RNS Number: 1167X Caledonia Investments PLC 28 August 2025

Caledonia Investments plc

Notification of transactions of persons discharging managerial responsibilities ("PDMR") or persons closely associated with them ("PCA")

Pursuant to the requirements of the UK Market Abuse Regulation (the "MAR"), Caledonia Investments plc ("Caledonia" or the "Company") announces that on 27 August 2025, Fiduchi Trustees (UK) Limited, as trustee of the Caledonia Investments Share Incentive Plan (the "SIP"), purchased 160 ordinary shares of 0.5p (each a "Share" and together, "Shares") in the capital of the Company on behalf of the following executive directors.

In accordance with the terms of the SIP, each eligible participating employee can purchase Partnership Shares using monthly contributions deducted from salary, and the Company awards one Matching Share for every Partnership Share purchased by participating employees. 40 Partnership Shares were acquired by each of Mathew Masters and Robert Memmott at 375.6935p per Share. A total of 40 Matching Shares were therefore awarded to each on the same date for nil consideration.

The following table provides a summary of the SIP awards.

Executive director	Number of Partnership Shares purchased	Number of Matching Shares awarded	Total number of shares held within the SIP
M S D Masters	40	40	432
R W Memmott	40	40	432

 $Further\ information\ required\ by\ the\ MAR\ in\ relation\ to\ these\ transactions\ is\ set\ out\ in\ the\ appendix\ below.$

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28 August 2025

APPENDIX

1	Details of the person discharging managerial responsibilities / person closel associated	
a)	Name	Mathew Simon Dexter Masters
2	Reason for the notification	
a)	Position/status	Director/Chief Executive Officer
b)	Initial notification /Amendment	Initial notification
3	Details of the issuer, emissio auctioneer or auction monito	n allowance market participant, auction platform, or
a)	Name	Caledonia Investments plc
b)	LEI	2138002FX1MYCA5ZZH32
4		section to be repeated for (i) each type of

a)	Description of the financial	Ordinary 0.5p share	S
	instrument, type of instrument	, ,	
	Identification code	CDOODTNOOV20	
b)	Nature of the transaction	GB00BTNQ8K38 Purchase of Partner	ship Shares under the Caledonia
~,	Tracar o or one transaction	Investments Share Incentive Plan	
c)	Price(s) and volume(s)	Price(s)	Volume(s)
		£3.756935	40
d)	Aggregated information		
	- Aggregated volume	N/A (single transact	ion)
	- Price		
e)	Date of the transaction	27 August 2025	
Δ.	Place of the transaction	XLON	
			ted for (i) each type of
	Details of the transaction(s): instrument; (ii) each type of t where transactions have bee	section to be repea ransaction; (iii) ead	
4	Details of the transaction(s): instrument; (ii) each type of t	section to be repea ransaction; (iii) ead	ch date; and (iv) each place
f) 4 a)	Details of the transaction(s): instrument; (ii) each type of t where transactions have bee Description of the financial	section to be repea ransaction; (iii) ead n conducted Ordinary 0.5p share	ch date; and (iv) each place
4 a)	Details of the transaction(s): instrument; (ii) each type of t where transactions have bee Description of the financial instrument, type of instrument	section to be repea ransaction; (iii) ead n conducted Ordinary 0.5p share GB00BTNQ8K38	ch date; and (iv) each place
4	Details of the transaction(s): instrument; (ii) each type of t where transactions have bee Description of the financial instrument, type of instrument Identification code	section to be repea ransaction; (iii) ead n conducted Ordinary 0.5p share GB00BTNQ8K38	ch date; and (iv) each place s
4 a) b)	Details of the transaction(s): instrument; (ii) each type of t where transactions have bee Description of the financial instrument, type of instrument Identification code	section to be repea ransaction; (iii) eac n conducted Ordinary 0.5p share GB00BTNQ8K38 Award of Matching	ch date; and (iv) each place s
4 a) b)	Details of the transaction(s): instrument; (ii) each type of twhere transactions have bee Description of the financial instrument, type of instrument Identification code Nature of the transaction	section to be repeatransaction; (iii) each conducted Ordinary 0.5p share GB00BTNQ8K38 Award of Matching Investments Share I	Shares under Caledonia
4 a)	Details of the transaction(s): instrument; (ii) each type of twhere transactions have bee Description of the financial instrument, type of instrument Identification code Nature of the transaction	section to be repearansaction; (iii) each conducted Ordinary 0.5p share GB00BTNQ8K38 Award of Matching Investments Share I	Shares under Caledonia ncentive Plan Volume(s)
4 a) b)	Details of the transaction(s): instrument; (ii) each type of twhere transactions have bee Description of the financial instrument, type of instrument Identification code Nature of the transaction Price(s) and volume(s)	section to be repearansaction; (iii) each conducted Ordinary 0.5p share GB00BTNQ8K38 Award of Matching Investments Share I	Shares under Caledonia ncentive Plan Volume(s) 40
4 a) b)	Details of the transaction(s): instrument; (ii) each type of twhere transactions have bee Description of the financial instrument, type of instrument Identification code Nature of the transaction Price(s) and volume(s) Aggregated information	section to be repeatransaction; (iii) each conducted Ordinary 0.5p share GB00BTNQ8K38 Award of Matching Investments Share I Price(s) Nil	Shares under Caledonia ncentive Plan Volume(s) 40
4 a) b)	Details of the transaction(s): instrument; (ii) each type of t where transactions have bee Description of the financial instrument, type of instrument Identification code Nature of the transaction Price(s) and volume(s) Aggregated information - Aggregated volume	section to be repeatransaction; (iii) each conducted Ordinary 0.5p share GB00BTNQ8K38 Award of Matching Investments Share I Price(s) Nil	Shares under Caledonia ncentive Plan Volume(s) 40

