

15 September 2025

Steppe Cement Ltd
("Steppe Cement" or the "Company")

Unaudited Interim Results for the Half Year Ended 30 June 2025 and General Market Update

Steppe Cement Ltd (AIM: STCM), is pleased to announce its unaudited interim results for the half year ended 30 June 2025, and a general market update.

A copy of this announcement and the full interim financial statements are available on the Company's website at www.steppecement.com.

Unaudited Interim Results

During the six-month period to 30 June 2025 ("H1 2025" or the "Period"), the Group reported revenue of USD40.9 million, a 19% increase from USD34.4 million in the corresponding period in 2024. This increase was attributable to the 18% increase in sales volume. Volume of sales has been stable in the third quarter of 2025, and the price of cement has slightly increased as is typical during the high season.

	6 months ended 30 June 2025	6 months ended 30 June 2024	% change
Sales (Tonnes)	850,424	719,294	+18%
Consolidated Turnover (KZT million)	20,717	15,435	+34%
Consolidated Turnover (USD million)	40.9	34.4	+19%
Consolidated (loss)/profit after tax (USD million)	-0.5	-3.5	n/a
(Loss)/earnings per share (Cents)	-0.2	-1.6	n/a
Average exchange rate (USD/KZT)	507	449	+13%

The average sales price of cement delivered for the Company was USD48 per tonne (KZT24,361 per tonne) the same in USD as in 2024.

The gross margin increased by 21% in the six-month period to 30 June 2025 compared with 15% in the same period last year due mostly to the higher production and selling price in Kazakhstani Tenge ("KZT"). The cost of electricity continues to increase well above inflation however selling expenses have fallen by 13% as the Company concentrates on markets closer to the factory, while administration expenses have increased by 6%.

General inflation in Kazakhstan has increased to 11.8% in H1 2025 vs 8.4% the previous year. The increase is due to higher prices of utilities (water, electricity and heating), food and imported goods following a 13% depreciation of the KZT. In response, the National Bank of Kazakhstan increased the refinancing rate in KZT to 16.5% in March 2025 to try to reduce inflation.

The Group reported a net loss for the Period of USD0.5 million compared with a loss of USD3.5 million after tax in the same period in 2024.

Production and Capex

- Cash production costs remained flat in KZT terms in the H1 2025 compared to the same period in 2024, as higher production levels offset increased electricity, diesel and consumable costs. In H2 2025, further increases in electricity tariffs and continued general inflation is expected. The government has announced an inflation target of 11% to 12% for the full year.
- Clinker production volume increased by 4% in H1 2025 and continued to increase in the third quarter of 2025 with a full year growth target of 8%.
- Capex has been focused on compliance with ecological requirements, particularly the installation of filters.
- A new dynamic separator for raw mill number 3 has been commissioned.
- The Company is exploring the opportunities to further increase clinker production in Line 6 as well as other options to optimise our assets.

Kazakh Cement Market Update

- During H1 2025, the Kazakh cement market increased in size by 19% compared to the same period in 2025 due to weather conditions, general economic growth, infrastructure projects, population growth and subsidised lending for private mortgages. The growth has been mostly concentrated in South Kazakhstan. We expect slower growth in the second half of 2025.
- The Company expects to maintain its market share at approximately 14% for the full financial year ended 31 December 2025 and volumes of 1.8 to 1.85 million tonnes.

- Exports of cement from Kazakhstan in the first half of 2025 declined to 0.4 million tonnes compared to 0.45 million in the same period of 2024.
- Imports of cement in the Period represented 7.7% of the local market, 1.5 times higher than in 2024. A significant built up of capacity in Uzbekistan has led to lower prices, resulting in reduced exports to Uzbekistan and increased imports into South Kazakhstan.

