

Transactions in own shares

Melrose Industries plc (the **Company**) announces today it has purchased the following number of its ordinary shares of £0.001 each through J.P. Morgan Securities plc.

Ordinary Shares:

Date of purchase:	16 July 2025
Number of ordinary shares purchased	56,360
Lowest price per share:	523.8000
Highest price per share:	529.6000
Weighted average price per day:	526.7498

The Company intends to hold the purchased shares in treasury.

Following the above transaction, the Company has 39,916,688 ordinary shares held in treasury and 1,271,558,633 ordinary shares in issue (excluding treasury shares).

The table below contains detailed information about the purchases made as part of the buyback programme.

Schedule of Purchases

Shares purchased:	(ISIN: GB00BNR5MZ78)
Date of purchases:	16 July 2025
Investment firm:	J.P. Morgan Securities plc

Aggregate information:

Venue	Volume-weighted average price	Aggregated volume	Lowest price per share	Highest price per share
London Stock Exchange	526.8518	33,960	524.0000	529.6000
BATS Europe	526.5952	22,400	523.8000	529.2000

Individual Transactions

In accordance with Article 5(1)(b) of the Market Abuse Regulation (EU) No 596/2014 as it forms part of UK law, a full breakdown of the individual trades made by Investec on behalf of the Company as part of the Programme is detailed below:

Transaction Date and Time	Volume	Price (GBP)	Trading Venue	Transaction Reference Number
16-Jul-2025 08:02:38	409	525.8000	BATE	08492084900000852-200007EU20250716
16-Jul-2025 08:02:38	355	525.6000	XLON	05002050000003323-E0Nn2PqWhyvy20250716
16-Jul-2025 08:04:07	98	525.4000	BATE	06242062400001783-200007J620250716
16-Jul-2025 08:04:29	245	525.4000	BATE	06242062400001783-

				200007KV20250716
16-Jul-2025 08:15:02	323	524.0000	XLON	07002070000003507-E0Nn2PqWii7I20250716
16-Jul-2025 08:15:03	350	523.8000	BATE	08492084900005316-200008NB20250716
16-Jul-2025 08:23:51	355	527.4000	XLON	07002070000009896-E0Nn2PqWiStz20250716
16-Jul-2025 08:27:33	346	529.0000	BATE	06242062400011718-200009KV20250716
16-Jul-2025 08:27:33	163	529.2000	XLON	07002070000011030-E0Nn2PqWiWre20250716
16-Jul-2025 08:27:33	160	529.2000	XLON	07002070000011030-E0Nn2PqWiWrc20250716
16-Jul-2025 08:28:53	388	528.6000	XLON	07002070000011478-E0Nn2PqWiYDE20250716
16-Jul-2025 08:29:50	392	528.4000	XLON	05002050000010792-E0Nn2PqWiYxs20250716
16-Jul-2025 08:30:43	151	528.2000	BATE	08492084900011185-200009UU20250716
16-Jul-2025 08:30:43	173	528.2000	BATE	08492084900011185-200009UT20250716
16-Jul-2025 08:30:56	388	528.0000	XLON	07002070000010283-E0Nn2PqWiad220250716
16-Jul-2025 08:34:22	343	527.0000	BATE	06242062400013944-20000A6020250716
16-Jul-2025 08:44:37	347	527.0000	BATE	08492084900019040-20000B1G20250716
16-Jul-2025 08:48:15	374	526.8000	XLON	07002070000019201-E0Nn2PqWir6M20250716
16-Jul-2025 08:48:57	334	526.4000	BATE	08492084900021080-20000BGR20250716
16-Jul-2025 08:57:26	420	527.8000	XLON	05002050000022000-E0Nn2PqWiyR320250716
16-Jul-2025 08:57:27	485	527.6000	XLON	05002050000021828-E0Nn2PqWiyT920250716
16-Jul-2025 08:57:27	354	527.6000	BATE	06242062400026408-20000C7B20250716
16-Jul-2025 09:00:00	252	527.0000	BATE	08492084900027266-20000CC820250716
16-Jul-2025 09:00:00	94	527.0000	BATE	08492084900027266-20000CC920250716
16-Jul-2025 09:02:21	339	526.8000	XLON	07002070000021425-E0Nn2PqWj2xV20250716
16-Jul-2025 09:12:42	399	526.0000	XLON	05002050000023350-E0Nn2PqWjB4C20250716
16-Jul-2025 09:12:42	323	526.0000	BATE	06242062400032376-20000DJ420250716
16-Jul-2025 09:23:51	19	526.4000	XLON	05002050000034022-E0Nn2PqWjJqg20250716
16-Jul-2025 09:23:51	187	526.4000	XLON	05002050000034022-E0Nn2PqWjJqs20250716
16-Jul-2025 09:27:43	98	526.4000	XLON	07002070000035016-E0Nn2PqWjMZv20250716
16-Jul-2025 09:28:17	41	526.4000	XLON	05002050000035198-E0Nn2PqWjN3L20250716
16-Jul-2025 09:28:17	250	526.4000	XLON	05002050000035198-E0Nn2PqWjN3N20250716
16-Jul-2025 09:37:11	432	527.8000	XLON	05002050000038295-E0Nn2PqWjTr920250716
16-Jul-2025 09:43:51	512	527.8000	XLON	05002050000040611-E0Nn2PqWjZQm20250716
16-Jul-2025 09:46:11	515	527.4000	XLON	07002070000037535-E0Nn2PqWjbWP20250716
16-Jul-2025 09:46:23	324	527.2000	BATE	08492084900045236-20000G8H20250716
16-Jul-2025 09:50:00	355	526.6000	BATE	06242062400054851-20000GIO20250716
16-Jul-2025 09:50:00	452	526.6000	XLON	05002050000041920-E0Nn2PqWjdcY20250716
16-Jul-2025 10:01:11	323	527.0000	BATE	06242062400060457-20000HES20250716
16-Jul-2025 10:05:48	354	526.8000	BATE	06242062400063369-20000HVF20250716
16-Jul-2025 10:05:49	339	526.6000	XLON	05002050000045683-E0Nn2PqWjqFR20250716
16-Jul-2025 10:05:51	324	526.4000	BATE	08492084900060717-20000HVV920250716
16-Jul-2025 10:14:46	324	526.4000	XLON	07002070000049076-E0Nn2PqWjwwc20250716

