RNS Number : 7110X
Melrose Industries PLC
03 September 2025

3rd September 2025

Melrose Industries PLC

("Melrose" or the "Company")

Transaction in Own Shares

The Company announces today it has purchased the following number of its ordinary shares of £0.001 each through Investec Bank plc ("Investec").

Ordinary Shares

Date of purchase:	2nd September 2025
Aggregate number of ordinary shares purchased:	151,517
Lowest price per share (pence):	579.20
Highest price per share (pence):	594.00
Weighted average price per day (pence):	584.2255

The Company intends to hold the purchased shares in treasury.

Following the above transaction, the Company has 45,621,866 ordinary shares in treasury and has 1,265,853,455 ordinary shares in issue (excluding treasury shares).

The table below contains detailed information about the purchases made as part of the buyback programme.

Aggregate information:

Venue	Volume-weighted average price (p)	Aggregated volume	Lowest price per share (p)	Highest price per share (p)
XLON	584.2255	151,517	579.20	594.00

Individual Transactions

In accordance with Article 5(1)(b) of the Market Abuse Regulation (EU) No 596/2014 as it forms part of UK law, a full breakdown of the individual trades made by Investec on behalf of the Company as part of the Programme is detailed below:

Date and time of each trade	Number of shares purchased	Price (pence per share)	Trading Venue	Transaction Reference Number
02 September 2025 08:03:35	526	593.40	XLON	00351689291TRLO1
02 September 2025 08:08:31	500	594.00	XLON	00351691757TRLO1
02 September 2025 08:08:36	507	593.40	XLON	00351691779TRLO1
02 September 2025 08:08:36	4	593.40	XLON	00351691780TRLO1
02 September 2025 08:10:13	509	592.60	XLON	00351692501TRLO1
02 September 2025 08:10:14	544	592.60	XLON	00351692502TRLO1
02 September 2025 08:11:31	515	593.00	XLON	00351693062TRLO1
02 September 2025 08:11:54	503	592.60	XLON	00351693213TRLO1
02 September 2025 08:12:38	525	592.20	XLON	00351693628TRLO1
02 September 2025 08:14:13	505	591.40	XLON	00351694871TRLO1
02 September 2025 08:15:02	534	591.00	XLON	00351695313TRLO1
02 September	526		XLON	00351698226TRLO1

2025 08:20:24	526	591.80	XLON	00351698226TRLO1
02 September 2025 08:20:51	529	591.40	XLON	00351698436TRLO1
02 September 2025 08:21:56	525	591.00	XLON	00351699059TRLO1
02 September 2025 08:23:01	541	590.40	XLON	00351699608TRLO1
02 September 2025 08:29:35	530	590.80	XLON	00351703030TRLO1
02 September 2025 08:30:15	993	590.60	XLON	00351703367TRLO1
02 September 2025 08:32:44	528	590.80	XLON	00351704626TRLO1
02 September 2025 08:34:10	495	590.60	XLON	00351705381TRLO1
02 September 2025 08:37:11	519	590.40	XLON	00351706872TRLO1
02 September 2025 08:40:58	520	590.20	XLON	00351708774TRLO1
02 September 2025 08:40:58	501	590.00	XLON	00351708780TRLO1
02 September 2025 08:41:02	509	590.60	XLON	00351708823TRLO1
02 September 2025 08:42:14	502	590.60	XLON	00351709557TRLO1
02 September 2025 08:42:25	496	590.20	XLON	00351709657TRLO1
02 September 2025 08:42:25	41	590.20	XLON	00351709658TRLO1
02 September 2025 08:42:43	533	589.60	XLON	00351709830TRLO1
02 September 2025 08:42:54	522	589.00	XLON	00351709918TRLO1
02 September 2025 08:43:00	532	588.80	XLON	00351709982TRLO1
02 September 2025 08:46:38	203	590.40	XLON	00351711916TRLO1
02 September 2025 08:46:38	328	590.40	XLON	00351711917TRLO1
02 September 2025 08:48:38	757	589.00	XLON	00351713418TRLO1
02 September 2025 08:57:09	535	588.00	XLON	00351719430TRLO1
02 September 2025 09:00:00	277	586.80	XLON	00351721381TRLO1
02 September 2025 09:00:00	538	586.80	XLON	00351721382TRLO1
02 September 2025 09:04:48	217	587.00	XLON	00351724028TRLO1
02 September 2025 09:04:48	304	587.00	XLON	00351724029TRLO1
02 September 2025 09:05:40	420	585.60	XLON	00351724683TRLO1
02 September 2025 09:05:40	96	585.60	XLON	00351724684TRLO1
02 September 2025 09:18:19	4	587.00	XLON	00351732757TRLO1
02 September 2025 09:18:44	1,028	586.80	XLON	00351732948TRLO1
02 September 2025 09:18:53	343	586.80	XLON	00351733033TRLO1
02 September 2025 09:20:05	97	586.60	XLON	00351733725TRLO1
02 September 2025 09:20:05	903	586.60	XLON	00351733726TRLO1
02 September 2025 09:20:43	813	586.20	XLON	00351734246TRLO1

