

Transactions in own shares

Melrose Industries plc (the **Company**) announces today it has purchased the following number of its ordinary shares of £0.001 each through J.P. Morgan Securities plc.

Ordinary Shares:

Date of purchase:	17 July 2025
Number of ordinary shares purchased	57,600
Lowest price per share:	522.0000
Highest price per share:	536.2000
Weighted average price per day:	528.5297

The Company intends to hold the purchased shares in treasury.

Following the above transaction, the Company has 39,974,288 ordinary shares held in treasury and 1,271,501,033 ordinary shares in issue (excluding treasury shares).

The table below contains detailed information about the purchases made as part of the buyback programme.

Schedule of Purchases

Shares purchased:	(ISIN: GB00BNR5MZ78)
Date of purchases:	17 July 2025
Investment firm:	J.P. Morgan Securities plc

Aggregate information:

Venue	Volume-weighted average price	Aggregated volume	Lowest price per share	Highest price per share
London Stock Exchange	528.5351	34,560	522.0000	536.2000
BATS Europe	528.5218	23,040	522.2000	536.2000

Individual Transactions

In accordance with Article 5(1)(b) of the Market Abuse Regulation (EU) No 596/2014 as it forms part of UK law, a full breakdown of the individual trades made by Investec on behalf of the Company as part of the Programme is detailed below:

Transaction Date and Time	Volume	Price (GBp)	Trading Venue	Transaction Reference Number
17-Jul-2025 08:01:43	318	528.2000	XLON	05002050000003655-E0NnINKSEouc20250717
17-Jul-2025 08:02:49	136	527.2000	BATE	06242062400001599-200004T620250717
17-Jul-2025 08:02:57	181	527.2000	BATE	06242062400001599-200004UL20250717
17-Jul-2025 08:03:02	412	526.6000	XLON	05002050000003864-

