RNS Number: 8356Y Barclays PLC 10 September 2025

> PUBLIC OPENING POSITION DISCLOSURE/DEALING DISCLOSURE BY A PERSON WITH INTERESTS IN RELEVANT SECURITIES REPRESENTING 1% OR MORE

Rule 8.3 of the Takeover Code (the "Code")

KEY INFORMATION

1.	KEYINF	ORMATION
(a)	Full name of discloser:	Barclays PLC.
(b)	Owner or controller of interest and short positions disclosed, if different from 1(a):	
(c)	Name of offeror/offeree in relation to whose relevant securities this form relates:	NCC GROUP PLC
(d)	If an exempt fund manager connected with an offeror/offeree, state this and specify identity of	
	offeror/offeree:	
(e)	Date position held/dealing undertaken:	09 Sep 2025
(f)	In addition to the company in 1(c) above, is the discloser making disclosures in respect of any other party to the offer?	NO

2. POSITIONS OF THE PERSON MAKING THE DISCLOSURE

(a) Interests and short positions in the relevant securities of the offeror or offeree to which the disclosure relates following the dealing(if any)

Class	of relevant security:	1p ordinary			
	-	Intere	sts	Short F	ositions
		Number	(%)	Number	(%)
(1)	Relevant securities owned				
	and/or controlled:	2,350,862	0.75%	4,385,335	1.39%
(2)	Cash-settled derivatives:				
		3,974,726	1.26%	918,712	0.29%
(3)	Stock-settled derivatives (including options)				
	and agreements to purchase/sell:	0	0.00%	0	0.00%
	TOTAL:	6,325,588	2.01%	5,304,047	1.68%

Rights to subscribe for new securities (including directors and other executive (b) options)

3.	DEALINGS (IF ANY) BY THE PERSON
concerned and relevant percentages:	
Details, including nature of the rights	
which subscription right exists	
Class of relevant security in relation to	

DEALINGS (IF ANY) BY THE PERSON MAKING THE DISCLOSURE

(a) Purchases and sales

Class of relevant security	Purchase/sale	Number of securities	Price per unit
1p ordinary	Purchase	19,696	1.4850 GBP
1p ordinary	Purchase	13,935	1.4780 GBP
1p ordinary	Purchase	7,749	1.4795 GBP
1p ordinary	Purchase	6,236	1.4797 GBP
1p ordinary	Purchase	4,341	1.4875 GBP
1p ordinary	Purchase	3,665	1.4776 GBP
1p ordinary	Purchase	3,250	1.4720 GBP
1p ordinary	Purchase	1,984	1.4876 GBP

1p ordinary	Purchase	1,705	1.4829 GBP
1p ordinary	Purchase	1,675	1.4920 GBP
1p ordinary	Sale	19,026	1.4783 GBP
1p ordinary	Sale	11,669	1.4839 GBP
1p ordinary	Sale	9,772	1.4789 GBP
1p ordinary	Sale	8,595	1.4780 GBP
1p ordinary	Sale	5,849	1.4804 GBP
1p ordinary	Sale	4,748	1.4873 GBP
1p ordinary	Sale	3,083	1.4844 GBP
1p ordinary	Sale	2,060	1.4831 GBP
1p ordinary	Sale	1,826	1.4720 GBP
1p ordinary	Sale	1,003	1.4900 GBP
1p ordinary	Sale	965	1.4920 GBP
1p ordinary	Sale	888	1.4700 GBP
1p ordinary	Sale	873	1.4760 GBP
1p ordinary	Sale	596	1.4719 GBP
1p ordinary	Sale	23	1.4940 GBP

(b) Cash-settled derivative transactions

Class of	Product	Nature of dealing	Number of	Price per
relevant	description		reference	unit
security			securities	
1p ordinary	SWAP	Increasing Long	596	1.4720 GBP
1p ordinary	SWAP	Increasing Long	3	1.4766 GBP
1p ordinary	SWAP	Increasing Long	12,353	1.4780 GBP
1p ordinary	SWAP	Increasing Long	5,129	1.4799 GBP
1p ordinary	SWAP	Increasing Long	2,060	1.4831 GBP
1p ordinary	SWAP	Increasing Long	675	1.4835 GBP
1p ordinary	SWAP	Increasing Long	45	1.4859 GBP
1p ordinary	SWAP	Increasing Long	4,748	1.4873 GBP
1p ordinary	SWAP	Decreasing Long	3,665	1.4776 GBP
1p ordinary	SWAP	Decreasing Long	4,727	1.4814 GBP
1p ordinary	SWAP	Decreasing Long	66	1.4820 GBP
1p ordinary	SWAP	Decreasing Long	1,705	1.4829 GBP
1p ordinary	SWAP	Decreasing Long	14,903	1.4862 GBP
1p ordinary	SWAP	Decreasing Long	4,341	1.4875 GBP
1p ordinary	SWAP	Decreasing Long	144	1.4895 GBP
1p ordinary	CFD	Decreasing Long	544	1.4806 GBP
1p ordinary	CFD	Decreasing Long	7,058	1.4822 GBP

(c) Stock-settled derivative transactions (including options)

(i) Writing, selling, purchasing or varying

Class of	Product description	Writing, purchasing,	Number of	Exercise price	Туре	Expiry date	Option money
relevant		selling,	securities	per unit			paid/
security		varying etc	to which				received
			option				per unit
			relates				

(ii) Exercise

Class of relevant security	Product description	Exercising/ exercised against	Number of securities	Exercise price per unit

(d) Other dealings (including subscribing for new securities)

	Class of relevant security	Nature of Dealings	Details	Price per unit (if applicable)
,				

4. OTHER INFORMATION

(a) Indemnity and other dealings arrangements

Details of any indemnity or option arrangement, or any agreement or understanding,

formal or informal, relating to relevant securities which may be an inducement

to deal

or refrain from dealing entered into by the exempt principal trader making the disclosure and any party

to the offer or any person acting in concert with a party to the offer:

NONE

(b) Agreements, arrangements or understandings relating to options or derivatives

Details of any agreement, arrangement or understanding, formal or informal, between

the person making the disclosure and any other person relating to:

(i) the voting rights of any relevant securities under any option; or

(ii) the voting rights of future acquisition or disposal of any relevant securities to which

any derivative is referenced:

NONE

(c) Attachments

Is a Supplemental Form 8 (Open Positions) attached?	NO
Date of disclosure:	10 Sep 2025
Contact name:	Large Holdings Regulatory Operations
Telephone number:	020 3134 7213

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