02 September 2025 09:23:10	780	585.80	XLON	00351735428TRLO1
02 September 2025 09:23:55	515	585.60	XLON	00351735998TRLO1
02 September 2025 09:25:13	528	584.40	XLON	00351736811TRLO1
02 September 2025 09:25:20	518	584.60	XLON	00351736857TRLO1
02 September 2025 09:28:07	306	584.00	XLON	00351739105TRLO1
02 September 2025 09:28:07	507	584.00	XLON	00351739106TRLO1
02 September 2025 09:30:26	74	583.60	XLON	00351740472TRLO1
02 September 2025 09:30:26	680	583.60	XLON	00351740473TRLO1
02 September 2025 09:32:06	380	583.40	XLON	00351741535TRLO1
02 September 2025 09:32:06	433	583.40	XLON	00351741536TRLO1
02 September 2025 09:42:50	537	584.60	XLON	00351747949TRLO1
02 September 2025 09:42:50	506	584.20	XLON	00351747950TRLO1
02 September 2025 09:42:51	523	584.00	XLON	00351747964TRLO1
02 September 2025 09:43:48	528	584.40	XLON	00351748426TRLO1
02 September 2025 09:51:43	1,043	584.00	XLON	00351752463TRLO1
02 September 2025 09:57:52	540	584.80	XLON	00351755507TRLO1
02 September 2025 09:58:23	497	584.80	XLON	00351755704TRLO1
02 September 2025 10:00:14	505	584.80	XLON	00351756546TRLO1
02 September 2025 10:00:58	266	584.60	XLON	00351756851TRLO1
02 September 2025 10:04:04	209	584.80	XLON	00351758285TRLO1
02 September 2025 10:04:04	575	584.80	XLON	00351758286TRLO1
02 September 2025 10:07:15	509	584.40	XLON	00351759854TRLO1
02 September 2025 10:09:00	757	584.20	XLON	00351760621TRLO1
02 September 2025 10:09:38	212	584.00	XLON	00351760973TRLO1
02 September 2025 10:16:32	520	585.00	XLON	00351764509TRLO1
02 September 2025 10:23:15	265	585.00	XLON	00351768031TRLO1
02 September 2025 10:24:20	271	584.60	XLON	00351768555TRLO1
02 September 2025 10:24:20	271	584.60	XLON	00351768556TRLO1
02 September 2025 10:30:37	767	585.40	XLON	00351772172TRLO1
02 September 2025 10:32:47	757	585.60	XLON	00351773225TRLO1
02 September 2025 10:33:05	521	585.80	XLON	00351773370TRLO1
02 September 2025 10:34:16	158	585.40	XLON	00351773865TRLO1
02 September 2025 10:34:16	363	585.40	XLON	00351773866TRLO1
02 September	78		XLON	00351774588TRLO1

