

6<sup>th</sup> August 2025

**Melrose Industries PLC**  
("Melrose" or the "Company")  
**Transaction in Own Shares**

The Company announces today it has purchased the following number of its ordinary shares of £0.001 each through Investec Bank plc ("Investec").

**Ordinary Shares**

Date of purchase:	5 <sup>th</sup> August 2025
Aggregate number of ordinary shares purchased:	1,969
Lowest price per share (pence):	550.60
Highest price per share (pence):	550.80
Weighted average price per day (pence):	550.7554

The Company intends to hold the purchased shares in treasury.

Following the above transaction, the Company has 40,873,726 ordinary shares in treasury and has 1,270,601,595 ordinary shares in issue (excluding treasury shares).

The table below contains detailed information about the purchases made as part of the buyback programme.

**Aggregate information:**

Venue	Volume-weighted average price (p)	Aggregated volume	Lowest price per share (p)	Highest price per share (p)
XLON	550.7554	1,969	550.60	550.80

**Individual Transactions**

In accordance with Article 5(1)(b) of the Market Abuse Regulation (EU) No 596/2014 as it forms part of UK law, a full breakdown of the individual trades made by Investec on behalf of the Company as part of the Programme is detailed below:

Date and time of each trade	Number of shares purchased	Price (pence per share)	Trading Venue	Transaction Reference Number
05 August 2025 08:00:12	212	550.80	XLON	00347891893TRLO1
05 August 2025 08:00:51	451	550.80	XLON	00347892519TRLO1
05 August 2025 08:01:02	219	550.60	XLON	00347892577TRLO1
05 August 2025 08:06:31	213	550.80	XLON	00347896578TRLO1
05 August 2025 08:11:44	220	550.60	XLON	00347899056TRLO1
05 August 2025 08:12:28	219	550.80	XLON	00347899360TRLO1
05 August 2025 08:16:12	435	550.80	XLON	00347901654TRLO1

For further information please contact:

Warren Fernandez                      Company Secretary

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