

Transactions in own shares

Melrose Industries plc (the **Company**) announces today it has purchased the following number of its ordinary shares of £0.001 each through J.P. Morgan Securities plc.

Ordinary Shares:

Date of purchase:	18 July 2025
Number of ordinary shares purchased	56,000
Lowest price per share:	539.6000
Highest price per share:	556.0000
Weighted average price per day:	546.1297

The Company intends to hold the purchased shares in treasury.

Following the above transaction, the Company has 40,030,288 ordinary shares held in treasury and 1,271,445,033 ordinary shares in issue (excluding treasury shares).

The table below contains detailed information about the purchases made as part of the buyback programme.

Schedule of Purchases

Shares purchased:	(ISIN: GB00BNR5MZ78)
Date of purchases:	18 July 2025
Investment firm:	J.P. Morgan Securities plc

Aggregate information:

Venue	Volume-weighted average price	Aggregated volume	Lowest price per share	Highest price per share
London Stock Exchange	546.2450	33,600	539.6000	556.0000
BATS Europe	545.9568	22,400	539.8000	556.0000

Individual Transactions

In accordance with Article 5(1)(b) of the Market Abuse Regulation (EU) No 596/2014 as it forms part of UK law, a full breakdown of the individual trades made by Investec on behalf of the Company as part of the Programme is detailed below:

Transaction Date and Time	Volume	Price (GBP)	Trading Venue	Transaction Reference Number
18-Jul-2025 08:02:01	311	540.8000	BATE	08492084900000688-200006EC20250718
18-Jul-2025 08:02:01	404	540.8000	XLON	05002050000003308-E0NoUKoNklwC20250718
18-Jul-2025 08:10:31	312	541.8000	BATE	08492084900004257-200007C220250718
18-Jul-2025 08:12:16	322	544.2000	BATE	06242062400005493-

				200007J220250718
18-Jul-2025 08:12:59	321	544.2000	BATE	06242062400005669-200007L520250718
18-Jul-2025 08:15:32	312	551.4000	XLON	07002070000005126-E0NoUKoNIDnT20250718
18-Jul-2025 08:15:39	343	550.8000	XLON	05002050000005180-E0NoUKoNIE8Z20250718
18-Jul-2025 08:19:17	312	555.4000	XLON	07002070000006981-E0NoUKoNlKlx20250718
18-Jul-2025 08:19:18	314	554.8000	XLON	05002050000007052-E0NoUKoNlKoj20250718
18-Jul-2025 08:19:44	316	556.0000	BATE	06242062400008968-200008E720250718
18-Jul-2025 08:20:57	312	556.0000	XLON	07002070000007571-E0NoUKoNlMy620250718
18-Jul-2025 08:23:01	316	555.8000	XLON	05002050000008463-E0NoUKoNlPpR20250718
18-Jul-2025 08:29:24	335	555.6000	BATE	08492084900012227-2000095D20250718
18-Jul-2025 08:29:49	312	555.2000	XLON	07002070000010203-E0NoUKoNlYC220250718
18-Jul-2025 08:31:23	341	551.4000	XLON	07002070000011448-E0NoUKoNlb5420250718
18-Jul-2025 08:36:34	328	549.8000	BATE	06242062400015447-200009PV20250718
18-Jul-2025 08:36:34	333	549.6000	XLON	07002070000013204-E0NoUKoNlggE20250718
18-Jul-2025 08:48:02	339	548.4000	XLON	05002050000016062-E0NoUKoNlqkS20250718
18-Jul-2025 08:48:02	325	548.6000	BATE	06242062400020622-20000ALE20250718
18-Jul-2025 09:05:16	318	549.2000	XLON	07002070000024881-E0NoUKoNm8b120250718
18-Jul-2025 09:08:40	364	549.2000	XLON	07002070000025185-E0NoUKoNmBB520250718
18-Jul-2025 09:10:28	155	548.8000	XLON	05002050000026292-E0NoUKoNmCqH20250718
18-Jul-2025 09:10:28	188	548.8000	XLON	05002050000026292-E0NoUKoNmCqF20250718
18-Jul-2025 09:10:28	342	549.0000	BATE	06242062400026273-20000CEH20250718
18-Jul-2025 09:15:33	332	549.2000	XLON	07002070000027386-E0NoUKoNmHdx20250718
18-Jul-2025 09:16:05	312	548.8000	BATE	08492084900032029-20000CX020250718
18-Jul-2025 09:19:23	311	549.4000	XLON	07002070000029508-E0NoUKoNmLhm20250718
18-Jul-2025 09:24:12	324	550.8000	XLON	07002070000030504-E0NoUKoNmRBW20250718
18-Jul-2025 09:24:49	329	550.8000	BATE	06242062400036120-20000DNC20250718
18-Jul-2025 09:36:28	335	551.2000	XLON	07002070000032903-E0NoUKoNmclt20250718
18-Jul-2025 09:36:28	335	551.4000	BATE	06242062400039078-20000EGl20250718
18-Jul-2025 09:42:26	314	551.6000	BATE	08492084900042124-20000EV820250718
18-Jul-2025 09:42:26	335	551.6000	XLON	05002050000036540-E0NoUKoNmqqe20250718
18-Jul-2025 09:56:57	312	552.2000	BATE	06242062400047293-20000FU620250718
18-Jul-2025 09:56:57	333	552.2000	XLON	07002070000039966-E0NoUKoNmpra20250718
18-Jul-2025 10:03:33	353	552.6000	XLON	05002050000042816-E0NoUKoNmjF20250718
18-Jul-2025 10:07:55	312	552.6000	XLON	07002070000043715-E0NoUKoNn04K20250718
18-Jul-2025 10:07:55	326	552.6000	BATE	08492084900051225-20000GUF20250718
18-Jul-2025 10:16:40	312	553.0000	XLON	07002070000047446-E0NoUKoNnCK620250718
18-Jul-2025 10:16:41	435	552.6000	BATE	08492084900053552-20000HFD20250718
18-Jul-2025 10:17:51	332	554.0000	BATE	06242062400055285-20000HKQ20250718
18-Jul-2025 10:17:51	342	554.2000	XLON	07002070000048312-E0NoUKoNnE0c20250718
18-Jul-2025 10:22:08	343	554.0000	XLON	05002050000048906-E0NoUKoNnlpQ20250718

