

FORM 8.3
PUBLIC OPENING POSITION DISCLOSURE/DEALING DISCLOSURE BY
A PERSON WITH INTERESTS IN RELEVANT SECURITIES REPRESENTING 1% OR
MORE

Rule 8.3 of the Takeover Code (the "Code")

1.

KEY INFORMATION

(a)	Full name of discloser:	Barclays PLC.
(b)	Owner or controller of interest and short positions disclosed, if different from 1(a):	
(c)	Name of offeror/offeree in relation to whose relevant securities this form relates:	NCC GROUP PLC
(d)	If an exempt fund manager connected with an offeror/offeree, state this and specify identity of offeror/offeree:	
(e)	Date position held/dealing undertaken:	03 Sep 2025
(f)	In addition to the company in 1(c) above, is the discloser making disclosures in respect of any other party to the offer?	NO

2.

POSITIONS OF THE PERSON MAKING THE DISCLOSURE

- (a) Interests and short positions in the relevant securities of the offeror or offeree to which the disclosure relates following the dealing(if any)

Class of relevant security:	1p ordinary			
	Interests		Short Positions	
	Number	(%)	Number	(%)
(1) Relevant securities owned and/or controlled:	2,346,982	0.75%	4,361,761	1.38%
(2) Cash-settled derivatives:	3,971,867	1.26%	928,585	0.29%
(3) Stock-settled derivatives (including options) and agreements to purchase/sell:	0	0.00%	0	0.00%
TOTAL:	6,318,849	2.01%	5,290,346	1.68%

- (b) Rights to subscribe for new securities (including directors and other executive options)

Class of relevant security in relation to which subscription right exists	
Details, including nature of the rights concerned and relevant percentages:	

3.

DEALINGS (IF ANY) BY THE PERSON MAKING THE DISCLOSURE

- (a) Purchases and sales

Class of relevant security	Purchase/sale	Number of securities	Price per unit
1p ordinary	Purchase	34,154	1.4400 GBP
1p ordinary	Purchase	26,143	1.4464 GBP
1p ordinary	Purchase	22,784	1.4469 GBP
1p ordinary	Purchase	15,229	1.4430 GBP
1p ordinary	Purchase	3,600	1.4500 GBP
1p ordinary	Purchase	2,638	1.4518 GBP
1p ordinary	Purchase	2,316	1.4460 GBP
1p ordinary	Purchase	1,013	1.4513 GBP

1p ordinary	Purchase	936	1.4340 GBP
1p ordinary	Purchase	765	1.4440 GBP
1p ordinary	Purchase	291	1.4420 GBP
1p ordinary	Sale	42,161	1.4400 GBP
1p ordinary	Sale	24,284	1.4459 GBP
1p ordinary	Sale	19,756	1.4406 GBP
1p ordinary	Sale	3,600	1.4500 GBP
1p ordinary	Sale	2,693	1.4516 GBP
1p ordinary	Sale	2,102	1.4512 GBP

(b) Cash-settled derivative transactions

Class of relevant security	Product description	Nature of dealing	Number of reference securities	Price per unit
1p ordinary	SWAP	Increasing Long	4,603	1.4399 GBP
1p ordinary	SWAP	Increasing Long	17,418	1.4400 GBP
1p ordinary	SWAP	Increasing Long	788	1.4454 GBP
1p ordinary	SWAP	Increasing Long	949	1.4458 GBP
1p ordinary	SWAP	Increasing Long	1,398	1.4474 GBP
1p ordinary	SWAP	Increasing Long	1,417	1.4501 GBP
1p ordinary	SWAP	Increasing Long	2,102	1.4512 GBP
1p ordinary	SWAP	Increasing Long	888	1.4530 GBP
1p ordinary	SWAP	Increasing Long	388	1.4539 GBP
1p ordinary	SWAP	Decreasing Long	936	1.4340 GBP
1p ordinary	SWAP	Decreasing Long	17,738	1.4400 GBP
1p ordinary	SWAP	Decreasing Long	1,056	1.4434 GBP
1p ordinary	SWAP	Decreasing Long	161	1.4441 GBP
1p ordinary	SWAP	Decreasing Long	5,392	1.4449 GBP
1p ordinary	SWAP	Decreasing Long	816	1.4460 GBP
1p ordinary	SWAP	Decreasing Long	17,402	1.4464 GBP
1p ordinary	SWAP	Decreasing Long	3,349	1.4492 GBP
1p ordinary	CFD	Increasing Long	157	1.4499 GBP
1p ordinary	CFD	Decreasing Long	1	1.4400 GBP
1p ordinary	CFD	Decreasing Long	4,192	1.4401 GBP

(c) Stock-settled derivative transactions (including options)

(i) Writing, selling, purchasing or varying

Class of relevant security	Product description	Writing, purchasing, selling, varying etc	Number of securities to which option relates	Exercise price per unit	Type	Expiry date	Option money paid/ received per unit

(ii) Exercise

Class of relevant security	Product description	Exercising/ exercised against	Number of securities	Exercise price per unit

(d) Other dealings (including subscribing for new securities)

Class of relevant	Nature of Dealings	Details	Price per unit (if
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security	-	applicable)

4. OTHER INFORMATION

(a) Indemnity and other dealings arrangements

Details of any indemnity or option arrangement, or any agreement or understanding, formal or informal, relating to relevant securities which may be an inducement to deal or refrain from dealing entered into by the exempt principal trader making the disclosure and any party to the offer or any person acting in concert with a party to the offer:
NONE

(b) Agreements, arrangements or understandings relating to options or derivatives

Details of any agreement, arrangement or understanding, formal or informal, between the person making the disclosure and any other person relating to: (i) the voting rights of any relevant securities under any option; or (ii) the voting rights of future acquisition or disposal of any relevant securities to which any derivative is referenced:
NONE

(c) Attachments

Is a Supplemental Form 8 (Open Positions) attached?	NO
Date of disclosure:	04 Sep 2025
Contact name:	Large Holdings Regulatory Operations
Telephone number:	020 3134 7213

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