BATE	06242062400206841-20001B7F20250714
14-Jul-2025 15:52:01	323	527.2000	XLON	07002070000187385-E0NlaUsfilcy20250714
14-Jul-2025 15:54:50	322	527.8000	XLON	05002050000189980-E0NlaUsfiLWz20250714
14-Jul-2025 15:55:20	343	527.6000	BATE	06242062400211310-20001C8M20250714
14-Jul-2025 15:55:20	354	527.6000	XLON	05002050000189963-E0NlaUsfiMOi20250714
14-Jul-2025 16:02:40	420	527.8000	XLON	07002070000194261-E0NlaUsfiUCF20250714
14-Jul-2025 16:04:11	357	528.0000	XLON	05002050000195486-E0NlaUsfiW4120250714
14-Jul-2025 16:04:26	354	528.0000	XLON	07002070000195473-E0NlaUsfiWGo20250714
14-Jul-2025 16:05:45	419	527.8000	XLON	07002070000194888-E0NlaUsfiXty20250714
14-Jul-2025 16:09:27	43	527.8000	BATE	06242062400224086-D20001FBM20250714
14-Jul-2025 16:09:34	42	528.0000	BATE	08492084900221692-20001FCA20250714
14-Jul-2025 16:09:34	334	527.8000	BATE	08492084900221692-D20001FC920250714
14-Jul-2025 16:12:23	322	528.2000	XLON	07002070000199609-E0NlaUsfi6B20250714
14-Jul-2025 16:13:07	383	528.2000	BATE	08492084900225213-20001G2Y20250714

14-Jul-2025 16:13:48	410	528.6000	BATE	06242062400228034-20001GCD20250714
14-Jul-2025 16:16:04	395	529.4000	XLON	07002070000201746-E0NlaUsfljrh20250714
14-Jul-2025 16:16:04	322	529.4000	BATE	08492084900228018-20001GVK20250714
14-Jul-2025 16:16:06	322	529.4000	XLON	05002050000201899-E0NlaUsfljks20250714
14-Jul-2025 16:16:20	483	529.2000	XLON	07002070000200874-E0NlaUsflk0z20250714
14-Jul-2025 16:16:56	451	529.2000	BATE	08492084900227013-20001H3M20250714
14-Jul-2025 16:17:46	108	529.2000	XLON	05002050000202289-E0NlaUsflYm20250714
14-Jul-2025 16:17:46	263	529.2000	XLON	05002050000202289-E0NlaUsflYo20250714
14-Jul-2025 16:17:49	16	529.0000	XLON	07002070000202102-E0NlaUsflf220250714
14-Jul-2025 16:19:31	15	529.0000	XLON	05002050000202574-E0NlaUsflnAx20250714
14-Jul-2025 16:19:42	186	529.0000	BATE	06242062400234340-20001HOX20250714
14-Jul-2025 16:19:46	1	529.0000	BATE	06242062400234446-20001HPL20250714
14-Jul-2025 16:21:15	322	529.2000	BATE	06242062400236059-20001I3D20250714

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