18-Jul-2025 10:25:21	368	553.6000	XLON	0500205000050042-E0NoUKoNnLQJ20250718
18-Jul-2025 10:25:21	328	553.8000	BATE	08492084900055438-20000I9I20250718
18-Jul-2025 10:30:11	320	553.4000	XLON	05002050000051219-E0NoUKoNnP5I20250718
18-Jul-2025 10:30:11	312	553.4000	BATE	08492084900058462-20000IM120250718
18-Jul-2025 10:32:30	319	552.8000	XLON	07002070000052161-E0NoUKoNnQlx20250718
18-Jul-2025 10:35:56	329	551.8000	XLON	07002070000052959-E0NoUKoNnSgk20250718
18-Jul-2025 10:45:15	311	551.4000	BATE	06242062400062303-20000JJI20250718
18-Jul-2025 10:45:15	333	551.4000	XLON	07002070000054796-E0NoUKoNnZRu20250718
18-Jul-2025 10:47:31	331	551.2000	XLON	05002050000056140-E0NoUKoNnRZ20250718
18-Jul-2025 10:47:31	320	551.2000	BATE	08492084900064920-20000JPA20250718
18-Jul-2025 10:57:26	312	551.6000	BATE	06242062400069984-20000KH920250718
18-Jul-2025 10:57:30	312	551.4000	XLON	07002070000058222-E0NoUKoNnhcO20250718
18-Jul-2025 11:02:30	39	550.8000	XLON	05002050000059824-E0NoUKoNnmRp20250718
18-Jul-2025 11:02:30	272	550.8000	XLON	05002050000059824-E0NoUKoNnmRn20250718
18-Jul-2025 11:05:33	317	550.4000	XLON	07002070000060889-E0NoUKoNnpII20250718
18-Jul-2025 11:05:33	311	550.6000	BATE	08492084900069824-20000L3720250718
18-Jul-2025 11:15:42	265	549.2000	BATE	08492084900075682-20000LTU20250718
18-Jul-2025 11:15:42	332	549.2000	XLON	05002050000063702-E0NoUKoNnwWI20250718
18-Jul-2025 11:15:43	54	549.2000	BATE	08492084900075682-20000LTX20250718
18-Jul-2025 11:21:27	338	548.0000	BATE	06242062400078892-20000MA320250718
18-Jul-2025 11:21:27	7	548.2000	XLON	05002050000064955-E0NoUKoNo1Rs20250718
18-Jul-2025 11:21:27	315	548.2000	XLON	05002050000064955-E0NoUKoNo1Rq20250718
18-Jul-2025 11:27:27	339	546.4000	XLON	05002050000066838-E0NoUKoNo6KL20250718
18-Jul-2025 11:36:22	321	548.0000	XLON	05002050000070260-E0NoUKoNoCky20250718
18-Jul-2025 11:45:13	325	548.4000	XLON	07002070000071434-E0NoUKoNolkx20250718
18-Jul-2025 11:45:13	334	548.4000	BATE	08492084900085557-20000NXH20250718
18-Jul-2025 11:54:39	312	548.4000	XLON	05002050000073742-E0NoUKoNoP6q20250718
18-Jul-2025 11:54:39	317	548.4000	BATE	08492084900089287-20000OG120250718
18-Jul-2025 11:59:43	340	548.4000	BATE	08492084900090870-20000OTV20250718
18-Jul-2025 12:00:10	337	548.2000	XLON	07002070000074952-E0NoUKoNoT0z20250718
18-Jul-2025 12:02:29	333	548.0000	XLON	07002070000076486-E0NoUKoNoUwD20250718
18-Jul-2025 12:19:24	337	549.0000	BATE	08492084900101303-20000Q3C20250718
18-Jul-2025 12:19:24	311	548.8000	XLON	05002050000082194-E0NoUKoNoggG20250718
18-Jul-2025 12:26:57	312	549.4000	BATE	06242062400106420-20000QKL20250718
18-Jul-2025 12:26:57	312	549.2000	XLON	05002050000083272-E0NoUKoNokZ20250718
18-Jul-2025 12:27:17	314	548.8000	XLON	05002050000084210-E0NoUKoNokmB20250718
18-Jul-2025 12:27:17	2	548.8000	XLON	05002050000084210-E0NoUKoNokmF20250718
18-Jul-2025 12:27:59	323	548.6000	BATE	06242062400106733-20000QM420250718
18-Jul-2025 12:33:38	317	548.0000	XLON	07002070000085033-E0NoUKoNonyR20250718
18-Jul-2025 12:41:03	336	547.4000	BATE	06242062400112557-20000RIN20250718