16-Jul-2025 10:14:46	355	526.6000	BATE	06242062400065339-20000IKL20250716
16-Jul-2025 10:29:00	489	527.4000	XLON	05002050000054174-E0Nn2PqWk6Rv20250716
16-Jul-2025 10:30:12	336	527.2000	BATE	06242062400072940-20000JKP20250716
16-Jul-2025 10:30:12	419	527.2000	XLON	05002050000054003-E0Nn2PqWk7GP20250716
16-Jul-2025 10:33:26	323	526.8000	BATE	06242062400076359-20000JWG20250716
16-Jul-2025 10:40:22	63	526.8000	BATE	08492084900078803-20000KDD20250716
16-Jul-2025 10:40:22	260	526.8000	BATE	08492084900078803-20000KDE20250716
16-Jul-2025 10:43:14	485	526.4000	XLON	05002050000054798-E0Nn2PqWkFs020250716
16-Jul-2025 10:55:25	354	527.4000	BATE	06242062400087465-20000LIC20250716
16-Jul-2025 10:55:25	355	527.4000	XLON	05002050000061345-E0Nn2PqWkM3w20250716
16-Jul-2025 11:05:51	349	527.6000	BATE	06242062400090445-20000M5K20250716
16-Jul-2025 11:06:55	407	527.4000	XLON	07002070000063055-E0Nn2PqWkS5G20250716
16-Jul-2025 11:18:51	370	527.8000	XLON	05002050000067690-E0Nn2PqWkXsj20250716
16-Jul-2025 11:22:41	494	527.6000	XLON	07002070000067320-E0Nn2PqWkZF120250716
16-Jul-2025 11:28:49	420	527.4000	XLON	07002070000068702-E0Nn2PqWkVvu20250716
16-Jul-2025 11:28:49	323	527.4000	BATE	06242062400095903-20000NLE20250716
16-Jul-2025 11:42:25	323	528.2000	XLON	07002070000073464-E0Nn2PqWkj5D20250716
16-Jul-2025 11:42:25	323	528.2000	BATE	08492084900106129-20000OFG20250716
16-Jul-2025 11:50:50	324	528.4000	XLON	05002050000075940-E0Nn2PqWkx0a20250716
16-Jul-2025 12:02:51	20	529.2000	XLON	07002070000079960-E0Nn2PqWIAA820250716
16-Jul-2025 12:02:51	333	529.2000	XLON	07002070000079960-E0Nn2PqWIAA620250716
16-Jul-2025 12:12:29	489	529.4000	XLON	05002050000082914-E0Nn2PqWIGzs20250716
16-Jul-2025 12:12:29	386	529.6000	XLON	07002070000082958-E0Nn2PqWIGzK20250716
16-Jul-2025 12:15:37	531	529.2000	XLON	07002070000082287-E0Nn2PqWIJ9E20250716
16-Jul-2025 12:15:37	328	529.2000	BATE	06242062400122528-20000QKQ20250716
16-Jul-2025 12:32:21	336	528.8000	BATE	08492084900128952-20000RQ420250716
16-Jul-2025 12:42:50	361	528.8000	XLON	07002070000091523-E0Nn2PqWlixQ20250716
16-Jul-2025 12:43:01	355	528.6000	BATE	06242062400133502-20000SGN20250716
16-Jul-2025 12:52:11	41	529.0000	XLON	05002050000094147-E0Nn2PqWlpNt20250716
16-Jul-2025 12:52:11	196	529.0000	XLON	05002050000094147-E0Nn2PqWlpNr20250716
16-Jul-2025 12:52:11	7	529.0000	XLON	05002050000094147-E0Nn2PqWlpNp20250716
16-Jul-2025 12:57:02	388	529.0000	BATE	06242062400142393-20000TI120250716
16-Jul-2025 12:57:43	182	529.0000	XLON	05002050000095695-E0Nn2PqWltqN20250716
16-Jul-2025 12:57:43	45	529.0000	XLON	05002050000095695-E0Nn2PqWltqL20250716
16-Jul-2025 12:57:43	203	529.0000	XLON	05002050000095695-E0Nn2PqWltqJ20250716
16-Jul-2025 12:58:01	336	528.8000	XLON	07002070000093494-E0Nn2PqWltx120250716
16-Jul-2025 13:00:11	452	528.6000	BATE	08492084900142744-20000TQW20250716
16-Jul-2025 13:02:06	355	528.2000	BATE	06242062400146909-20000TXF20250716
16-Jul-2025 13:02:06	388	528.4000	XLON	05002050000096041-E0Nn2PqWlxAB20250716
16-Jul-2025 13:09:32	327	527.8000	BATE	06242062400147733-20000UHL20250716