Financial Update

- Total finance costs for the Period were USD0.6 million, including interest expenses on bank debt of USD0.5 million, mostly from subsidised loans.
- The Company recorded USD0.1 million in advanced income tax payments, which are expected to be offset against future tax liabilities.
- As at 30 June 2025, the Company's borrowings totalled USD4.8 million, with a cash balance of USD7.3 million. Inventories of clinker and cement were also valued at USD7.3 million as at 30 June 2025.

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CONDENSED CONSOLIDATED STATEMENT OF PROFIT AND LOSS FOR THE PERIOD ENDED 30 JUNE 2025 (UNAUDITED)

		The Group 6 months ended		The Company 6 months ended	
	Note	30 June 2025 USD'000	30 June 2024 USD'000	30 June 2025 USD'000	30 June 2024 US\$
Revenue	7	40,948	34,376	871	
Cost of sales		(32,355)	(29,158)	-	
Gross profit		8,593	5,218	871	
Other Income		554	760	9	
Selling expenses		(5,364)	(6,138)	-	
Administrative expenses		(3,625)	(3,417)	(228)	
Other expenses					
		(148)	(251)	-	(4)
Profit/(Loss) from operations					
Finance cost	8	10	(3,828)	652	623
		(611)	(614)	-	-
(Loss)/Profit before tax		(601)	(4,442)	652	
Tax credit	9	125	938	-	
(Loss)/Profit for the period		(476)	(3,504)	652	
Attributable to shareholders of the Company		(476)	(3,504)	652	
Basic and diluted earnings per ordinary share (cents)	10	(0.2)	(1.6)		

The accompanying notes form an integral part of the Condensed Financial Statements.

CONDENSED CONSOLIDATED STATEMENT OF PROFIT AND LOSS AND OTHER COMPREHENSIVE INCOME FOR THE PERIOD ENDED 30 JUNE 2025 (UNAUDITED)

	The Group 6 months ended		The Company 6 months ended	
	30 June 2025 USD'000	30 June 2024 USD'000	30 June 2025 USD'000	30 June 2024 USD'000
(Loss)/Profit for the period	(476)	(3,504)	652	623
Other comprehensive income/ (loss):				
<i>Item that may not be reclassified subsequently to profit or loss</i>				
Exchange differences arising on translation of foreign operations	158	(3,140)	-	-
Total comprehensive (loss)/income for the period	(318)	(6,644)	652	623
Attributable to shareholders of the Company	(318)	(6,644)	652	623

The accompanying notes form an integral part of the Condensed Financial Statements.

CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2025 (UNAUDITED)

		The Group		The Company	
	Note	Unaudited 30 June 2025 USD'000	Audited 31 Dec 2024 USD'000	Unaudited 30 June 2025 USD'000	Audited 31 Dec 2024 USD'000
Assets					
Non-Current Assets					
Property, plant and equipment	11	44,319	46,364	-	-
Right-of-use assets		922	19	-	-
Investment in subsidiary companies		-	-	36,200	36,200
Loan to subsidiary company		-	-	26,990	27,000
Other assets	12	220	308	-	-
Total Non-Current Assets		45,461	46,691	63,190	63,200
Current Assets					
Inventories	13	19,258	20,314	-	-
Trade receivables	14	498	601	-	-
Other receivables		5,440	3,407	18	8
Tax recoverable		2,706	2,098	-	-
Loans and advances to subsidiary companies		-	-	622	311

subsidiary companies		-	-	923	211
Cash and cash equivalents	15	7,267	6,064	67	117
Total Current Assets		<u>35,169</u>	<u>32,484</u>	<u>1,008</u>	<u>336</u>
Total Assets		<u>80,630</u>	<u>79,175</u>	<u>64,198</u>	<u>63,536</u>

(Cont'd)

**CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION
AS AT 30 JUNE 2025 (UNAUDITED)**

	Note	The Group		The Company	
		Unaudited 30 June 2025 USD'000	Audited 31 Dec 2024 USD'000	Unaudited 30 June 2025 USD'000	Audited 31 Dec 2024 USD'000
Equity and Liabilities					
Capital and Reserves					
Share capital		65,400	65,400	65,400	65,400
Asset revaluation reserve		3,669	3,669	-	-
Translation reserve		(133,724)	(133,883)	-	-
Retained earnings / (Accumulated losses)		<u>121,388</u>	<u>121,865</u>	<u>(1,413)</u>	<u>(2,065)</u>
Total Equity		<u>56,733</u>	<u>57,051</u>	<u>63,987</u>	<u>63,335</u>
Non-Current Liabilities					
Borrowings	16	2,842	2,072	-	-
Deferred taxes		2,623	2,557	-	-
Deferred income		1,840	1,840	-	-
Lease Payable		-	17	-	-
Provision for site restoration		<u>35</u>	<u>32</u>	<u>-</u>	<u>-</u>
Total Non-Current Liabilities		<u>7,340</u>	<u>6,518</u>	<u>-</u>	<u>-</u>
Current liabilities					
Trade and payables		8,601	6,670	-	-
Other payables		5,893	5,626	211	201
Borrowings	16	1,950	3,121	-	-
Lease liabilities		-	4	-	-
Deferred income		<u>113</u>	<u>185</u>	<u>-</u>	<u>-</u>
Total Current Liabilities		<u>16,557</u>	<u>15,606</u>	<u>211</u>	<u>201</u>
Total Liabilities		<u>23,897</u>	<u>22,124</u>	<u>211</u>	<u>201</u>
Total Equity and Liabilities		<u>80,630</u>	<u>79,175</u>	<u>64,198</u>	<u>63,536</u>

The accompanying notes form an integral part of the Condensed Financial Statements.

CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

FOR THE PERIOD ENDED 30 JUNE 2025 (UNAUDITED)

The Group	Non-distributable			Distributable
	Share capital USD'000	Revaluation reserve USD'000	Translation reserve USD'000	Retained earnings USD'000
As at 1 January 2025	65,400	3,669	(133,882)	121
Loss for the period	-	-	-	(6)
Other comprehensive income	-	-	158	-
Total comprehensive income/(loss) for the period	-	-	158	(6)
Transfer of revaluation reserve relating to property, plant and equipment through use	-	-	-	-
As at 30 June 2025	<u>65,400</u>	<u>3,669</u>	<u>(133,724)</u>	<u>121</u>

(Cont'd)

**CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY
FOR THE PERIOD ENDED 30 JUNE 2025 (UNAUDITED)**

The Group	Non-distributable			Distributable
	Share capital USD'000	Revaluation reserve USD'000	Translation reserve USD'000	Retained earnings USD'000
As at 1 January 2024	73,761	1,516	(125,178)	120
Loss for the period	-	-	-	(3,140)
Other comprehensive (loss)	-	-	(3,140)	-
Total comprehensive (loss) for the period	-	-	(3,140)	(3,140)
Capital reduction	(4,161)	-	-	-
Transfer of revaluation reserve relating to property, plant and equipment through use	-	(110)	-	-
As at 30 June 2024	<u>69,600</u>	<u>1,406</u>	<u>(128,318)</u>	<u>117</u>

**CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY
FOR THE PERIOD ENDED 30 JUNE 2025 (UNAUDITED)**

The Company	Share capital	Accumulated losses	Total
	USD'000	USD'000	USD'000
As at 1 January 2025	65,400	(2,065)	63,335
Total comprehensive income for the period	-	652	652
As at 30 June 2025	<u>65,400</u>	<u>(1,413)</u>	<u>63,987</u>

As at 1 January 2024	73,761	(3,148)	70,613
Total comprehensive income for the period	-	623	623
Capital reduction	(4,161)	-	(4,161)
As at 30 June 2024	<u>69,600</u>	<u>(2,525)</u>	<u>67,075</u>

