

STANDARD FORM TR-1
VOTING RIGHTS ATTACHED TO SHARES- ARTICLE 12(1) OF DIRECTIVE 2004/109/EC
FINANCIAL INSTRUMENTS - ARTICLE 11(3) OF THE COMMISSION DIRECTIVE 2007/14/EC^[1]

1. Identity of the issuer or the underlying issuer of existing shares to which voting rights are attached^[ii]:
C C GROUP PLC
2. Reason for the notification (please tick the appropriate box or boxes):

☒ [X] an acquisition or disposal of voting rights

☐ [] an acquisition or disposal of financial instruments which may result in the acquisition of shares already issued to which voting rights are attached

☐ [] an event changing the breakdown of voting rights
3. Full name of person(s) subject to the notification obligation^[iii]:
BlackRock, Inc.
4. Full name of shareholder(s) (if different from 3.)^[iv]:
See Section 9
5. Date of the transaction and date on which the threshold is crossed or reached^[v]: 16/09/2025
6. Date on which issuer notified: 17/09/2025
7. Threshold(s) that is/are crossed or reached:
Holdings for BlackRock, Inc. have gone below 4%.
8. Notified details:

A) Voting rights attached to shares							
Class/type of shares (if possible using the ISIN CODE)	Situation previous to the Triggering transaction ^[vi]		Resulting situation after the triggering transaction ^[vii]				
	Number of Shares ^[ix]	Number of Voting rights ^[x]	Number of shares ^[xi]		Number of voting rights ^[xii]	% of voting rights	
			Direct	Indirect ^[xiv]		Direct	Indirect
IE00B010DT83	N/A	14,840,484	N/A	N/A	14,798,234	N/A	3.99%
SUBTOTAL A (based on aggregate voting rights)				14,798,234		3.99%	

B) Financial Instruments				
Resulting situation after the triggering transaction ^[xv]				
Type of financial instrument	Expiration Date ^[xvi]	Exercise/Conversion Period/ Date ^[xvii]	Number of voting rights that may be acquired if the instrument is exercised/converted	% of voting rights
SUBTOTAL B (in relation to all expiration dates)				

Total (A+B)	NUMBER OF VOTING rights	% of voting rights
14,798,234	14,798,234	3.99%

9. Chain of controlled undertakings through which the voting rights and/or the financial instruments are effectively held, if applicable^[xviii]:

Each of the following entities, which are wholly owned subsidiaries of BlackRock, Inc., hold the following interests in voting rights in their capacity as Investment Manager on behalf of clients:

Investment Manager	Voting Rights	%
BlackRock Fund Advisors	5,694,931	1.53%
BlackRock Investment Management (UK) Limited	4,327,285	1.16%
BlackRock Institutional Trust Company, National Association	2,974,702	0.80%
BlackRock Advisors (UK) Limited	1,651,619	0.44%
BlackRock Asset Management Canada Limited	148,675	0.04%
BlackRock Investment Management (Australia) Limited	1,022	0.00%

10. In case of proxy voting: *[name of the proxy holder]* will cease to hold *[number]* voting rights as of *[date]*.

11. Additional information:

Done at 12 Throgmorton Avenue, London, EC2N 2DL, U.K. on 17 September 2025

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