				E0NnlNKSET7b20250717
17-Jul-2025 08:06:25	344	525.4000	XLON	07002070000004108-E0NnlNKSEaUr20250717
17-Jul-2025 08:06:25	317	525.4000	BATE	08492084900002380-2000059R20250717
17-Jul-2025 08:10:28	344	523.2000	XLON	05002050000004659-E0NnlNKSEkxI20250717
17-Jul-2025 08:10:32	3	523.0000	BATE	06242062400003692-200005NH20250717
17-Jul-2025 08:10:32	33	523.0000	BATE	06242062400003692-200005NF20250717
17-Jul-2025 08:10:55	298	523.0000	BATE	06242062400003692-200005P220250717
17-Jul-2025 08:12:21	317	522.2000	BATE	06242062400005227-200005UW20250717
17-Jul-2025 08:12:23	329	522.0000	XLON	05002050000005330-E0NnlNKSEoyi20250717
17-Jul-2025 08:13:50	324	522.2000	XLON	07002070000005511-E0NnlNKSEsGV20250717
17-Jul-2025 08:20:01	318	523.2000	BATE	08492084900008764-200006R920250717
17-Jul-2025 08:20:07	327	522.8000	XLON	05002050000007967-E0NnlNKSF3G420250717
17-Jul-2025 08:22:57	318	523.2000	XLON	05002050000010111-E0NnlNKSF6w420250717
17-Jul-2025 08:23:24	251	523.0000	BATE	08492084900010176-2000072320250717
17-Jul-2025 08:25:55	318	525.0000	XLON	07002070000011441-E0NnlNKSFaUP20250717
17-Jul-2025 08:31:48	319	525.6000	BATE	08492084900014444-2000082O20250717
17-Jul-2025 08:35:28	318	525.2000	XLON	07002070000013906-E0NnlNKSFNbp20250717
17-Jul-2025 08:35:30	324	525.0000	BATE	08492084900015277-200008HW20250717
17-Jul-2025 08:37:27	317	524.4000	XLON	05002050000016602-E0NnlNKSFQ3q20250717
17-Jul-2025 08:45:03	329	526.2000	BATE	08492084900020638-200009DT20250717
17-Jul-2025 08:45:03	317	525.8000	XLON	05002050000020174-E0NnlNKSFYfM20250717
17-Jul-2025 08:50:46	328	526.6000	XLON	05002050000022211-E0NnlNKSFhE520250717
17-Jul-2025 08:50:46	170	526.8000	BATE	06242062400024726-20000A0J20250717
17-Jul-2025 08:50:46	147	526.8000	BATE	06242062400024726-20000A0K20250717
17-Jul-2025 08:52:00	329	525.6000	XLON	07002070000023200-E0NnlNKSFj3B20250717
17-Jul-2025 08:56:14	325	525.8000	BATE	08492084900026013-20000AI920250717
17-Jul-2025 09:00:14	318	527.2000	XLON	05002050000026879-E0NnlNKSFtRT20250717
17-Jul-2025 09:06:57	317	527.8000	BATE	06242062400032101-20000BM420250717
17-Jul-2025 09:10:42	33	527.8000	XLON	07002070000031917-E0NnlNKSG3d020250717
17-Jul-2025 09:10:42	284	527.8000	XLON	07002070000031917-E0NnlNKSG3cy20250717
17-Jul-2025 09:12:20	343	527.8000	XLON	07002070000033040-E0NnlNKSG5TN20250717
17-Jul-2025 09:12:20	319	527.8000	BATE	06242062400035199-20000C5620250717
17-Jul-2025 09:15:26	318	528.2000	XLON	07002070000034456-E0NnlNKSG8Oh20250717
17-Jul-2025 09:30:14	323	529.6000	XLON	05002050000040085-E0NnlNKSGJz820250717
17-Jul-2025 09:30:14	338	529.4000	BATE	08492084900041248-20000DIV20250717
17-Jul-2025 09:30:33	369	529.2000	XLON	05002050000039910-E0NnlNKSGKJ720250717
17-Jul-2025 09:31:37	341	528.8000	BATE	06242062400043575-20000DMY20250717
17-Jul-2025 09:31:54	346	528.6000	XLON	07002070000041273-E0NnlNKSGLIW20250717
17-Jul-2025 09:38:08	318	529.0000	XLON	05002050000043797-E0NnlNKSGRDD20250717
17-Jul-2025 09:41:38	338	528.0000	BATE	08492084900046220-20000EEV20250717
17-Jul-2025 09:42:44	340	528.0000	XLON	05002050000046600-E0NnlNKSGHh20250717