16-Jul-2025 13:09:32	323	527.8000	XLON	0500205000097297- E0Nn2PqWmZzK20250716
16-Jul-2025 13:12:56	420	527.6000	XLON	07002070000099718- E0Nn2PqWm5WC20250716
16-Jul-2025 13:40:03	471	528.4000	XLON	05002050000114430- E0Nn2PqWmSTs20250716
16-Jul-2025 13:40:13	356	528.2000	XLON	05002050000112571- E0Nn2PqWmSf720250716
16-Jul-2025 13:51:53	452	527.8000	XLON	07002070000114695- E0Nn2PqWmaYF20250716
16-Jul-2025 13:51:53	348	527.8000	BATE	08492084900150510- 20000Y2Z20250716
16-Jul-2025 14:02:27	328	528.0000	BATE	06242062400177690- 20000Z1020250716
16-Jul-2025 14:02:27	504	528.0000	XLON	07002070000122494- E0Nn2PqWmjML20250716
16-Jul-2025 14:06:39	485	527.8000	BATE	06242062400179031- 20000ZDE20250716
16-Jul-2025 14:14:00	356	527.6000	XLON	07002070000121016- E0Nn2PqWmr8D20250716
16-Jul-2025 14:15:02	87	527.6000	XLON	05002050000127635- E0Nn2PqWmrf020250716
16-Jul-2025 14:15:02	14	527.6000	XLON	05002050000127635- E0Nn2PqWmrf220250716
16-Jul-2025 14:15:02	172	527.6000	XLON	05002050000127635- E0Nn2PqWmrf420250716
16-Jul-2025 14:15:02	50	527.6000	XLON	05002050000127635- E0Nn2PqWmrf620250716
16-Jul-2025 14:17:18	420	527.4000	XLON	05002050000127244- E0Nn2PqWmt6M20250716
16-Jul-2025 14:17:18	388	527.4000	BATE	08492084900178779- 200010AW20250716
16-Jul-2025 14:24:32	485	527.0000	XLON	07002070000129677- E0Nn2PqWmyqy20250716
16-Jul-2025 14:24:47	452	526.8000	BATE	06242062400181624- 2000113X20250716
16-Jul-2025 14:25:05	339	526.6000	XLON	07002070000129477- E0Nn2PqWmzD820250716
16-Jul-2025 14:29:09	388	526.4000	BATE	06242062400194422- 200011LL20250716
16-Jul-2025 14:29:09	323	526.4000	XLON	07002070000133728- E0Nn2PqWn2NL20250716
16-Jul-2025 14:29:22	485	526.0000	BATE	08492084900190081- 200011LY20250716
16-Jul-2025 14:31:09	361	526.0000	XLON	07002070000135421- E0Nn2PqWn6jo20250716
16-Jul-2025 14:35:25	356	525.8000	BATE	06242062400196335- 2000134E20250716
16-Jul-2025 14:39:28	371	526.2000	XLON	05002050000143693- E0Nn2PqWnICY20250716
16-Jul-2025 14:41:00	403	526.0000	XLON	05002050000143481- E0Nn2PqWnK1320250716
16-Jul-2025 14:41:00	348	525.8000	BATE	08492084900198845- 200013ZN20250716
16-Jul-2025 14:43:10	324	526.0000	BATE	08492084900202867- 200014CY20250716
16-Jul-2025 14:43:10	324	526.0000	XLON	05002050000144985- E0Nn2PqWnMt120250716
16-Jul-2025 14:44:00	189	525.8000	XLON	05002050000144867- E0Nn2PqWnNjP20250716
16-Jul-2025 14:44:00	134	525.8000	XLON	05002050000144867- E0Nn2PqWnNjR20250716
16-Jul-2025 14:46:13	388	525.6000	BATE	06242062400208862- 200014W920250716
16-Jul-2025 14:46:19	388	525.2000	XLON	05002050000147025- E0Nn2PqWnQQV20250716
16-Jul-2025 14:50:42	485	524.6000	XLON	05002050000149007- E0Nn2PqWnVBF20250716
16-Jul-2025 14:50:49	260	524.4000	BATE	08492084900207254- 200015PS20250716
16-Jul-2025 14:54:03	80	524.8000	BATE	08492084900212374- 200016B120250716
16-Jul-2025 15:06:49	370	526.0000	XLON	05002050000160687- E0Nn2PqWnooJ20250716
16-Jul-2025 15:10:00	537	526.0000	XLON	07002070000161755- E0Nn2PqWns3c20250716
16-Jul-2025 15:10:00	430	526.0000	XLON	07002070000162028- E0Nn2PqWns3g20250716
16-Jul-2025 15:11:03	332	526.0000	XLON	05002050000163030-