**CONDENSED CONSOLIDATED CASH FLOW STATEMENT
FOR THE PERIOD ENDED 30 JUNE 2025 (UNAUDITED)**

	The Group 6 months ended 30 June 2025 USD'000		The Company 6 months ended 30 June 2025 USD'000	
	30 June 2025 USD'000	30 June 2024 USD'000	30 June 2025 USD'000	30 June 2024 USD'000
OPERATING ACTIVITIES				
(Loss)/Profit before income tax	(601)	(4,442)	653	623
Adjustments for:				
Depreciation of property, plant and equipment	2,833	2,898	-	-
Depreciation of right-of-use Assets	3	3	-	-
Other non-cash items	<u>896</u>	<u>(2,413)</u>	<u>(604)</u>	<u>(1,094)</u>
Operating Profit/(Loss) Before Working Capital Changes	3,131	(3,954)	49	(471)
(Increase)/Decrease in:				
Inventories	1,056	5,096	-	-
Trade and other receivables, advances and prepaid expenses	(3,353)	(1,725)	(11)	(9)
Loans and advances to subsidiary companies	-	-	(98)	(67)
Increase/(Decrease) in: Trade and other payables, accrued and other liabilities	<u>2,171</u>	<u>1,879</u>	<u>10</u>	<u>(4,152)</u>
Cash Generated From/(Used In) Operations	3,005	1,296	(50)	(4,699)
Income tax paid	(661)	(926)	-	-
Interest paid	<u>(173)</u>	<u>(224)</u>	<u>-</u>	<u>-</u>
Net Cash Generated From/(Used In) Operating Activities	<u>2,171</u>	<u>146</u>	<u>(50)</u>	<u>(4,699)</u>

(Cont'd)

	The Group 6 months ended 30 June 2025 USD'000		The Company 6 months ended 30 June 2025 USD'000	
	30 June 2025 USD'000	30 June 2024 USD'000	30 June 2025 USD'000	30 June 2024 USD'000
INVESTING ACTIVITIES				

Purchase of property, plant and equipment	(668)	(2,171)	-	-
Purchase of other assets	(28)	7	-	-
Interest received	271	119	-	200
Net Cash (Used In)/Generated From Investing Activities	(425)	(2,045)	-	200
FINANCING ACTIVITIES				
Proceeds from borrowings	1,306	9,629	-	-
Repayment of borrowings	(2,034)	(10,752)	-	-
Net Cash Used In Financing Activities	(728)	(1,123)	-	-
NET DECREASE IN CASH AND CASH EQUIVALENTS	1,018	(3,022)	(50)	(4,499)
EFFECTS OF FOREIGN EXCHANGE RATE CHANGES	185	(1,370)	-	-
CASH AND CASH EQUIVALENTS AT BEGINNING OF THE PERIOD	6,064	6,435	117	4,624
CASH AND CASH EQUIVALENTS AT END OF THE PERIOD (NOTE 15)	7,267	2,043	67	125

The accompanying notes form an integral part of the Condensed Financial Statements.

STEPPE CEMENT LTD

(Incorporated in Labuan FT, Malaysia under the Labuan Companies Act, 1990)

AND ITS SUBSIDIARY COMPANIES

NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS (UNAUDITED)

1. GENERAL INFORMATION

Steppe Cement Ltd ("the Company") is incorporated and domiciled in Malaysia. The Company's and its subsidiaries' ("the Group") principal place of business is located at Aktau village, Karaganda region, Republic of Kazakhstan. The Company's shares are listed on the AIM Market of the London Stock Exchange plc.

The registered office of the Company is located at Brumby Centre, Lot 42, Jalan Muhibbah, 87000 Labuan FT, Malaysia.

2. BASIS OF PREPARATION OF CONDENSED INTERIM FINANCIAL STATEMENTS

Basis of presentation

The condensed interim financial statements of the Group and the Company are unaudited and have been prepared in accordance with International Financial Reporting Standards ("IFRS").

The condensed interim financial statements do not include all the information and disclosures required in the annual financial statements and should be read in conjunction with the audited financial statements for the year ended 31 December 2024.