17-Jul-2025 09:46:41	319	528.2000	XLON	0500205000046938-E0NnlNKSgyUP20250717
17-Jul-2025 09:49:53	317	528.0000	XLON	05002050000048877-E0NnlNKSgaiV20250717
17-Jul-2025 09:56:03	276	528.6000	XLON	07002070000050974-E0NnlNKSgeie20250717
17-Jul-2025 09:56:03	65	528.6000	XLON	07002070000050974-E0NnlNKSgeii20250717
17-Jul-2025 09:56:23	333	528.4000	BATE	08492084900054361-20000FPZ20250717
17-Jul-2025 10:02:00	344	527.8000	BATE	06242062400058761-20000G6020250717
17-Jul-2025 10:03:08	322	527.6000	XLON	05002050000053439-E0NnlNKSgki920250717
17-Jul-2025 10:19:09	318	528.0000	XLON	07002070000059810-E0NnlNKSgw3q20250717
17-Jul-2025 10:19:09	317	528.0000	BATE	08492084900067329-20000HHI20250717
17-Jul-2025 10:23:20	336	527.6000	XLON	05002050000060127-E0NnlNKSgy9I20250717
17-Jul-2025 10:26:19	285	528.0000	BATE	08492084900070584-20000HY220250717
17-Jul-2025 10:27:48	39	528.0000	BATE	08492084900070584-20000I2D20250717
17-Jul-2025 10:27:48	317	528.0000	XLON	07002070000062160-E0NnlNKSH0LL20250717
17-Jul-2025 10:29:22	258	527.4000	BATE	06242062400073791-20000I7020250717
17-Jul-2025 10:29:23	81	527.4000	BATE	06242062400073791-20000I7120250717
17-Jul-2025 10:29:50	334	527.2000	XLON	05002050000063175-E0NnlNKSH1WG20250717
17-Jul-2025 10:39:00	340	526.4000	XLON	05002050000065612-E0NnlNKSH7Kh20250717
17-Jul-2025 11:03:19	303	526.2000	XLON	05002050000068511-E0NnlNKSHLwZ20250717
17-Jul-2025 11:03:19	14	526.2000	XLON	05002050000068511-E0NnlNKSHLwV20250717
17-Jul-2025 11:03:19	317	526.2000	BATE	06242062400082669-20000KNR20250717
17-Jul-2025 11:05:55	320	525.8000	BATE	08492084900088332-20000KV020250717
17-Jul-2025 11:05:55	53	525.6000	XLON	07002070000070485-E0NnlNKSHNDi20250717
17-Jul-2025 11:05:55	264	525.6000	XLON	07002070000070485-E0NnlNKSHNDr20250717
17-Jul-2025 11:08:13	444	525.4000	XLON	07002070000073805-E0NnlNKSHOUw20250717
17-Jul-2025 11:09:41	345	525.2000	XLON	07002070000075260-E0NnlNKSHpZ120250717
17-Jul-2025 11:09:41	155	525.2000	BATE	06242062400091223-20000L3O20250717
17-Jul-2025 11:09:41	173	525.2000	BATE	06242062400091223-20000L3N20250717
17-Jul-2025 11:14:45	317	524.6000	XLON	05002050000075878-E0NnlNKSHSnc20250717
17-Jul-2025 11:14:45	317	524.6000	BATE	06242062400094355-20000LI220250717
17-Jul-2025 11:30:51	317	523.8000	BATE	08492084900100135-20000MIY20250717
17-Jul-2025 11:32:10	35	523.4000	XLON	07002070000078222-E0NnlNKSHf1F20250717
17-Jul-2025 11:32:54	312	523.4000	XLON	07002070000078222-E0NnlNKSHfaG20250717
17-Jul-2025 11:32:54	338	523.2000	BATE	06242062400104329-20000MPH20250717
17-Jul-2025 11:36:02	343	522.8000	XLON	07002070000082793-E0NnlNKSHhbO20250717
17-Jul-2025 11:39:50	318	525.0000	XLON	07002070000084285-E0NnlNKSHk8r20250717
17-Jul-2025 11:45:09	317	525.2000	BATE	08492084900107108-20000NRC20250717
17-Jul-2025 11:48:38	334	525.0000	XLON	07002070000085871-E0NnlNKSHptG20250717
17-Jul-2025 11:57:00	317	524.4000	XLON	05002050000088072-E0NnlNKSHvxd20250717
17-Jul-2025 11:58:39	317	524.6000	BATE	08492084900111910-20000OUB20250717
17-Jul-2025 11:58:39	323	524.6000	XLON	05002050000090018-E0NnlNKSHwv20250717

