

**STANDARD FORM TR-1**  
**VOTING RIGHTS ATTACHED TO SHARES- ARTICLE 12(1) OF DIRECTIVE 2004/109/EC**  
**FINANCIAL INSTRUMENTS - ARTICLE 11(3) OF THE COMMISSION DIRECTIVE 2007/14/EC<sup>[i]</sup>**

1. Identity of the issuer or the underlying issuer of existing shares to which voting rights are attached<sup>[ii]</sup>:  
**C C GROUP PLC**
2. Reason for the notification (please tick the appropriate box or boxes):
  - an acquisition or disposal of voting rights
  - an acquisition or disposal of financial instruments which may result in the acquisition of shares already issued to which voting rights are attached
  - an event changing the breakdown of voting rights
3. Full name of person(s) subject to the notification obligation<sup>[iii]</sup>:  
**BlackRock, Inc.**
4. Full name of shareholder(s) (if different from 3.)<sup>[iv]</sup>:  
**See Section 9**
5. Date of the transaction and date on which the threshold is crossed or reached<sup>[v]</sup>: 16/09/2025
6. Date on which issuer notified: 17/09/2025
7. Threshold(s) that is/are crossed or reached:  
 Holdings for BlackRock, Inc. have gone below 4%.
8. Notified details:

<b>A) Voting rights attached to shares</b>						
Class/type of shares (if possible using the ISIN CODE)	Situation previous to the Triggering transaction <sup>[vi]</sup>		Resulting situation after the triggering transaction <sup>[vii][viii]</sup>			
	Number of Shares <sup>[ix]</sup>	Number of Voting rights <sup>[x]</sup>	Number of shares <sup>[xi]</sup>	Number of voting rights <sup>[xii]</sup>		% of voting rights
			Direct	Direct <sup>[xiii]</sup>	Indirect <sup>[xiv]</sup>	Direct
IE00B010DT83	N/A	14,840,484	N/A	N/A	14,798,234	N/A
<b>SUBTOTAL A</b> (based on aggregate voting rights)				14,798,234		3.99%

<b>B) Financial Instruments</b>				
Resulting situation after the triggering transaction <sup>[xv]</sup>				
Type of financial instrument	Expiration Date <sup>[xvi]</sup>	Exercise/Conversion Period/ Date <sup>[xvii]</sup>	Number of voting rights that may be acquired if the instrument is exercised/converted	% of voting rights
<b>SUBTOTAL B</b> (in relation to all expiration dates)				

Total (A+B)	NUMBER OF VOTING rights	% of voting rights
14,798,234	14,798,234	3.99%

9. Chain of controlled undertakings through which the voting rights and/or the financial instruments are effectively held, if applicable [xviii]:

Each of the following entities, which are wholly owned subsidiaries of BlackRock, Inc., hold the following interests in voting rights in their capacity as Investment Manager on behalf of clients:

<b>Investment Manager</b>	<b>Voting Rights</b>	<b>%</b>
BlackRock Fund Advisors	5,694,931	1.53%
BlackRock Investment Management (UK) Limited	4,327,285	1.16%
BlackRock Institutional Trust Company, National Association	2,974,702	0.80%
BlackRock Advisors (UK) Limited	1,651,619	0.44%
BlackRock Asset Management Canada Limited	148,675	0.04%
BlackRock Investment Management (Australia) Limited	1,022	0.00%

10. In case of proxy voting: [name of the proxy holder] will cease to hold [number] voting rights as of [date].

11. Additional information:

Done at 12 Throgmorton Avenue, London, EC2N 2DL, U.K. on 17 September 2025

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