The condensed interim financial statements of the Group and the Company were authorised for issue by the Board of Directors on 10 September 2025.

Use of estimates and assumptions

The preparation of financial statements in conformity with IFRS requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, revenues and expenses and the disclosure of contingent assets and liabilities. Due to the inherent uncertainty in making those estimates, actual results reported in future periods could differ from such estimates.

3. SIGNIFICANT ACCOUNTING POLICIES

Basis of Accounting

The financial statements of the Group and the Company have been prepared under the historical cost convention except the revaluation of land and building to fair values in accordance with IAS 16 "Property, Plant and Equipment" (Note 11).

The accounting policies adopted are consistent with those followed in the preparation of the Group's annual financial statements for the year ended 31 December 2024, except for the adoption of new standards effective as of 1 January 2025.

The adoption of these Amendments did not have an impact on the Group's condensed consolidated interim financial statements.

The principal closing rates used in translation of foreign currency amounts are as follows:

	USD
1 Pound Sterling	1.3713
1 Ringgit Malaysia	0.2371
1 Euro Dollar	0.8541
1 Kazakhstan Tenge ("KZT")	<u>0.0019</u>
	KZT
1 US Dollar	<u>520.39</u>

4. REVIEW OF RESULTS FOR THE PERIOD

During the six-month period ended 30 June 2025, the Group posted revenue of USD40.9 million, an increase of 19% from USD34.4 million in the corresponding period of 2024. The growth in revenue was mainly attributable to an 18% increased in sales volume, particularly in regions nearer to the plant.

The average sales price in tenge was KZT24,656 per tonne compared with KZT21,458 per tonne in the same period of 2024. However, in USD terms, the average price remained unchanged at USD48 per tonne.

The gross margin improved to 21% in the six-month period to 30 June 2025, compared with 15% in the same period last year, driven by higher volumes, increased selling prices and production efficiencies despite higher costs. Selling expenses decreased by USD0.7 million or 13% to USD5.4 million, while general and administration expenses increased by 6% (USD0.2 million) to USD3.6 million.

As a result, the Group recorded a lower net loss of USD0.5 million, compared with a loss after tax of USD3.5 million in the same period of 2024.

5. SEASONAL OR CYCLICAL FACTORS

The Group's revenue is closely linked to the construction sector which experiences seasonal, significant slow-down in construction activities due to extreme, cold temperature especially during the months of December, January and February in most parts of Kazakhstan. Each year, the Group's sales improve after winter and typically peak during the summer months.

6. SEGMENTAL REPORTING

No industry and geographical segmental reporting are presented as the Group's primary business is in the production and sale of cement which is located in the central region of the Republic of Kazakhstan.

7. REVENUE

	The Group 6 months ended		The Company 6 months ended	
	30 June 2025 USD'000	30 June 2024 USD'000	30 June 2025 USD'000	30 June 2024 USD'000
Sales of manufactured goods	40,944	34,369	-	-
Transmission and distribution of electricity	4	7	-	-
Net interest income	-	-	871	738
Total	<u>40,948</u>	<u>34,376</u>	<u>871</u>	<u>738</u>

8. FINANCE COSTS

	The Group 6 months ended	
	30 June 2025 USD'000	30 June 2024 USD'000
Interest expense on borrowings	533	436
Other finance costs	<u>78</u>	<u>178</u>
Total	<u>611</u>	<u>614</u>

9. INCOME TAX EXPENSE

The Group 6 months ended		The Company 6 months ended	
30 June 2025 USD'000	30 June 2024 USD'000	30 June 2025 USD'000	30 June 2024 USD'000

	USD'000	USD'000	USD'000	USD'000
Income tax expense	-	-	-	-
Deferred tax benefit	125	938	-	-
	<u>125</u>	<u>938</u>	<u>-</u>	<u>-</u>

10. EARNINGS PER SHARE

	The Group	
	6 months ended	6 months ended
	30 June 2025	30 June 2024
	USD'000	USD'000
Loss attributable to ordinary shareholders	<u>(476)</u>	<u>(3,504)</u>

