

8<sup>th</sup> August 2025

**Melrose Industries PLC**  
("Melrose" or the "Company")  
**Transaction in Own Shares**

The Company announces today it has purchased the following number of its ordinary shares of £0.001 each through Investec Bank plc ("Investec").

**Ordinary Shares**

Date of purchase:	7 <sup>th</sup> August 2025
Aggregate number of ordinary shares purchased:	41,216
Lowest price per share (pence):	578.20
Highest price per share (pence):	578.20
Weighted average price per day (pence):	578.2000

The Company intends to hold the purchased shares in treasury.

Following the above transaction, the Company has 40,914,942 ordinary shares in treasury and has 1,270,560,379 ordinary shares in issue (excluding treasury shares).

The table below contains detailed information about the purchases made as part of the buyback programme.

**Aggregate information:**

Venue	Volume-weighted average price (p)	Aggregated volume	Lowest price per share (p)	Highest price per share (p)
XLON	578.2000	41,216	578.20	578.20

**Individual Transactions**

In accordance with Article 5(1)(b) of the Market Abuse Regulation (EU) No 596/2014 as it forms part of UK law, a full breakdown of the individual trades made by Investec on behalf of the Company as part of the Programme is detailed below:

Date and time of each trade	Number of shares purchased	Price (pence per share)	Trading Venue	Transaction Reference Number
07 August 2025 14:43:00	216	578.20	XLON	00348530337TRLO1
07 August 2025 14:43:00	399	578.20	XLON	00348530331TRLO1
07 August 2025 14:43:00	3,216	578.20	XLON	00348530332TRLO1
07 August 2025 14:43:00	2,785	578.20	XLON	00348530333TRLO1
07 August 2025 14:43:00	450	578.20	XLON	00348530334TRLO1
07 August 2025 14:43:00	881	578.20	XLON	00348530335TRLO1
07 August 2025 14:43:00	5,519	578.20	XLON	00348530336TRLO1
07 August 2025 14:56:40	69	578.20	XLON	00348530946TRLO1
07 August 2025 14:56:40	394	578.20	XLON	00348530947TRLO1
07 August 2025 14:56:40	6,400	578.20	XLON	00348530939TRLO1
07 August 2025 14:56:40	2,784	578.20	XLON	00348530940TRLO1
07 August 2025			XLON	00348530941TRLO1

14:56:40	3,616	578.20	XLON	00348530941TRLO1
07 August 2025 14:56:40	1,022	578.20	XLON	00348530942TRLO1
07 August 2025 14:56:40	881	578.20	XLON	00348530943TRLO1
07 August 2025 14:56:40	2,964	578.20	XLON	00348530944TRLO1
07 August 2025 14:56:40	221	578.20	XLON	00348530948TRLO1
07 August 2025 14:56:40	2,555	578.20	XLON	00348530945TRLO1
07 August 2025 14:56:41	62	578.20	XLON	00348530949TRLO1
07 August 2025 14:56:41	2,784	578.20	XLON	00348530950TRLO1
07 August 2025 15:01:20	2,640	578.20	XLON	00348531067TRLO1
07 August 2025 15:03:07	222	578.20	XLON	00348531142TRLO1
07 August 2025 15:03:07	222	578.20	XLON	00348531143TRLO1
07 August 2025 15:03:07	914	578.20	XLON	00348531141TRLO1

For further information please contact:

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