17-Jul-2025 12:08:28	334	524.2000	XLON	07002070000092924-E0NnlNKS4YY20250717
17-Jul-2025 12:08:29	220	524.0000	BATE	08492084900115812-20000PNX20250717
17-Jul-2025 12:08:29	102	524.0000	BATE	08492084900115812-20000PO020250717
17-Jul-2025 12:19:06	318	523.8000	BATE	08492084900121151-20000QG020250717
17-Jul-2025 12:19:06	317	523.6000	XLON	07002070000095277-E0NnlNKSIB8h20250717
17-Jul-2025 12:29:08	318	524.8000	XLON	07002070000099503-E0NnlNKSIIHhD20250717
17-Jul-2025 12:30:22	326	524.6000	BATE	06242062400128459-20000RC320250717
17-Jul-2025 12:31:37	327	524.2000	XLON	07002070000100138-E0NnlNKSIIK2P20250717
17-Jul-2025 12:34:36	343	522.0000	XLON	07002070000101767-E0NnlNKSILuC20250717
17-Jul-2025 12:58:57	327	522.8000	BATE	08492084900137205-20000TH120250717
17-Jul-2025 13:01:35	357	523.0000	XLON	05002050000110004-E0NnlNKSleRE20250717
17-Jul-2025 13:03:00	317	522.8000	BATE	06242062400143754-20000TZY20250717
17-Jul-2025 13:09:21	326	523.0000	XLON	07002070000112206-E0NnlNKSIIkHH20250717
17-Jul-2025 13:25:29	348	523.0000	XLON	07002070000113806-E0NnlNKSIIyAk20250717
17-Jul-2025 13:25:29	347	523.0000	BATE	06242062400151533-20000VYF20250717
17-Jul-2025 13:38:20	381	524.6000	XLON	07002070000124988-E0NnlNKSJC5Y20250717
17-Jul-2025 13:40:05	348	524.2000	BATE	06242062400160796-20000XGE20250717
17-Jul-2025 13:49:27	333	525.6000	XLON	07002070000130037-E0NnlNKSJKyE20250717
17-Jul-2025 13:51:00	361	525.4000	BATE	08492084900163011-20000YJ020250717
17-Jul-2025 13:51:00	465	525.4000	XLON	07002070000129753-E0NnlNKSJLoF20250717
17-Jul-2025 14:00:38	318	525.8000	XLON	05002050000133628-E0NnlNKSJTCI20250717
17-Jul-2025 14:03:04	476	525.4000	XLON	07002070000134723-E0NnlNKSJVHE20250717
17-Jul-2025 14:03:34	318	525.4000	BATE	08492084900164625-20000ZTA20250717
17-Jul-2025 14:08:54	354	525.8000	BATE	08492084900172274-200010ET20250717
17-Jul-2025 14:08:54	349	525.8000	XLON	07002070000137578-E0NnlNKSJa2R20250717
17-Jul-2025 14:12:43	318	526.0000	XLON	05002050000139771-E0NnlNKSJdU720250717
17-Jul-2025 14:18:41	318	527.0000	BATE	06242062400182319-200011H420250717
17-Jul-2025 14:18:41	318	527.0000	XLON	05002050000141327-E0NnlNKSJhVO20250717
17-Jul-2025 14:20:21	349	526.8000	XLON	07002070000142101-E0NnlNKSJiXL20250717
17-Jul-2025 14:20:39	321	526.6000	BATE	08492084900178419-200011O820250717
17-Jul-2025 14:24:37	267	526.4000	BATE	08492084900179291-2000123L20250717
17-Jul-2025 14:24:46	70	526.4000	BATE	08492084900179291-2000123U20250717
17-Jul-2025 14:25:53	317	526.2000	XLON	07002070000141845-E0NnlNKSJmtK20250717
17-Jul-2025 14:31:55	381	526.4000	BATE	06242062400188790-200013DR20250717
17-Jul-2025 14:31:55	471	526.4000	XLON	05002050000149806-E0NnlNKSJulN20250717
17-Jul-2025 14:33:06	476	526.8000	XLON	05002050000151536-E0NnlNKSJxkq20250717
17-Jul-2025 14:33:06	318	526.8000	XLON	07002070000151288-E0NnlNKSJxks20250717
17-Jul-2025 14:35:05	317	526.2000	XLON	07002070000152541-E0NnlNKSJ1oN20250717
17-Jul-2025 14:35:05	328	526.2000	BATE	06242062400192470-2000147620250717
17-Jul-2025 14:45:19	73	526.8000	XLON	07002070000160599-

