

One Waterside Drive
Arlington Business Park
Reading
Berkshire
RG7 4SW



15 August 2025

COHORT PLC
("Cohort" or "the Company")

Director Shareholdings

Cohort plc wishes to notify the following changes in the interests of a director of the Company in ordinary shares of 10 pence ("Ordinary Shares") in relation to the vesting of share awards.

Transfer of Share Awards

On 14 August 2025, Ordinary Shares that had vested on 28 July and 11 August 2025 from awards in accordance with the rules of the 2013 Restricted Share Scheme established on 30 July 2013 (the "**Restricted Share Scheme**") were transferred to Simon Walther, an executive director of the Company (the "**Transfers**"). The following table sets out the details of the Transfers:

Director	Total number of Ordinary Shares vested on 28 July	Total number of Ordinary Shares vested on 11 August	Total number of unvested Ordinary Shares under the Restricted Share Scheme following Transfers
SR Walther	1,707	545	1,707

Full ownership of Ordinary Shares awarded under the Restricted Share Scheme (including voting and dividend rights) transfers to the recipients in four stages; 25% on award and a further 25% on the first, second and third anniversaries of the award. Recipients may only sell shares awarded under the Restricted Share Scheme with the approval of the Chairman of the Remuneration Committee while they remain in employment with the Company. Further details regarding the Restricted Share Scheme can be found in the Company's Annual Report and Accounts.

Director Shareholdings

Following completion of the transactions detailed above, the interests of Mr Walther and his connected persons in the Ordinary Shares are as follows:

Director	Ordinary Shares*	% of the total issued share capital
SR Walther	130,513	0.28

*Not including unvested shares under the Restricted Share Scheme

NOTIFICATION OF TRANSACTIONS OF PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES		
1	Details of the person discharging managerial responsibilities / person closely associated	
a)	Name	Simon Walther
2	Reason for the notification	
a)	Position/status	Finance Director
b)	Initial notification/amendment	Initial notification
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor	
a)	Full name of the entity	Cohort plc
b)	Legal Entity Identifier Code	213800WE61C73LZZNW11

4	Details of the transaction(s)	
a)	Description of the financial instrument, type of instrument	Ordinary shares in Cohort plc with a nominal value of 10 pence each
b)	Identification Code	GB00B0YD2B94
c)	Nature of the transaction	Vested shares under the Cohort plc 2013 Restricted Share Scheme being transferred to a nominee account in the name of Simon Walther
d)	Currency	GBP - British Pound
e)	Price(s) and Volume(s)	2,252 Ordinary Shares at 0.00 pence
f)	Aggregated Information - Price - Volume - Total	N/A
g)	Date of transaction	14 August 2025
h)	Place of transaction	Outside of a Main Market

ENDS

For further information please contact:

Cohort plc

Andrew Thomis, Chief Executive
Simon Walther, Finance Director
Raquel McGrath, Company Secretary and General Counsel

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NOTES TO EDITORS

Cohort plc (www.Cohortplc.com) is the parent company of seven innovative, agile and responsive businesses based in the UK, Australia, Germany and Portugal, providing a wide range of services and products for domestic and export customers in defence and related markets.

Cohort (AIM: CHRT) was admitted to London's Alternative Investment Market in March 2006. It has headquarters in Reading, Berkshire and employs in total over 1,500 core staff there and at its other operating company sites across the UK, Australia, Germany and Portugal.

The Group is split into two segments - Communications and Intelligence, and Sensors and Effectors:

Communications and Intelligence

- EID designs and manufactures advanced communications systems for naval and military customers. Cohort acquired a majority stake in June 2016. www.eid.pt
- EM Solutions designs, assembles, tests, and supports satellite communications on-the-move terminals for defence and government customers. It also provides high-end broadband radio transceivers and other RF Subsystems such as low noise receivers and solid-state high-power transmitters for defence and commercial customers. Acquired by Cohort in January 2025. www.emsolutions.com.au
- MASS is a specialist data technology company serving the defence and security markets, focused on electronic warfare, digital services and training support. Acquired by Cohort in August 2006. www.mass.co.uk
- MCL designs, sources and supports advanced electronic and surveillance technology for UK end users including the MOD and other government agencies. MCL has been part of the Group since July 2014. www.marlbroughcomms.com

Sensors and Effectors

- Chess Dynamics offers surveillance, tracking and fire-control systems to the defence and security markets. Chess has been part of the Group since December 2018. www.chess-dynamics.com
- ELAC SONAR supplies advanced sonar systems and underwater communications to global customers in the naval marketplace. Acquired by Cohort in December 2020. www.elac-sonar.de

- SEA delivers and supports technology-based products primarily for naval defence customers alongside specialist research and training services. Acquired by Cohort in October 2007. www.sea.co.uk

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