2025 10:35:59	76	585.20	XLON	00351774588TRLO1
02 September 2025 10:35:59	441	585.20	XLON	00351774589TRLO1
02 September 2025 10:35:59	259	585.20	XLON	00351774590TRLO1
02 September 2025 10:38:58	763	585.40	XLON	00351775921TRLO1
02 September 2025 10:41:03	747	585.40	XLON	00351777066TRLO1
02 September 2025 10:41:03	249	585.40	XLON	00351777067TRLO1
02 September 2025 10:41:15	646	585.40	XLON	00351777189TRLO1
02 September 2025 10:41:15	410	585.40	XLON	00351777190TRLO1
02 September 2025 10:41:19	742	585.40	XLON	00351777230TRLO1
02 September 2025 10:42:15	749	585.40	XLON	00351777610TRLO1
02 September 2025 10:42:22	797	585.20	XLON	00351777680TRLO1
02 September 2025 10:57:20	535	585.40	XLON	00351785639TRLO1
02 September 2025 11:01:30	762	584.80	XLON	00351786181TRLO1
02 September 2025 11:07:45	220	584.40	XLON	00351786566TRLO1
02 September 2025 11:07:45	48	584.40	XLON	00351786567TRLO1
02 September 2025 11:07:45	268	584.40	XLON	00351786568TRLO1
02 September 2025 11:14:39	259	584.00	XLON	00351786929TRLO1
02 September 2025 11:14:39	1,019	584.00	XLON	00351786930TRLO1
02 September 2025 11:14:49	1,325	583.60	XLON	00351786938TRLO1
02 September 2025 11:15:05	367	583.60	XLON	00351786949TRLO1
02 September 2025 11:15:05	683	583.60	XLON	00351786950TRLO1
02 September 2025 11:41:40	530	583.80	XLON	00351788250TRLO1
02 September 2025 11:41:40	265	583.80	XLON	00351788251TRLO1
02 September 2025 11:46:45	763	583.40	XLON	00351788355TRLO1
02 September 2025 11:46:46	437	583.20	XLON	00351788356TRLO1
02 September 2025 11:47:25	378	583.00	XLON	00351788407TRLO1
02 September 2025 11:47:25	59	583.00	XLON	00351788408TRLO1
02 September 2025 11:47:25	378	583.00	XLON	00351788409TRLO1
02 September 2025 11:51:48	141	582.00	XLON	00351788525TRLO1
02 September 2025 11:51:48	608	582.00	XLON	00351788526TRLO1
02 September 2025 11:55:54	775	582.20	XLON	00351788688TRLO1
02 September 2025 12:02:18	16	582.60	XLON	00351789012TRLO1
02 September 2025 12:02:18	733	582.60	XLON	00351789013TRLO1
02 September 2025 12:02:58	596	582.80	XLON	00351789032TRLO1

02 September 2025 12:05:02	501	582.80	XLON	00351789079TRLO1
02 September 2025 12:05:11	511	582.80	XLON	00351789080TRLO1
02 September 2025 12:05:32	508	582.40	XLON	00351789084TRLO1
02 September 2025 12:16:12	775	583.00	XLON	00351789511TRLO1
02 September 2025 12:19:09	1,075	582.80	XLON	00351789559TRLO1
02 September 2025 12:19:59	1,034	582.60	XLON	00351789589TRLO1
02 September 2025 12:28:00	495	582.80	XLON	00351789832TRLO1
02 September 2025 12:29:58	266	582.40	XLON	00351789945TRLO1
02 September 2025 12:29:58	267	582.40	XLON	00351789946TRLO1
02 September 2025 12:31:39	617	582.00	XLON	00351790042TRLO1
02 September 2025 12:31:39	407	582.00	XLON	00351790043TRLO1
02 September 2025 12:38:43	1,032	582.00	XLON	00351790272TRLO1
02 September 2025 12:48:29	785	581.80	XLON	00351790573TRLO1
02 September 2025 12:49:20	625	581.40	XLON	00351790594TRLO1
02 September 2025 12:49:20	162	581.40	XLON	00351790595TRLO1
02 September 2025 12:54:21	1,013	581.80	XLON	00351790705TRLO1
02 September 2025 12:58:23	201	582.20	XLON	00351790770TRLO1
02 September 2025 13:02:44	1,039	581.20	XLON	00351791018TRLO1
02 September 2025 13:08:22	763	581.00	XLON	00351791197TRLO1
02 September 2025 13:08:22	269	581.00	XLON	00351791198TRLO1
02 September 2025 13:08:22	378	581.00	XLON	00351791199TRLO1
02 September 2025 13:08:22	116	581.20	XLON	00351791200TRLO1
02 September 2025 13:10:29	779	580.80	XLON	00351791254TRLO1
02 September 2025 13:12:41	1,006	580.60	XLON	00351791318TRLO1
02 September 2025 13:18:12	1,071	581.20	XLON	00351791426TRLO1
02 September 2025 13:20:00	350	581.00	XLON	00351791532TRLO1
02 September 2025 13:20:00	456	581.00	XLON	00351791533TRLO1
02 September 2025 13:22:34	1,077	580.40	XLON	00351791653TRLO1
02 September 2025 13:24:17	997	581.00	XLON	00351791764TRLO1
02 September 2025 13:29:45	765	580.80	XLON	00351792043TRLO1
02 September 2025 13:30:00	617	580.60	XLON	00351792047TRLO1
02 September 2025 13:30:00	172	580.60	XLON	00351792048TRLO1
02 September 2025 13:34:03	809	580.20	XLON	00351792199TRLO1
02 September	451		XLON	00351792236TRLO1