				E0NnlNKSkiN20250717
17-Jul-2025 14:46:43	317	527.2000	BATE	06242062400203706-200016AY20250717
17-Jul-2025 14:47:28	412	527.2000	XLON	07002070000162110-E0NnlNKSkiLso20250717
17-Jul-2025 14:47:58	317	527.0000	XLON	05002050000161964-E0NnlNKSkiMj620250717
17-Jul-2025 14:49:02	318	531.2000	XLON	07002070000163185-E0NnlNKSkiKOMO20250717
17-Jul-2025 14:49:02	413	531.0000	BATE	06242062400205520-200016QX20250717
17-Jul-2025 14:49:02	318	530.8000	XLON	05002050000163309-E0NnlNKSkiKoor20250717
17-Jul-2025 14:49:30	412	530.8000	BATE	06242062400205918-200016UP20250717
17-Jul-2025 14:49:30	380	530.8000	XLON	07002070000163457-E0NnlNKSkiPBq20250717
17-Jul-2025 14:51:45	349	532.2000	XLON	07002070000164697-E0NnlNKSkiSp420250717
17-Jul-2025 14:51:45	333	532.2000	BATE	06242062400207334-2000176V20250717
17-Jul-2025 14:55:12	343	532.4000	XLON	05002050000167107-E0NnlNKSkiXwd20250717
17-Jul-2025 14:55:12	339	532.4000	BATE	06242062400210065-200017UC20250717
17-Jul-2025 14:56:12	344	532.0000	XLON	07002070000167564-E0NnlNKSkiZnc20250717
17-Jul-2025 14:57:27	283	532.0000	BATE	08492084900205747-2000188Z20250717
17-Jul-2025 14:57:28	34	532.0000	BATE	08492084900205747-2000189720250717
17-Jul-2025 15:00:27	337	532.0000	XLON	05002050000168803-E0NnlNKSki4w20250717
17-Jul-2025 15:00:27	322	532.0000	BATE	08492084900206825-200018RJ20250717
17-Jul-2025 15:02:22	344	532.4000	XLON	05002050000171445-E0NnlNKSki5X20250717
17-Jul-2025 15:09:54	41	533.2000	XLON	07002070000174567-E0NnlNKSki6o20250717
17-Jul-2025 15:09:54	325	533.2000	BATE	06242062400219184-20001ALC20250717
17-Jul-2025 15:09:55	294	533.2000	XLON	07002070000174567-E0NnlNKSki6s20250717
17-Jul-2025 15:12:48	210	532.0000	XLON	07002070000176729-E0NnlNKSkiyR420250717
17-Jul-2025 15:12:48	330	532.0000	BATE	08492084900215370-20001B4720250717
17-Jul-2025 15:12:48	107	532.0000	XLON	07002070000176729-E0NnlNKSkiyR820250717
17-Jul-2025 15:15:38	332	532.6000	BATE	06242062400224485-20001BKK20250717
17-Jul-2025 15:17:22	366	532.4000	XLON	05002050000179239-E0NnlNKSkiSL7xd20250717
17-Jul-2025 15:25:25	23	533.4000	BATE	06242062400231018-20001D8I20250717
17-Jul-2025 15:25:25	295	533.4000	BATE	06242062400231018-20001D8H20250717
17-Jul-2025 15:26:19	94	533.0000	XLON	07002070000183312-E0NnlNKSkiKMI20250717
17-Jul-2025 15:26:19	227	533.0000	XLON	07002070000183312-E0NnlNKSkiKMM20250717
17-Jul-2025 15:27:43	317	532.8000	BATE	08492084900225325-20001DLQ20250717
17-Jul-2025 15:28:57	444	532.6000	XLON	07002070000186412-E0NnlNKSkiLNuO20250717
17-Jul-2025 15:31:36	413	532.4000	XLON	07002070000187942-E0NnlNKSkiLR4n20250717
17-Jul-2025 15:31:46	329	532.2000	BATE	08492084900227567-20001EE320250717
17-Jul-2025 15:33:34	318	532.6000	XLON	07002070000189712-E0NnlNKSkiLTgG20250717
17-Jul-2025 15:33:34	317	532.4000	BATE	08492084900230152-20001EVb20250717
17-Jul-2025 15:35:58	380	531.4000	XLON	07002070000190245-E0NnlNKSkiSLWoR20250717
17-Jul-2025 15:47:27	349	534.8000	XLON	05002050000196880-E0NnlNKSkiLkgs20250717
17-Jul-2025 15:52:35	412	536.0000	XLON	05002050000199459-E0NnlNKSkiLqjZ20250717