1	Details of the person discha associated	arging managerial responsibilities / person closely
a)	Name	Robert William Memmott
2	Reason for the notification	
a)	Position/status	Executive Director/Chief Financial Officer
b)	Initial notification /Amendment	Initial notification
3	Details of the issuer, emissi auctioneer or auction moni	on allowance market participant, auction platform, tor
a)	Name	Caledonia Investments plc
b)	LEI	2138002FX1MYCA5ZZH32
4): section to be repeated for (i) each type of f transaction; (iii) each date; and (iv) each place een conducted
a)	Description of the financial	Ordinary 0.5p shares

٠,	instrument, type of instrument	J F	
	Identification code	GB00BTNQ8K38	
b)	Nature of the transaction	Purchase of Partnership Shares under the Caledonia Investments Share Incentive Plan	
c)	Price(s) and volume(s)	Price(s)	Volume(s)
		£3.756935	40
d)	Aggregated information		
	- Aggregated volume	N/A (single transaction)	
	- Price		
e)	Date of the transaction	27 August 2025	
f)	Place of the transaction	XLON	
4	Details of the transaction(s): instrument; (ii) each type of t		
4		transaction; (iii) each dat	
4 a)	instrument; (ii) each type of the where transactions have been bescription of the financial	transaction; (iii) each dat	
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	instrument; (ii) each type of the where transactions have been bescription of the financial	transaction; (iii) each dat n conducted	
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a) b)	instrument; (ii) each type of twhere transactions have bee Description of the financial instrument, type of instrument Identification code Nature of the transaction	ordinary 0.5p shares GB00BTNQ8K38 Award of Matching Shares Investments Share Incenti	e; and (iv) each place under Caledonia ve Plan
a) b)	instrument; (ii) each type of twhere transactions have bee Description of the financial instrument, type of instrument Identification code Nature of the transaction	cransaction; (iii) each date n conducted Ordinary 0.5p shares GB00BTNQ8K38 Award of Matching Shares Investments Share Incenti	e; and (iv) each place under Caledonia ve Plan Volume(s)
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a) b)	instrument; (ii) each type of twhere transactions have bee Description of the financial instrument, type of instrument Identification code Nature of the transaction Price(s) and volume(s) Aggregated information - Aggregated volume	ransaction; (iii) each date n conducted Ordinary 0.5p shares GB00BTNQ8K38 Award of Matching Shares Investments Share Incenti	e; and (iv) each place under Caledonia ve Plan Volume(s)

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