2025 13:35:13		579.60		
02 September 2025 13:35:13	553	579.60	XLON	00351792237TRLO1
02 September 2025 13:46:11	540	579.80	XLON	00351792791TRLO1
02 September 2025 13:48:00	747	579.40	XLON	00351792984TRLO1
02 September 2025 13:49:07	632	579.20	XLON	00351793060TRLO1
02 September 2025 13:49:07	437	579.20	XLON	00351793061TRLO1
02 September 2025 13:53:17	745	580.60	XLON	00351793259TRLO1
02 September 2025 13:55:40	298	579.80	XLON	00351793594TRLO1
02 September 2025 13:55:40	17	579.80	XLON	00351793595TRLO1
02 September 2025 13:55:40	448	579.80	XLON	00351793596TRLO1
02 September 2025 13:55:43	804	579.40	XLON	00351793599TRLO1
02 September 2025 13:58:13	634	579.60	XLON	00351793767TRLO1
02 September 2025 13:58:13	144	579.60	XLON	00351793768TRLO1
02 September 2025 14:01:06	990	579.40	XLON	00351793897TRLO1
02 September 2025 14:02:32	4	579.20	XLON	00351793979TRLO1
02 September 2025 14:04:20	1,331	579.60	XLON	00351794093TRLO1
02 September 2025 14:05:00	1,039	579.40	XLON	00351794124TRLO1
02 September 2025 14:07:29	803	580.00	XLON	00351794208TRLO1
02 September 2025 14:12:48	772	580.40	XLON	00351794398TRLO1
02 September 2025 14:12:56	805	580.40	XLON	00351794403TRLO1
02 September 2025 14:13:18	798	580.20	XLON	00351794425TRLO1
02 September 2025 14:15:25	998	580.40	XLON	00351794561TRLO1
02 September 2025 14:16:32	1,067	580.20	XLON	00351794589TRLO1
02 September 2025 14:19:54	782	580.80	XLON	00351794789TRLO1
02 September 2025 14:23:02	775	580.60	XLON	00351794959TRLO1
02 September 2025 14:26:10	797	580.60	XLON	00351795079TRLO1
02 September 2025 14:30:04	800	580.60	XLON	00351795312TRLO1
02 September 2025 14:30:16	799	580.40	XLON	00351795433TRLO1
02 September 2025 14:30:18	793	580.00	XLON	00351795438TRLO1
02 September 2025 14:31:38	795	579.40	XLON	00351795940TRLO1
02 September 2025 14:32:29	1,006	579.20	XLON	00351795983TRLO1
02 September 2025 14:34:30	1,037	580.40	XLON	00351796035TRLO1
02 September 2025 14:34:30	259	580.40	XLON	00351796036TRLO1
02 September 2025 14:35:19	1,073	581.00	XLON	00351796079TRLO1