	6 months ended	6 months ended
	30 June 2025	30 June 2024
	'000	'000
Number of ordinary shares in issue at beginning and at end of period	<u>219,000</u>	<u>219,000</u>
Weighted average number of ordinary shares at beginning and at end of period	<u>219,000</u>	<u>219,000</u>
Earnings per share, basic and diluted (cents)	<u>(0.2)</u>	<u>(1.6)</u>

The basic earnings per share is calculated by dividing the consolidated profit attributable to shareholders of the Company by the weighted average number of ordinary shares in issue during the financial period.

There are no dilutive instruments in issue as at 30 June 2025 and 30 June 2024.

11. PROPERTY, PLANT AND EQUIPMENT, NET

The Group	Freehold land and land improvement	Buildings	Machinery and equipment	Railway Wagons	Other assets	es
	USD'000	USD'000	USD'000	USD'000	USD'000	s
Cost						
At 1 January 2025	1,807	9,383	66,755	5,592	10,213	
Additions	-	-	39	-	71	
Transfers	-	63	379	453	61	
Disposals	-	-	(17)	-	(14)	
Reclassification from inventories	-	-	(2)	-	143	
Exchange differences	<u>11</u>	<u>(3,619)</u>	<u>1,802</u>	<u>27</u>	<u>168</u>	

At 30 June 2025	1,818	5,827	68,956	6,072	10,642
Accumulated depreciation					
At 1 January 2025	-	3,700	43,701	2,781	5,516
Charge for the period	-	174	1,965	155	540
Disposals	-	-	(17)	-	(14)
Exchange differences	-	(3,655)	1,591	14	25
At 30 June 2025	-	219	47,240	2,950	6,067
Net Book Value					
At 30 June 2025	1,818	5,608	21,716	3,122	4,575
At 31 December 2024	1,807	5,683	23,054	2,811	4,697

12. OTHER ASSETS

	The Group		The Company	
	As at 30 June 2025 USD'000	As at 31 Dec 2024 USD'000	As at 30 June 2025 USD'000	As at 31 Dec 2024 USD'000
Site restoration fund	214	186	-	-
Others				
	6	122	-	-
Total	220	308	-	-

13. INVENTORIES

	The Group		The Company	
	As at 30 June 2025 USD'000	As at 31 Dec 2024 USD'000	As at 30 June 2025 USD'000	As at 31 Dec 2024 USD'000
Finished goods	6,105	6,527	-	-
Spare parts	6,376	5,674	-	-
Work in progress	1,219	4,986	-	-
Raw materials	3,344	2,703	-	-
Other materials	2,810	799	-	-
Packing materials	94	225	-	-
Total	19,948	20,914	-	-
Less: Provision for obsolete inventories	(690)	(600)	-	-
Net	19,258	20,314	-	-

No additional provision for obsolete inventories is necessary based on current conditions as at 30 June 2025.

14. **TRADE RECEIVABLES**

	The Group		The Company	
	As at	As at	As at	As at
	30 June	31 Dec	30 June	31 Dec
	2025	2024	2025	2024
	USD'000	USD'000	USD'000	USD'000
Trade Receivables	1,270	1,267	-	-
Less: Loss allowances	(772)	(666)	-	-
	<u>498</u>	<u>601</u>	<u>-</u>	<u>-</u>
	<u><u>498</u></u>	<u><u>601</u></u>	<u><u>-</u></u>	<u><u>-</u></u>

The Company enters into sales contracts with trade customers on cash terms. Some customers with good payment history are granted certain credit periods on their cement purchases which are secured against bank guarantee or other credit enhancements.

The recoverability of trade accounts receivable depends to a large extent on the Group's customers' ability to meet their obligations and other factors which are beyond the Group's control. The recoverability of the Group's trade accounts receivable is determined based on conditions prevailing and information available as at reporting date. The directors have reviewed the trade receivables and considered no further loss allowances for trade receivables is necessary based on conditions prevailing and available information as at 30 June 2025.

