

IMMEDIATE RELEASE
18 September 2025



C&C Group plc
('C&C' or 'the Group')

Board Change

C&C Group plc announces that Andrew Andrea, Chief Financial and Transformation Officer ("CF&TO") and Director of the Company, has informed the Board of his decision to step down from the Board as CF&TO to take up a new role as CFO at Domino's Pizza Group PLC.

Andrew remains committed to his current role with the Company and will remain in post until the current financial year is completed. It is planned that Andrew will step down from his role at C&C Group no later than 13 March 2026.

The search for a new CFO will start immediately in line with the C&C succession plan, and a further update will be issued in due course.

Roger White, Chief Executive Officer commented:

The Board join me in thanking Andrew for his excellent contribution to C&C. Andrew joined the business during challenging times and has, through his experience and capabilities, played a significant role in the stabilisation and improvement of the business. Andrew will continue to be an important part of the leadership group until his planned departure early next year.

This announcement has been made in accordance with the requirements of UK Listing Rule 6.4.6(R)

Contacts:

C&C Group plc

Roger White, Chief Executive Officer
Ralph Findlay, Chair
Email: investor.relations@candcgroup.ie

Investors, Analysts & UK Media:

Instinctif Partners

Justine Warren / Tim Pearson
Tel: 020 7457 2020
Email: candccapmkt@instinctif.com

Irish Media

FTI Consulting

Jonathan Neilan / Paddy Berkery / Niamh O'Brien
Tel: +353 86 231 4135 / +353 86 602 5988 / +353 87 707 8379
Email: CandCGroup@fticonsulting.com

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