

**Caledonia Investments plc**

**Transaction in own shares**

Caledonia Investments plc ("Caledonia") announces that on 31 July 2025 it purchased 80,000 of its own ordinary shares of 0.5 pence each ("Ordinary Shares") through Peel Hunt LLP at an average price of 359.29 pence per share. The purchased Ordinary Shares will be cancelled.

|                                       |        |
|---------------------------------------|--------|
| Number of ordinary shares purchased:  | 80,000 |
| Lowest price per share paid (pence):  | 357.00 |
| Highest price per share paid (pence): | 360.00 |
| Weighted average price paid (pence):  | 359.29 |

Following the above transaction, Caledonia's issued share capital includes 526,188,537 Ordinary Shares with voting rights.

For further information, please contact:

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Deputy Company Secretary  
Caledonia Investments plc  
Telephone +44 20 7802 8080

1 August 2025

END

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