18-Jul-2025 12:41:03	316	547.4000	XLON	07002070000086741- E0NoUKoNosRf20250718
18-Jul-2025 12:47:52	314	547.2000	XLON	07002070000088737- E0NoUKoNowZB20250718
18-Jul-2025 13:02:43	312	547.0000	BATE	06242062400122495- 20000T6E20250718
18-Jul-2025 13:02:43	311	547.0000	XLON	05002050000093919- E0NoUKoNp74U20250718
18-Jul-2025 13:05:11	323	547.4000	BATE	06242062400123772- 20000TFA20250718
18-Jul-2025 13:05:14	325	547.2000	XLON	07002070000094549- E0NoUKoNp8iQ20250718
18-Jul-2025 13:08:44	315	546.8000	XLON	07002070000095978- E0NoUKoNpBX20250718
18-Jul-2025 13:17:50	338	545.6000	XLON	07002070000098091- E0NoUKoNpJOS20250718
18-Jul-2025 13:21:25	312	545.4000	BATE	08492084900126451- 20000UOY20250718
18-Jul-2025 13:24:50	339	545.0000	XLON	07002070000101213- E0NoUKoNpP1920250718
18-Jul-2025 13:30:49	311	545.2000	BATE	06242062400136562- 20000VKH20250718
18-Jul-2025 13:31:30	311	545.0000	XLON	07002070000104490- E0NoUKoNpUqR20250718
18-Jul-2025 13:46:15	317	544.8000	BATE	08492084900136768- 20000WQW20250718
18-Jul-2025 13:46:15	338	544.8000	XLON	05002050000107397- E0NoUKoNp9Z20250718
18-Jul-2025 13:49:24	333	544.2000	BATE	08492084900142314- 20000WZO20250718
18-Jul-2025 13:49:24	311	544.2000	XLON	05002050000110531- E0NoUKoNph7F20250718
18-Jul-2025 13:58:25	328	543.8000	XLON	07002070000112694- E0NoUKoNpG20250718
18-Jul-2025 13:58:25	334	543.8000	BATE	06242062400148749- 20000XSL20250718
18-Jul-2025 14:13:29	311	544.0000	BATE	06242062400157150- 20000Z8S20250718
18-Jul-2025 14:16:26	322	545.0000	XLON	07002070000120352- E0NoUKoNq1Kp20250718
18-Jul-2025 14:16:26	311	545.0000	BATE	08492084900157771- 20000ZKL20250718
18-Jul-2025 14:18:11	312	544.4000	XLON	07002070000120852- E0NoUKoNq3da20250718
18-Jul-2025 14:21:41	343	545.2000	XLON	05002050000122545- E0NoUKoNq7mC20250718
18-Jul-2025 14:21:48	311	545.0000	BATE	08492084900161213- 2000106420250718
18-Jul-2025 14:24:17	312	544.2000	XLON	05002050000122827- E0NoUKoNq9zy20250718
18-Jul-2025 14:30:40	315	543.6000	BATE	06242062400166869- 200011AM20250718
18-Jul-2025 14:30:40	332	543.6000	XLON	05002050000124498- E0NoUKoNqHgJ20250718
18-Jul-2025 14:32:47	377	542.6000	XLON	07002070000129071- E0NoUKoNqMnk20250718
18-Jul-2025 14:32:47	330	542.8000	BATE	06242062400171843- 200011ZZ20250718
18-Jul-2025 14:35:32	343	542.8000	XLON	07002070000133581- E0NoUKoNqQwn20250718
18-Jul-2025 14:41:12	314	542.8000	BATE	08492084900174345- 2000139E20250718
18-Jul-2025 14:41:15	311	542.6000	XLON	07002070000134596- E0NoUKoNqXPz20250718
18-Jul-2025 14:43:42	311	542.6000	BATE	08492084900177614- 200013NF20250718
18-Jul-2025 14:43:42	311	542.6000	XLON	07002070000137496- E0NoUKoNqa1d20250718
18-Jul-2025 14:49:15	312	543.2000	BATE	06242062400184628- 200014GE20250718
18-Jul-2025 14:49:15	374	543.2000	XLON	05002050000140893- E0NoUKoNqgCr20250718
18-Jul-2025 14:56:19	404	542.8000	XLON	05002050000144821- E0NoUKoNqoA820250718
18-Jul-2025 14:56:19	342	543.0000	XLON	07002070000145300- E0NoUKoNqo9j20250718
18-Jul-2025 14:56:30	312	542.6000	BATE	06242062400186740- 200015NP20250718
18-Jul-2025 15:01:05	373	542.4000	XLON	07002070000147308-

