

**Carr's Group plc**  
**("Carr's", the "Company", or the "Group")**  
**Director/PDMR Shareholding**

**Notification and public disclosure of transactions by persons discharging managerial responsibilities and persons closely associated with them**

The Company announces that it was notified on 21 July 2025 of the following by the below listed Person Discharging Managerial Responsibilities ("PDMR") of the Company:

<b>1</b>	<b>Details of person discharging managerial responsibilities/person closely associated</b>							
a)	Name	Gillian Watson						
<b>2</b>	<b>Reason for the notification</b>							
a)	Position/status	Non-Executive Director (PDMR)						
	Initial notification/amendment	Initial Notification						
<b>3</b>	<b>Details of the issuer</b>							
a)	Name	Carr's Group plc						
b)	Legal Entity Identifier	213800HTIKPQV98RA653						
<b>4</b>	<b>Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted.</b>							
a)	Description of the financial instrument	Ordinary Shares of £0.025 each						
b)	Identification code of the Financial Instrument	GB00BRK01058						
c)	Nature of the transaction	Purchase of shares through participation in a DRIP						
d)	Price(s) and volume(s)	<table border="1"> <thead> <tr> <th></th><th>Price(s)</th><th>Volume(s)</th></tr> </thead> <tbody> <tr> <td>1)</td><td>133p per share</td><td>791</td></tr> </tbody> </table>		Price(s)	Volume(s)	1)	133p per share	791
	Price(s)	Volume(s)						
1)	133p per share	791						
e)	Aggregated information - volume - Price	<table border="1"> <thead> <tr> <th></th><th>Aggregated Volume(s)</th><th>Price(s)</th></tr> </thead> <tbody> <tr> <td>1)</td><td>791</td><td>133p per share</td></tr> </tbody> </table>		Aggregated Volume(s)	Price(s)	1)	791	133p per share
	Aggregated Volume(s)	Price(s)						
1)	791	133p per share						
f)	Date of the transaction	11 March 2025						
g)	Place of the transaction	XLON						

<b>1</b>	<b>Details of person discharging managerial responsibilities/person closely associated</b>	
a)	Name	Gillian Watson
<b>2</b>	<b>Reason for the notification</b>	
a)	Position/status	Non-Executive Director (PDMR)
	Initial notification/amendment	Initial Notification
<b>3</b>	<b>Details of the issuer</b>	
a)	Name	Carr's Group plc
b)	Legal Entity Identifier	213800HTIKPQV98RA653
<b>4</b>	<b>Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted.</b>	
a)	Description of the financial instrument	Ordinary Shares of £0.025 each

	financial instrument							
b)	Identification code of the Financial Instrument	GB00BRK01058						
c)	Nature of the transaction	Sale of shares under Tender Offer						
d)	Price(s) and volume(s)	<table> <tr> <th></th><th>Price(s)</th><th>Volume(s)</th></tr> <tr> <td>1)</td><td>163p per share</td><td>17,272</td></tr> </table>		Price(s)	Volume(s)	1)	163p per share	17,272
	Price(s)	Volume(s)						
1)	163p per share	17,272						
e)	Aggregated information - volume - Price	<table> <tr> <th></th><th>Aggregated Volume(s)</th><th>Price(s)</th></tr> <tr> <td>1)</td><td>17,272</td><td>163p per share</td></tr> </table>		Aggregated Volume(s)	Price(s)	1)	17,272	163p per share
	Aggregated Volume(s)	Price(s)						
1)	17,272	163p per share						
f)	Date of the transaction	30 June 2025						
g)	Place of the transaction	XLON						

<b>1</b>	<b>Details of person discharging managerial responsibilities/person closely associated</b>							
a)	Name	Gillian Watson						
<b>2</b>	<b>Reason for the notification</b>							
a)	Position/status	Non-Executive Director (PDMR)						
	Initial notification/amendment	Initial Notification						
<b>3</b>	<b>Details of the issuer</b>							
a)	Name	Carr's Group plc						
b)	Legal Entity Identifier	213800HTIKPQV98RA653						
<b>4</b>	<b>Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted.</b>							
a)	Description of the financial instrument	Ordinary Shares of £0.025 each						
b)	Identification code of the Financial Instrument	GB00BRK01058						
c)	Nature of the transaction	Purchase of shares through participation in a DRIP						
d)	Price(s) and volume(s)	<table> <tr> <th></th><th>Price(s)</th><th>Volume(s)</th></tr> <tr> <td>1)</td><td>152p per share</td><td>298</td></tr> </table>		Price(s)	Volume(s)	1)	152p per share	298
	Price(s)	Volume(s)						
1)	152p per share	298						
e)	Aggregated information - volume - Price	<table> <tr> <th></th><th>Aggregated Volume(s)</th><th>Price(s)</th></tr> <tr> <td>1)</td><td>298</td><td>152p per share</td></tr> </table>		Aggregated Volume(s)	Price(s)	1)	298	152p per share
	Aggregated Volume(s)	Price(s)						
1)	298	152p per share						
f)	Date of the transaction	14 July 2025						
g)	Place of the transaction	XLON						

As a result of the above noted transactions, Gillian Watson holds an interest in 21,071 Ordinary Shares, representing 0.04% of the Company's issued share capital.

*To note: Due to an administrative error, and contrary to as stated in the Tender Offer Circular, Gillian Watson's shareholding as at 19 May 2025, (being the latest practicable date prior to publication of the Tender Offer Circular) was 38,045 (being 37,254 as stated in the Tender Offer Circular plus 791 purchased through participation in a DRIP). Following the sale of shares under the Tender Offer, Gillian Watson held an interest in 20,773 Ordinary Shares, representing 0.04% of the Company's issued share capital.*

#### ENQUIRIES:

Carr's Group plc  
Paula Robertson (Company Secretary)

01228 554 600

information, please contact [ms@seg.com](mailto:ms@seg.com) or visit [www.ms.com](http://www.ms.com).

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