				E0Nn2PqWnsxY20250716
16-Jul-2025 15:12:22	342	526.4000	BATE	08492084900226025-2000198Q20250716
16-Jul-2025 15:13:26	323	526.4000	BATE	06242062400230631-200019EA20250716
16-Jul-2025 15:15:00	371	526.2000	XLON	05002050000163047-E0Nn2PqWnwkr20250716
16-Jul-2025 15:18:07	355	526.0000	XLON	07002070000165469-E0Nn2PqWnzs20250716
16-Jul-2025 15:18:07	452	526.0000	BATE	08492084900228075-20001A6520250716
16-Jul-2025 15:18:08	556	525.6000	XLON	05002050000160390-E0Nn2PqWnzvz20250716
16-Jul-2025 15:22:15	348	526.2000	BATE	06242062400237633-20001AR820250716
16-Jul-2025 15:24:00	328	525.8000	BATE	06242062400238041-20001B0Q20250716
16-Jul-2025 15:24:00	60	525.8000	BATE	06242062400238041-20001B0P20250716
16-Jul-2025 15:24:00	31	525.8000	XLON	05002050000168853-E0Nn2PqWo7JP20250716
16-Jul-2025 15:24:00	325	525.8000	XLON	05002050000168853-E0Nn2PqWo7JS20250716
16-Jul-2025 15:29:22	430	525.4000	XLON	07002070000168738-E0Nn2PqWoEQe20250716
16-Jul-2025 15:29:22	225	525.4000	BATE	06242062400239437-20001BUE20250716
16-Jul-2025 15:29:24	111	525.4000	BATE	06242062400239437-20001BUG20250716
16-Jul-2025 15:31:27	349	525.6000	BATE	08492084900240831-20001C5N20250716
16-Jul-2025 15:31:41	323	525.4000	XLON	05002050000173515-E0Nn2PqWoGHk20250716
16-Jul-2025 15:35:55	327	525.0000	BATE	08492084900242953-20001CYX20250716
16-Jul-2025 15:48:26	606	526.0000	XLON	07002070000182908-E0Nn2PqWoYE220250716
16-Jul-2025 15:49:23	454	526.0000	XLON	05002050000183671-E0Nn2PqWoYyF20250716
16-Jul-2025 15:49:23	1	526.0000	XLON	05002050000183671-E0Nn2PqWoYyH20250716
16-Jul-2025 15:54:04	485	526.0000	XLON	07002070000184355-E0Nn2PqWodgX20250716
16-Jul-2025 15:54:04	324	525.8000	BATE	06242062400260240-20001GF720250716
16-Jul-2025 15:54:06	562	525.8000	XLON	05002050000182518-E0Nn2PqWoe6N20250716
16-Jul-2025 15:54:09	323	525.4000	BATE	06242062400262326-20001GOT20250716
16-Jul-2025 15:55:10	323	525.4000	BATE	08492084900262191-20001HB520250716
16-Jul-2025 15:57:48	63	525.6000	XLON	07002070000188835-E0Nn2PqWog6L20250716
16-Jul-2025 15:57:49	293	525.6000	XLON	07002070000188835-E0Nn2PqWog6N20250716
16-Jul-2025 15:58:06	14	525.4000	BATE	06242062400268403-20001I5K20250716
16-Jul-2025 15:58:06	309	525.4000	BATE	06242062400268403-20001I5L20250716
16-Jul-2025 16:00:29	75	525.0000	BATE	08492084900267125-20001IOX20250716
16-Jul-2025 16:00:29	337	525.0000	BATE	08492084900267125-20001IOY20250716
16-Jul-2025 16:00:29	355	525.0000	XLON	05002050000192127-E0Nn2PqWovIO20250716
16-Jul-2025 16:01:44	323	525.2000	BATE	08492084900268412-20001IZO20250716
16-Jul-2025 16:04:01	356	526.0000	XLON	05002050000195519-E0Nn2PqWp07620250716
16-Jul-2025 16:05:51	388	526.6000	XLON	07002070000196770-E0Nn2PqWp2Qx20250716
16-Jul-2025 16:07:38	324	526.4000	BATE	06242062400276801-20001KHB20250716
16-Jul-2025 16:11:05	89	526.4000	XLON	07002070000200069-E0Nn2PqWp87F20250716
16-Jul-2025 16:11:56	332	526.2000	BATE	08492084900272707-20001LD920250716
16-Jul-2025 16:11:56	420	526.2000	XLON	07002070000200043-E0Nn2PqWp8IA20250716