				E0NoUKoNquXB20250718
18-Jul-2025 15:01:15	311	542.2000	BATE	06242062400189944-200016I220250718
18-Jul-2025 15:06:02	109	542.4000	XLON	05002050000151818-E0NoUKoNr04520250718
18-Jul-2025 15:06:13	374	542.2000	XLON	07002070000151744-E0NoUKoNr0MG20250718
18-Jul-2025 15:06:13	374	541.8000	XLON	05002050000150135-E0NoUKoNr0N420250718
18-Jul-2025 15:06:13	318	542.0000	BATE	08492084900192471-200017CF20250718
18-Jul-2025 15:13:12	342	542.0000	XLON	07002070000155576-E0NoUKoNr8CD20250718
18-Jul-2025 15:13:21	312	541.8000	BATE	08492084900196734-200018O120250718
18-Jul-2025 15:15:59	425	541.2000	XLON	05002050000155978-E0NoUKoNrB4p20250718
18-Jul-2025 15:16:03	373	541.0000	BATE	06242062400200347-2000193V20250718
18-Jul-2025 15:22:18	101	540.0000	BATE	06242062400202430-20001A7X20250718
18-Jul-2025 15:22:19	342	540.2000	XLON	05002050000157972-E0NoUKoNrI4F20250718
18-Jul-2025 15:22:19	235	540.0000	BATE	06242062400202430-20001A7Y20250718
18-Jul-2025 15:25:30	373	540.0000	XLON	05002050000161319-E0NoUKoNrLN020250718
18-Jul-2025 15:26:32	373	539.8000	BATE	06242062400206759-20001AY220250718
18-Jul-2025 15:26:51	315	539.6000	XLON	05002050000157823-E0NoUKoNrN6i20250718
18-Jul-2025 15:38:47	185	541.0000	XLON	07002070000168765-E0NoUKoNrZT820250718
18-Jul-2025 15:38:47	303	541.0000	XLON	07002070000168765-E0NoUKoNrZTA20250718
18-Jul-2025 15:38:52	340	540.8000	XLON	07002070000168001-E0NoUKoNrZa220250718
18-Jul-2025 15:38:52	71	540.8000	XLON	07002070000168001-E0NoUKoNrZa420250718
18-Jul-2025 15:43:54	342	541.8000	XLON	05002050000170990-E0NoUKoNrdrN20250718
18-Jul-2025 15:43:58	311	541.6000	BATE	06242062400219252-20001DSM20250718
18-Jul-2025 15:43:58	373	541.4000	XLON	05002050000170979-E0NoUKoNre2K20250718
18-Jul-2025 15:45:46	404	541.8000	XLON	05002050000171959-E0NoUKoNrg0720250718
18-Jul-2025 15:46:59	311	541.6000	XLON	07002070000171923-E0NoUKoNrU520250718
18-Jul-2025 15:47:33	342	541.4000	BATE	06242062400220437-20001EHU20250718
18-Jul-2025 15:53:50	312	541.4000	BATE	08492084900221313-20001FGO20250718
18-Jul-2025 15:58:07	386	541.2000	XLON	05002050000172736-E0NoUKoNrtn420250718
18-Jul-2025 15:58:07	342	541.2000	BATE	06242062400227858-20001G6X20250718
18-Jul-2025 15:58:07	18	541.2000	XLON	05002050000172736-E0NoUKoNrtn120250718
18-Jul-2025 16:01:13	423	541.0000	XLON	05002050000179418-E0NoUKoNry0c20250718
18-Jul-2025 16:02:02	327	540.8000	XLON	05002050000174270-E0NoUKoNryhj20250718
18-Jul-2025 16:02:45	34	541.0000	XLON	07002070000180296-E0NoUKoNrZDK20250718
18-Jul-2025 16:02:45	283	541.0000	XLON	07002070000180296-E0NoUKoNrZDO20250718
18-Jul-2025 16:02:45	21	541.0000	XLON	07002070000180296-E0NoUKoNrZDM20250718
18-Jul-2025 16:05:46	30	541.8000	BATE	06242062400236700-20001HVM20250718
18-Jul-2025 16:06:23	339	541.6000	XLON	07002070000181823-E0NoUKoNs3jw20250718
18-Jul-2025 16:07:28	452	541.6000	XLON	05002050000182620-E0NoUKoNs4xB20250718
18-Jul-2025 16:07:28	446	541.6000	BATE	08492084900233705-20001I6A20250718
18-Jul-2025 16:07:29	343	541.4000	XLON	07002070000181027-E0NoUKoNs4xg20250718