17-Jul-2025 15:54:49	349	536.2000	XLON	07002070000200455-E0NnlNKSLt5P20250717
17-Jul-2025 15:54:58	317	536.2000	BATE	08492084900245846-20001IYU20250717
17-Jul-2025 15:58:19	349	536.0000	XLON	07002070000202361-E0NnlNKSLxJ520250717
17-Jul-2025 15:58:51	317	535.8000	XLON	07002070000199352-E0NnlNKSLxe620250717
17-Jul-2025 16:00:00	193	535.6000	BATE	06242062400253922-20001K6Q20250717
17-Jul-2025 16:00:00	124	535.6000	BATE	06242062400253922-20001K6P20250717
17-Jul-2025 16:00:03	412	535.4000	XLON	07002070000202831-E0NnlNKSLzQ520250717
17-Jul-2025 16:01:54	412	534.8000	XLON	05002050000203904-E0NnlNKSM2Iz20250717
17-Jul-2025 16:01:54	412	534.8000	BATE	08492084900250700-20001KOE20250717
17-Jul-2025 16:05:00	444	534.8000	BATE	08492084900252236-20001LIV20250717
17-Jul-2025 16:05:00	318	535.0000	XLON	07002070000205627-E0NnlNKSM5u420250717
17-Jul-2025 16:11:24	122	535.2000	XLON	07002070000209102-E0NnlNKSMJ20250717
17-Jul-2025 16:11:24	1	535.2000	XLON	07002070000209102-E0NnlNKSMJE20250717
17-Jul-2025 16:11:24	20	535.2000	XLON	07002070000209102-E0NnlNKSMJEJY20250717
17-Jul-2025 16:11:25	5	535.2000	XLON	07002070000209102-E0NnlNKSMJEJh20250717
17-Jul-2025 16:11:25	213	535.2000	XLON	07002070000209102-E0NnlNKSMJEJj20250717
17-Jul-2025 16:14:31	317	535.8000	XLON	05002050000210621-E0NnlNKSMHPj20250717
17-Jul-2025 16:15:02	193	535.6000	XLON	07002070000210275-E0NnlNKSMHyy20250717
17-Jul-2025 16:15:02	188	535.6000	XLON	07002070000210275-E0NnlNKSMHzN20250717
17-Jul-2025 16:15:03	413	535.4000	BATE	06242062400269364-20001O0X20250717
17-Jul-2025 16:16:30	317	535.0000	XLON	07002070000211739-E0NnlNKSMK7A20250717
17-Jul-2025 16:16:30	317	535.0000	BATE	06242062400262955-20001OG720250717
17-Jul-2025 16:16:55	329	534.8000	XLON	05002050000211756-E0NnlNKSMKYc20250717
17-Jul-2025 16:16:55	317	534.8000	BATE	08492084900264628-20001OJB20250717
17-Jul-2025 16:19:03	380	534.8000	XLON	07002070000212162-E0NnlNKSMNKx20250717
17-Jul-2025 16:19:03	317	534.8000	BATE	06242062400274276-20001P1820250717
17-Jul-2025 16:19:04	349	534.6000	BATE	08492084900266242-20001P1C20250717
17-Jul-2025 16:19:29	346	534.4000	BATE	08492084900267771-20001P4720250717
17-Jul-2025 16:19:32	317	534.2000	XLON	07002070000212378-E0NnlNKSMNyE20250717
17-Jul-2025 16:21:42	317	534.8000	XLON	05002050000212900-E0NnlNKSMRnm20250717
17-Jul-2025 16:22:52	409	534.6000	XLON	05002050000213094-E0NnlNKSMT6F20250717
17-Jul-2025 16:22:52	318	534.6000	BATE	08492084900270140-20001Q7L20250717
17-Jul-2025 16:25:33	248	534.8000	XLON	07002070000213634-E0NnlNKSMX7s20250717
17-Jul-2025 16:25:35	80	534.8000	BATE	06242062400281745-20001R7Y20250717

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