

31 July 2025

NCC Group plc (the "Company")

Total Voting Rights

In conformity with Rule 5.6.1 of the Disclosure Guidance and Transparency Rules, the Company notifies the market that as at the date of this announcement, the Company's issued ordinary share capital comprises 314,995,301 ordinary shares with a nominal value of 1 pence each ("Ordinary Shares"). Therefore the total number of Ordinary Shares with voting rights in the Company is 314,995,301.

The number of 314,995,301 Ordinary Shares above may be used by shareholders in the Company as the denominator for the calculations by which they will determine if they are required to notify their interest in, or a change in their interest in, the ordinary share capital of the Company under the Disclosure Guidance and Transparency Rules.

Enquiries:

NCC Group plc

Jonathan Williams, Company Secretary

31.07.2025

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