18-Jul-2025 16:09:36	404	541.6000	BATE	08492084900235436-20001ILM20250718
18-Jul-2025 16:11:12	325	541.4000	BATE	06242062400235521-20001JOV20250718
18-Jul-2025 16:11:12	157	541.4000	XLON	07002070000183464-E0NoUKoNs8cn20250718
18-Jul-2025 16:11:12	310	541.4000	XLON	07002070000183464-E0NoUKoNs8cl20250718
18-Jul-2025 16:11:12	467	541.6000	BATE	08492084900236924-20001JOT20250718
18-Jul-2025 16:16:05	342	541.2000	BATE	08492084900240140-20001K7320250718
18-Jul-2025 16:16:05	373	541.2000	XLON	07002070000186069-E0NoUKoNsE5220250718
18-Jul-2025 16:17:32	312	541.2000	XLON	07002070000187629-E0NoUKoNsFsJ20250718
18-Jul-2025 16:19:27	311	541.2000	XLON	07002070000187994-E0NoUKoNsHsC20250718
18-Jul-2025 16:20:03	1	541.2000	BATE	06242062400251883-20001LJ820250718
18-Jul-2025 16:20:03	311	541.2000	BATE	06242062400251883-20001LJ720250718
18-Jul-2025 16:20:28	446	541.2000	XLON	07002070000188173-E0NoUKoNsJNb20250718
18-Jul-2025 16:20:45	311	541.0000	XLON	05002050000187868-E0NoUKoNsJdY20250718
18-Jul-2025 16:20:45	336	541.0000	BATE	08492084900245644-20001LRO20250718
18-Jul-2025 16:22:09	210	541.2000	BATE	08492084900249769-20001M5120250718
18-Jul-2025 16:22:09	190	541.2000	BATE	08492084900249769-20001M5020250718
18-Jul-2025 16:22:26	320	541.2000	XLON	07002070000188519-E0NoUKoNsLiP20250718
18-Jul-2025 16:24:23	342	541.2000	BATE	06242062400255296-20001MTM20250718
18-Jul-2025 16:24:24	335	541.2000	XLON	05002050000188802-E0NoUKoNsNzq20250718
18-Jul-2025 16:25:46	2	541.2000	XLON	05002050000189131-E0NoUKoNsPs120250718
18-Jul-2025 16:26:21	140	541.4000	BATE	08492084900254015-20001NK420250718

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