02 September 2025 14:35:58	1,039	580.80	XLON	00351796103TRLO1
02 September 2025 14:36:17	1,072	581.20	XLON	00351796120TRLO1
02 September 2025 14:39:16	527	581.00	XLON	00351796327TRLO1
02 September 2025 14:39:16	224	581.00	XLON	00351796328TRLO1
02 September 2025 14:40:00	784	580.60	XLON	00351796365TRLO1
02 September 2025 14:42:16	1,048	582.00	XLON	00351796455TRLO1
02 September 2025 14:44:32	238	582.20	XLON	00351796541TRLO1
02 September 2025 14:44:32	262	582.20	XLON	00351796542TRLO1
02 September 2025 14:47:33	505	583.20	XLON	00351796784TRLO1
02 September 2025 14:51:15	752	585.00	XLON	00351797173TRLO1
02 September 2025 14:53:34	57	584.80	XLON	00351797303TRLO1
02 September 2025 14:53:34	697	584.80	XLON	00351797304TRLO1
02 September 2025 14:53:34	251	584.80	XLON	00351797305TRLO1
02 September 2025 14:55:17	774	585.80	XLON	00351797468TRLO1
02 September 2025 14:55:35	777	585.60	XLON	00351797479TRLO1
02 September 2025 15:02:07	68	586.40	XLON	00351797895TRLO1
02 September 2025 15:02:07	722	586.40	XLON	00351797896TRLO1
02 September 2025 15:02:07	262	586.40	XLON	00351797897TRLO1
02 September 2025 15:02:07	204	586.40	XLON	00351797898TRLO1
02 September 2025 15:02:09	219	586.60	XLON	00351797899TRLO1
02 September 2025 15:02:13	737	586.60	XLON	00351797900TRLO1
02 September 2025 15:02:13	77	586.60	XLON	00351797901TRLO1
02 September 2025 15:03:25	752	586.40	XLON	00351797949TRLO1
02 September 2025 15:03:25	250	586.40	XLON	00351797950TRLO1
02 September 2025 15:03:56	1,052	586.20	XLON	00351797968TRLO1
02 September 2025 15:04:06	700	586.20	XLON	00351797990TRLO1
02 September 2025 15:04:06	144	586.20	XLON	00351797991TRLO1
02 September 2025 15:05:49	1,563	586.20	XLON	00351798068TRLO1
02 September 2025 15:06:16	1,329	586.20	XLON	00351798084TRLO1
02 September 2025 15:06:16	1,289	586.20	XLON	00351798086TRLO1
02 September 2025 15:06:17	1,041	586.00	XLON	00351798087TRLO1
02 September 2025 15:06:39	496	585.80	XLON	00351798091TRLO1
02 September 2025 15:06:39	248	585.80	XLON	00351798092TRLO1
02 September 2025 15:06:39	248	585.80	XLON	00351798093TRLO1

02 September 2025 15:10:36	518	584.80	XLON	00351798264TRLO1
02 September 2025 15:15:32	254	585.80	XLON	00351798537TRLO1
02 September 2025 15:15:32	557	585.80	XLON	00351798538TRLO1
02 September 2025 15:16:32	751	585.60	XLON	00351798611TRLO1
02 September 2025 15:18:18	1,068	585.80	XLON	00351798714TRLO1
02 September 2025 15:19:30	24	585.80	XLON	00351798785TRLO1
02 September 2025 15:19:30	965	585.80	XLON	00351798786TRLO1
02 September 2025 15:19:30	247	585.80	XLON	00351798787TRLO1
02 September 2025 15:21:55	167	586.80	XLON	00351798933TRLO1
02 September 2025 15:21:55	859	586.80	XLON	00351798934TRLO1
02 September 2025 15:23:33	791	586.60	XLON	00351798977TRLO1
02 September 2025 15:26:01	69	586.40	XLON	00351799129TRLO1
02 September 2025 15:26:01	467	586.40	XLON	00351799130TRLO1
02 September 2025 15:26:01	268	586.40	XLON	00351799131TRLO1
02 September 2025 15:27:11	76	586.20	XLON	00351799251TRLO1
02 September 2025 15:27:11	670	586.20	XLON	00351799252TRLO1
02 September 2025 15:27:11	248	586.20	XLON	00351799253TRLO1
02 September 2025 15:29:50	782	585.80	XLON	00351799418TRLO1
02 September 2025 15:29:50	260	585.80	XLON	00351799419TRLO1
02 September 2025 15:30:37	1,006	585.80	XLON	00351799481TRLO1
02 September 2025 15:35:39	503	586.20	XLON	00351799822TRLO1
02 September 2025 15:35:39	252	586.20	XLON	00351799823TRLO1
02 September 2025 15:37:39	783	586.40	XLON	00351799960TRLO1
02 September 2025 15:37:39	261	586.40	XLON	00351799961TRLO1
02 September 2025 15:40:02	1,033	586.40	XLON	00351800083TRLO1
02 September 2025 15:42:01	1,024	585.60	XLON	00351800148TRLO1
02 September 2025 15:42:43	520	585.20	XLON	00351800211TRLO1
02 September 2025 15:45:28	413	584.60	XLON	00351800368TRLO1
02 September 2025 15:45:28	83	584.60	XLON	00351800369TRLO1
02 September 2025 15:48:35	250	583.80	XLON	00351800511TRLO1
02 September 2025 15:50:01	259	584.20	XLON	00351800608TRLO1
02 September 2025 15:50:39	1,274	584.20	XLON	00351800661TRLO1
02 September 2025 15:52:29	1,290	584.00	XLON	00351800731TRLO1