16-Jul-2025 16:13:49	328	526.0000	BATE	06242062400281248-20001LQH20250716
16-Jul-2025 16:13:49	420	526.0000	XLON	07002070000195828-E0Nh2PqWpAWC20250716
16-Jul-2025 16:14:23	485	525.8000	XLON	05002050000202089-E0Nh2PqWpB9Y20250716
16-Jul-2025 16:16:09	367	525.8000	XLON	05002050000203117-E0Nh2PqWpDIL20250716
16-Jul-2025 16:16:17	341	525.6000	BATE	06242062400281870-20001MJB20250716
16-Jul-2025 16:16:21	420	525.4000	XLON	07002070000201036-E0Nh2PqWpFR920250716
16-Jul-2025 16:18:06	328	524.6000	XLON	05002050000204248-E0Nh2PqWpNL420250716
16-Jul-2025 16:18:50	323	524.8000	BATE	08492084900281176-20001NYN20250716
16-Jul-2025 16:20:03	323	524.8000	XLON	07002070000204873-E0Nh2PqWpSIO20250716
16-Jul-2025 16:21:28	313	524.6000	XLON	07002070000205845-E0Nh2PqWpV4g20250716
16-Jul-2025 16:21:28	11	524.6000	XLON	07002070000205845-E0Nh2PqWpV4e20250716
16-Jul-2025 16:21:58	323	524.4000	BATE	08492084900283529-20001OVD20250716
16-Jul-2025 16:24:25	323	524.8000	XLON	05002050000207001-E0Nh2PqWpJ20250716
16-Jul-2025 16:24:30	51	524.8000	BATE	06242062400294061-20001PW20250716
16-Jul-2025 16:24:45	129	524.6000	BATE	06242062400294124-20001PZF20250716
16-Jul-2025 16:24:45	97	524.6000	XLON	05002050000207000-E0Nh2PqWpbaH20250716

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