RNS Number: 1198A Caledonia Investments PLC 19 September 2025

Caledonia Investments plc

Notification of transactions of persons discharging managerial responsibilities ("PDMR") or persons closely associated with them ("PCA")

Caledonia Investments plc ("Caledonia" or the "Company") has been notified pursuant to the requirements of the UK Market Abuse Regulation ("MAR") of the following transactions in its ordinary shares of 0.5p ("Shares") involving one of its directors, William Wyatt, and a person closely associated with him.

On 17 September 2025, 92,050 Shares were transferred to Mr Wyatt under the Caledonia Investments 2020 Performance Share Scheme ("PSS") at nil cost. The Shares were sourced from The Caledonia Investments plc Employee Share Trust ("EST"). This transaction took place off-market in London.

On the same date, Mr Wyatt sold all 92,050 Shares to The Dunchurch Lodge Stud Company ("Dunchurch Lodge"), a private company controlled by him and persons connected with him. The Shares were sold at 376.77p per Share and Dunchurch Lodge purchased the Shares at 376.8p per Share.

On the same date, Dunchurch Lodge purchased the following Shares from another member of the Cayzer family concert party:

- · 5,500 Shares at 376.8p per Share; and
- · 1,000 Shares at 377.5384p per Share.

Each of these transactions were conducted on-market in London and increased Mr Wyatt's beneficial interests in the Company.

Mr Wyatt's total interests in Shares following the above transactions are as follows:

| Description | Number of Shares* | Percentage of voting rights |
|---------------------------------|-------------------|-----------------------------|
| Beneficial | 12,497,400** | 2.379% |
| Non-beneficial | 977,050 | 0.186% |
| Performance share scheme awards | 43,510 | 0.008% |
| Deferred bonus plan awards | Nil | N/A |

^{*} following a 10:1 share subdivision of Caledonia's ordinary share capital, which was approved by shareholders at the annual general meeting held on 16 July 2025 and implemented on 25 July 2025, Mr Wyatt's holdings increased tenfold.

Further information required by MAR in relation to these transactions is set out in the appendix below.

Enquiries:

Richard Webster
Company Secretary
Tel: +44 20 7802 8080

^{**} includes 10,772,640 Shares owned by Dunchurch Lodge and 101,350 Shares owned by Knossington Holdings Company.

| | closely associated | | | | |
|----|---|---|---|--|--|
| a) | Name | William Penfold Wyatt | | | |
| 2 | Reason for the notification | 1 | | | |
| a) | Position/status | Non-Executive Direct | Non-Executive Director | | |
| b) | Initial notification /Amendment | Initial notification | Initial notification | | |
| 3 | Details of the issuer, emist platform, auctioneer or auc | | ion allowance market participant, auction tion monitor | | |
| a) | Name | Caledonia Investment | Caledonia Investments plc | | |
| b) | LEI | 2138002FX1MYCA5ZZH32 | | | |
| 4 | | : section to be repeated for (i) each type of transaction; (iii) each date; and (iv) each place een conducted | | | |
| a) | Description of the financial instrument, type of instrument | Ordinary 0.5p shares | | | |
| | Identification code | GB00BTNQ8K38 | | | |
| b) | Nature of the transaction | Exercise of Caledonia Investments 2020 Performance Share Scheme ("2020 PSS") award | | | |
| c) | Price(s) and volume(s) | Price(s) | Volume(s) | | |
| | Exercise of 2020 PSS | £0.00 | 92,050 | | |
| d) | Aggregated information | | | | |
| | - Aggregated volume | N/A single transaction | | | |
| | - Price | | | | |
| e) | Date of the transaction | 17 September 2025 | | | |
| f) | Place of the transaction | London - outside a tra | ading venue | | |
| 4 | | een conducted: | | | |
| a) | Description of the financial instrument, type of instrument | Ordinary 0.5p shares | | | |
| | Identification code | GB00BTNQ8K38 | | | |
| b) | Nature of the transaction | Sale of shares arising from Caledonia Investments 2020 Performance Share Scheme ("2020 PSS") award | | | |
| c) | Price(s) and volume(s) | Price(s) | Volume(s) | | |
| | Exercise of 2020 PSS awards | £3.7677 | 92,050 | | |
| d) | Aggregated information | | | | |
| | - Aggregated volume | N/A single transaction | | | |
| | | | | | |

| e) | Date of the transaction | 17 September 2025 |
|----|--------------------------|-------------------|
| f) | Place of the transaction | XLON |

| 1 | Details of the person disclassociated | narging managerial r | esponsibilities / person closely | | |
|----|---|-----------------------------|---|--|--|
| a) | Name | The Dunchurch Lo | The Dunchurch Lodge Stud Company | | |
| 2 | Reason for the notification | 1 | | | |
| a) | Position/status | Person closely ass | Person closely associated with William Wyatt, a | | |
| b) | Initial notification /Amendment | Initial notification | | | |
| 3 | Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor | | | | |
| a) | Name | Caledonia Investm | ents plc | | |
| b) | LEI | 2138002FX1MYCA | 2138002FX1MYCA5ZZH32 | | |
| 4 | Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted | | | | |
| a) | Description of the financial instrument, type of instrument | Ordinary 0.5p shares | | | |
| | Identification code | GB00BTNQ8K38 | | | |
| b) | Nature of the transaction | Purchase of ordinary shares | | | |
| c) | Price(s) and volume(s) | Price(s) | Volume(s) | | |
| | | £3.768 | 92,050 | | |
| d) | Aggregated information | | | | |
| | - Aggregated volume | N/A single transaction | | | |
| | - Price | | | | |
| e) | Date of the transaction | 17 September 2025 | | | |
| f) | Place of the transaction | XLON | XLON | | |
| 4 | Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted | | | | |
| a) | Description of the financial instrument, type of instrument | Ordinary 0.5p shar | es | | |
| | Identification code | GB00BTNQ8K38 | | | |
| b) | Nature of the transaction | Purchase of ordinary shares | | | |
| c) | Price(s) and volume(s) | Price(s) | Volume(s) | | |
| | | | | | |

| | - Aggregated volume | N/A single transaction | |
|----|---|-----------------------------|-----------|
| | - Price | | |
| e) | Date of the transaction | 17 September 2025 | |
| f) | Place of the transaction | XLON | |
| 4 | Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted | | |
| a) | Description of the financial instrument, type of instrument | Ordinary 0.5p shares | |
| | Identification code | GB00BTNQ8K38 | |
| b) | Nature of the transaction | Purchase of ordinary shares | |
| c) | Price(s) and volume(s) | Price(s) | Volume(s) |
| | | £3.775384 | 1,000 |
| d) | Aggregated information - Aggregated volume - Price | N/A single transaction | |
| e) | Date of the transaction | 17 September 2025 | |
| f) | Place of the transaction | XLON | |

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