15. **CASH AND CASH EQUIVALENTS**

	The Group	
	As at	As at
	30 June	31 Dec 2024
	2025	
	USD'000	USD'000
Cash in hand and at banks	460	199
Short-term deposit	<u>6,807</u>	<u>5,865</u>
Total	<u><u>7,267</u></u>	<u><u>6,064</u></u>

16. BORROWINGS

	The Group	
	As at 30 June 2025 USD'000	As at 31 Dec 2024 USD'000
Current portion:		
Bank loans	1,950	3,121
Non-current portion:		
Bank loans	<u>2,842</u>	<u>2,072</u>
Total borrowings	<u><u>4,792</u></u>	<u><u>5,193</u></u>

Undrawn loan amounts

As at 30 June 2025, the Group has USD3.8 million in working capital facilities available for drawdown under the Halyk Bank JSC short-term loan facilities.

17. RELATED PARTIES

Related parties include shareholders, directors, affiliates and entities under common ownership, over which the Group has the ability to exercise a significant influence.

Other related parties include entities which are controlled by a director, which a director of the Group has ownership interests and exercises significant influence.

Balances and transactions between the Company and its subsidiary companies, which are related parties of the Company, have been eliminated on consolidation and are not disclosed in this note.

The transactions between a related party and the Group included in the condensed consolidated income statement and condensed statement of financial position are as follows:

	The Group	
	Purchase of services	
	30 June 2025 USD'000	30 June 2024 USD'000
Other related party		
Office rental	<u>-</u>	<u>4</u>

	Payable to related parties	
	30 June 2025 USD'000	30 June 2024 USD'000
Other related party		
Office rental	<u>-</u>	<u>-</u>

Compensation of key management personnel

Included in the staff costs are remuneration of directors and other members of key management during the financial period as follows:

	The Group		The Company	
	30 June 2025	30 June 2024	30 June 2025	30 June 2024
	USD'000	USD'000	USD'000	USD'000
Short-term benefits	415	429	75	75

The remuneration of directors and key executives is determined by the remuneration committees of the Company and subsidiary companies having regard to the performance of individuals and market trends.

18. FINANCIAL INSTRUMENTS

Financial Risk Management Objectives and Policies

The operations of the Group are subject to various financial risks which include foreign currency risk, credit risk and liquidity risk.

The condensed interim financial statements of the Group do not include all financial risk management information and disclosures required in the annual financial statements. There has been no change in the financial risk management objectives and policies since the previous financial year ended 31 December 2024. The Group continuously manages its exposures to risks and/or costs associated with the financing, investing and operating activities of the Group.

Fair Value of Financial Assets and Financial Liabilities

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction in the principal (or most advantageous) market at the measurement date under current market condition regardless of whether that price is directly observable or estimated using another valuation technique. As no readily available market exists for a large part of the Group's financial instruments, judgement is necessary in arriving at fair value, based on current economic conditions and specific risks attributable to the instrument. The fair value of the instruments presented herein is not necessarily indicative of the amounts the Group could realise in a market exchange from the sale of its full holdings of a particular instrument.

The following methods and assumptions were used by the Group to estimate the fair value of financial instruments:

Cash and cash equivalents

The carrying value of cash and cash equivalents approximates their fair value due to the short-term maturity of these financial instruments.

Trade and other receivables and payables and accrued and other liabilities

For assets and liabilities with maturity less than twelve months, the carrying value approximate fair value due to the short-term maturity of these financial instruments.

Borrowings

The fair values of the borrowings are estimated by discounting expected future cash flows at market interest rates prevailing at the end of the relevant period with similar maturities adjusted by credit risk.

As at 30 June 2025 and 2024, the fair values of financial assets and short-term financial liabilities approximate their carrying values.

19. CONTINGENCIES

There are no significant changes in the contingencies since the financial year ended 31 December 2024.



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