02 September 2025 15:55:51	1,053	584.60	XLON	00351800923TRLO1
02 September 2025 15:57:10	111	584.60	XLON	00351800977TRLO1
02 September 2025 15:57:22	111	584.60	XLON	00351800981TRLO1
02 September 2025 15:57:22	692	584.60	XLON	00351800982TRLO1
02 September 2025 15:57:24	753	584.00	XLON	00351800983TRLO1
02 September 2025 15:58:35	750	584.80	XLON	00351801017TRLO1
02 September 2025 15:59:59	782	584.80	XLON	00351801081TRLO1
02 September 2025 16:00:32	762	584.60	XLON	00351801116TRLO1
02 September 2025 16:01:38	514	584.00	XLON	00351801185TRLO1
02 September 2025 16:01:55	255	583.80	XLON	00351801202TRLO1
02 September 2025 16:03:59	1,355	584.00	XLON	00351801312TRLO1
02 September 2025 16:04:37	513	583.80	XLON	00351801360TRLO1
02 September 2025 16:04:47	258	583.80	XLON	00351801377TRLO1
02 September 2025 16:05:06	257	583.40	XLON	00351801535TRLO1
02 September 2025 16:05:39	58	583.20	XLON	00351801612TRLO1
02 September 2025 16:06:33	261	583.00	XLON	00351801765TRLO1
02 September 2025 16:06:33	523	583.00	XLON	00351801766TRLO1
02 September 2025 16:08:24	255	583.40	XLON	00351801982TRLO1
02 September 2025 16:08:24	253	583.40	XLON	00351801983TRLO1
02 September 2025 16:08:24	252	583.40	XLON	00351801984TRLO1
02 September 2025 16:10:08	1,051	583.00	XLON	00351802173TRLO1
02 September 2025 16:10:08	265	583.00	XLON	00351802174TRLO1
02 September 2025 16:12:34	274	583.60	XLON	00351802397TRLO1
02 September 2025 16:12:46	264	583.60	XLON	00351802435TRLO1
02 September 2025 16:13:07	524	583.40	XLON	00351802471TRLO1
02 September 2025 16:13:07	74	583.40	XLON	00351802472TRLO1
02 September 2025 16:13:07	187	583.40	XLON	00351802473TRLO1
02 September 2025 16:13:07	262	583.40	XLON	00351802474TRLO1
02 September 2025 16:18:06	518	583.40	XLON	00351802905TRLO1
02 September 2025 16:18:06	147	583.40	XLON	00351802906TRLO1
02 September 2025 16:18:06	111	583.40	XLON	00351802907TRLO1
02 September 2025 16:18:06	259	583.40	XLON	00351802908TRLO1
02 September 2025 16:18:06	258	583.40	XLON	00351802909TRLO1

For further information please contact:

Warren Fernandez Company Secretary

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